

# **University of Missouri System FY 2002-2003 Operating Budget**

## **Introduction and Overview**

### **Introduction**

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, and related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

### **Context for Budget Planning**

Budget planning and development for fiscal year 2002-2003 was guided by the policy decisions and planning parameters of the Board of Curators as defined in the University's Strategic Plan, and by the program decision items included in the FY 2002-2003 appropriations request for operations. An increase in educational fee rates of 8.4% was approved for academic year 2002-2003. Expenditure assumptions for planning included the following:

- The salary and wage budget pool will not increase.
- The current benefit rate for benefit eligible employees excluding FICA is 14.18%. We are anticipating a 13.30% increase in fixed benefit costs.
- The E&E budget pool will increase 3% to keep up with projected rates of inflation.
- Funds equal to 1.25% of the replacement cost of the physical plant will be budgeted for maintenance and repair.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft General Ledger financial system as of June 30, 2002.

### **Withholding of State Appropriations**

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY 2002-2003 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University.

## PeopleSoft Conversion

The University of Missouri has replaced its legacy systems for finance and HR/Payroll with PeopleSoft administrative systems. In the near future, the student information system will also be replaced with PeopleSoft. This process, known as the Administrative Systems Project, or ASP, has been ongoing for several years. On July 1, 2001 the University of Missouri converted from their legacy financial system to the PeopleSoft General Ledger module. The Accounts Payable, Purchasing and Payroll modules came on-line in FY 2001-2002. As a result of this conversion process there have been and will continue to be many changes in the way the University records and reports financial data.

## **FY 2002-2003 Current Funds Budget Summary**

For fiscal year 2002-2003, the University of Missouri's current funds expenditure budget totals \$1.9 billion. Of the total current funds budget, 81.73% is unrestricted and 18.27% is restricted. The operations fund makes up 45.76% of the total current funds budget for the University. Table 1 below shows the distribution of the total current funds budget for each campus and administrative unit broken down by major type of fund.

**Table 1. Percentage Distribution of FY 2002-2003 Current Funds Budgets by Type of Fund, by Campus**

Type of Fund	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Operations	32.90%	68.87%	67.86%	62.07%	83.07%	54.96%	128.78%	45.76%
Service Operations	0.31%	0.63%	0.36%	0.57%	0.00%	0.25%	0.00%	0.37%
Self Insurance Funds	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	-29.19%	-0.08%
Other Unrestricted E&G	9.77%	3.13%	2.29%	4.17%	0.00%	2.33%	0.00%	7.20%
Auxiliaries-State Reporting	9.11%	5.12%	4.90%	14.64%	0.00%	0.00%	0.41%	8.18%
Hospital Operating Funds	<u>32.48%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>0.00%</u>	<u>20.30%</u>
Total Unrestricted	84.57%	77.75%	75.42%	81.45%	83.07%	57.54%	100.00%	81.73%
Restricted State Appropriations								
Gifts and Endowment Income	3.13%	6.75%	4.84%	4.41%	0.25%	17.98%	0.00%	4.30%
Grants and Contracts	<u>12.30%</u>	<u>15.50%</u>	<u>19.75%</u>	<u>14.14%</u>	<u>16.67%</u>	<u>24.48%</u>	<u>0.00%</u>	<u>13.97%</u>
Total Restricted	<u>15.43%</u>	<u>22.25%</u>	<u>24.58%</u>	<u>18.55%</u>	<u>16.93%</u>	<u>42.46%</u>	<u>0.00%</u>	<u>18.27%</u>
Total Current Funds	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

The total FY 2002-2003 current funds budget includes an estimated beginning balance of \$340.2 million and anticipated revenues of \$1.9 billion, for a total source of funds of \$2.2 billion. Planned expenditures of \$1.9 billion and transfers of \$532,962 combine for a total planned use of funds of \$1.9 billion. The FY 2002-2003 current funds budget includes a planned increase in ending balances of \$8 million to replace part of the reserves spent in FY02 as a result of the extraordinary state withholdings.

## Revenues

State appropriations at \$437.9 million, is the largest source of current funds revenue, contributing 23.40% of the total revenue budget. State appropriations include \$398.8 million in operating funds for the general mission of the University, \$22.6 million for University Hospitals

& Clinics, and restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, the Missouri Research and Education Network (MOREnet) and the five year Telemedicine grant totaling approximately \$16.5 million.

Student fee revenues of \$379.3 are the second largest source of revenue and contribute 20.27% of the total current funds revenue budget. Educational and related enrollment fees of \$341.5 million are recorded in the Operations fund. Student fees of \$26.0 million, related to Continuing Education are recorded in a separate fund. The \$11.7 million in student fees in the Auxiliary Enterprises fund group are primarily for housing, dining, parking, and specially designated activity and facility fees.

Sales and services of Hospitals & Clinics, totaling \$360.3 million, is the third largest source of current fund revenues contributing 19.26% of the total. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospital & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises of \$129.2 million include revenues from essentially self-supporting activities which provide services and sales to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, and other miscellaneous activities.

Sales and services of educational activities, totaling \$133.5 million, include the operations of the medical, dental, optometry, and veterinary clinics, as well as activities related to the agricultural experiment station, cooperative extension, the research reactor, and other activities.

Federal, state, and other grants and contracts combine for total projected revenues of \$258.0 million, or 13.78% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2002-2003. Grants and contracts are restricted funds and are budgeted on a project basis for management purposes.

Other sources include federal appropriations (primarily for the agricultural experiment station and cooperative extension), investment income, gift income and endowment income (primarily for student aid and professorships), and recovery of facilities and administrative costs (Recovery of F&A), which is related to sponsored grants and contracts.



Table 3, on the previous page, shows the percentage distribution of the FY 2002-2003 current funds expenditure budget by object of expense for each campus and administrative unit.

The educational and general expenditure budget encompasses the major instructional, research, and public service activities of the University and related support services. Current funds expenditures related to auxiliary enterprises and hospitals and clinics activities are not included in educational and general expenditures. Table 4 shows the percentage distribution of the University's educational and general expenditure budget by major program classification for each campus and UM unit.

**Table 4. Percentage Distribution of the FY 2002-2003 Current Funds Budget by Program Classification, by Campus**

Educational & General:	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Instruction	37.04%	44.91%	36.09%	43.73%	0.00%	0.00%	10.92%	36.04%
Research	24.28%	9.05%	22.28%	7.47%	0.00%	-0.03%	40.34%	17.37%
Public Service	7.99%	7.08%	1.81%	9.44%	99.59%	50.67%	0.00%	12.64%
Academic Support	9.65%	9.19%	6.00%	11.12%	0.00%	15.75%	77.50%	9.56%
Student Services	3.37%	5.27%	6.57%	5.33%	0.00%	1.53%	0.00%	4.05%
Institutional Support	2.89%	7.26%	6.29%	5.76%	0.41%	30.19%	-28.75%	5.41%
Operation & Maintenance of Plant	5.84%	6.90%	7.07%	6.39%	0.00%	1.89%	0.00%	5.81%
Scholarships & Fellowships	8.94%	10.34%	13.87%	10.75%	0.00%	0.01%	0.00%	9.13%
<b>Total Educational &amp; Gen. Expense</b>	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Primary program activities of instruction, research, and public service make up 66.05% of current funds educational and general expenditures at the University of Missouri.

Table 5, on the following page, presents the FY 2002-2003 University of Missouri consolidated current funds budget by major revenue source and object of expense for the following fund groupings:

- Operations
- Service Operations
- Self-Insurance funds
- Other Educational and General funds (including Continuing Education)
- Auxiliary Enterprise funds
- Hospital Operating funds
- Restricted State Appropriations, Endowment Income, and Gift funds
- Grants and Contract funds (fiscal year estimate of project budgeted funds)

Tables 6-12 provide the same information for each campus, University Outreach & Extension, UM System Administration, and University-Wide Resources.

## University of Missouri System FY2002-2003 Operations Fund Budget Summary

The operations fund expenditure budget for the University of Missouri System for fiscal year 2002-2003 totals \$852.7 million. The State of Missouri normally withholds 3.0% of the gross state appropriations and state funds are budgeted at 97.0% of the amount appropriated. Table 13 displays the FY 2002-2003 operations fund budget by source of funds and by major program classification (PCS) category.

**Table 13. University of Missouri System FY 2002-2003 Original Operations Fund Budget**

	UM System Total	Percent Distribution
<b>Beginning Balance</b>	\$94,828,483	
<b><u>Revenues</u></b>		
Student Fees	\$341,523,656	40.25%
Federal Appropriations	15,044,831	1.77%
State Appropriations	398,813,132	47.00%
Gift Income	197,595	0.02%
Recovery of Facilities & Admin.	30,476,975	3.59%
Endowment	3,414,877	0.40%
Investment Income	7,978,502	0.94%
Sales & Services-Educ. Act./Aux.	30,434,520	3.60%
Miscellaneous Income	20,615,047	2.43%
<b>Total Revenues</b>	<u>\$848,499,135</u>	<u>100.00%</u>
<b><u>Expenditures &amp; Transfers</u></b>		
Educational & General		
Salaries & Wages	\$474,458,976	55.64%
Staff Benefits	92,275,936	10.82%
Total Compensation	<u>\$566,734,912</u>	<u>66.46%</u>
Expense and Equipment		
Expense & Equipment	\$255,654,831	29.98%
Capital Expenses	35,064,164	4.11%
Internal Sales & Services	(5,254,915)	-0.62%
Net Expense and Equipment Expenditures	<u>\$285,464,080</u>	<u>33.48%</u>
<b>Total Educational &amp; General Expenditures</b>	\$852,198,992	99.94%
Mandatory Transfers	\$435,200	0.05%
Non Mandatory Transfers	97,762	0.01%
<b>Total Educational &amp; General Expenditures &amp; Transfers</b>	<u>\$852,731,954</u>	<u>100.00%</u>
<b>Ending Balance</b>	\$90,595,663	

State appropriations are the largest source of revenue at 47.00%. Student fees in the amount of \$341.5 million are the second largest contributor of operations fund revenue. Together, they fund 87.25% of the operations budget. Compensation is the largest expenditure category in the operations fund at \$566.7 million or 66.46%. Expense and equipment expenditures of \$285.5 million are 33.48% of the total. The remaining 0.06% is transfers in the amount of \$532,962. As one can see from Table 13, the University of Missouri System budget would draw down operations fund balances by \$4.2 million.

Table 14 displays the percentage distribution of FY 2002-2003 general operating revenues by major source for each campus.

**Table 14. Percentage Distribution of FY 2002-2003 Operations Fund Budgeted Revenues by Major Source, by Campus**

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Student Fees	41.98%	46.47%	41.36%	51.65%	0.00%	0.00%	0.00%	40.25%
Federal Appropriations	1.30%	0.04%	0.00%	0.00%	26.45%	0.00%	0.00%	1.77%
State Appropriations	46.48%	41.13%	51.43%	45.73%	70.70%	47.32%	65.98%	47.00%
Gift Income	0.00%	0.00%	0.20%	0.00%	0.00%	0.00%	0.00%	0.02%
Recovery of Facilities & Admin.	5.25%	1.62%	5.43%	1.68%	1.11%	0.45%	0.00%	3.59%
Endowment Income	0.17%	0.08%	0.11%	0.00%	0.00%	1.06%	30.42%	0.40%
Investment Income	0.01%	0.11%	0.23%	0.00%	0.01%	22.28%	0.42%	0.94%
Sales & Services-Educ. Act./Aux.	3.05%	9.07%	0.29%	0.56%	0.04%	2.31%	0.00%	3.59%
Miscellaneous Income	1.75%	1.49%	0.96%	0.38%	1.68%	26.60%	3.18%	2.43%
<b>Total Revenues</b>	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

State appropriations and student fees are the primary sources of revenue for all four campuses. These two sources of revenue fund 88.46% of the operations fund budget at the University of Missouri-Columbia, 87.60% at the University of Missouri-Kansas City, 92.79% at the University of Missouri-Rolla, and 97.38% at the University of Missouri-St. Louis. State and federal appropriations are the major sources of revenue for University Outreach and Extension. All Cooperative Extension funds are budgeted at University Outreach and Extension and are allocated to the campuses by the Executive Vice President and Director of Cooperative Extension on an annual basis. At University of Missouri System Administration, the major sources of funds are state appropriations and investment income, and for University-Wide Resources, state appropriations and endowment income constitute the majority of revenue.



Table 17, on the following page, shows the FY 2002-2003 operations fund budget according to PeopleSoft sources and uses format. The schedule shows transfers in and internal sales and services as sources of funds rather than being netted against expenses. This is the manner in which cost centers are budgeted and managed internally. For external financial reporting, and for the other summary schedules in this document, these sources of funds are netted against expense and equipment or true transfers as appropriate. Table 17 also shows a summarized version of the campuses detailed budgets. It provides additional detail on types of student fees in the sources of funds section and greater expenditure detail in the salaries & wages and expense & equipment expenditure section. Detail columns provide data for each business unit except the hospital business units, which do not budget in the operations fund.

Tables A1 through A7 in the appendix, present the operations fund expenditure budgets by administrative division for each campus and UM administrative unit. The tables provide summary totals for salaries and wages, staff benefits, expense and equipment and transfers for each college, school and division.

Tables A8 through A15 in the appendix, present the operations fund budget by minor program classification (PCS) category for the campuses and UM administrative units. The tables provide summary totals for salaries & wages, staff benefits, expense & equipment and transfers.

## FY 2002-2003 Other Curators' Programs Budget Summary

The Curators receive line-itemed state appropriations from the State of Missouri for the University Hospitals & Clinics, Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research, Spinal Cord Injury, Missouri Research and Education Network (MOREnet), State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS).

Table 18, on the following page, presents summary budget data from the PeopleSoft system for University of Missouri Health Care. Budgets for University Hospitals & Clinics (which includes Ellis Fischel Cancer Center), Columbia Regional Hospital, and the Missouri Rehabilitation Center are included. These activities are unrestricted current funds.

