

*The*  
***UNIVERSITY*** *of*  
***MISSOURI***  
***SYSTEM***



*Fiscal Year* **2002**  
*Operating Budget*

# ***UNIVERSITY OF MISSOURI SYSTEM***

## **OPERATING BUDGET**

**Fiscal Year 2001-2002**



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# **University of Missouri System FY2001-2002 Operating Budget**

## **Introduction and Overview**

### **Introduction**

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, and related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

### **Context for Budget Planning**

Budget planning and development for fiscal year 2001-2002 was guided by the policy decisions and planning parameters of the Board of Curators as defined in the University's Strategic Plan, and by the program decision items included in the FY2001-2002 appropriations request for operations. An increase in educational fee rates of 3.4% was approved for academic year 2001-2002. Expenditure assumptions for planning included the following:

- The salary and wage budget pool will increase 4.0%,
- Overall fixed benefits costs are anticipated to increase .49% and variable benefits are anticipated to increase 10.55%,
- The E&E budget pool will increase 3% to keep up with projected rates of inflation, and
- Funds equal to 1.5% of the replacement cost of the physical plant will be budgeted for maintenance and repair.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft General Ledger financial system as of June 30, 2001.

### **Withholding of State Appropriations**

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY2001-2002 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. The actual withholding on appropriations has since been increased to 8% of appropriations from the State General Revenue fund. As a result of the increased withholding on state appropriations, the unrestricted operating budgets in this document are overstated by \$20.9 million. Additional withholdings by campus units are: UMC, \$9.2 million; UMKC, \$3.5 million; UMR, \$2.3 million; UMSL, \$2.6 million; University Outreach & Extension, \$1.1 million; System Administration, \$1.2 million; and University-wide Resources, \$1.0 million. Unrestricted state appropriations for the University's

Hospitals and Clinics, restricted state appropriations, and agency appropriations were also subject to an 8% withholding on state appropriations amounting to a \$2.3 million reduction.

**PeopleSoft Conversion**

The University of Missouri is currently in the process of replacing its legacy systems for finance, HR/Payroll, and student information with PeopleSoft administrative systems. This process, known as the Administrative Systems Project, or ASP, will continue for several years. On July 1, 2001 the University of Missouri converted from their legacy financial system to the PeopleSoft General Ledger module. Other financial modules are scheduled to come on-line during FY2001-2002, such as Accounts Payable and Purchasing. The Payroll module is also scheduled to go-live during FY2001-2002. As a result of this conversion process there have been and will continue to be many changes in the way the University records and reports financial data. As a result, most of the reports in this document look different than they have in the past.

**FY2001-2002 Current Funds Budget Summary**

For fiscal year 2001-2002, the University of Missouri’s current funds expenditure budget totals \$1.8 billion. Of the total current funds budget, 84.0% is unrestricted and 16.0% is restricted. The Operations fund, which is similar to the general operating fund in the University’s legacy system, makes up 49.2% of the total current funds budget for the University. Table 1 below shows the distribution of the total current funds budget for each campus and administrative unit broken down by major type of fund.

**Table 1. Percentage Distribution of FY2001-2002 Current Funds Budgets by Type of Fund, by Campus**

Type of Fund	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	Total UM System
Operations	36.8	73.5	72.9	68.9	86.9	46.6	80.2	49.2
Service Operations	0.8	0.8	0.2	0.8	0.0	0.2	0.0	0.7
Self Insurance Funds	0.0	0.0	0.0	0.0	0.0	0.0	18.7	0.1
Other Unrestricted E&G	9.6	2.2	2.2	5.0	0.0	2.2	0.0	7.1
Auxiliaries-State Reporting	8.9	5.2	5.3	9.2	0.0	0.0	1.1	7.5
Hospital Operating Funds	<u>30.7</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>19.4</u>
Total Unrestricted	<u>86.8</u>	<u>81.7</u>	<u>80.6</u>	<u>83.9</u>	<u>86.9</u>	<u>49.0</u>	<u>100.0</u>	<u>84.0</u>
Restricted State Appropriations, Gifts, and Endowment Income	3.1	5.2	4.3	4.2	0.2	21.0	0.0	4.2
Grants and Contracts	<u>10.1</u>	<u>13.1</u>	<u>15.1</u>	<u>11.9</u>	<u>12.9</u>	<u>30.0</u>	<u>0.0</u>	<u>11.8</u>
Total Restricted	<u>13.2</u>	<u>18.3</u>	<u>19.4</u>	<u>16.1</u>	<u>13.1</u>	<u>51.0</u>	<u>0.0</u>	<u>16.0</u>
Total Current Funds	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

