The Board of Curators conducted an open dialogue with the Chancellors of the University of Missouri campuses, beginning at 10:20 A.M., and concluding at 11:00 A.M., in the St. Pat's Ballroom of the Havener Center on the University of Missouri-Rolla campus, pursuant to public notice given of said meeting.

Present:
The Honorable Marion H. Cairns
The Honorable John M. Carnahan III
The Honorable Warren K. Erdman
The Honorable Bo Fraser
The Honorable Judith G. Haggard
The Honorable Doug Russell
The Honorable Cheryl D. S. Walker
The Honorable Don Walsworth
The Honorable David G. Wasinger
Ms. Maria Kerford, Student Representative to the Board of Curators

Also Present:
Dr. Elson S. Floyd, President
Mr. Marvin E. "Bunky" Wright, General Counsel
Ms. Kathleen M. Miller, Secretary of the Board of Curators
Dr. Guy H. Bailey, Chancellor, University of Missouri-Kansas City
Dr. John F. Carney III, Chancellor, University of Missouri-Rolla
Dr. Brady J. Deaton, Chancellor, University of Missouri-Columbia
Dr. Thomas F. George, Chancellor, University of Missouri-St. Louis

Innovative Faculty and Student Projects and Community Engagements – report by Chancellors to the Curators (slides on file)

No action was taken by the Board of Curators during this session.
An open meeting of the University of Missouri Board of Curators convened at 9:10 A.M., on Friday, April 6, 2007, in the St. Pat's Ballroom of the Havener Center, on the University of Missouri-Rolla campus, pursuant to public notice given of said meeting. President of the Board of Curators, Don Walsworth, presided over the meeting.

Present:
The Honorable Marion H. Cairns, Curator
The Honorable John H. Carnahan III, Curator
The Honorable Warren K. Erdman, Curator
The Honorable Bo Fraser, Curator
The Honorable Judith G. Haggard, Curator
The Honorable Doug Russell, Curator
The Honorable Cheryl D.S. Walker, Curator
The Honorable Don Walsworth, Curator
The Honorable David G. Wasinger, Curator
Ms. Maria C. Kerford, Student Representative to the Board of Curators

Also Present:
Dr. Elson S. Floyd, President
Mr. Marvin E. "Bunky" Wright, General Counsel
Ms. Kathleen M. Miller, Secretary of the Board of Curators
Dr. Gary K. Allen, DVM, Vice President for Information Technology
Dr. Guy H. Bailey, Chancellor, University of Missouri-Kansas City
Dr. John F. Carney III, Chancellor, University of Missouri-Rolla
Dr. Brady J. Deaton, Chancellor, University of Missouri-Columbia
Dr. John C. Gardner, Vice President for Research and Economic Development
Dr. Thomas F. George, Chancellor, University of Missouri-St. Louis
Mr. R. Kenneth Hutchinson, Vice President for Human Resources
Mr. Stephen C. Knorr, Vice President for Government Relations
Ms. Natalie "Nikki" Krawitz, Vice President for Finance and Administration
Dr. Stephen W. Lehmkuhle, Executive Vice President for Academic Affairs
Mr. James H. Ross, Chief Executive Officer of University of Missouri Health Care
Mr. David R. Russell, Chief of Staff
Mr. Scott Charton, Director of University Communications

Board Chairman – no report
University President’s Report – Dr. Elson S. Floyd

Board Development – presented by President Floyd
The Board of Curators focused on two responsibilities of a governing board for effective governance, 1) Preserving institutional independence, and 2) Relating campus to community and community to campus.

Report on Economic Development – presented by Vice President Gardner
Panel discussion:
Mr. Greg Steinhoff, Director, Missouri Department of Economic Development
Mr. Mike Mills, Deputy Director, Missouri Department of Economic Development
Mr. Rob Monsees, Executive Director, Missouri Technology Corporation

General Counsel Search Committee

In view of the fact that General Counsel Marvin E. (Bunky) Wright has advised the Board of Curators of his intent to retire as General Counsel of the University of Missouri on December 31, 2007, it was recommended by Chairman Walsworth, moved by Curator Russell and seconded by Curator Walker, that the Board of Curators establish the General Counsel Search Committee, as follows:

- Curator John M. Carnahan III; Curator Warren K. Erdman; Curator Cheryl D. S. Walker; and Curator David G. Wasinger shall serve as voting members of the General Counsel Search Committee. General Counsel Marvin E. (Bunky) Wright shall serve as ex officio member of the General Counsel Search Committee.