**Table 18. Summary of the FY2003 Operating Budget for University of Missouri Health Care**

	University Hospital & Clinics Fund 0585	Columbia Regional Hospital Fund 0440	Missouri Rehabilitation Center Fund 0535	Total UM Health Care
<b>Beginning Balance</b>	146,000,000	(54,000,000)	12,000,000	104,000,000
<b>Revenues</b>				
State Appropriations	12,780,173	-	9,774,410	22,554,583
Investment Income	4,825,319	(913,465)	517,000	4,428,854
Sales & Services				
Patient Revenue	266,026,763	60,393,688	18,196,634	344,617,085
Other Activities	<u>13,652,073</u>	<u>410,879</u>	<u>1,669,787</u>	<u>15,732,739</u>
Total Sales & Services	279,678,835	60,804,567	19,866,421	360,349,824
Miscellaneous	<u>380,615</u>	<u>829,285</u>	<u>23,410</u>	<u>1,233,310</u>
Total Revenues	297,664,943	60,720,387	30,181,241	388,566,571
<b>Expenditures</b>				
Salaries & Wages	113,952,983	19,884,576	16,578,899	150,416,458
Staff Benefits	23,802,786	4,070,167	4,042,831	31,915,783
Expense & Equipment				
Cost of Goods Sold	331,267	332,550	64,488	728,304
Department Operation Exp	56,573,568	15,933,376	5,119,048	77,625,992
Hospital Supplies-Medical Item	28,191,650	18,378,788	994,453	47,564,890
Drug Supplies	21,869,864	994,475	718,723	23,583,062
Equipment Maintenance & Repair	2,734,525	1,060,471	493,424	4,288,420
Utilities	5,675,154	1,088,818	770,555	7,534,526
Depreciation	20,598,673	3,836,025	1,051,381	25,486,079
Other	11,358,433	2,909,226	8,579	14,276,238
Internal University Sales	<u>(4,841,633)</u>	<u>(224,684)</u>	<u>(2,003)</u>	<u>(5,068,319)</u>
Total Expense & Equipment	142,491,502	44,309,044	9,218,647	196,019,193
Total Expenditures	280,247,271	68,263,786	29,840,377	378,351,434
<b>Ending Balance</b>	163,417,672	(61,543,399)	12,340,864	114,215,137

Table 19 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury. These programs are recorded as restricted current funds.

**Table 19. FY 2002-2003 Operating Budget Summary for the Missouri Kidney Program, the Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury**

	Missouri Kidney Program Fund 2010	MO Institute of Mental Health Fund 2020	Alzheimer's Fund 2030	Spinal Cord Injury Fund 2050
<b>Beginning Balance</b>	\$0	\$0	\$0	\$0
<b>Revenues</b>				
State Appropriations	<u>\$3,896,271</u>	<u>\$2,230,855</u>	<u>\$264,395</u>	<u>\$100,000</u>
Total Revenues	\$3,896,271	\$2,230,855	\$264,395	\$100,000
<b>Expenditures</b>				
Salaries & Wages	\$376,421	\$1,621,354	\$51,725	\$4,999
Staff Benefits	72,987	334,086	12,195	1,001
Expense & Equipment	<u>3,446,863</u>	<u>275,415</u>	<u>200,475</u>	<u>49,000</u>
Total Expenditures	\$3,896,271	\$2,230,855	\$264,395	\$55,000
Transfers	\$0	\$0	\$0	\$45,000
Total Expenditures and Transfers	<u>\$3,896,271</u>	<u>\$2,230,855</u>	<u>\$264,395</u>	<u>\$100,000</u>
<b>Ending Balance</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Table 20 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

**Table 20. FY 2003 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)**

	Operations	Restricted Expendable Gifts & Endowment Income Fund 2000	Restricted State Appropriations Fund 2040	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
Beginning balance	\$4,085,829	\$489,740	\$0	\$5,212,928	\$9,788,497
<b>Revenues</b>					
Other Allocations/Transfers In	\$140,999	\$0	\$0	\$0	\$140,999
State Appropriations	0	0	9,910,074	0	9,910,074
Investment Income	0	15,000	0	0	15,000
State Grants	0	0	0	9,016,964	9,016,964
Other Grants & Contracts	0	0	0	5,752,235	5,752,235
Miscellaneous Revenue	<u>6,055,479</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,055,479</u>
Total Revenues	<u>\$6,196,478</u>	<u>\$15,000</u>	<u>\$9,910,074</u>	<u>\$14,769,199</u>	<u>\$30,890,751</u>
Total Sources of Funds	<u>\$10,282,307</u>	<u>\$504,740</u>	<u>\$9,910,074</u>	<u>\$19,982,127</u>	<u>\$40,679,248</u>
<b>Expenditures</b>					
S&W-GTA's/GRA's	\$4,794	\$0	\$0	\$0	\$4,794
S&W-Admin & Support	2,568,710	0	0	3,643,543	6,212,253
S&W-Student Employees	<u>20,049</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,049</u>
Total Salaries & Wages	\$2,593,553	\$0	\$0	\$3,643,543	\$6,237,096
Staff Benefits	562,649	0	0	983,758	1,546,407
Expense & Equipment					
Department operating expense	2,120,826	291,848	9,353,873	9,890,350	21,656,897
Equipment > \$5,000	54,309	0	556,201	0	610,510
Equipment - M & R	29,076	0	0	0	29,076
Utilities	19,005	0	0	0	19,005
Univ. Cost Sharing	<u>130,615</u>	<u>0</u>	<u>0</u>	<u>313,610</u>	<u>444,225</u>
Total Expense & Equipment	<u>\$2,353,831</u>	<u>\$291,848</u>	<u>\$9,910,074</u>	<u>\$10,203,960</u>	<u>\$22,759,713</u>
Total Expenditures	\$5,510,033	\$291,848	\$9,910,074	\$14,831,261	\$30,543,216
Ending Balance	<u>\$4,772,274</u>	<u>\$212,892</u>	<u>\$0</u>	<u>\$5,150,866</u>	<u>\$10,136,032</u>
Total Uses of Funds	<u>\$10,282,307</u>	<u>\$504,740</u>	<u>\$9,910,074</u>	<u>\$19,982,127</u>	<u>\$40,679,248</u>

Table 21 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System, MOBIUS. Both of these operations are managed as agency funds.

**Table 21. FY2003 University of Missouri Agency Fund Budgets**

	State Historical Society Fund 6030	MOBIUS Fund 6020
Beginning balance	\$ -	\$ 12,730
Revenues		
State Appropriations	\$ 894,923	\$ 630,053
Sales & Services	0	1,006,084
Miscellaneous Revenue	<u>0</u>	<u>275,046</u>
Total Revenues	\$894,923	\$1,911,183
Expenditures		
Salaries & Wages	\$ 630,866	\$ 563,615
Staff Benefits	132,000	123,037
Expense & Equipment		
Department Operating Expense	132,057	900,170
Equipment >\$5000	0	17,100
Equipment M&R	0	803,078
Facilities & Capital Improvements	0	7,498
Internal Sales & Services	<u>0</u>	<u>(490,989)</u>
Total Expense & Equipment	<u>\$132,057</u>	<u>\$1,236,857</u>
Total Expenditures	\$894,923	\$1,923,509
Ending Balance	<u>\$0</u>	<u>\$404</u>



Table 5. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Consolidated

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$94,828,483	\$5,120,304	\$27,922,469	\$30,912,425	\$158,783,681	(\$1,615,937)	\$104,000,000	\$261,167,743	\$5,213,000	\$78,987,108	\$340,154,851
<b>REVENUES:</b>											
Student Fees	\$341,523,656	\$0	\$0	\$26,038,334	\$367,561,990	\$11,753,914	\$0	\$379,315,904	\$0	\$0	\$379,315,904
Federal Appropriations	15,044,831	0	0	0	15,044,831	0	0	15,044,831	0	0	15,044,831
State Appropriations	398,813,132	0	0	0	398,813,132	0	22,554,583	421,367,715	269,000	16,570,595	437,938,310
Federal Grants and Contracts	0	0	0	0	0	0	0	0	146,019,000	146,019,000	146,019,000
State Grants	0	0	0	0	0	0	0	0	58,617,000	58,617,000	58,617,000
Non Governmental Grants	0	0	0	0	0	0	0	0	51,639,000	51,639,000	51,639,000
Other Governmental Grants	0	0	0	0	0	0	0	0	1,719,000	1,719,000	1,719,000
Gift Income	197,595	5,202	0	10,153	212,950	5,147,823	0	5,360,773	0	28,779,488	34,140,261
Recovery of F&A	30,476,975	0	0	0	30,476,975	0	0	30,476,975	0	0	30,476,975
Endowment Income	3,414,877	0	0	0	3,414,877	1,152,688	0	4,567,565	0	25,534,005	30,101,570
Investment Income	7,978,502	0	4,055,006	311,815	12,345,323	873,047	4,428,854	17,647,223	0	3,379,928	21,027,151
Sales & Services-Educ Act/Aux	30,434,520	618,265	0	102,429,894	133,482,679	129,299,614	360,349,824	623,132,117	0	0	623,132,117
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	20,615,047	4,278,542	4,000	5,442,821	30,340,410	6,510,443	1,233,310	38,084,163	1,675,000	4,197,567	42,281,730
<b>TOTAL REVENUES</b>	<u>\$848,499,135</u>	<u>\$4,902,009</u>	<u>\$4,059,006</u>	<u>\$134,233,017</u>	<u>\$991,693,167</u>	<u>\$154,737,528</u>	<u>\$388,566,571</u>	<u>\$1,534,997,266</u>	<u>\$259,938,000</u>	<u>\$336,455,583</u>	<u>\$1,871,452,848</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$474,458,976	\$37,292,842	\$294,277	\$85,886,299	\$597,932,394	\$32,835,772	\$150,416,458	\$781,184,624	\$101,260,000	\$118,975,843	\$900,160,467
Staff Benefits	92,275,936	8,569,260	64,241	15,261,767	116,171,204	7,263,102	31,915,783	155,350,090	15,547,000	18,639,445	173,989,535
<b>Expense and Equipment</b>											
Expense & Equip	255,654,831	76,462,374	120,461,268	40,907,793	493,486,267	108,264,780	176,732,899	778,483,946	143,230,000	199,442,111	977,926,057
Capital Expenses	35,064,164	2,848,842	0	2,326,867	40,239,873	4,828,151	24,354,612	69,422,636	250,000	3,327,151	72,749,787
Internal Sales & Services	(5,254,914)	(118,239,125)	0	(10,277,245)	(133,771,284)	(733,043)	(5,068,319)	(139,572,645)	0	0	(139,572,645)
Employer & Employee Contributions	0	0	(122,403,630)	0	(122,403,630)	0	0	(122,403,630)	0	0	(122,403,630)
Net Expense and Equipment Expenditures	<u>\$285,464,081</u>	<u>(\$38,927,909)</u>	<u>(\$1,942,362)</u>	<u>\$32,957,415</u>	<u>\$277,551,225</u>	<u>\$112,359,888</u>	<u>\$196,019,193</u>	<u>\$585,930,307</u>	<u>\$143,480,000</u>	<u>\$202,769,262</u>	<u>\$788,699,569</u>
<b>TOTAL EXPENDITURES</b>	<u>\$852,198,992</u>	<u>\$6,934,193</u>	<u>(\$1,583,844)</u>	<u>\$134,105,482</u>	<u>\$991,654,824</u>	<u>\$152,458,762</u>	<u>\$378,351,434</u>	<u>\$1,522,465,020</u>	<u>\$260,287,000</u>	<u>\$340,384,550</u>	<u>\$1,862,849,570</u>
<b>TRANSFERS</b>											
Mandatory Transfers	\$435,200	\$0	\$0	\$0	\$435,200	\$0	\$0	\$435,200	\$0	\$0	\$435,200
Non Mandatory Transfers	97,762	0	0	0	97,762	0	0	97,762	0	0	97,762
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$852,731,954</u>	<u>\$6,934,193</u>	<u>(\$1,583,844)</u>	<u>\$134,105,482</u>	<u>\$992,187,786</u>	<u>\$152,458,762</u>	<u>\$378,351,434</u>	<u>\$1,522,997,982</u>	<u>\$260,287,000</u>	<u>\$340,384,550</u>	<u>\$1,863,382,532</u>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$349,012,763	\$135,418	\$0	\$83,743,317	\$432,891,499	\$0	\$0	\$432,891,499	\$23,055,000	\$47,212,264	\$480,103,763
Research	78,048,032	117,308	0	9,163,255	87,328,595	0	0	87,328,595	135,822,000	143,980,069	231,308,664
Public Service	62,352,705	2,700	0	8,549,344	70,904,750	0	0	70,904,750	76,316,000	97,425,828	168,330,578
Academic Support	102,083,585	453,472	0	19,156,960	121,694,017	0	0	121,694,017	654,000	5,601,808	127,295,825
Student Services	50,559,414	194,898	0	613,071	51,367,383	0	0	51,367,383	1,110,000	2,589,555	53,956,937
Institutional Support	51,998,273	5,398,069	(1,583,844)	12,819,534	68,632,032	0	0	68,632,032	210,000	3,374,202	72,006,234
Operation & Maintenance	75,857,194	632,328	0	0	76,489,522	0	0	76,489,522	(25,000)	876,308	77,365,830
Scholarships & Fellowships	82,287,026	0	0	60,000	82,347,026	0	0	82,347,026	23,145,000	39,324,517	121,671,543
Total Educational & Gen. Exp.	<u>\$852,198,992</u>	<u>\$6,934,193</u>	<u>(\$1,583,844)</u>	<u>\$134,105,482</u>	<u>\$991,654,824</u>	<u>\$0</u>	<u>\$0</u>	<u>\$991,654,824</u>	<u>\$260,287,000</u>	<u>\$340,384,550</u>	<u>\$1,332,039,375</u>

\*Columns may not add due to rounding.