The total FY2001-2002 current funds budget includes an estimated beginning balance of \$297.9 million and anticipated revenues of \$1.76 billion, for a total source of funds of \$2.06 billion. Planned expenditures of \$1.76 billion and transfers of \$53.5 million combine for a total planned use of funds of \$1.81 billion. The FY2001-2002 current funds budget includes a planned decline in ending balances of \$54.6 million.

## **Revenues**

State appropriations at \$487.7 million, is the largest source of current funds revenue, contributing 27.7% of the total revenue budget. As previously discussed these budgets do not reflect the additional 5% withholding and are therefore overstated by \$23.2 million. State appropriations include \$443.1 million in operating funds for the general mission of the University, \$24.4 million for the University Hospitals and Clinics, and restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, and the Missouri Research and Education Network (MOREnet) totaling approximately \$20.2 million.

Student fee revenues of \$329.7 are the second largest source of revenue and contribute 18.7% of the total current funds revenue budget. Educational and related enrollment fees of \$298.3 million are recorded in the Operations fund. Student fees of \$25.2 million, related to Continuing Education are recorded in a separate fund. The \$6.3 million in student fees in the Auxiliary Enterprises fund group are primarily for housing, dining, parking, and specially designated activity and facility fees.

Sales and services of hospitals and clinics, totaling \$328.9 million, is the third largest source of current fund revenues contributing 18.7% of the total. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia medical school's physicians' practice plan.

Sales and services of auxiliary enterprises of \$122.6 million include revenues from essentially self-supporting activities which provide services and sales to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, and other miscellaneous activities.

Sales and services of educational activities, totaling \$117.0 million, include the operations of the medical, dental, optometry, and veterinary clinics, as well as activities related to the agricultural experiment station, cooperative extension, the research reactor, and other activities.

Federal, state, and other grants and contracts combine for total projected revenues of \$211.0 million, or 11.9 % of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY2001-2002. Grants and contracts are restricted funds and are budgeted on a project basis for management purposes.

Other sources include federal appropriations (primarily for the agricultural experiment station and cooperative extension), investment income, gift income and endowment income (primarily for student aid and professorships), and recovery of facilities and administrative costs (Recovery of F&A), which is related to sponsored grants and contracts.

Table 2 shows the percentage distribution of current funds revenues by major revenue source for each campus and administrative unit. State appropriations is the largest contributor of revenue for each unit with the exception of UMC, where hospitals and clinics sales and services is the largest contributor, and UMMSL where student fees is the largest contributor.

**Table 2. Percentage Distribution of FY2001-2002 Current Funds Budgeted Revenues by Major Source, by Campus**

	UMC	UMKC	UMR	UMMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Student Fees	13.8	33.4	29.3	37.9	0.0	0.0	0.0	18.7
Federal Appropriations	0.4	0.0	0.0	0.0	20.9	0.0	0.0	0.9
State Appropriations	20.6	36.2	42.0	34.8	61.3	45.3	47.7	27.7
Federal Grants & Contracts	6.3	6.2	8.0	7.4	2.7	*	0.0	6.1
State Grants & Contracts	1.6	1.3	0.7	2.9	10.3	15.5	0.0	2.3
Other Grants & Contracts	2.5	5.7	7.2	2.3	0.4	12.5	0.0	3.5
Gift Income	0.9	2.5	1.6	3.6	0.0	0.4	0.0	1.4
Recovery of F&A	1.7	1.3	2.4	1.0	0.8	0.2	0.0	1.6
Endowment Income	1.3	2.6	2.1	1.2	0.2	0.5	16.9	1.5
Investment Income	0.7	0.4	0.6	0.5	0.1	11.6	35.4	1.3
Sales & Services								
Educational Activities	10.0	2.0	0.3	0.4	*	*	0.0	6.6
Auxiliary Enterprises	8.3	5.2	4.7	7.2	0.0	0.0	0.0	7.0
Hospitals & Clinics	29.5	0.0	0.0	0.0	0.0	0.0	0.0	18.7
Other Sources	2.4	3.2	1.1	0.8	3.3	14.0	*	2.7
Total Revenues	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

Note: Percents have been adjusted to sum to 100.0%. \* is less than 0.1% but greater than zero.