- Curator Cheryl D. S. Walker shall serve as Chair of the General Counsel Search Committee.

- The Chair of the General Counsel Search Committee shall have the authority to appoint an advisory committee on the search for the general counsel position.

- The General Counsel Search Committee will serve as an ad hoc committee of the Board of Curators, effective in its duties from April 6, 2007, until the date of appointment of a new General Counsel for the University of Missouri.

- The General Counsel Search Committee will structure the search for General Counsel based upon the recommendations of the Compensation and Human Resources Committee as to the operations and best practices for the Office of General Counsel for the University of Missouri.
The General Counsel Search Committee shall source and interview candidates for the position of General Counsel.

To the extent practicable, the new President of the University of Missouri System shall interview and otherwise participate in the selection of the General Counsel.

The General Counsel Search Committee will recommend to the Board of Curators an individual for the position of General Counsel of the University of Missouri.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Consent Agenda

It was endorsed by President Floyd, moved by Curator Walker and seconded by Curator Cairns, that the following items be approved by consent agenda:

1. the minutes of the following Board of Curators meetings be approved and filed in the University of Missouri permanent records, for the January 25-26, 2007, Board of Curators Meeting.

2. the 2008 Board of Curators meeting calendar be approved as follows:

<table>
<thead>
<tr>
<th>Date</th>
<th>Location</th>
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<tbody>
<tr>
<td>Jan 31-Feb 1</td>
<td>UM-St. Louis</td>
</tr>
<tr>
<td>April 3-4</td>
<td>UM-Rolla</td>
</tr>
<tr>
<td>June 5-6</td>
<td>Columbia, Missouri</td>
</tr>
<tr>
<td>July 11</td>
<td>Teleconference</td>
</tr>
<tr>
<td>Sept 4-5</td>
<td>UM-Kansas City</td>
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<tr>
<td>Oct 23-24</td>
<td>UM-Columbia</td>
</tr>
<tr>
<td>Dec 4-5</td>
<td>Columbia, MO</td>
</tr>
</tbody>
</table>
3. the 2007 Board of Curators meeting calendar be revised to designation the location of the July 26-27, 2007, meeting as Marceline, Missouri, and that a Board retreat be scheduled into those meeting dates.

4. that the action of the President of the University of Missouri System in awarding degrees and certificates to candidates recommended by the various faculties and committees of the four University of Missouri campuses who fulfill the requirements for such degrees and certificates at the end of the Winter Semester 2007, be approved, and that the lists of said students who have been awarded degrees and certificates be included in the records of this meeting.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Academic and Student Affairs

Academic and Student Affairs Committee
Curator Doug Russell, Chair
Curator Marion H. Cairns
Curator Judith G. Haggard
Curator David G. Wasinger
Student Representative Maria C. Kerford, ex officio

Curator Doug Russell, Chair of the Academic and Student Affairs Committee, provided a brief recap of the committee meeting, April 5, 2007, having received a presentation on the following:

- Intellectual Pluralism
- Institutional Financial Aid

Due to time constraints, these two information items will be discussed in further detail at the May 31-June 1, 2007, Board of Curators meeting.
Compensation and Human Resources

Compensation and Human Resources Committee
Curator Cheryl D. S. Walker, Chair
Curator Marion H. Cairns
Curator John M. Carnahan III
Curator Bo Fraser

Curator Cheryl Walker, Chair of the Compensation and Human Resources Committee, provided a brief recap of the committee meeting April 5, 2007, having received a presentation on the following:

- Pension Adjustments
- General Counsel Operations and Compensation Study
- Salary and Wage Principles

Salary and Wage Principles

It was recommended by Vice President Hutchinson, endorsed by President Floyd, recommended by the Compensation and Human Resources Committee, moved by Curator Carnahan and seconded by Curator Cairns, that the following salary and wage principles be approved for FY08:

the pool of funds available for salary adjustments in 2007-2008 will be equal to 2 percent of the campus’s 2006-2007 revised salary and wage base.

In addition, there will be a special market pool equal to 1 percent of the 2006-2007 revised salary and wage base that will be used by the campuses to address their most difficult recruitment and retention issues. To the extent possible, utilization of this pool should be supported by market analysis. As priorities allow, the University is also encouraged within each of its campuses and other administrative units, to supplement these pools to further respond to critical market considerations.