Table 6. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Columbia

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$31,344,174	\$2,050,365	\$0	\$28,702,113	\$62,096,652	\$2,645,777	\$104,000,000	\$168,742,429	\$0	\$34,630,133	\$203,372,562
<b>REVENUES:</b>											
Student Fees	\$160,801,424	\$0	\$0	\$11,884,917	\$172,686,341	\$1,664,494	\$0	\$174,350,835	\$0	\$0	\$174,350,835
Federal Appropriations	4,991,092	0	0	0	4,991,092	0	0	4,991,092	0	0	4,991,092
State Appropriations	<b>178,036,933</b>	0	0	0	178,036,933	0	22,554,583	200,591,516	269,000	6,396,126	206,987,642
Federal Grants and Contracts	0	0	0	0	0	0	0	0	92,650,000	92,650,000	92,650,000
State Grants	0	0	0	0	0	0	0	0	26,696,000	26,696,000	26,696,000
Non Governmental Grants	0	0	0	0	0	0	0	0	22,272,000	22,272,000	22,272,000
Non Governmental Grants	0	0	0	0	0	0	0	0	981,000	981,000	981,000
Gift Income	12,151	5,202	0	10,003	27,356	5,145,823	0	5,173,179	0	10,514,843	15,688,021
Recovery of F&A	20,107,500	0	0	0	20,107,500	0	0	20,107,500	0	0	20,107,500
Endowment Income	654,856	0	0	0	654,856	1,152,688	0	1,807,544	0	14,409,387	16,216,931
Investment Income	30,003	0	0	311,815	341,818	807,010	4,428,854	5,577,681	0	1,662,717	7,240,398
Sales & Services-Educ Act/Aux	11,676,927	86,295	0	98,854,641	110,617,863	94,422,677	360,349,824	565,390,364	0	0	565,390,364
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	6,710,929	3,097,162	0	2,182,477	11,990,568	4,874,576	1,233,310	18,098,454	1,106,000	1,553,607	19,652,061
<b>TOTAL REVENUES</b>	<b>\$383,021,815</b>	<b>\$3,188,659</b>	<b>\$0</b>	<b>\$113,243,853</b>	<b>\$499,454,327</b>	<b>\$108,067,267</b>	<b>\$388,566,571</b>	<b>\$996,088,165</b>	<b>\$143,974,000</b>	<b>\$177,135,679</b>	<b>\$1,173,223,844</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$220,311,970	\$27,909,207	\$0	\$75,375,789	\$323,596,966	\$25,344,822	\$150,416,458	\$499,358,246	\$59,004,000	\$67,471,048	\$566,829,294
Staff Benefits	40,434,385	6,379,822	0	13,444,958	60,259,165	5,724,344	31,915,783	97,899,293	8,734,000	10,032,133	107,931,426
<b>Expense and Equipment</b>											
Expense & Equip	106,496,194	61,243,235	0	33,043,449	200,782,878	73,284,856	176,732,899	450,800,633	75,380,000	101,379,759	552,180,392
Capital Expenses	19,798,404	658,747	0	2,117,737	22,574,888	2,210,482	24,354,612	49,139,983	157,000	900,286	50,040,268
Internal Sales & Services	(3,782,378)	(92,607,514)	0	(10,189,140)	(106,579,032)	(406,680)	(5,068,319)	(112,054,030)	0	0	(112,054,030)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	\$122,512,220	(\$30,705,532)	\$0	\$24,972,046	\$116,778,734	\$75,088,659	\$196,019,193	\$387,886,586	\$75,537,000	\$102,280,045	\$490,166,630
<b>TOTAL EXPENDITURES</b>	<b>\$383,258,576</b>	<b>\$3,583,497</b>	<b>\$0</b>	<b>\$113,792,793</b>	<b>\$500,634,866</b>	<b>\$106,157,824</b>	<b>\$378,351,434</b>	<b>\$985,144,124</b>	<b>\$143,275,000</b>	<b>\$179,783,226</b>	<b>\$1,164,927,350</b>
<b>TRANSFERS</b>											
Mandatory Transfers	\$10,200	\$0	\$0	\$0	\$10,200	\$0	\$0	\$10,200	\$0	\$0	\$10,200
Non Mandatory Transfers	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$383,268,776</b>	<b>\$3,583,497</b>	<b>\$0</b>	<b>\$113,792,793</b>	<b>\$500,645,066</b>	<b>\$106,157,824</b>	<b>\$378,351,434</b>	<b>\$985,154,324</b>	<b>\$143,275,000</b>	<b>\$179,783,226</b>	<b>\$1,164,937,550</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$160,902,347	\$1	\$0	\$68,655,008	\$229,557,356	\$0	\$0	\$229,557,356	\$10,203,000	\$22,489,256	\$252,046,612
Research	58,054,414	120,734	0	9,081,191	<b>67,256,338</b>	0	0	67,256,338	<b>92,251,000</b>	97,976,262	165,232,600
Public Service	11,584,724	2,700	0	7,554,786	19,142,210	0	0	19,142,210	30,375,000	35,216,564	54,358,775
Academic Support	46,877,457	353,987	0	16,019,274	63,250,718	0	0	63,250,718	515,000	2,392,730	65,643,448
Student Services	21,839,199	146,898	0	0	21,986,097	0	0	21,986,097	551,000	927,549	22,913,646
Institutional Support	3,062,368	3,064,592	0	12,422,534	18,549,494	0	0	18,549,494	67,000	1,131,999	19,681,493
Operation & Maintenance	39,658,043	(105,415)	0	0	39,552,628	0	0	39,552,628	0	160,508	39,713,136
Scholarships & Fellowships	41,280,024	0	0	60,000	41,340,024	0	0	41,340,024	9,313,000	19,488,358	60,828,382
Total Educational & Gen. Expense	\$383,258,576	\$3,583,497	\$0	\$113,792,793	\$500,634,866	\$0	\$0	\$500,634,866	\$143,275,000	\$179,783,226	\$680,418,092

\*Columns may not add due to rounding.

Table 7. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Kansas City

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$19,579,545	\$878,053	\$0	(\$545,112)	\$19,912,486	(\$4,600,989)	\$0	\$15,311,497	\$0	\$15,539,005	\$30,850,502
<b>REVENUES:</b>											
Student Fees	\$87,598,061	\$0	\$0	\$5,767,259	\$93,365,320	\$2,086,414	\$0	\$95,451,734	\$0	\$0	\$95,451,734
Federal Appropriations	69,900	0	0	0	69,900	0	0	69,900	0	0	69,900
State Appropriations	77,531,955	0	0	0	77,531,955	0	0	77,531,955	0	41,020	77,572,975
Federal Grants and Contracts	0	0	0	0	0	0	0	0	21,452,000	21,452,000	21,452,000
State Grants	0	0	0	0	0	0	0	0	6,369,000	6,369,000	6,369,000
Non Governmental Grants	0	0	0	0	0	0	0	0	12,357,000	12,357,000	12,357,000
Non Governmental Grants	0	0	0	0	0	0	0	0	563,000	563,000	563,000
Gift Income	1,000	0	0	150	1,150	0	0	1,150	0	8,388,834	8,389,984
Recovery of F&A	3,055,275	0	0	0	3,055,275	0	0	3,055,275	0	0	3,055,275
Endowment Income	149,000	0	0	0	149,000	0	0	149,000	0	6,389,230	6,538,230
Investment Income	202,700	0	0	0	202,700	0	0	202,700	0	694,547	897,247
Sales & Services-Educ Act/Aux	17,103,291	456,370	0	2,973,620	20,533,281	10,255,942	0	30,789,223	0	0	30,789,223
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	2,800,284	708,950	0	1,581,824	5,091,058	1,414,642	0	6,505,700	506,000	2,239,252	8,744,952
<b>TOTAL REVENUES</b>	<b>\$188,511,466</b>	<b>\$1,165,320</b>	<b>\$0</b>	<b>\$10,322,853</b>	<b>\$199,999,639</b>	<b>\$13,756,998</b>	<b>\$0</b>	<b>\$213,756,637</b>	<b>\$41,247,000</b>	<b>\$58,493,883</b>	<b>\$272,250,520</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$102,874,855	\$4,441,563	\$0	\$4,920,645	\$112,237,063	\$3,283,662	\$0	\$115,520,725	\$14,732,000	\$20,045,961	\$135,566,686
Staff Benefits	20,087,306	1,048,652	0	898,553	22,034,511	667,890	0	22,702,401	2,287,000	3,437,737	26,140,137
<b>Expense and Equipment</b>											
Expense & Equip	53,449,957	4,885,483	0	2,473,028	60,808,468	8,850,340	0	69,658,808	24,339,000	34,908,920	104,567,728
Capital Expenses	7,342,602	89,850	0	107,450	7,539,902	930,865	0	8,470,767	49,000	1,039,380	9,510,147
Internal Sales & Services	(172,762)	(8,783,415)	0	(31,275)	(8,987,452)	(51,520)	0	(9,038,972)	0	0	(9,038,972)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	\$60,619,797	(\$3,808,082)	\$0	\$2,549,203	\$59,360,918	\$9,729,685	\$0	\$69,090,603	\$24,388,000	\$35,948,300	\$105,038,903
<b>TOTAL EXPENDITURES</b>	<b>\$183,581,958</b>	<b>\$1,682,133</b>	<b>\$0</b>	<b>\$8,368,401</b>	<b>\$193,632,492</b>	<b>\$13,681,237</b>	<b>\$0</b>	<b>\$207,313,729</b>	<b>\$41,407,000</b>	<b>\$59,431,998</b>	<b>\$266,745,727</b>
<b>TRANSFERS</b>											
Mandatory Transfers	\$425,000	\$0	\$0	\$0	\$425,000	\$0	\$0	\$425,000	\$0	\$0	\$425,000
Non Mandatory Transfers	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$184,006,958</b>	<b>\$1,682,133</b>	<b>\$0</b>	<b>\$8,368,401</b>	<b>\$194,057,492</b>	<b>\$13,681,237</b>	<b>\$0</b>	<b>\$207,738,729</b>	<b>\$41,407,000</b>	<b>\$59,431,998</b>	<b>\$267,170,727</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$94,420,495	\$135,417	\$0	\$4,780,569	\$99,336,481	\$0	\$0	\$99,336,481	\$6,869,000	\$14,316,168	\$113,652,649
Research	6,219,380	(3,426)	0	82,064	6,298,018	0	0	6,298,018	15,497,000	16,608,986	22,907,004
Public Service	1,531,644	0	0	980,397	2,512,041	0	0	2,512,041	13,311,000	15,404,380	17,916,421
Academic Support	19,928,631	107,385	0	1,515,300	21,551,316	0	0	21,551,316	125,000	1,700,263	23,251,579
Student Services	11,854,067	0	0	613,071	12,467,138	0	0	12,467,138	339,000	867,145	13,334,283
Institutional Support	15,041,508	1,129,041	0	397,000	16,567,549	0	0	16,567,549	85,000	1,793,585	18,361,134
Operation & Maintenance	16,444,170	313,716	0	0	16,757,886	0	0	16,757,886	(28,000)	710,236	17,468,122
Scholarships & Fellowships	18,142,063	0	0	0	18,142,063	0	0	18,142,063	5,209,000	8,031,235	26,173,298
Total Educational & Gen. Expense	\$183,581,958	\$1,682,133	\$0	\$8,368,401	\$193,632,492	\$0	\$0	\$193,632,492	\$41,407,000	\$59,431,998	\$253,064,490

\*Columns may not add due to rounding.

Table 8. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Rolla

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$11,158,155	\$1,414,160	\$0	\$1,868,309	\$14,440,623	\$114,874	\$0	\$14,555,497	\$0	\$7,615,040	\$22,170,537
<b>REVENUES:</b>											
Student Fees	\$37,654,596	\$0	\$0	\$1,897,147	\$39,551,743	\$889,606	\$0	\$40,441,349	\$0	\$0	\$40,441,349
Federal Appropriations	0	0	0	0	0	0	0	0	0	0	0
State Appropriations	46,825,248	0	0	0	46,825,248	0	0	46,825,248	0	0	46,825,248
Federal Grants and Contracts	0	0	0	0	0	0	0	0	15,323,000	15,323,000	15,323,000
State Grants	0	0	0	0	0	0	0	0	2,431,000	2,431,000	2,431,000
Non Governmental Grants	0	0	0	0	0	0	0	0	7,441,000	7,441,000	7,441,000
Non Governmental Grants	0	0	0	0	0	0	0	0	36,000	36,000	36,000
Gift Income	184,243	0	0	0	184,243	0	0	184,243	0	3,321,666	3,505,909
Recovery of F&A	4,939,200	0	0	0	4,939,200	0	0	4,939,200	0	0	4,939,200
Endowment Income	99,021	0	0	0	99,021	0	0	99,021	0	2,822,679	2,921,700
Investment Income	205,000	0	0	0	205,000	44,037	0	249,037	0	368,514	617,551
Sales & Services-Educ Act/Aux	262,100	100	0	16,630	278,830	5,762,375	0	6,041,205	0	0	6,041,205
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	874,867	120,150	0	207,424	1,202,441	215,125	0	1,417,566	0	241,669	1,659,235
<b>TOTAL REVENUES</b>	<u>\$91,044,275</u>	<u>\$120,250</u>	<u>\$0</u>	<u>\$2,121,201</u>	<u>\$93,285,726</u>	<u>\$6,911,143</u>	<u>\$0</u>	<u>\$100,196,869</u>	<u>\$25,231,000</u>	<u>\$ 31,985,528</u>	<u>\$132,182,397</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$51,904,575	\$1,200,277	\$0	\$1,274,025	\$54,378,877	\$1,635,000	\$0	\$56,013,877	\$11,083,000	\$12,511,203	\$68,525,080
Staff Benefits	10,396,085	319,191	0	128,682	10,843,958	325,772	0	11,169,730	1,173,000	1,338,163	12,507,893
<u>Expense and Equipment</u>											
Expense & Equip	28,843,125	2,426,934	0	1,746,052	33,016,111	4,790,610	0	37,806,721	15,499,000	20,106,832	57,913,553
Capital Expenses	4,630,240	1,548,401	0	75,500	6,254,141	421,300	0	6,675,441	33,000	636,473	7,311,914
Internal Sales & Services	(287,633)	(4,986,120)	0	0	(5,273,753)	(274,440)	0	(5,548,193)	0	0	(5,548,193)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	<u>\$33,185,732</u>	<u>(\$1,010,785)</u>	<u>\$0</u>	<u>\$1,821,552</u>	<u>\$33,996,499</u>	<u>\$4,937,470</u>	<u>\$0</u>	<u>\$38,933,969</u>	<u>\$15,532,000</u>	<u>\$20,743,305</u>	<u>\$59,677,274</u>
<b>TOTAL EXPENDITURES</b>	<u>\$95,486,392</u>	<u>\$508,683</u>	<u>\$0</u>	<u>\$3,224,259</u>	<u>\$99,219,334</u>	<u>\$6,898,242</u>	<u>\$0</u>	<u>\$106,117,576</u>	<u>\$27,788,000</u>	<u>\$34,592,671</u>	<u>\$140,710,247</u>
<b>TRANSFERS</b>											
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Mandatory Transfers	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$95,486,392</u>	<u>\$508,683</u>	<u>\$0</u>	<u>\$3,224,259</u>	<u>\$99,219,334</u>	<u>\$6,898,242</u>	<u>\$0</u>	<u>\$106,117,576</u>	<u>\$27,788,000</u>	<u>\$34,592,671</u>	<u>\$140,710,247</u>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$41,136,300	\$0	\$0	\$3,212,064	\$44,348,364	\$0	\$0	\$44,348,364	\$1,728,000	\$3,950,571	\$48,298,935
Research	6,929,741	0	0	0	6,929,741	0	0	6,929,741	22,109,000	22,881,530	29,811,271
Public Service	697,818	0	0	12,195	710,013	0	0	710,013	1,523,000	1,718,629	2,428,642
Academic Support	7,800,244	(7,900)	0	0	7,792,344	0	0	7,792,344	29,000	236,234	8,028,578
Student Services	8,214,773	48,000	0	0	8,262,773	0	0	8,262,773	25,000	533,740	8,796,514
Institutional Support	8,029,925	43,556	0	0	8,073,481	0	0	8,073,481	3,000	346,873	8,420,354
Operation & Maintenance	9,040,099	425,027	0	0	9,465,126	0	0	9,465,126	2,000	13	9,465,139
Scholarships & Fellowships	13,637,492	0	0	0	13,637,492	0	0	13,637,492	2,369,000	4,925,080	18,562,572
Total Educational & Gen. Expense	<u>\$95,486,392</u>	<u>\$508,683</u>	<u>\$0</u>	<u>\$3,224,259</u>	<u>\$99,219,334</u>	<u>\$0</u>	<u>\$0</u>	<u>\$99,219,334</u>	<u>\$27,788,000</u>	<u>\$34,592,671</u>	<u>\$133,812,005</u>

\*Columns may not add due to rounding.