## Expenditures

Compensation expenditures of \$1.05 billion account for 57.8% of current fund expenditures and transfers in FY2001-2002. Salary expenditures total \$874.3 million and staff benefits expense is anticipated to be \$174.9 million. Expense and equipment expenditures of \$712.2 million, contribute 39.3% of current funds expenditures and transfers. Budgeted transfers of \$53.5 million make up the remaining 2.9% of the budget.

**Table 3. Percentage Distribution of FY2001-2002 Current Funds Expenditure Budgets by Object of Expense, by Campus**

	UMC	UMKC	UMR	UMMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	48.6	51.1	49.6	49.4	45.0	30.5	24.0	48.2
Staff Benefits	10.0	9.3	8.9	9.1	12.1	6.4	4.9	9.6
Total Compensation	58.6	60.4	58.5	58.5	57.1	36.9	28.9	57.8
Expense & Equipment	38.5	38.9	41.5	38.0	42.8	60.6	(35.5)	39.3
Total Expenditures	97.1	99.3	100.0	96.5	99.9	97.5	(6.6)	97.1
Transfers	2.9	0.7	0.0	3.5	0.1	2.5	106.6	2.9
Total Expenditures & Transfers	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

Note: Percents have been adjusted to sum to 100.0%.

Table 3 above shows the percentage distribution of the FY2001-2002 current funds budget by object of expense for each campus and administrative unit.

The educational and general expenditure budget encompasses the major instructional, research, and public service activities of the University and related support services. Current funds expenditures related to auxiliary enterprises and hospital and clinics activities are not included in educational and general expenditures. Table 4 shows the percentage distribution of the University's educational and general expenditure budget by major program classification for each campus and UM unit.

**Table 4. Percentage Distribution of the FY2001-2002 Current Funds Budget by Program Classification, by Campus**

Educational & General:	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Instruction	39.6	44.0	39.0	45.4	0.0	0.0	6.6	37.2
Research	19.2	7.3	18.0	7.4	0.0	1.8	31.0	14.1
Public Service	7.1	6.5	2.0	8.1	99.4	53.9	0.0	12.6
Academic Support	8.2	8.9	4.9	11.5	0.0	14.1	38.1	8.6
Student Services	3.5	4.3	6.9	4.9	0.0	1.3	42.4	4.2
Institutional Support	6.1	11.0	7.4	6.2	0.4	24.7	(7.3)	7.7
Operation & Maintenance of Plant	6.2	7.1	8.9	6.6	0.0	1.7	0.0	6.1
Scholarships & Fellowships	6.4	10.5	13.1	9.8	0.0	0.0	0.0	7.5
<b>Total E&amp;G Expenditures</b>	96.3	99.6	100.2	99.9	99.8	97.5	110.8	98.0
Transfers	3.7	0.4	(0.2)	0.1	0.2	2.5	(10.8)	2.0
<b>Total Educational &amp; General</b>	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

Note: Percentages have been adjusted to add to 100%.

Primary program activities of instruction, research, and public service make up 63.9% of current funds educational and general expenditures at the University of Missouri.

Traditional current funds summary schedules, which provide current funds budgets for revenues by major source and expenditures by major program classification for operations, designated funds, and restricted funds, can be found in the appendix of this document. See Tables A1–A8.

Table 5, on the following page, presents the FY2001-2002 current funds budget by major revenue source and object of expense for the following fund groupings:

- Operations (similar to General Operating in the University's legacy financial system),
- Service Operations
- Self-Insurance funds
- Other Educational and General funds (which includes Continuing Education)
- Auxiliary Enterprise funds
- Hospital Operating funds
- Restricted State Appropriations, Endowment Income, and Gift funds, and
- Grants and Contract funds (Fiscal year estimate of project budgeted funds.)

Tables 6-12 provide the same information for each campus, University Outreach and Extension, UM System Administration, and University-wide Resources.