Salary increases awarded to individuals will be based on relative quality of performance and/or market circumstances.

Wage increases for Service and Maintenance staff (union eligible) will be determined after meet and confer sessions are conducted.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

External Affairs

External Affairs Committee
Curator Marion Cairns, Chair
Curator Warren K. Erdman
Curator Doug Russell
Curator Don Walsworth, ex officio
Student Representative Maria C. Kerford, ex officio
President Elson S. Floyd, ex officio

Curator Marion Cairns, Chair of the External Affairs Committee, provided a brief recap of the committee meeting, April 5, 2007, having received a presentation on the following:

- Framework of Marketing and Communications Plan
- Legislative Update
- Amendment to Collected Rules and Regulations, 10.050 F, External Affairs Committee
- University of Missouri-Rolla Name Change

Amendment to Collected Rules and Regulations, 10.050 F, External Affairs Committee

It was recommended by the External Affairs Committee of the Board of Curators, moved by Curator Carnahan and seconded by Curator Walker, that the following action be approved:

that the Collected Rules and Regulations, 10.050 and specifically paragraph F. thereof entitled External Affairs Committee be amended by adding thereto a new subparagraph 10.050 F.2.e., and that the entire paragraph F. entitled External Affairs Committee thereafter read as follows:

F. External Affairs Committee –
1. The External Affairs Committee is responsible for review of University of Missouri System, including each campus, activities and efforts that effect public perception of the entire University System and its mission. The Chair of the Board of Curators will annually appoint members to the External Affairs Committee. The Chair and the President are to be ex officio members of the committee.

2. The primary duties and responsibilities of the Committee are:
   (a) Coordinate policy and planning relative to institutional relations with outside constituencies in conjunction with the President of the University and the offices of Governmental Relations and Communications. This may include activities pertaining to government affairs, alumni affairs, community relations, parent organizations and the media.
   (b) Consider, with the President, all recommendations and observations that the Board directs to the committee and to report to the Board all recommended actions and policies for Board consideration to advance the University.
   (c) Support long range planning efforts of the Board by developing plans aimed toward elevating the status of public higher education among the local, state and federal constituencies and agencies, including the Missouri Legislature and the general public.
   (d) Assist the Board and administration with articulating the mission of the University, its resource and revenue requirements to all local, state and federal constituencies and agencies including the Missouri Legislature and the general public.
   (e) Assist the Board and the University administration (the University System and each of its campuses), in establishing and maintaining such development and fund raising policies, procedures and programs as are deemed appropriate to obtain donor financial support for the University as a whole and each of its campuses in order to fulfill identified financial goals necessary for the University to accomplish its mission. The committee shall assist the Board in identifying ways to participate and encourage active participation of the Board and its individual members in the development activities of the University.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.
The motion carried unanimously.

University of Missouri-Rolla Name Change

It was recommended by Chancellor Carney, endorsed by President Floyd, recommended by the External Affairs Committee, moved by Curator Walker and seconded by Curator Carnahan, that the following action be approved:

the University of Missouri-Rolla name be changed to Missouri University of Science & Technology effective January 1, 2008.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.

Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Finance and Audit

Finance and Audit Committee
Curator Doug Russell, Chair
Curator Marion H. Cairns
Curator Bo Fraser
Curator Cheryl D. S. Walker

Curator Doug Russell, Chair of the Finance and Audit Committee, provided a brief recap of the committee meeting, April 5, 2007, having received a presentation on the following items:

- Internal Audit Summary Reports, UM
- FY 2007 External Audit Scope, UM
- FY 2008 Operating Budget Planning, UM
- FY 2008 Tuition and Fees, UM
FY 2008 Tuition and Fees, UM

It was moved by Curator Erdman, and seconded by Curator Wasinger, that a tuition increase of 3.2% be approved, effective beginning with the 2007 Summer Session.

Roll call vote:

Curator Cairns voted no.
Curator Carnahan voted no.
Curator Erdman voted yes.
Curator Fraser voted no.
Curator Haggard voted no.
Curator Russell voted yes.
Curator Walker voted no.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion failed by a vote of four and five.

It was recommended by the respective Chancellors, endorsed by President Floyd, moved by Curator Carnahan and seconded by Curator Walker, that the schedule of rates for tuition and supplemental fees (as on file with the minutes of this meeting) be approved, effective beginning with the 2007 Summer Session.