Table 9. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, St. Louis

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$12,184,038	\$732,926	\$0	\$885,791	\$13,802,755	\$224,401	\$0	\$14,027,155	\$0	\$14,131,287	\$28,158,442
<b>REVENUES:</b>											
Student Fees	\$55,469,575	\$0	\$0	\$6,489,011	\$61,958,586	\$7,113,400	\$0	\$69,071,986	\$0	\$0	\$69,071,986
Federal Appropriations	0	0	0	0	0	0	0	0	0	0	0
State Appropriations	49,118,213	0	0	0	49,118,213	0	0	49,118,213	0	0	49,118,213
Federal Grants and Contracts	0	0	0	0	0	0	0	0	15,540,000	15,540,000	15,540,000
State Grants	0	0	0	0	0	0	0	0	7,427,000	7,427,000	7,427,000
Non Governmental Grants	0	0	0	0	0	0	0	0	3,817,000	3,817,000	3,817,000
Non Governmental Grants	0	0	0	0	0	0	0	0	2,000	2,000	2,000
Gift Income	0	0	0	0	0	2,000	0	2,000	0	6,365,245	6,367,245
Recovery of F&A	1,805,000	0	0	0	1,805,000	0	0	1,805,000	0	0	1,805,000
Endowment Income	0	0	0	0	0	0	0	0	0	1,725,178	1,725,178
Investment Income	0	0	0	0	0	0	0	0	0	600,014	600,014
Sales & Services-Educ Act/Aux	601,202	75,500	0	585,003	1,261,705	18,858,620	0	20,120,325	0	0	20,120,325
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	406,440	237,430	0	62,351	706,221	6,100	0	712,321	7,000	21,410	733,731
<b>TOTAL REVENUES</b>	<u>\$107,400,430</u>	<u>\$312,930</u>	<u>\$0</u>	<u>\$7,136,365</u>	<u>\$114,849,725</u>	<u>\$25,980,120</u>	<u>\$0</u>	<u>\$140,829,845</u>	<u>\$26,793,000</u>	<u>\$35,497,847</u>	<u>\$176,327,692</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$61,969,835	\$2,341,740	\$0	\$3,453,010	\$67,764,585	\$2,572,288	\$0	\$70,336,873	\$8,500,000	\$10,974,056	\$81,310,929
Staff Benefits	12,537,721	517,433	0	592,504	13,647,658	545,096	0	14,192,754	1,344,000	1,817,168	16,009,922
<u>Expense and Equipment</u>											
Expense & Equip	32,680,329	4,145,235	0	3,300,244	40,125,809	21,316,974	0	61,442,783	14,960,000	19,573,533	81,016,315
Capital Expenses	1,894,512	546,844	0	21,825	2,463,181	1,265,504	0	3,728,685	6,000	189,811	3,918,496
Internal Sales & Services	(128,814)	(6,543,975)	0	(56,830)	(6,729,619)	(403)	0	(6,730,022)	0	0	(6,730,022)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	<u>\$34,446,027</u>	<u>(\$1,851,896)</u>	<u>\$0</u>	<u>\$3,265,239</u>	<u>\$35,859,371</u>	<u>\$22,582,075</u>	<u>\$0</u>	<u>\$58,441,446</u>	<u>\$14,966,000</u>	<u>\$19,763,344</u>	<u>\$78,204,789</u>
<b>TOTAL EXPENDITURES</b>	<u>\$108,953,583</u>	<u>\$1,007,277</u>	<u>\$0</u>	<u>\$7,310,754</u>	<u>\$117,271,614</u>	<u>\$25,699,459</u>	<u>\$0</u>	<u>\$142,971,073</u>	<u>\$24,810,000</u>	<u>\$32,554,568</u>	<u>\$175,525,640</u>
<b>TRANSFERS</b>											
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Mandatory Transfers	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$108,953,583</u>	<u>\$1,007,277</u>	<u>\$0</u>	<u>\$7,310,754</u>	<u>\$117,271,614</u>	<u>\$25,699,459</u>	<u>\$0</u>	<u>\$142,971,073</u>	<u>\$24,810,000</u>	<u>\$32,554,568</u>	<u>\$175,525,640</u>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$51,963,621	\$0	\$0	\$7,095,677	\$59,059,298	\$0	\$0	\$59,059,298	\$4,255,000	\$6,456,269	\$65,515,567
Research	4,664,497	0	0	0	4,664,497	0	0	4,664,497	6,208,000	6,532,916	11,197,413
Public Service	2,608,481	0	0	1,966	2,610,447	0	0	2,610,447	7,885,000	11,538,232	14,148,679
Academic Support	15,638,967	0	0	213,111	15,852,078	0	0	15,852,078	(15,000)	808,790	16,660,868
Student Services	7,751,374	0	0	0	7,751,374	0	0	7,751,374	172,000	238,120	7,989,494
Institutional Support	7,526,359	1,008,277	0	0	8,534,636	0	0	8,534,636	55,000	100,745	8,635,381
Operation & Maintenance	9,572,837	(1,000)	0	0	9,571,837	0	0	9,571,837	1,000	5,551	9,577,388
Scholarships & Fellowships	9,227,447	0	0	0	9,227,447	0	0	9,227,447	6,249,000	6,873,945	16,101,392
Total Educational & Gen. Expense	<u>\$108,953,583</u>	<u>\$1,007,277</u>	<u>\$0</u>	<u>\$7,310,754</u>	<u>\$117,271,614</u>	<u>\$0</u>	<u>\$0</u>	<u>\$117,271,614</u>	<u>\$24,810,000</u>	<u>\$32,554,568</u>	<u>\$149,826,181</u>

\*Columns may not add due to rounding.

Table 10. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Outreach and Extension

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$6,561,048	\$0	\$0	\$0	\$6,561,048	\$0	\$0	\$6,561,048	\$0	\$275,000	\$6,836,048
<b>REVENUES:</b>											
Student Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Appropriations	9,983,839	0	0	0	9,983,839	0	0	9,983,839	0	0	9,983,839
State Appropriations	26,684,250	0	0	0	26,684,250	0	0	26,684,250	0	0	26,684,250
Federal Grants and Contracts	0	0	0	0	0	0	0	0	1,054,000	1,054,000	1,054,000
State Grants	0	0	0	0	0	0	0	0	6,677,000	6,677,000	6,677,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	0	0
Non Governmental Grants	0	0	0	0	0	0	0	0	137,000	137,000	137,000
Gift Income	0	0	0	0	0	0	0	0	0	25,000	25,000
Recovery of F&A	420,000	0	0	0	420,000	0	0	420,000	0	0	420,000
Endowment Income	0	0	0	0	0	0	0	0	0	114,105	114,105
Investment Income	4,500	0	0	0	4,500	0	0	4,500	0	10,895	15,395
Sales & Services-Educ Act/Aux	14,000	0	0	0	14,000	0	0	14,000	0	0	14,000
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	635,694	0	0	0	635,694	0	0	635,694	56,000	56,000	691,694
<b>TOTAL REVENUES</b>	<u>\$37,742,283</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$37,742,283</u>	<u>\$0</u>	<u>\$0</u>	<u>\$37,742,283</u>	<u>\$7,924,000</u>	<u>\$8,074,000</u>	<u>\$45,816,283</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$19,236,163	\$0	\$0	\$0	\$19,236,163	\$0	\$0	\$19,236,163	\$4,297,000	\$4,307,650	\$23,543,813
Staff Benefits	4,993,358	0	0	0	4,993,358	0	0	4,993,358	1,025,000	1,025,550	6,018,908
<u>Expense and Equipment</u>											
Expense & Equip	17,023,260	0	0	0	17,023,260	0	0	17,023,260	2,848,000	2,961,800	19,985,060
Capital Expenses	128,400	0	0	0	128,400	0	0	128,400	5,000	5,000	133,400
Internal Sales & Services	(650,724)	0	0	0	(650,724)	0	0	(650,724)	0	0	(650,724)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	<u>\$16,500,936</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$16,500,936</u>	<u>\$0</u>	<u>\$0</u>	<u>\$16,500,936</u>	<u>\$2,853,000</u>	<u>\$2,966,800</u>	<u>\$19,467,736</u>
<b>TOTAL EXPENDITURES</b>	<u>\$40,730,457</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$40,730,457</u>	<u>\$0</u>	<u>\$0</u>	<u>\$40,730,457</u>	<u>\$8,175,000</u>	<u>\$8,300,000</u>	<u>\$49,030,457</u>
<b>TRANSFERS</b>											
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Mandatory Transfers	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$40,730,457</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$40,730,457</u>	<u>\$0</u>	<u>\$0</u>	<u>\$40,730,457</u>	<u>\$8,175,000</u>	<u>\$8,300,000</u>	<u>\$49,030,457</u>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0	0	0	0	0	0	0
Public Service	40,529,286	0	0	0	40,529,286	0	0	40,529,286	8,175,000	8,299,100	48,828,386
Academic Support	0	0	0	0	0	0	0	0	0	0	0
Student Services	0	0	0	0	0	0	0	0	0	0	0
Institutional Support	201,171	0	0	0	201,171	0	0	201,171	0	0	201,171
Operation & Maintenance	0	0	0	0	0	0	0	0	0	0	0
Scholarships & Fellowships	0	0	0	0	0	0	0	0	0	900	900
Total Educational & Gen. Expense	<u>\$40,730,457</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$40,730,457</u>	<u>\$0</u>	<u>\$0</u>	<u>\$40,730,457</u>	<u>\$8,175,000</u>	<u>\$8,300,000</u>	<u>\$49,030,457</u>

\*Columns may not add due to rounding.

Table 12. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, University Wide Resources

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$375,001	\$0	\$27,922,469	\$0	\$28,297,470	\$0	\$0	\$28,297,470	\$0	\$0	\$28,297,470
<b>REVENUES:</b>											
Student Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Appropriations	0	0	0	0	0	0	0	0	0	0	0
State Appropriations	4,673,214	0	0	0	4,673,214	0	0	4,673,214	0	0	4,673,214
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	0	0
State Grants	0	0	0	0	0	0	0	0	0	0	0
Non Governmental Grants	0	0	0	0	0	0	0	0	0	0	0
Non Governmental Grants	0	0	0	0	0	0	0	0	0	0	0
Gift Income	0	0	0	0	0	0	0	0	0	0	0
Recovery of F&A	0	0	0	0	0	0	0	0	0	0	0
Endowment Income	2,155,000	0	0	0	2,155,000	0	0	2,155,000	0	0	2,155,000
Investment Income	29,999	0	4,055,006	0	4,085,005	22,000	0	4,107,005	0	0	4,107,005
Sales & Services-Educ Act/Aux	0	0	0	0	0	0	0	0	0	0	0
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	225,000	0	4,000	0	229,000	0	0	229,000	0	0	229,000
<b>TOTAL REVENUES</b>	<u>\$7,083,213</u>	<u>\$0</u>	<u>\$4,059,006</u>	<u>\$0</u>	<u>\$11,142,219</u>	<u>\$22,000</u>	<u>\$0</u>	<u>\$11,164,219</u>	<u>\$0</u>	<u>\$0</u>	<u>\$11,164,219</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$217,800	\$0	\$294,277	\$0	\$512,077	\$0	\$0	\$512,077	\$0	\$0	\$512,077
Staff Benefits	38,800	0	64,241	0	103,041	0	0	103,041	0	0	103,041
<u>Expense and Equipment</u>											
Expense & Equip	6,731,260	0	120,461,268	0	127,192,528	22,000	0	127,214,528	0	0	127,214,528
Capital Expenses	0	0	0	0	0	0	0	0	0	0	0
Internal Sales & Services	0	0	0	0	0	0	0	0	0	0	0
Employer & Employee Contributions	0	0	(122,403,630)	0	(122,403,630)	0	0	(122,403,630)	0	0	(122,403,630)
Net Expense and Equipment Expenditures	<u>\$6,731,260</u>	<u>\$0</u>	<u>(\$1,942,362)</u>	<u>\$0</u>	<u>\$4,788,898</u>	<u>\$22,000</u>	<u>\$0</u>	<u>\$4,810,898</u>	<u>\$0</u>	<u>\$0</u>	<u>\$4,810,898</u>
<b>TOTAL EXPENDITURES</b>	<u>\$6,987,860</u>	<u>\$0</u>	<u>(\$1,583,844)</u>	<u>\$0</u>	<u>\$5,404,016</u>	<u>\$22,000</u>	<u>\$0</u>	<u>\$5,426,016</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,426,016</u>
<b>TRANSFERS</b>											
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Mandatory Transfers	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$6,987,860</u>	<u>\$0</u>	<u>(\$1,583,844)</u>	<u>\$0</u>	<u>\$5,404,016</u>	<u>\$22,000</u>	<u>\$0</u>	<u>\$5,426,016</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,426,016</u>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$590,000	\$0	\$0	\$0	\$590,000	\$0	\$0	\$590,000	\$0	\$0	\$590,000
Research	2,180,000	0	0	0	2,180,000	0	0	2,180,000	0	0	2,180,000
Public Service	0	0	0	0	0	0	0	0	0	0	0
Academic Support	4,187,860	0	0	0	4,187,860	0	0	4,187,860	0	0	4,187,860
Student Services	0	0	0	0	0	0	0	0	0	0	0
Institutional Support	30,000	0	(1,583,844)	0	(1,553,844)	0	0	(1,553,844)	0	0	(1,553,844)
Operation & Maintenance of Plant	0	0	0	0	0	0	0	0	0	0	0
Scholarships & Fellowships	0	0	0	0	0	0	0	0	0	0	0
Total Educational & Gen. Expense	<u>\$6,987,860</u>	<u>\$0</u>	<u>(\$1,583,844)</u>	<u>\$0</u>	<u>\$5,404,016</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,404,016</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,404,016</u>

\*Columns may not add due to rounding.