**Table 5. FY2001-2002 Current Funds Budgets by Type of Funds, University of Missouri System**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 104,220,128	\$ 3,872,970	\$ 21,305,191	\$ 31,597,721	\$ 2,937,212	\$ 55,960,664	\$ 219,893,886	\$ 64,029,143	\$ 13,945,467	\$ 77,974,610	\$ 297,868,496
<b>REVENUES:</b>											
Student Fees	\$ 298,281,465	\$ 12,700	-	\$ 25,152,588	\$ 6,265,587	-	\$ 329,712,340	-	-	-	\$ 329,712,340
Federal Appropriations	15,085,281	-	-	-	-	-	15,085,281	-	-	-	15,085,281
State Appropriations	443,147,259	-	-	-	-	\$ 24,413,983	467,561,242	\$ 20,150,352	-	\$ 20,150,352	487,711,594
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 107,882,342	107,882,342	107,882,342
State Grants	-	-	-	-	-	-	-	-	41,155,657	41,155,657	41,155,657
Other Grants & Contracts	-	-	-	-	-	-	-	-	61,955,581	61,955,581	61,955,581
Gift Income	280,625	2	-	381,000	4,794,575	-	5,456,202	19,021,268	-	19,021,268	24,477,470
Recovery of F&A	27,509,000	-	-	-	-	-	27,509,000	-	-	-	27,509,000
Endowment Income	3,503,954	-	-	-	1,070,818	-	4,574,772	22,665,824	-	22,665,824	27,240,596
Investment Income	8,489,450	-	\$ 4,124,813	319,404	1,330,302	4,259,866	18,523,835	3,532,485	-	3,532,485	22,056,320
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	22,827,233	3,605,427	-	90,541,343	122,560,961	328,921,045	568,456,009	4,300	-	4,300	568,460,309
Miscellaneous Income	19,093,380	7,218,483	5,000	4,577,024	2,978,314	11,091,407	44,963,608	2,013,029	-	2,013,029	46,976,637
<b>TOTAL REVENUES</b>	<u>\$ 838,217,647</u>	<u>\$ 10,836,612</u>	<u>\$ 4,129,813</u>	<u>\$ 120,971,359</u>	<u>\$ 139,000,557</u>	<u>\$ 368,686,301</u>	<u>\$ 1,481,842,289</u>	<u>\$ 67,387,258</u>	<u>\$ 210,993,580</u>	<u>\$ 278,380,838</u>	<u>\$ 1,760,223,127</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 473,144,963	\$ 39,283,394	\$ 282,683	\$ 80,999,012	\$ 34,406,862	\$ 140,571,760	\$ 768,688,674	\$ 18,002,784	\$ 87,598,201	\$ 105,600,985	\$ 874,289,659
Benefits	91,125,227	8,736,510	56,284	14,133,679	7,746,021	30,938,689	152,736,410	3,039,208	19,100,148	22,139,356	174,875,766
Expense and Equipment											
Expense and Equipment	331,730,935	78,780,599	108,533,653	34,525,040	68,471,916	185,933,538	807,975,681	53,715,368	107,270,858	160,986,226	968,961,907
Internal Sales	(9,157,859)	(121,803,815)	-	(13,185,775)	(433,832)	(5,256,065)	(149,837,346)	(202)	-	(202)	(149,837,548)
Employer & Employee Contributions	-	-	(106,971,046)	-	-	-	(106,971,046)	-	-	-	(106,971,046)
Net Expense and Equipment Expenditures	<u>\$ 322,573,076</u>	<u>\$ (43,023,216)</u>	<u>\$ 1,562,607</u>	<u>\$ 21,339,265</u>	<u>\$ 68,038,084</u>	<u>\$ 180,677,473</u>	<u>\$ 551,167,289</u>	<u>\$ 53,715,166</u>	<u>\$ 107,270,858</u>	<u>\$ 160,986,024</u>	<u>\$ 712,153,313</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 886,843,266</u>	<u>\$ 4,996,688</u>	<u>\$ 1,901,574</u>	<u>\$ 116,471,956</u>	<u>\$ 110,190,967</u>	<u>\$ 352,187,922</u>	<u>\$ 1,472,592,373</u>	<u>\$ 74,757,158</u>	<u>\$ 213,969,207</u>	<u>\$ 288,726,365</u>	<u>\$ 1,761,318,738</u>
Mandatory Transfers	4,466,765	220,169	-	30,889	13,801,889	-	18,519,712	(225,048)	-	(225,048)	18,294,664
Non-Mandatory Transfers	1,717,924	7,855,112	-	12,133,833	12,694,400	-	34,401,269	830,659	-	830,659	35,231,928
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$ 893,027,955</u>	<u>\$ 13,071,969</u>	<u>\$ 1,901,574</u>	<u>\$ 128,636,678</u>	<u>\$ 136,687,256</u>	<u>\$ 352,187,922</u>	<u>\$ 1,525,513,354</u>	<u>\$ 75,362,769</u>	<u>\$ 213,969,207</u>	<u>\$ 289,331,976</u>	<u>\$ 1,814,845,330</u>
<b>ENDING BALANCE</b>	\$ 49,409,820	\$ 1,637,613	\$ 23,533,430	\$ 23,932,402	\$ 5,250,513	\$ 72,459,043	\$ 176,222,821	\$ 56,053,632	\$ 10,969,840	\$ 67,023,472	\$ 243,246,293