1. Tuition for undergraduate and graduate students as shown in the attached schedule be approved and become effective beginning with the 2007 summer session. Resident and Nonresident tuition rates are increased by 3.8% (rounded to the nearest $0.10).

2. Tuition for professional school students as shown in the attached schedule be approved and become effective beginning with the 2007 summer session. The tuition increases range from 0.0% - 3.8%, with the exception of Veterinary Medicine which are increasing 3.8% plus $300 per semester.

3. The UMKC Medical School will restructure their fees for the MD degree to include a regional tuition rate. Resident rates will not change. The new regional rate will be 1.5 times the resident rate. Nonresident rates will be 2 times the resident rate.

4. The UMKC Medical School will implement tuition rates for the new MS in Anesthesia program, approved by the Board in July 2006, at $10,100 per semester for residents and $15,150 per semester for nonresidents.
5. Supplemental and other related enrollment fees for undergraduate, graduate, and professional students as shown in the attached schedule be approved and become effective beginning with the 2007 summer session. These fees are increased by 3.8% (rounded to the nearest $0.10) with the exception of the Nursing Course Fee, BSN at UMSL which is not increasing.

6. New supplemental fees as requested by the campuses and described below be approved and become effective beginning with the 2007 summer session:

   - Human Environmental Sciences Course Fee, UMC – a fee of $36 per credit hour for all courses in the college. This replaces the Architectural Studies Course Fee.
   - Studio Arts Course Fee, UMKC – a fee of $23.50 per credit hour will be assessed for studio arts courses in the departments of Art and Art History and Architecture, Urban Planning, and Design. UMSL is currently assessing this fee.
   - Media & Communications Studies Lab/Studio Course Fee, UMKC – a fee of $26 per credit hour will be assessed for enrollment in Communication Studies laboratory/studio courses. UMSL is currently assessing this fee.
   - Science Lab Course Fee, UMKC – a fee of $10.40 per credit hour will be assessed for enrollment in science courses with a laboratory component in Chemistry and Physics. UMC and UMSL are currently assessing this fee.
   - School of Education Supplemental Course Fee, UMKC – a fee of $10 per credit hour will be assessed for enrollment in courses taught by the school.
   - Geosciences Laboratory Fee, UMKC – a flat fee of $10 will be assessed for enrollment in laboratory courses in Geosciences.

7. Effective beginning with the 2007 summer session, the Board of Curators revokes and repeals all previous tuition and fee schedules and adopts the attached tuition and other related enrollment fee schedule. The Board finds such action to be necessary for the maintenance and operation of the University.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted no.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted no.
Curator Walker voted yes.
Curator Walsworth voted no.
Curator Wasinger voted no.

The motion carried by a vote of five and four.

1% Efficiencies Account

It was moved by Curator Erdman and seconded by Curator Wasinger, that the following action be approved:

the President create an Efficiencies Account equivalent to one percent (1%) of the University of Missouri's operating budget (or approximately $9 million), to be funded by program review; prioritization; program elimination, reduction and/or consolidation; and other operating efficiencies, as identified and recommended by the President and Chancellors, for contribution to and funding of the University's compensation package in the coming fiscal year (FY '08).

Roll call vote:
Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Governance

Governance Committee
Curator John M. Carnahan III, Chair
Curator Warren K. Erdman
Curator David G. Wasinger
Curator Don Walsworth, ex officio
President Dr. Elson S. Floyd, ex officio

Curator John Carnahan, Chair of the Governance Committee, provided a brief recap of the committee meeting on April 5, 2007, having discussed and reviewed with the committee the following:
Amendment to Collected Rules and Regulations, 10.030 Board Bylaws

It was recommended by the Governance Committee, moved by Curator Carnahan and seconded by Curator Cairns, that the following action be approved:

that the Collected Rules and Regulations, 10.030 Board Bylaws paragraph C.1.c., be amended by making the following modification thereto changing the required notice for special meetings:

c. **Special meetings** -- A special meeting of the Board may be called at any time by the Chair of the Board, or in case of his/her absence, disability, or refusal to act, by the joint action of three Curators. At least **three days' 24 hours** notice of the time and place of each such meeting shall be given by letter, facsimile transmission, email or telegram mailed or sent to each Curator at his/her address on file with the Secretary. Such notice may be waived by the Curators in writing, and attendance by a Curator at the special meeting shall be deemed to be such waiver. Only those subjects specified in the call for a special meeting will be considered at such special meeting except by unanimous consent of the Board.