Table 11. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, System Administration

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$13,626,521	\$44,800	\$0	\$1,325	\$13,672,646	\$0	\$0	\$13,672,646	\$5,213,000	\$6,796,644	\$20,469,290
<b>REVENUES:</b>											
Student Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Appropriations	0	0	0	0	0	0	0	0	0	0	0
State Appropriations	15,943,319	0	0	0	15,943,319	0	0	15,943,319	0	10,133,449	26,076,768
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	0	0
State Grants	0	0	0	0	0	0	0	0	9,017,000	9,017,000	9,017,000
Non Governmental Grants	0	0	0	0	0	0	0	0	5,752,000	5,752,000	5,752,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	0	0
Gift Income	201	0	0	0	201	0	0	201	0	163,900	164,101
Recovery of F&A	150,000	0	0	0	150,000	0	0	150,000	0	0	150,000
Endowment Income	357,000	0	0	0	357,000	0	0	357,000	0	73,426	430,426
Investment Income	7,506,300	0	0	0	7,506,300	0	0	7,506,300	0	43,241	7,549,541
Sales & Services-Educ Act/Aux	777,000	0	0	0	777,000	0	0	777,000	0	0	777,000
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	8,961,833	114,850	0	1,408,745	10,485,428	0	0	10,485,428	0	85,629	10,571,057
<b>TOTAL REVENUES</b>	<b>\$33,695,653</b>	<b>\$114,850</b>	<b>\$0</b>	<b>\$1,408,745</b>	<b>\$35,219,248</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,219,248</b>	<b>\$14,769,000</b>	<b>\$25,268,645</b>	<b>\$60,487,893</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries & Wages	\$17,943,777	\$1,400,055	\$0	\$862,830	\$20,206,662	\$0	\$0	\$20,206,662	\$3,644,000	\$3,665,925	\$23,872,587
Staff Benefits	3,788,282	304,162	0	197,070	4,289,514	0	0	4,289,514	984,000	988,695	5,278,209
<b>Expense and Equipment</b>											
Expense & Equip	10,430,706	3,761,487	0	345,020	14,537,213	0	0	14,537,213	10,204,000	20,511,267	35,048,480
Capital Expenses	1,270,005	5,000	0	4,355	1,279,360	0	0	1,279,360	0	556,201	1,835,561
Internal Sales & Services	(232,603)	(5,318,101)	0	0	(5,550,704)	0	0	(5,550,704)	0	0	(5,550,704)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	\$11,468,108	(\$1,551,614)	\$0	\$349,375	\$10,265,869	\$0	\$0	\$10,265,869	\$10,204,000	\$21,067,468	\$31,333,337
<b>TOTAL EXPENDITURES</b>	<b>\$33,200,167</b>	<b>\$152,603</b>	<b>\$0</b>	<b>\$1,409,275</b>	<b>\$34,762,045</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,762,045</b>	<b>\$14,832,000</b>	<b>\$25,722,088</b>	<b>\$60,484,133</b>
<b>TRANSFERS</b>											
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Mandatory Transfers	97,762	0	0	0	97,762	0	0	97,762	0	0	97,762
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$33,297,929</b>	<b>\$152,603</b>	<b>\$0</b>	<b>\$1,409,275</b>	<b>\$34,859,807</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,859,807</b>	<b>\$14,832,000</b>	<b>\$25,722,088</b>	<b>\$60,581,895</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>											
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0	0	0	0	(243,000)	(19,625)	(19,625)
Public Service	5,400,753	0	0	0	5,400,753	0	0	5,400,753	15,047,000	25,248,922	30,649,675
Academic Support	7,650,427	0	0	1,409,275	9,059,702	0	0	9,059,702	0	463,791	9,523,493
Student Services	900,000	0	0	0	900,000	0	0	900,000	23,000	23,000	923,000
Institutional Support	18,106,942	152,603	0	0	18,259,545	0	0	18,259,545	0	1,000	18,260,545
Operation & Maintenance	1,142,045	0	0	0	1,142,045	0	0	1,142,045	0	0	1,142,045
Scholarships & Fellowships	0	0	0	0	0	0	0	0	5,000	5,000	5,000
Total Educational & Gen. Expense	\$33,200,167	\$152,603	\$0	\$1,409,275	\$34,762,045	\$0	\$0	\$34,762,045	\$14,832,000	\$25,722,088	\$60,484,133

\*Columns may not add due to rounding.

**Table 17. FY2003 University of Missouri Operations Fund Sources and Uses Budget by Campus**

<b>Budgeted Sources of Funds</b>	<b>Columbia</b>	<b>Kansas City</b>	<b>Rolla</b>	<b>St. Louis</b>	<b>UM Outreach &amp; Extension</b>	<b>UM System Admin.</b>	<b>U-Wide Resources</b>	<b>System Total</b>
Beginning Balance	\$31,344,174	\$19,579,545	\$11,158,155	\$12,184,038	\$6,561,048	\$13,626,521	\$375,001	\$94,828,483
<b>Revenues</b>								
Mandatory/Non Mandatory Trfrs In	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Allocations/Transfers In	34,771,647	4,050,501	3,340,110	1,843,485	883,346	2,884,311	115,500	47,888,900
<b>Student Fees</b>								
Educational Fees								
Undergraduate	\$98,699,352	\$34,386,570	\$22,079,000	\$36,565,964	\$0	\$0	\$0	\$191,730,886
Professional Education	14,724,000	31,343,312	0	3,893,662	0	0	0	49,960,974
Graduate Education	24,028,784	16,451,985	9,332,000	7,678,100	0	0	0	57,490,869
Total Educational Fees	\$137,452,136	\$82,181,867	\$31,411,000	\$48,137,726	\$0	\$0	\$0	\$299,182,729
Extension Credit Fees	\$440,000	\$1,386,302	\$0	\$0	\$0	\$0	\$0	\$1,826,302
Extension Noncredit Fees	1,559,002	76,000	0	0	0	0	0	1,635,002
Supplemental Fees	2,437,936	534,328	2,314,000	924,858	0	0	0	6,211,122
Instructional Computing Fees	5,451,165	2,336,464	1,178,000	2,345,424	0	0	0	11,311,053
Other Misc. Educational Fees	6,773,451	303,100	2,242,040	2,637,292	0	0	0	11,955,883
Activity & Facility Fees	6,687,734	780,000	509,556	1,424,275	0	0	0	9,401,565
<b>Total Student Fees</b>	<b>\$160,801,424</b>	<b>\$87,598,061</b>	<b>\$37,654,596</b>	<b>\$55,469,575</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$341,523,656</b>
Federal Appropriations	\$4,991,092	\$69,900	\$0	\$0	\$9,983,839	\$0	\$0	\$15,044,831
State Appropriations	178,036,933	77,531,955	46,825,248	49,118,213	26,684,250	15,943,319	4,673,214	398,813,132
Sales of Educational Activities	11,676,927	17,103,291	262,100	601,202	14,000	777,000	0	30,434,520
Internal Sales & Services	3,782,378	172,762	287,634	128,814	650,724	232,603	0	5,254,915
Endowment Income	654,856	149,000	99,021	0	0	357,000	2,155,000	3,414,877
Interest Income	30,003	202,700	205,000	0	4,500	7,506,300	29,999	7,978,502
Gift Income	12,151	1,000	184,243	0	0	201	0	197,595
Recov. of Facilities & Admin. Costs	20,107,500	3,055,275	4,939,200	1,805,000	420,000	150,000	0	30,476,975
Misc. Income	6,710,929	2,800,284	874,867	406,440	635,694	8,961,833	225,000	20,615,047
<b>Total Revenues</b>	<b>\$421,575,840</b>	<b>\$192,734,729</b>	<b>\$94,672,019</b>	<b>\$109,372,729</b>	<b>\$39,276,353</b>	<b>\$36,812,567</b>	<b>\$7,198,713</b>	<b>\$901,642,950</b>
<b>Total Sources of Funds</b>	<b>\$452,920,014</b>	<b>\$212,314,274</b>	<b>\$105,830,174</b>	<b>\$121,556,767</b>	<b>\$45,837,401</b>	<b>\$50,439,088</b>	<b>\$7,573,714</b>	<b>\$996,471,432</b>
<b>Budgeted Uses of Funds</b>	<b>Columbia</b>	<b>Kansas City</b>	<b>Rolla</b>	<b>St. Louis</b>	<b>UM Outreach &amp; Extension</b>	<b>UM System Admin.</b>	<b>U-Wide Resources</b>	<b>System Total</b>
<b>Expenditures</b>								
<b>Salaries &amp; Wages</b>								
S & W - Teaching & Research	\$112,401,689	\$42,729,839	\$25,751,422	\$32,489,539	\$16,756,640	\$309,849	\$0	\$230,438,977
S&W-GTA's/GRA's	11,789,655	3,374,098	3,456,320	1,902,239	190,445	12,797	23,200	20,748,754
S&W-Admin. & Support	87,873,790	48,749,260	21,984,643	26,401,237	2,221,176	17,569,955	194,600	204,994,661
S&W-Student Employees	3,602,931	1,341,955	712,191	1,043,518	29,601	42,521	0	6,772,717
S&W-Other	4,643,906	6,679,703	0	133,302	38,301	8,655	0	11,503,867
Total Salaries & Wages	\$220,311,970	\$102,874,855	\$51,904,575	\$61,969,835	\$19,236,163	\$17,943,777	\$217,800	\$474,458,976
Staff Benefits	\$40,434,385	\$20,087,306	\$10,396,085	\$12,537,721	\$4,993,358	\$3,788,282	\$38,800	\$92,275,936
Expense & Equipment								
Cost of Goods Sold	\$816,421	\$11,000	\$73,300	\$8,300	\$3,900	\$601,150	\$0	\$1,514,071
Department Operating Expense	47,977,770	25,944,606	12,609,198	20,257,857	4,283,599	12,401,690	9,959,038	133,433,757
Student Aid	41,394,011	19,321,608	13,577,204	9,270,969	0	0	0	83,563,793
Equipment > \$5,000	6,727,302	1,923,502	2,533,264	1,307,692	107,200	435,167	0	13,034,127
Library Acquisitions	5,568,318	1,966,621	1,226,328	1,537,579	0	50,000	0	10,348,846
Equipment - M & R	1,327,048	1,470,283	364,752	350,026	112,104	100,688	0	3,724,901
Facilities & Capital Imprvmnts.	13,108,618	5,419,100	2,096,976	586,820	21,200	834,838	0	22,067,552
Utilities	16,988,443	3,826,920	1,771,353	2,725,800	91,188	313,368	0	25,717,072
Other Expense	566,022	0	0	0	0	130,614	0	696,636
Other Allocations/Transfer Out	26,592,292	4,960,420	2,561,100	373,283	13,415,815	(307,821)	(3,086,950)	44,507,139
Total Expense & Equipment	\$161,066,245	\$64,844,060	\$36,813,475	\$36,418,326	\$18,035,006	\$14,559,694	\$6,872,088	\$338,607,895
<b>Total Expenditures</b>	<b>\$421,812,601</b>	<b>\$187,806,221</b>	<b>\$99,114,136</b>	<b>\$110,925,882</b>	<b>\$42,264,527</b>	<b>\$36,291,753</b>	<b>\$7,128,688</b>	<b>\$905,342,807</b>
<b>Transfers</b>								
Mandatory Trfrs Out	\$10,200	\$425,000	\$0	\$0	\$0	\$0	\$0	\$435,200
Non Mandatory Trf Out	0	0	0	0	0	97,762	0	97,762
<b>Total Transfers</b>	<b>\$10,200</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$97,762</b>	<b>\$0</b>	<b>\$532,962</b>
<b>Budgeted Ending Balance</b>	<b>\$31,097,213</b>	<b>\$24,083,054</b>	<b>\$6,716,038</b>	<b>\$10,630,885</b>	<b>\$3,572,874</b>	<b>\$14,049,573</b>	<b>\$445,026</b>	<b>\$90,594,663</b>
<b>Total Uses of Funds</b>	<b>\$452,920,014</b>	<b>\$212,314,274</b>	<b>\$105,830,174</b>	<b>\$121,556,767</b>	<b>\$45,837,401</b>	<b>\$50,439,088</b>	<b>\$7,573,714</b>	<b>\$996,470,432</b>

**Table A1. FY 2003, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia  
by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>College/School/Division</b>				
<b>Chancellor</b>				
Chancellor	\$ 694,000	-	\$ 3,338,618	\$ 4,032,618
<b>University Affairs</b>				
University Affairs	\$ 1,484,579	\$ 12,842	\$ 1,058,598	\$ 2,556,019
<b>Intercollegiate Athletics</b>				
Intercollegiate Athletics	\$ 185,321	\$ 46,093	\$ 174,600	\$ 406,014
<b>Campus Budget</b>				
Campus Budget	\$ 152,084	\$ -	\$ 9,315	\$ 161,399
<b>Administrative Services</b>				
Administrative Services	\$ 272,045	\$ -	\$ 47,852	\$ 319,897
Human Resource Services	772,001	-	149,322	921,323
University Police	1,565,297	-	233,411	1,798,708
Show-Me State Games	21,000	5,000	5,000	31,000
University Club & Catering	163,633	-	234	163,867
Business Services	3,987,149	25,702	686,015	4,698,866
Campus Facilities	10,454,215	-	26,227,201	36,681,416
Business Services-Gen. Admin.	1,042,276	-	2,118,355	3,160,631
Information & Access Tech. Svcs.	4,691,723	-	1,516,323	6,208,046
<b>Total Admin. services</b>	<b>\$ 22,969,339</b>	<b>\$ 30,702</b>	<b>\$ 30,983,713</b>	<b>\$ 53,983,754</b>
<b>VC Dev and Alumni Relations</b>				
Alumni & Development	\$ 2,004,449	\$ -	\$ 684,717	\$ 2,689,166
<b>Provost</b>				
Student Affairs	\$ 3,438,141	\$ 575,456	\$ 3,077,198	\$ 7,090,795
Enrollment Management	3,162,597	20,012	1,748,914	4,931,523
Office of Research	8,588,121	16,308	10,683,404	19,287,833
Provost	14,976,711	54,161	29,677,658	44,708,530
<b>Ag. Food &amp; Nat. Resources</b>				
Agriculture - College	6,427,747	23,980	3,315,614	9,767,342
Ag. Experiment Station	12,882,506	2,813,749	5,569,775	21,266,030
<b>Total Ag, Food &amp; Nat. Resources</b>	<b>\$ 19,310,253</b>	<b>\$ 2,837,729</b>	<b>\$ 8,885,389</b>	<b>\$ 31,033,372</b>
Library	\$ 5,044,149	\$ 14,600	\$ 5,853,573	\$ 10,912,322
Arts & Science	41,109,828	69,476	1,447,787	42,627,092
Business	6,897,471	1	388,706	7,286,178
Education	11,785,849	289,276	4,903,699	16,978,824
Engineering	14,882,217	353	4,006,458	18,889,028
Extension	6,516,614	1,237,046	(1,080,183)	6,673,477
Graduate School	1,786,094	117	2,462,137	4,248,348
Human Environmental Sciences	4,702,822	80,365	459,400	5,242,587
Journalism	5,075,286	40,159	843,910	5,959,355
Law	5,195,441	-	1,194,244	6,389,685
Medicine	20,177,499	907,053	4,068,998	25,153,550
School of Health Professions	4,066,291	186,157	(611,814)	3,640,634
Nursing	3,958,277	219,121	63,544	4,240,942
Veterinary Medicine	11,188,962	10,579	2,731,799	13,931,340
Food for the 21st Century	3,007,785	55	1,115,735	4,123,575
<b>Total Provost</b>	<b>\$ 194,870,408</b>	<b>\$ 6,558,024</b>	<b>\$ 81,920,557</b>	<b>\$ 283,348,989</b>
<b>Campus Department</b>				
Employee Benefits or Campus Accounts	\$ -	\$ 34,214,776	\$ -	\$ 34,214,776
Recovery	-	-	(7,052,922)	(7,052,922)
Campus Departments	(2,800,000)	(616,000)	(10,945,464)	(14,361,464)
Campus Scholarships & Fellowships	-	-	23,263,800	23,263,800
<b>Total Campus Department</b>	<b>\$ (2,800,000)</b>	<b>\$ 33,598,776</b>	<b>\$ 5,265,414</b>	<b>\$ 36,064,190</b>
<b>Vice Chancellor - Health Affairs</b>				
Vice Chancellor-Health Affairs	\$ 751,790	\$ 187,948	\$ (923,311)	\$ 16,427
<b>Total Expenditures</b>	<b>\$ 220,311,970</b>	<b>\$ 40,434,385</b>	<b>\$ 122,512,220</b>	<b>\$ 383,258,576</b>