**Table 6. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Columbia**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 41,279,048	\$ 1,554,739	-	\$ 29,404,726	\$ 3,456,089	\$ 55,960,664	\$ 131,655,266	\$ 28,888,916	\$ 9,196,939	\$ 38,085,855	\$ 169,741,121
<b>REVENUES:</b>											
Student Fees	\$ 142,176,238	\$ 12,700	-	\$ 9,970,812	\$ 1,572,017	-	\$ 153,731,767	-	-	-	\$ 153,731,767
Federal Appropriations	4,991,089	-	-	-	-	-	4,991,089	-	-	-	4,991,089
State Appropriations	198,834,288	-	-	-	-	\$ 24,413,983	223,248,271	\$ 6,807,917	-	\$ 6,807,917	230,056,188
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 70,000,000	70,000,000	70,000,000
State Grants	-	-	-	-	-	-	-	-	17,800,000	17,800,000	17,800,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	27,500,000	27,500,000	27,500,000
Gift Income	54,002	2	-	381,000	4,664,050	-	5,099,054	5,480,620	-	5,480,620	10,579,674
Recovery of F&A	19,150,000	-	-	-	-	-	19,150,000	-	-	-	19,150,000
Endowment Income	1,010,700	-	-	-	1,070,818	-	2,081,518	12,030,246	-	12,030,246	14,111,764
Investment Income	654,000	-	-	319,404	1,170,202	4,259,866	6,403,472	1,679,691	-	1,679,691	8,083,163
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	18,597,816	3,051,205	-	89,644,237	92,870,218	328,921,045	533,084,521	100	-	100	533,084,621
Miscellaneous Income	5,671,043	5,702,259	-	2,007,980	1,246,578	11,091,407	25,719,267	537,794	-	537,794	26,257,061
<b>TOTAL REVENUES</b>	<b>\$ 391,139,176</b>	<b>\$ 8,766,166</b>	<b>-</b>	<b>\$ 102,323,433</b>	<b>\$ 102,593,883</b>	<b>\$ 368,686,301</b>	<b>\$ 973,508,959</b>	<b>\$ 26,536,368</b>	<b>\$ 115,300,000</b>	<b>\$ 141,836,368</b>	<b>\$ 1,115,345,327</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 226,109,128	\$ 31,117,751	-	\$ 72,759,378	\$ 25,847,136	\$ 140,571,760	\$ 496,405,153	\$ 8,607,845	\$ 52,283,122	\$ 60,890,967	\$ 557,296,120
Benefits	43,888,972	7,002,230	-	12,775,064	5,926,072	30,938,689	100,531,027	1,389,275	12,592,748	13,982,023	114,513,050
Expense and Equipment											
Expense and Equipment	152,803,469	62,901,065	-	26,040,977	61,939,952	185,933,538	489,619,001	25,667,054	50,424,130	76,091,184	565,710,185
Internal Sales	(7,487,590)	(99,062,385)	-	(13,167,110)	(141,181)	(5,256,065)	(125,114,331)	(202)	-	(202)	(125,114,533)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 145,315,879	\$ (36,161,320)	-	\$ 12,873,867	\$ 61,798,771	\$ 180,677,473	\$ 364,504,670	\$ 25,666,852	\$ 50,424,130	\$ 76,090,982	\$ 440,595,652
<b>TOTAL EXPENDITURES</b>	<b>\$ 415,313,979</b>	<b>\$ 1,958,661</b>	<b>-</b>	<b>\$ 98,408,309</b>	<b>\$ 93,571,979</b>	<b>\$ 352,187,922</b>	<b>\$ 961,440,850</b>	<b>\$ 35,663,972</b>	<b>\$ 115,300,000</b>	<b>\$ 150,963,972</b>	<b>\$ 1,112,404,822</b>
Mandatory Transfers	37,771	2	-	(9)	1,649,397	-	1,687,161	31,427	-	31,427	1,718,588
Non-Mandatory Transfers	5,524,294	7,525,363	-	12,111,505	6,462,268	-	31,623,430	86,294	-	86,294	31,709,724
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 420,876,044</b>	<b>\$ 9,484,026</b>	<b>-</b>	<b>\$ 110,519,805</b>	<b>\$ 101,683,644</b>	<b>\$ 352,187,922</b>	<b>\$ 994,751,441</b>	<b>\$ 35,781,693</b>	<b>\$ 115,300,000</b>	<b>\$ 151,081,693</b>	<b>\$ 1,145,833,134</b>
<b>ENDING BALANCE</b>	<b>\$ 11,542,180</b>	<b>\$ 836,879</b>	<b>-</b>	<b>\$ 21,208,354</b>	<b>\$ 4,366,328</b>	<b>\$ 72,459,043</b>	<b>\$ 110,412,784</b>	<b>\$ 19,643,591</b>	<b>\$ 9,196,939</b>	<b>\$ 28,840,530</b>	<b>\$ 139,253,314</b>