These bylaws, as adopted and from time to time amended shall be known and cited as Board Bylaws of 2007.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth was absent for the vote.
Curator Wasinger voted yes.
The motion carried by a vote of eight and zero.

Physical Facilities and Management Services

Physical Facilities and Management Services Committee
Curator Cheryl D. S. Walker, Chair
Curator Judith G. Haggard
Curator David G. Wasinger

Curator Cheryl Walker, Chair of the Physical Facilities and Management Services Committee, provided a brief recap of the committee meeting April 5, 2007, having received a presentation on the following:

- Street West Development – Phase II, UMKC
- Mid-campus Housing, UMC
- RADIL Facility at Discovery Ridge Research Park, UMC
- University Hospital Surgery Tower and Orthopedics Institute, UMHC
- General Classroom Building, UMC
- Energy Performance Contract, UMKC
- Designation of Research Park, UMR
- Lewis and Clark Discovery Initiative Capital Projects, UM

Report on Southeast Gateway – presented by Mr. James H. Ross and Ms. Jackie Jones

Project Design of the Mid-Campus Housing, UMC

It was recommended by Chancellor Deaton, endorsed by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Carnahan and seconded by Curator Cairns, that the following action be approved:

the project design of the Mid-Campus Housing, for the University of Missouri-Columbia.

Funding is from:
Residential Life Revenue Bonds $56,428,000
Residential Life Reserves  |  1,200,000  
Residential Life Cash    |  841,562   
Campus Funds             |  99,000    
**Total Funding**        | **$58,568,562**

Roll call vote:

- Curator Cairns voted yes.
- Curator Carnahan voted yes.
- Curator Erdman voted yes.
- Curator Fraser voted yes.
- Curator Haggard voted yes.
- Curator Russell voted yes.
- Curator Walker voted yes.
- Curator Walsworth voted yes.
- Curator Wasinger voted yes.

The motion carried unanimously.

**Project Design of the RADIL Facility at Discovery Ridge Research Park, UMC**

It was recommended by Chancellor Deaton, endorsed by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Cairns and seconded by Curator Haggard, that the following action be approved:

the project design of the RADIL Facility at Discovery Ridge Research Park, for the University of Missouri-Columbia.

Funding is from:

<p>| | |</p>
<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Campus Funds</td>
<td>$13,000,000</td>
</tr>
<tr>
<td>Debt*</td>
<td>2,500,000</td>
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<tr>
<td><strong>Total Funding</strong></td>
<td><strong>$15,500,000</strong></td>
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</tbody>
</table>

*2,500,000 Campus internal loan to be repaid from RADIL service fee income.

Roll call vote:

- Curator Cairns voted yes.
- Curator Carnahan voted yes.
- Curator Erdman voted yes.
- Curator Fraser voted yes.
- Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Employ the firm of JE Dunn, Kansas City, Missouri, for Construction Manager Agency Contract services for the University of Missouri Surgery Tower and Orthopedics Institute, UMHC

It was recommended by Chief Executive Officer Ross, endorsed by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Cairns and seconded by Curator Haggard, that the following action be approved:

that the Vice President for Finance and Administration be authorized to employ the firm of JE Dunn, Kansas City, Missouri, for construction manager agency contract services for the University Hospital Surgery Tower and Orthopedics Institute for the University of Missouri Health Care, for a not-to-exceed amount of $450,000 for preconstruction services through twelve months of design and for a lump sum construction management fee of $3,390,493.

Funding is from UMHC General Operating Funds: $ 3,840,493

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Naming of the General Classroom Building, UMC
It was recommended by Chancellor Deaton, endorsed by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Cairns and seconded by Curator Fraser, that the following action be approved:

that the General Classroom Building on the University of Missouri-Columbia campus be named the “Arvarh E. Strickland Building.”

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Revenue Bond Financing for the Energy Performance Contract, UMKC

It was recommended by Chancellor Bailey, endorsed by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Cairns and seconded by Curator Fraser, that the following action be approved:

the Vice President for Finance and Administration be authorized to approve Revenue Bond Financing for the Energy Performance Contract with Burns & McDonnell Engineering Co., Inc., Kansas City, Missouri, for up to $19,675,027, to procure design and construction of projects that will reduce energy consumption, for the University of Missouri-Kansas City.