**Table A2. FY 2003, Operations Fund, Original Expenditure Budget, University fo Missouri - Kansas City  
by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>College/School/Division</b>				
<b>Chancellor</b>				
Chancellor	\$ 460,000	\$ 92,000	\$ 896,298	\$ 1,448,298
Public Affairs	591,446	101,960	243,989	937,395
<b>Total Chancellor</b>	<b>\$ 1,051,446</b>	<b>\$ 193,960</b>	<b>\$ 1,140,287</b>	<b>\$ 2,385,693</b>
<b>Intercollegiate Athletics</b>				
Intercollegiate Athletics	\$ 507,666	\$ 91,173	\$ 1,459,387	\$ 2,058,226
<b>Vice Chancellor Student Affairs</b>				
Campus Scholarships & Waivers	\$ -	\$ -	\$ 17,845,069	\$ 17,845,069
Vice Chancellor Student Affairs	5,592,144	1,016,938	2,215,768	8,824,850
<b>Total VC Student Affairs</b>	<b>\$ 5,592,144</b>	<b>\$ 1,016,938</b>	<b>\$ 20,060,837</b>	<b>\$ 26,669,919</b>
<b>VC Administrative Affairs</b>				
VC Administration & Finance	\$ 7,990,278	\$ 1,904,876	\$ 6,814,032	\$ 16,709,186
<b>Campus Wide</b>				
Campus Accounts	\$ 147,700	\$ 250,145	\$ 7,129,679	\$ 7,527,524
<b>VC Academic Affairs</b>				
School of Interdisc. Comp. & Eng.	\$ 3,680,914	\$ 552,213	\$ 1,198,562	\$ 5,431,689
Information Services	2,945,653	714,909	4,035,431	7,695,993
VC Academic Affairs	1,458,420	237,005	3,791,350	5,486,775
College of Arts & Sciences	11,713,566	2,790,381	1,092,151	15,596,098
School of Biological Sciences	4,583,062	947,275	927,733	6,458,070
School of Business & Pub. Admin.	4,727,069	1,129,231	771,260	6,627,560
Computer Sci. Telecommunication	7,000	672	0	7,672
Conservatory of Music	3,524,289	702,158	441,966	4,668,413
School of Dentistry	10,908,679	2,105,275	3,249,339	16,263,293
School of Education	4,027,599	916,467	75,222	5,019,288
Graduate Faculties & Research	1,368,322	282,048	1,132,066	2,782,436
School of Law	4,369,742	787,813	930,667	6,088,222
Libraries	2,948,092	630,095	1,853,775	5,431,962
School of Medicine	20,926,074	2,841,059	2,497,191	26,264,324
School of Nursing	2,464,735	428,996	379,268	3,272,999
School of Pharmacy	3,608,313	690,084	321,003	4,619,400
Office of Cultural Events	1,183,450	174,472	498,367	1,856,289
Continuing Educ. & Extension	498,200	151,603	651,510	1,301,313
Institute for Human Development	43,500	8,200	(120,000)	(68,300)
<b>Total VC Academic Affairs</b>	<b>\$ 84,986,679</b>	<b>\$ 16,089,956</b>	<b>\$ 23,726,861</b>	<b>\$ 124,803,496</b>
<b>VC University Advancement</b>				
VC for University Advancement	\$ 2,598,942	\$ 540,258	\$ 288,714	\$ 3,427,914
<b>Total Expenditures</b>	<b>\$ 102,874,855</b>	<b>\$ 20,087,306</b>	<b>\$ 60,619,797</b>	<b>\$ 183,581,958</b>

**Table A3. FY 2003, Operations Fund, Original Expenditure Budget, University fo Missouri - Rolla  
by Administrative Unit and Major Object of Expense**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expenses &amp; Equipment</b>	<b>Total</b>
<b><u>College/School/Division</u></b>				
<b>Provost</b>				
Undergraduate Studies	\$242,385	\$50,240	\$249,344	\$541,969
School of Management & Info. Sys.	774,949	149,524	(70,043)	\$854,430
Distance & Continuing Educ.	215,092	41,772	(44,482)	\$212,382
Sponsored Programs	1,816,390	274,563	811,014	\$2,901,967
Enrollment Management	1,413,526	298,664	701,236	\$2,413,426
College of Arts & Sciences	11,270,292	2,233,659	1,348,149	\$14,852,100
School of Engineering	14,695,628	2,892,645	2,776,855	\$20,365,128
School of Mines & Metallurgy	4,837,101	939,804	677,055	\$6,453,960
Provost	5,216,434	1,102,011	5,516,143	\$11,834,588
	<u>\$40,481,796</u>	<u>\$7,982,882</u>	<u>\$11,965,271</u>	<u>\$60,429,950</u>
<b>Chancellor</b>				
Chancellors Office	\$458,693	\$93,821	\$404,738	\$957,252
<b>Office of Administrative Services</b>				
Office of Administrative Services	\$5,867,867	\$1,223,062	\$2,796,011	\$9,886,940
<b>Office of Student Affairs</b>				
Office of Student Affairs	\$2,914,290	\$572,868	\$2,073,609	\$5,560,767
<b>Office of Univ Advancement</b>				
Office of University Advancement	\$1,803,954	\$396,513	\$340,903	\$2,541,370
<b>Capus Departments</b>				
Chancellors Campus Dept.	\$377,975	\$126,939	\$15,605,198	\$16,110,112
<b>Total Expenditures</b>	<u><u>\$51,904,575</u></u>	<u><u>\$10,396,085</u></u>	<u><u>\$33,185,732</u></u>	<u><u>\$95,486,392</u></u>

**Table A4. FY 2003, Operations Fund, Original Expenditure Budget, University of Missouri - St. Louis  
by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>College/School/Division</b>				
<b>VC for Academic Affairs</b>				
College of Fine Arts & Commun.	\$2,174,325	\$403,847	\$302,842	\$2,881,014
College of Arts & Sciences	17,136,280	3,150,732	1,538,777	21,825,789
College of Business Administration	5,587,361	1,177,273	401,406	7,166,040
College of Education	5,067,504	984,788	686,655	6,738,947
Evening College	1,733,534	225,980	58,140	2,017,654
Graduate School	804,655	151,054	1,349,001	2,304,710
Extension Division	1,363,297	297,271	414,555	2,075,123
Libraries	2,020,196	439,672	1,709,612	4,169,480
School of Optometry	3,617,500	708,500	2,946,263	7,272,263
VC Academic Affairs	1,242,983	269,459	79,494	1,591,935
Barnes Col. of Nurs. & Hlth. Studies	2,600,970	449,002	894,984	3,944,956
Honors College	410,341	98,370	74,556	583,267
Center for International Studies	692,990	150,131	223,764	1,066,885
Center for Academic Development	516,623	95,888	93,900	706,411
Public Policy Research Centers	494,300	91,400	59,387	645,087
Center for the Humanities	48,755	10,425	15,500	74,680
<b>Total VC for Academic Affairs</b>	<b>\$45,511,614</b>	<b>\$8,703,792</b>	<b>\$10,848,835</b>	<b>\$65,064,241</b>
<b>VC Research</b>				
VC Research	\$441,015	\$101,199	\$813,747	\$1,355,961
<b>Chancellor</b>				
Chancellor-Special Units	\$1,037,421	\$214,210	\$154,421	\$1,406,052
Chancellor	592,665	125,964	89,757	808,386
UMSL/Washington Univ. Engineering	93,658	17,270	1,761,822	1,872,750
<b>Total Chancellor</b>	<b>\$1,723,744</b>	<b>\$357,444</b>	<b>\$2,006,000</b>	<b>\$4,087,188</b>
<b>Vice Chancellor Administrative</b>				
VC Administrative Services	\$1,364,459	\$329,556	\$591,050	\$2,285,065
ASC Financial & Comp. Support	186,144	40,635	39,775	266,554
Facilities Services	2,621,560	572,287	4,316,422	7,510,269
Institutional Safety	854,746	186,591	624,770	1,666,107
Human Resources	475,442	103,789	45,725	624,956
Facilities Planning	0	0	197,000	197,000
<b>Total Vice Chancellor Administrative</b>	<b>\$5,502,351</b>	<b>\$1,232,858</b>	<b>\$5,814,742</b>	<b>\$12,549,951</b>
<b>VC for Student Affairs</b>				
Enrollment Services	\$1,142,600	\$360,650	\$5,528,809	\$7,032,059
VC Student Affairs	1,118,626	242,384	1,865,972	3,226,982
<b>Total VC for Student Affairs</b>	<b>\$2,261,226</b>	<b>\$603,034</b>	<b>\$7,394,781</b>	<b>\$10,259,041</b>
<b>VC for University Relations</b>				
VC University Relations	\$1,362,285	\$271,766	\$1,578,018	\$3,212,069
<b>Budget Development &amp; Planning</b>				
Budget Development & Planning	\$874,326	\$504,381	\$2,143,092	\$3,521,799
<b>VC for Managerial &amp; Tech Svcs</b>				
Information Technology Svcs.	\$3,332,382	\$598,761	\$3,726,917	\$7,658,060
VC for Managerial & Technolog.	409,322	89,355	119,686	618,363
Finance	551,570	75,131	207	626,908
<b>Total VC for Managerial &amp; Tech Svcs</b>	<b>\$4,293,274</b>	<b>\$763,247</b>	<b>\$3,846,810</b>	<b>\$8,903,331</b>
<b>Total Expenditures</b>	<b>\$61,969,835</b>	<b>\$12,537,721</b>	<b>\$34,446,025</b>	<b>\$108,953,583</b>

\*Columns may not add due to rounding.

**Table A5.**  
**FY2003, Operations Fund, Original Expenditure Budget, University of Missouri - University Outreach & Extension**  
**by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>College/School/Division</b>				
<b>VP for Outreach &amp; Extension</b>				
Agriculture & Natural Resources	\$5,481,078	\$1,419,814	\$1,758,028	\$8,658,920
Business & Industry	181,600	42,070	(19,358)	204,312
Human Environmental Sciences	3,824,863	1,004,390	300,176	5,129,429
Youth	2,581,770	655,769	0	3,237,539
Community Development	1,915,745	486,599	13,500	2,415,844
Outreach Development Fund	856,232	225,389	2,334,500	3,416,121
Administration	1,577,606	400,713	83,344	2,061,663
Program Support	2,817,269	758,614	12,030,746	15,606,629
<b>Total Expenditures &amp; Transfers</b>	<b>\$19,236,163</b>	<b>\$4,993,358</b>	<b>\$16,500,936</b>	<b>\$40,730,457</b>

**Table A6.**  
**FY2003, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration**  
**by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>College/School/Division</b>				
<b>VP Finance &amp; Administration</b>				
VP Finance & Administration	\$283,150	\$49,870	\$92,280	\$425,300
Internal Auditing	0	0	952,451	952,451
Controller	1,059,801	227,135	422,590	1,709,526
Economic Development	174,000	33,700	1,869,000	2,076,700
Planning & Budget	663,390	142,178	47,662	853,230
Management Services	3,259,882	665,448	1,829,726	5,755,056
Treasurer's Office	489,792	107,325	138,553	735,670
Total VP Finance & Admin	\$5,930,015	\$1,225,656	\$5,352,262	\$12,507,933
<b>Campus Wide Departments</b>				
Campus Wide Departments	\$24,045	\$11,718	(\$1,426,566)	(\$1,390,803)
<b>General Counsel</b>				
General Counsel	\$912,445	\$198,750	(\$14,594)	\$1,096,601
<b>VP Academic Affairs</b>				
Academic Affairs	\$1,395,877	\$263,722	\$1,135,387	\$2,794,986
<b>President</b>				
President	\$1,344,859	\$283,661	\$337,843	\$1,966,363
<b>Board of Curators</b>				
Board of Curators	\$136,251	\$29,742	\$167,066	\$333,059
<b>Human Resources</b>				
Human Resources	\$981,630	\$207,401	\$639,734	\$1,828,765
<b>Information Systems</b>				
Information Systems	\$7,218,655	\$1,567,632	\$5,276,976	\$14,063,263
<b>Total Expenditures &amp; Transfers</b>	<b>\$17,943,777</b>	<b>\$3,788,282</b>	<b>\$11,468,108</b>	<b>\$33,200,167</b>

**Table A7.**  
**FY2003, Operations Fund, Original Expenditure Budget, University of Missouri - University Wide Resources**  
**by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>College/School/Division</b>				
<b>University Wide Resources</b>				
University Wide Resources	\$217,800	\$38,800	\$6,731,260	\$6,987,860

**Table A8. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri, Consolidated**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$252,537,299	\$46,509,675	\$38,069,391	\$7,235,727	\$344,352,091
Community Education	629,848	108,043	2,717,339	125,234	3,580,464
Off Campus Instruction	418,052	91,261	568,393	2,501	1,080,207
<b>TOTAL INSTRUCTION</b>	<b>\$253,585,199</b>	<b>\$46,708,979</b>	<b>\$41,355,123</b>	<b>\$7,363,462</b>	<b>\$349,012,763</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$18,386,756	\$3,162,711	\$4,329,648	\$5,063,213	\$30,942,328
Individual or Project Research	18,846,086	3,343,140	20,892,003	4,024,474	47,105,704
<b>TOTAL RESEARCH</b>	<b>\$37,232,842</b>	<b>\$6,505,851</b>	<b>\$25,221,652</b>	<b>\$9,087,687</b>	<b>\$78,048,032</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$11,377,911	\$2,466,352	\$7,398,112	\$235,301	\$21,477,675
Cooperative Extension Services	23,939,324	6,107,209	10,668,247	160,250	40,875,030
<b>TOTAL PUBLIC SERVICE</b>	<b>\$35,317,235</b>	<b>\$8,573,561</b>	<b>\$18,066,359</b>	<b>\$395,551</b>	<b>\$62,352,705</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$13,120,746	\$1,593,079	\$14,740,794	\$448,303	\$29,902,922
Museum & Galleries	434,105	9,553	40,259	16,101	500,018
Education Media Services	2,419,922	286,321	1,408,073	62,719	4,177,035
Ancillary Support	12,528,833	1,272,986	12,724,002	455,929	26,981,750
Acad Admin & Personnel Develop	24,723,983	6,661,653	8,988,466	147,759	40,521,861
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$53,227,589</b>	<b>\$9,823,592</b>	<b>\$37,901,594</b>	<b>\$1,130,811</b>	<b>\$102,083,585</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$4,550,888	\$1,494,942	\$1,720,799	\$129,828	\$7,896,457
Social & Cultural Development	5,212,247	837,155	7,094,912	392,802	13,537,116
Counseling & Career Guidance	3,766,330	623,247	320,740	28,111	4,738,429
Financial Aid Administration	2,656,590	348,057	1,070,637	5,010	4,080,294
Student Health Services	2,629,527	566,591	1,385,354	8,001	4,589,473
Intercollegiate Athletics	1,110,686	219,666	3,365,535	27,500	4,723,387
Student Admission & Records	6,308,777	926,013	3,696,349	63,119	10,994,258
<b>TOTAL STUDENT SVCS</b>	<b>\$26,235,045</b>	<b>\$5,015,671</b>	<b>\$18,654,325</b>	<b>\$654,371</b>	<b>\$50,559,414</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$8,038,104	\$1,050,781	(\$8,246,412)	\$60,687	\$903,160
Fiscal Operations	5,749,500	726,716	2,197,724	64,000	8,737,940
Gen Administrative Services	20,180,877	7,042,145	(5,717,365)	903,022	22,408,679
Public Relations & Development	11,051,609	1,472,878	6,852,878	571,129	19,948,494
<b>TOTAL INSTIUTIONAL SUPPORT</b>	<b>\$45,020,090</b>	<b>\$10,292,520</b>	<b>(\$4,913,175)</b>	<b>\$1,598,838</b>	<b>\$51,998,273</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$3,005,982	\$2,702,267	\$127,114	\$90,453	\$5,925,816
Building Maintenance	6,853,530	681,362	1,498,491	12,288,853	21,322,236
Custodial Services	8,863,589	1,297,784	713,102	106,103	10,980,578
Landscape & Grounds Maintenance	1,247,006	92,735	484,735	177,340	2,001,816
Fuel & Utility Purchases	0	0	9,100,565	0	9,100,565
Architecture/Engineering	99,578	21,740	216,314	0	337,632
Fuel & Utility Generated	2,662,116	369,984	17,196,237	95,125	20,323,462
Building Repairs	869,846	189,889	2,679,785	1,825,567	5,565,087
Equipment Repairs	0	0	50,001	250,001	300,002
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$23,601,647</b>	<b>\$5,355,761</b>	<b>\$32,066,344</b>	<b>\$14,833,442</b>	<b>\$75,857,194</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$43,218	\$1	\$55,434,511	\$0	\$55,477,730
Fellowships	196,110	1	26,613,183	2	26,809,296
<b>TOTAL SCHOLARSHIPS</b>	<b>\$239,328</b>	<b>\$2</b>	<b>\$82,047,694</b>	<b>\$2</b>	<b>\$82,287,026</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$474,458,976</b>	<b>\$92,275,936</b>	<b>\$250,399,915</b>	<b>\$35,064,164</b>	<b>\$852,198,992</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$435,200	\$0	\$435,200
Non-Mandatory Transfers	0	0	97,762	0	97,762
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$532,962</b>	<b>\$0</b>	<b>\$532,962</b>
<b>TOTAL GO EXPENDTUES &amp; TRANSFERS</b>	<b>\$474,458,976</b>	<b>\$92,275,936</b>	<b>\$250,932,877</b>	<b>\$35,064,164</b>	<b>\$852,731,954</b>

\*Columns may not add due to rounding.

**Table A9. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, Columbia**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$114,765,309	\$20,492,101	\$17,128,166	\$5,355,459	\$157,741,035
Community Education	386,047	12,846	2,410,819	35,033	2,844,745
Off Campus Instruction	0	0	316,567	0	316,567
<b>TOTAL INSTRUCTION</b>	<b>\$115,151,356</b>	<b>\$20,504,947</b>	<b>\$19,855,552</b>	<b>\$5,390,492</b>	<b>\$160,902,347</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$15,664,640	\$2,717,143	\$3,898,632	\$4,931,180	\$27,211,595
Individual or Project Research	14,959,430	2,662,153	11,126,017	2,095,219	30,842,819
<b>TOTAL RESEARCH</b>	<b>\$30,624,070</b>	<b>\$5,379,296</b>	<b>\$15,024,649</b>	<b>\$7,026,399</b>	<b>\$58,054,414</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$5,737,293	\$1,256,589	\$4,480,233	\$153,992	\$11,628,107
Cooperative Extension Services	4,552,480	1,090,022	(5,717,735)	31,850	(43,383)
<b>TOTAL PUBLIC SERVICE</b>	<b>\$10,289,773</b>	<b>\$2,346,611</b>	<b>(\$1,237,502)</b>	<b>\$185,842</b>	<b>\$11,584,724</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$5,723,969	\$23,009	\$5,985,075	\$199,602	\$11,931,655
Museum & Galleries	389,581	101	32,149	16,101	437,932
Education Media Services	1,148,456	18,000	331,377	50,214	1,548,047
Ancilliary Support	7,179,338	169,934	3,555,039	248,210	11,152,521
Acad Admin & Personnel Develop	13,475,872	4,500,131	3,765,109	66,190	21,807,302
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$27,917,216</b>	<b>\$4,711,175</b>	<b>\$13,668,749</b>	<b>\$580,317</b>	<b>\$46,877,457</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$1,649,883	\$920,419	\$977,059	\$1,314	\$3,548,675
Social & Cultural Development	2,355,848	367,403	2,665,837	29,850	5,418,938
Counseling & Career Guidance	1,740,784	175,173	75,445	4,111	1,995,513
Financial Aid Administration	1,150,744	2	322,839	10	1,473,595
Student Health Services	2,168,027	488,716	1,309,879	1	3,966,623
Intercollegiate Athletics	0	0	1,674,600	0	1,674,600
Student Admission & Records	2,262,999	20,012	1,460,226	18,018	3,761,255
<b>TOTAL STUDENT SVCS</b>	<b>\$11,328,285</b>	<b>\$1,971,725</b>	<b>\$8,485,885</b>	<b>\$53,304</b>	<b>\$21,839,199</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$982,136	(\$428,051)	(\$9,425,495)	\$9,001	(\$8,862,409)
Fiscal Operations	2,148,105	3,900	185,134	6,000	2,343,139
Gen. Administrative Services	6,992,266	3,541,761	(6,910,865)	41,168	3,664,330
Public Relations & Development	3,936,668	4,910	1,968,213	7,517	5,917,308
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$14,059,175</b>	<b>\$3,122,520</b>	<b>(\$14,183,013)</b>	<b>\$63,686</b>	<b>\$3,062,368</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$1,454,133	\$2,353,850	(\$58,404)	\$42,753	\$3,792,332
Building Maintenance	4,009,858	28,985	481,354	5,834,404	10,354,601
Custodial Services	3,379,525	15,274	497,993	1,102	3,893,894
Landscape & Grounds Maintenance	806,090	0	253,432	120,102	1,179,624
Fuel & Utility Purchases	0	0	184,040	0	184,040
Architecture/Engineering	0	0	0	0	0
Fuel & Utility Generated	1,053,161	0	17,053,237	0	18,106,398
Building Repairs	0	0	1,647,152	500,000	2,147,152
Equipment Repairs	0	0	1	1	2
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$10,702,767</b>	<b>\$2,398,109</b>	<b>\$20,058,805</b>	<b>\$6,498,362</b>	<b>\$39,658,043</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$43,218	\$1	\$23,258,500	\$0	\$23,301,719
Fellowships	196,110	1	17,782,192	2	17,978,305
<b>TOTAL SCHOLARSHIPS</b>	<b>\$239,328</b>	<b>\$2</b>	<b>\$41,040,692</b>	<b>\$2</b>	<b>\$41,280,024</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$220,311,970</b>	<b>\$40,434,385</b>	<b>102,713,816</b>	<b>\$19,798,404</b>	<b>383,258,576</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$10,200	\$0	\$10,200
Non-Mandatory Transfers	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>10,200</b>	<b>\$0</b>	<b>\$10,200</b>
<b>TOTAL GO EXPENDTUES &amp; TRANSFERS</b>	<b>\$220,311,970</b>	<b>\$40,434,385</b>	<b>\$102,724,016</b>	<b>\$19,798,404</b>	<b>\$383,268,776</b>

\*Columns may not add due to rounding.

**Table A10. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, Kansas City**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$69,164,706	\$12,728,727	\$11,144,757	\$734,918	\$93,773,108
Community Education	201,700	88,987	266,500	90,200	647,387
Off Campus Instruction	0	0	0	0	0
<b>TOTAL INSTRUCTION</b>	<b>\$69,366,406</b>	<b>\$12,817,714</b>	<b>\$11,411,257</b>	<b>\$825,118</b>	<b>\$94,420,495</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$177,000	\$40,123	(\$172,500)	\$0	\$44,623
Individual or Project Research	1,983,369	429,246	3,625,142	137,000	6,174,757
<b>TOTAL RESEARCH</b>	<b>\$2,160,369</b>	<b>\$469,369</b>	<b>\$3,452,642</b>	<b>\$137,000</b>	<b>\$6,219,380</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$1,023,014	\$212,960	\$26,594	\$4,000	\$1,266,568
Cooperative Extension Services	95,503	19,414	150,159	0	265,076
<b>TOTAL PUBLIC SERVICE</b>	<b>\$1,118,517</b>	<b>\$232,374</b>	<b>\$176,753</b>	<b>\$4,000</b>	<b>\$1,531,644</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$3,622,019	\$768,375	\$2,339,057	\$77,500	\$6,806,951
Museum & Galleries	0	0	0	0	0
Education Media Services	0	0	1,300	0	1,300
Ancillary Support	804,023	165,783	2,582,673	70,000	3,622,479
Acad Admin & Personnel Develop	5,189,943	978,591	3,278,002	51,365	9,497,901
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$9,615,985</b>	<b>\$1,912,749</b>	<b>\$8,201,032</b>	<b>\$198,865</b>	<b>\$19,928,631</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$1,253,711	\$228,281	\$424,672	\$112,519	\$2,019,183
Social & Cultural Development	1,696,099	276,191	1,024,166	10,600	3,007,056
Counseling & Career Guidance	763,133	159,251	(16,179)	4,000	910,205
Financial Aid Administration	905,018	180,112	632,502	0	1,717,632
Student Health Services	0	0	0	0	0
Intercollegiate Athletics	507,666	91,173	1,458,887	500	2,058,226
Student Admission & Records	1,298,005	245,890	597,870	0	2,141,765
<b>TOTAL STUDENT SVCS</b>	<b>\$6,423,632</b>	<b>\$1,180,898</b>	<b>\$4,121,918</b>	<b>\$127,619</b>	<b>\$11,854,067</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$1,631,415	\$322,251	(324,401.00)	\$16,000	\$1,645,265
Fiscal Operations	799,308	157,997	808,360	42,000	1,807,665
Gen Administrative Services	4,322,924	1,262,388	1,243,974	234,000	7,063,286
Public Relations & Development	2,851,439	572,881	1,100,972	0	4,525,292
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$9,605,086</b>	<b>\$2,315,517</b>	<b>\$2,828,905</b>	<b>\$292,000</b>	<b>\$15,041,508</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$488,255	\$116,470	\$196,155	\$0	\$800,880
Building Maintenance	428,158	100,617	169,000	5,493,000	6,190,775
Custodial Services	2,874,558	747,385	194,000	0	3,815,943
Landscape & Grounds Maintenance	0	0	40,000	0	40,000
Fuel & Utility Purchases	0	0	4,242,470	0	4,242,470
Architecture/Engineering	0	0	1,000	0	1,000
Fuel & Utility Generated	793,889	194,213	50,000	15,000	1,053,102
Building Repairs	0	0	0	0	0
Equipment Repairs	0	0	50,000	250,000	300,000
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$4,584,860</b>	<b>\$1,158,685</b>	<b>\$4,942,625</b>	<b>\$5,758,000</b>	<b>\$16,444,170</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$0	\$0	\$18,142,063	\$0	\$18,142,063
Fellowships	0	0	0	0	0
<b>TOTAL SCHOLARSHIPS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,142,063</b>	<b>\$0</b>	<b>\$18,142,063</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$102,874,855</b>	<b>\$20,087,306</b>	<b>\$53,277,195</b>	<b>\$7,342,602</b>	<b>\$183,581,958</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$425,000	\$0	\$425,000
Non-Mandatory Transfers	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$425,000</b>
<b>TOTAL GO EXPENDTUES &amp; TRANSFERS</b>	<b>\$102,874,855</b>	<b>\$20,087,306</b>	<b>\$53,702,195</b>	<b>\$7,342,602</b>	<b>\$184,006,958</b>

\*Columns may not add due to rounding.

**Table A11. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, Rolla**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$31,036,467	\$6,210,252	\$3,389,659	\$420,166	\$41,056,543
Community Education	27,100	4,410	47,321	0	78,831
Off Campus Instruction	0	0	925	0	925
<b>TOTAL INSTRUCTION</b>	<b>\$31,063,567</b>	<b>\$6,214,662</b>	<b>\$3,437,905</b>	<b>\$420,166</b>	<b>\$41,136,300</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$1,287,672	\$166,163	\$280,270	\$96,500	\$1,830,605
Individual or Project Research	1,268,879	137,542	2,314,464	1,378,251	5,099,136
<b>TOTAL RESEARCH</b>	<b>\$2,556,551</b>	<b>\$303,705</b>	<b>\$2,594,734</b>	<b>\$1,474,751</b>	<b>\$6,929,741</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$327,590	\$75,479	\$224,749	\$0	\$627,818
Cooperative Extension Services	160,291	33,425	(123,716)	0	70,000
<b>TOTAL PUBLIC SERVICE</b>	<b>\$487,881</b>	<b>\$108,904</b>	<b>\$101,033</b>	<b>\$0</b>	<b>\$697,818</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$795,191	\$165,098	\$1,388,372	\$120,000	\$2,468,661
Museum & Galleries	0	0	0	0	0
Education Media Services	215,092	41,772	(54,482)	10,000	212,382
Ancillary Support	2,100,098	445,797	513,070	112,000	3,170,965
Acad Admin & Personnel Develop	1,392,023	308,573	222,640	25,000	1,948,236
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$4,502,404</b>	<b>\$961,240</b>	<b>\$2,069,600</b>	<b>\$267,000</b>	<b>\$7,800,244</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$442,202	\$98,136	\$65,612	\$0	\$605,950
Social & Cultural Development	755,360	132,283	896,028	45,000	1,828,671
Counseling & Career Guidance	832,293	181,962	163,215	0	1,177,470
Financial Aid Administration	225,828	49,193	70,296	0	345,317
Student Health Services	450,000	75,000	74,900	3,000	602,900
Intercollegiate Athletics	603,020	128,493	232,048	27,000	990,561
Student Admission & Records	1,380,807	287,534	995,463	100	2,663,904
<b>TOTAL STUDENT SVCS</b>	<b>\$4,689,510</b>	<b>\$952,601</b>	<b>\$2,497,562</b>	<b>\$75,100</b>	<b>\$8,214,773</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$918,660	\$194,233	\$451,703	\$5,000	\$1,569,596
Fiscal Operations	889,879	189,076	186,191	0	1,265,146
Gen Administrative Services	1,648,777	390,847	349,632	272,846	2,662,102
Public Relations & Development	1,552,792	341,680	621,909	16,700	2,533,081
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$5,010,108</b>	<b>\$1,115,836</b>	<b>\$1,609,435</b>	<b>\$294,546</b>	<b>\$8,029,925</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$202,188	\$43,924	\$35,413	\$0	\$281,525
Building Maintenance	888,685	188,861	208,108	562,748	1,848,402
Custodial Services	1,161,228	218,966	(49,930)	105,000	1,435,264
Landscape & Grounds Maintenance	289,483	59,677	16,405	57,238	422,803
Fuel & Utility Purchases	0	0	2,286,419	0	2,286,419
Architecture/Engineering	99,578	21,740	18,314	0	139,632
Fuel & Utility Generated	815,066	175,771	93,000	80,125	1,163,962
Building Repairs	138,327	30,198	0	1,293,567	1,462,092
Equipment Repairs	0	0	0	0	0
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$3,594,555</b>	<b>\$739,137</b>	<b>\$2,607,729</b>	<b>\$2,098,678</b>	<b>\$9,040,099</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$0	\$0	\$7,632,637	\$0	\$7,632,637
Fellowships	0	0	6,004,855	0	6,004,855
<b>TOTAL SCHOLARSHIPS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,637,492</b>	<b>\$0</b>	<b>\$13,637,492</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$51,904,575</b>	<b>\$10,396,085</b>	<b>\$28,555,491</b>	<b>\$4,630,240</b>	<b>\$95,486,393</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0
Non-Mandatory Transfers	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL GO EXPENDTUES &amp; TRANSFERS</b>	<b>\$51,904,575</b>	<b>\$10,396,085</b>	<b>\$28,555,491</b>	<b>\$4,630,240</b>	<b>\$95,486,392</b>

\*Columns may not add due to rounding.