Funding is from:

<table>
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<th>Source</th>
<th>Amount</th>
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<tr>
<td>Revenue Bond Financing/Energy Savings</td>
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<td>MO DNR Energy Leveraged Loan Program</td>
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<tr>
<td><strong>Total Funding</strong></td>
<td><strong>$19,675,027</strong></td>
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</table>
Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

**Designation of Research Park**

It was recommended by Chancellor Carney, endorsed by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Carnahan and seconded by Curator Cairns, that the following actions be approved:

the property in Rolla, Missouri, as indicated on the map (as on file with the minutes of this meeting), be designated as a Research Park as outlined in resolution on file with the minutes of this meeting, for the University of Missouri-Rolla.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.

Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Funding under the Lewis and Clark Discovery Initiative, Fiscal Year 2008, UM
It was recommended by President Floyd, recommended by the Physical Facilities and Management Services Committee, moved by Curator Cairns and seconded by Curator Fraser, that the following action be approved:

the President be authorized to submit to the appropriate state offices the University of Missouri’s revised Fiscal Year 2008 Capital Appropriations Request under the Lewis and Clark Discovery Initiative, as shown on the schedule (as on file with the minutes of this meeting).

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

Resources and Planning

Resources and Planning Committee
Curator David G. Wasinger, Chair
Curator John M. Carnahan III
Curator Judith G. Haggard

Curator Wasinger, Chair of the Resources and Planning Committee, provided a brief recap of the committee meeting on April 5, 2007, having received a report on the following:

- Update on Administrative Streamlining
- Charge for Resources and Planning Committee

General Business

The Good and Welfare of the Committee

- The Board would like a quarterly or biannual report on the ongoing progress of the University of Missouri in Economic Development.
• The Academic and Student Affairs discussion on Institutional Financial Aid will be continued at the May 31-June 1, 2007 Board of Curators meeting.

• The Board would like for the Interim President to consider appointing a Salary and Wage Task Force to develop a three to five year salary level enhancement proposal.

• The Board would like University Communications to develop for the May Board meeting an outline of issues with a timeline, for presentation to the Board - with one message the University will get out each week, that is simple and focused, and will prioritize the University’s good news, concerns, etc.

• The Board would like financial aid/scholarship, audit and tuition all tied together in the March budget report.

• The Board would like to look at the cost of non-revenue, non-degree granting centers and programs.

• The Board would like to look for a 1% or more reduction in the Board of Curators budget.

• The Board would like an update on Alternative Investments.

Resolution, Dr. Elson S. Floyd

It was moved by Curator Walker and seconded by Curator Cairns, that the Board of Curators approve the following resolution in appreciation of the outstanding service of Dr. Elson S. Floyd to the University of Missouri:

RESOLUTION

WHEREAS, Dr. Elson S. Floyd served the people of Missouri with distinction as President of the University of Missouri System from January 1, 2003 to April 30, 2007; and

WHEREAS, upon assuming office Dr. Floyd began reaching out to Missourians, meeting with students, parents, alumni, educators, business and civic leaders, and the news media in communities large and small, urban and rural; and

WHEREAS, Dr. Floyd vigorously engaged students and parents, faculty and staff, and alumni and friends from all four University of Missouri campuses and Extension as he developed a vision of the University’s future; and
WHEREAS, Dr. Floyd established strong relationships with members of the legislative and executive branches of state government, as well as consolidated and strengthened the University’s government relations activities; and

WHEREAS, throughout his presidency Dr. Floyd’s utmost concern was to ensure that the University of Missouri remained affordable, accessible and accountable, without sacrificing quality and consistent with its Land Grant mission; and

WHEREAS, to that end Dr. Floyd assembled a world-class leadership team, appointing four chancellors, a new chief executive officer for UM Health Care, and several senior officials at the system level; and

WHEREAS, Dr. Floyd also initiated a significant revision of the University’s strategic plan, calling for more partnership, cooperation and collaboration, increased private fund-raising, and greater student, faculty and staff diversity; and,

WHEREAS, to improve the University’s efficiency and effectiveness he consolidated Outreach and Extension, as well as information technology, then encouraged his team to identify other administrative savings, resulting in the reallocation of $20 million to support academic and strategic priorities; and

WHEREAS, Dr. Floyd led successful efforts to restore University of Missouri Health Care to excellent financial health while continuing to provide uninsured Missourians with nearly $50 million a year in uncompensated care; and,

WHEREAS, during Dr. Floyd’s tenure the University created several hundred new need-based scholarships and established tuition guidelines to aid students and parents in planning for college expenses; and,

WHEREAS, today the University’s total and minority enrollments stand at record levels; and

WHEREAS, at Dr. Floyd’s direction the University added economic development to its traditional land-grant missions of teaching, research and service, officially codifying its long-standing role in nurturing and strengthening Missouri’s economy; and

WHEREAS, Dr. Floyd not only promoted the University’s commitment to accountability, openness and transparency but exemplified that commitment through his daily actions; and

WHEREAS, throughout his tenure, Dr. Floyd represented the University of Missouri to the state, nation and world with pride, dignity and honor:

NOW, THEREFORE, BE IT RESOLVED, that the Board of Curators, on behalf of the students, faculty, staff and alumni of the University of Missouri, and
on behalf of the citizens of the State of Missouri, does hereby adopt this resolution in sincere appreciation of the dedicated and devoted service of Elson S. Floyd;

AND ALSO, that his service to the University of Missouri be formally recognized by bestowing the title “President Emeritus” upon Elson S. Floyd; and

BE IT FURTHER RESOLVED, that the Secretary of the Board of Curators cause this resolution to be spread upon the minutes of the April 6, 2007, meeting and that a duly inscribed copy thereof be furnished to Dr. Elson S. Floyd.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried unanimously.

It was moved by Curator Carnahan and seconded by Curator Walker, that there shall be a closed meeting with a closed record and closed vote of the Board of Curators, on Friday, April 6, 2007, for consideration of:

- Section 610.021(1), RSMo, relating to matters identified in that provision, which include legal actions, causes of action or litigation, and confidential or privileged communications with counsel;

- Section 610.021(2), RSMo, relating to matters identified in that provision, which include leasing, purchase, or sale of real estate;

- Section 610.021(3), RSMo, relating to matters identified in that provision, which include hiring, firing, disciplining, or promoting of particular employees; and

- Section 610.021(12), RSMo, relating to matters identified in that provision, which include sealed bids and related documents and sealed proposals and related documents or documents related to a negotiated contract.

Roll call vote:
Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried.

There being no further business to come before the Board of Curators in the open meeting, the open meeting was adjourned at 2:15 P.M., on Friday, April 6, 2007.

BOARD OF CURATORS CLOSED MEETING

The Board of Curators continued business in closed meeting beginning at 2:25 P.M., on Friday, April 6, 2006, in the Silver and Gold Room of the Havener Center, on the University of Missouri-Rolla campus, pursuant to public notice given of said meeting.

Present:
The Honorable Marion H. Cairns
The Honorable John H. Carnahan III
The Honorable Warren K. Erdman
The Honorable Bo Fraser
The Honorable Judith G. Haggard
The Honorable Doug Russell
The Honorable Cheryl D.S. Walker
The Honorable Don Walsworth
The Honorable David G. Wasinger
Ms. Maria Kerford, Student Representative to the Board of Curators

Also Present:
Dr. Elson S. Floyd, President
Mr. Marvin E. Wright, General Counsel
Ms. Kathleen M. Miller, Secretary of the Board of Curators
Ms. Natalie "Nikki" Krawitz, Vice President for Finance and Administration
Property Purchase, UMSL – The transaction on this property purchase was completed on June 12, 2007. Please see the extract of closed minutes at the end of this document for details.

Property Sales and Exchanges, UMKC – This item will be included in the minutes upon completion of transaction of subject matter.

Litigation Update – provided by General Counsel Wright (no report on file)

It was moved by Curator Carnahan and seconded by Curator Haggard, that the meetings of the Board of Curators, April 5-6, 2007, be adjourned.

Roll call vote:

Curator Cairns voted yes.
Curator Carnahan voted yes.
Curator Erdman voted yes.
Curator Fraser voted yes.
Curator Haggard voted yes.
Curator Russell voted yes.
Curator Walker voted yes.
Curator Walsworth voted yes.
Curator Wasinger voted yes.

The motion carried.

There being no further business for consideration by the Board of Curators, the meeting was adjourned at 2:55 P.M., on Friday, April 6, 2007.

A press conference was held immediately upon conclusion of the Board of Curators meeting for the purpose of Chairman Walsworth announcing the appointment of Dr. Gordon H. Lamb as Interim President of the University of Missouri System.

Approved by the Board of Curators on June 1, 2007.

Kathleen M. Miller
Secretary of the Board of Curators