**Table A12. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, St Louis**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$37,444,617	\$7,051,595	5,970,009	\$725,184	\$51,191,405
Community Education	15,001	1,800	(7,301)	1	9,501
Off Campus Instruction	418,052	91,261	250,901	2,501	762,715
<b>TOTAL INSTRUCTION</b>	<b>\$37,877,670</b>	<b>\$7,144,656</b>	<b>\$6,213,609</b>	<b>\$727,686</b>	<b>\$51,963,621</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$1,257,444	\$239,282	\$323,246	\$35,533	\$1,855,505
Individual or Project Research	622,409	113,299	1,659,280	414,004	2,808,992
<b>TOTAL RESEARCH</b>	<b>\$1,879,853</b>	<b>\$352,581</b>	<b>\$1,982,526</b>	<b>\$449,537</b>	<b>\$4,664,497</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$1,785,831	\$378,184	\$367,415	\$23,000	\$2,554,430
Cooperative Extension Services	55,310	11,738	(12,997)	0	54,051
<b>TOTAL PUBLIC SERVICE</b>	<b>\$1,841,141</b>	<b>\$389,922</b>	<b>\$354,418</b>	<b>\$23,000</b>	<b>\$2,608,481</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$1,977,322	\$430,240	\$1,706,802	\$200	\$4,114,564
Museum & Galleries	44,524	9,452	8,110	0	62,086
Education Media Services	1,022,401	219,133	183,877	2,504	1,427,915
Ancilliary Support	2,229,270	445,927	1,518,624	25,719	4,219,540
Acad Admin & Personnel Develop	4,179,828	801,902	827,928	5,204	5,814,862
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$9,453,345</b>	<b>\$1,906,654</b>	<b>\$4,245,341</b>	<b>\$33,627</b>	<b>\$15,638,967</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$562,600	\$107,850	\$142,199	\$10,000	\$822,649
Social & Cultural Development	404,940	61,278	2,508,881	307,352	3,282,451
Counseling & Career Guidance	430,120	106,861	98,259	20,000	655,240
Financial Aid Administration	375,000	118,750	45,000	5,000	543,750
Student Health Services	11,500	2,875	575	5,000	19,950
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	1,366,966	372,577	642,790	45,001	2,427,334
<b>TOTAL STUDENT SVCS</b>	<b>\$3,151,126</b>	<b>\$770,191</b>	<b>\$3,437,704</b>	<b>\$392,353</b>	<b>\$7,751,374</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$1,558,888	\$333,132	\$208,960	\$24,686	\$2,125,666
Fiscal Operations	551,570	75,131	672,987	0	1,299,688
Gen Administrative Services	(281,651)	265,240	360,893	18,409	362,891
Public Relations & Development	1,761,352	358,882	1,603,068	14,812	3,738,114
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$3,590,159</b>	<b>\$1,032,385</b>	<b>\$2,845,908</b>	<b>\$57,907</b>	<b>\$7,526,359</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	318,482.00	\$69,525	(\$7,958)	\$41,700	\$421,749
Building Maintenance	1,526,829	362,899	389,314	136,701	2,415,743
Custodial Services	1,448,278	316,159	71,039	1	1,835,477
Landscape & Grounds Maintenance	151,433	33,058	174,898	0	359,389
Fuel & Utility Purchases	0	0	2,387,636	0	2,387,636
Architecture/Engineering	0	0	197,000	0	197,000
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	731,519	159,691	1,032,633	32,000	1,955,843
Equipment Repairs	0	0	0	0	0
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$4,176,541</b>	<b>\$941,332</b>	<b>\$4,244,562</b>	<b>\$210,402</b>	<b>\$9,572,837</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$0	\$0	\$6,401,311	\$0	\$6,401,311
Fellowships	0	0	2,826,136	0	2,826,136
<b>TOTAL SCHOLARSHIPS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,227,447</b>	<b>\$0</b>	<b>\$9,227,447</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$61,969,835</b>	<b>\$12,537,721</b>	<b>\$32,551,515</b>	<b>\$1,894,512</b>	<b>\$108,953,583</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0
Non-Mandatory Transfers	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL GO EXPENDTUES &amp; TRANSFERS</b>	<b>\$61,969,835</b>	<b>\$12,537,721</b>	<b>\$32,551,515</b>	<b>\$1,894,512</b>	<b>\$108,953,583</b>

\*Columns may not add due to rounding.

**Table A13. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, Outreach & Extension**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$0	\$0	\$0	\$0	\$0
Community Education	0	0	0	0	0
Off Campus Instruction	0	0	0	0	0
<b>TOTAL INSTRUCTION</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>RESEARCH</b>					
Institutes & Research Centers	\$0	\$0	\$0	\$0	\$0
Individual or Project Research	0	0	0	0	0
<b>TOTAL RESEARCH</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>PUBLIC SERVICE</b>					
Community Services	\$0	\$0	\$0	\$0	\$0
Cooperative Extension Services	19,075,740	4,952,610	16,372,536	128,400	40,529,286
<b>TOTAL PUBLIC SERVICE</b>	<u>\$19,075,740</u>	<u>\$4,952,610</u>	<u>\$16,372,536</u>	<u>\$128,400</u>	<u>\$40,529,286</u>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$0	\$0	\$0	\$0	\$0
Museum & Galleries	0	0	0	0	0
Education Media Services	0	0	0	0	0
Ancillary Support	0	0	0	0	0
Acad Admin & Personnel Develop	0	0	0	0	0
<b>TOTAL ACADEMIC SUPPORT</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$0	\$0	\$0	\$0	\$0
Social & Cultural Development	0	0	0	0	0
Counseling & Career Guidance	0	0	0	0	0
Financial Aid Administration	0	0	0	0	0
Student Health Services	0	0	0	0	0
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	0	0	0	0	0
<b>TOTAL STUDENT SVCS</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$160,423	\$40,748	\$0	\$0	\$201,171
Fiscal Operations	0	0	0	0	0
Gen Administrative Services	0	0	0	0	0
Public Relations & Development	0	0	0	0	0
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<u>\$160,423</u>	<u>\$40,748</u>	<u>\$0</u>	<u>\$0</u>	<u>\$201,171</u>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$0	\$0	\$0	\$0	\$0
Building Maintenance	0	0	0	0	0
Custodial Services	0	0	0	0	0
Landscape & Grounds Maintenance	0	0	0	0	0
Fuel & Utility Purchases	0	0	0	0	0
Architecture/Engineering	0	0	0	0	0
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	0	0	0	0	0
Equipment Repairs	0	0	0	0	0
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>SCHOLARSHIPS</b>					
Scholarships	\$0	\$0	\$0	\$0	\$0
Fellowships	0	0	0	0	0
<b>TOTAL SCHOLARSHIPS</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<u>\$19,236,163</u>	<u>\$4,993,358</u>	<u>\$16,372,536</u>	<u>\$128,400</u>	<u>\$40,730,457</u>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0
Non-Mandatory Transfers	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>TOTAL GO EXPENDITUES &amp; TRANSFERS</b>	<u>\$19,236,163</u>	<u>\$4,993,358</u>	<u>\$16,372,536</u>	<u>\$128,400</u>	<u>\$40,730,457</u>

\*Columns may not add due to rounding.

**Table A14. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, System Administration**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$0	\$0	\$0	\$0	\$0
Community Education	0	0	0	0	0
Off Campus Instruction	0	0	0	0	0
<b>TOTAL INSTRUCTION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$0	\$0	\$0	\$0	\$0
Individual or Project Research	0	0	0	0	0
<b>TOTAL RESEARCH</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$2,504,183	\$543,140	\$2,299,121	\$54,309	\$5,400,753
Cooperative Extension Services	0	0	0	0	0
<b>TOTAL PUBLIC SERVICE</b>	<b>\$2,504,183</b>	<b>\$543,140</b>	<b>\$2,299,121</b>	<b>\$54,309</b>	<b>\$5,400,753</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$1,002,245	\$206,357	\$3,321,488	\$51,001	\$4,581,091
Museum & Galleries	0	0	0	0	0
Education Media Services	33,973	7,416	946,001	1	987,391
Ancillary Support	216,104	45,545	674,986	0	936,635
Acad Admin & Personnel Develop	406,717	61,556	677,037	0	1,145,310
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$1,659,039</b>	<b>\$320,874</b>	<b>\$5,619,512</b>	<b>\$51,002</b>	<b>\$7,650,427</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$642,492	\$140,256	\$111,257	\$5,995	\$900,000
Social & Cultural Development	0	0	0	0	0
Counseling & Career Guidance	0	0	0	0	0
Financial Aid Administration	0	0	0	0	0
Student Health Services	0	0	0	0	0
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	0	0	0	0	0
<b>TOTAL STUDENT SVCS</b>	<b>\$642,492</b>	<b>\$140,256</b>	<b>\$111,257</b>	<b>\$5,995</b>	<b>\$900,000</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$2,786,582	\$588,468	\$842,821	\$6,000	\$4,223,871
Fiscal Operations	1,360,638	300,612	315,052	16,000	1,992,302
Gen. Administrative Services	7,498,561	1,581,909	(760,999)	336,599	8,656,070
Public Relations & Development	949,358	194,525	1,558,716	532,100	3,234,699
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$12,595,139</b>	<b>\$2,665,514</b>	<b>\$1,955,590</b>	<b>\$890,699</b>	<b>\$18,106,942</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$542,924	\$118,498	(\$38,092)	\$6,000	\$629,330
Building Maintenance	0	0	250,715	262,000	512,715
Custodial Services	0	0	0	0	0
Landscape & Grounds Maintenance	0	0	0	0	0
Fuel & Utility Purchases	0	0	0	0	0
Architecture/Engineering	0	0	0	0	0
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	0	0	0	0	0
Equipment Repairs	0	0	0	0	0
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$542,924</b>	<b>\$118,498</b>	<b>\$212,623</b>	<b>\$268,000</b>	<b>\$1,142,045</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$0	\$0	\$0	\$0	\$0
Fellowships	0	0	0	0	0
<b>TOTAL SCHOLARSHIPS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$17,943,777</b>	<b>\$3,788,282</b>	<b>\$10,198,103</b>	<b>\$1,270,005</b>	<b>\$33,200,167</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0
Non-Mandatory Transfers	0	0	97,762	0	97,762
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$97,762</b>	<b>\$0</b>	<b>\$97,762</b>
<b>TOTAL GO EXPENDITUES &amp; TRANSFERS</b>	<b>\$17,943,777</b>	<b>\$3,788,282</b>	<b>\$10,295,865</b>	<b>\$1,270,005</b>	<b>\$33,297,929</b>

\*Columns may not add due to rounding.

**Table A15. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,  
University of Missouri, University Wide Resources**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
<b>INSTRUCTION</b>					
General Academic Instruction	\$126,200	\$27,000	\$436,800	\$0	\$590,000
Community Education	0	0	0	0	0
Off Campus Instruction	0	0	0	0	0
<b>TOTAL INSTRUCTION</b>	<b>\$126,200</b>	<b>\$27,000</b>	<b>\$436,800</b>	<b>\$0</b>	<b>\$590,000</b>
<b>RESEARCH</b>					
Institutes & Research Centers	\$0	\$0	\$0	\$0	\$0
Individual or Project Research	12,000	900	2,167,100	0	2,180,000
<b>TOTAL RESEARCH</b>	<b>\$12,000</b>	<b>\$900</b>	<b>\$2,167,100</b>	<b>\$0</b>	<b>\$2,180,000</b>
<b>PUBLIC SERVICE</b>					
Community Services	\$0	\$0	\$0	\$0	\$0
Cooperative Extension Services	0	0	0	0	0
<b>TOTAL PUBLIC SERVICE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>ACADEMIC SUPPORT</b>					
Libraries	\$0	\$0	\$0	\$0	\$0
Museum & Galleries	0	0	0	0	0
Education Media Services	0	0	0	0	0
Ancillary Support	0	0	3,879,610	0	3,879,610
Acad Admin & Personnel Develop	79,600	10,900	217,750	0	308,250
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$79,600</b>	<b>\$10,900</b>	<b>\$4,097,360</b>	<b>\$0</b>	<b>\$4,187,860</b>
<b>STUDENT SERVICES</b>					
Student Services Admin	\$0	\$0	\$0	\$0	\$0
Social & Cultural Development	0	0	0	0	0
Counseling & Career Guidance	0	0	0	0	0
Financial Aid Administration	0	0	0	0	0
Student Health Services	0	0	0	0	0
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	0	0	0	0	0
<b>TOTAL STUDENT SVCS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>INSTITUTIONAL SUPPORT</b>					
Executive Management	\$0	\$0	\$0	\$0	\$0
Fiscal Operations	0	0	30,000	0	30,000
Gen Administrative Services	0	0	0	0	0
Public Relations & Development	0	0	0	0	0
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>					
Physical Plant Administration	\$0	\$0	\$0	\$0	\$0
Building Maintenance	0	0	0	0	0
Custodial Services	0	0	0	0	0
Landscape & Grounds Maintenance	0	0	0	0	0
Fuel & Utility Purchases	0	0	0	0	0
Architecture/Engineering	0	0	0	0	0
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	0	0	0	0	0
Equipment Repairs	0	0	0	0	0
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>SCHOLARSHIPS</b>					
Scholarships	\$0	\$0	\$0	\$0	\$0
Fellowships	0	0	0	0	0
<b>TOTAL SCHOLARSHIPS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL GENERAL OPERATING EXPENDITURES</b>	<b>\$217,800</b>	<b>\$38,800</b>	<b>\$6,731,260</b>	<b>\$0</b>	<b>\$6,987,860</b>
<b>TRANSFERS</b>					
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0
Non-Mandatory Transfers	0	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL GO EXPENDTUES &amp; TRANSFERS</b>	<b>\$217,800</b>	<b>\$38,800</b>	<b>\$6,731,260</b>	<b>\$0</b>	<b>\$6,987,860</b>

\*Columns may not add due to rounding.