**Table 7. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Kansas City**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 13,403,841	\$ 270,006	-	\$ (252,681)	\$ (1,081,912)	-	\$ 12,339,254	\$ 12,997,878	\$ (656,345)	\$ 12,341,533	\$ 24,680,787
<b>REVENUES:</b>											
Student Fees	\$ 75,209,080	-	-	\$ 4,601,176	-	-	\$ 79,810,256	-	-	-	\$ 79,810,256
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	86,571,019	-	-	-	-	-	86,571,019	-	-	-	86,571,019
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 14,895,064	\$ 14,895,064	14,895,064
State Grants	-	-	-	-	-	-	-	-	3,173,407	3,173,407	3,173,407
Other Grants & Contracts	-	-	-	-	-	-	-	-	13,724,615	13,724,615	13,724,615
Gift Income	20,001	-	-	-	-	-	20,001	\$ 5,966,917	-	5,966,917	5,986,918
Recovery of F&A	3,200,000	-	-	-	-	-	3,200,000	-	-	-	3,200,000
Endowment Income	157,002	-	-	-	-	-	157,002	6,119,202	-	6,119,202	6,276,204
Investment Income	202,700	-	-	-	-	-	202,700	676,823	-	676,823	879,523
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	3,288,754	\$ 536,011	-	826,024	\$ 12,469,998	-	17,120,787	-	-	-	17,120,787
Miscellaneous Income	3,293,240	972,119	-	851,562	1,445,634	-	6,562,555	1,038,518	-	1,038,518	7,601,073
<b>TOTAL REVENUES</b>	<u>\$ 171,941,796</u>	<u>\$ 1,508,130</u>	<u>-</u>	<u>\$ 6,278,762</u>	<u>\$ 13,915,632</u>	<u>-</u>	<u>\$ 193,644,320</u>	<u>\$ 13,801,460</u>	<u>\$ 31,793,086</u>	<u>\$ 45,594,546</u>	<u>\$ 239,238,866</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 97,118,734	\$ 3,539,268	-	\$ 2,990,273	\$ 4,507,974	-	\$ 108,156,249	\$ 4,266,927	\$ 11,434,316	\$ 15,701,243	\$ 123,857,492
Benefits	17,279,327	757,528	-	490,295	954,490	-	19,481,640	697,699	2,474,684	3,172,383	22,654,023
Expense and Equipment											
Expense and Equipment	63,812,834	6,526,099	-	1,907,332	6,429,070	-	78,675,335	6,909,697	17,884,086	24,793,783	103,469,118
Internal Sales	(99,479)	(9,083,601)	-	(5,502)	(15)	-	(9,188,597)	-	-	-	(9,188,597)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 63,713,355	\$ (2,557,502)	-	\$ 1,901,830	\$ 6,429,055	-	\$ 69,486,738	\$ 6,909,697	\$ 17,884,086	\$ 24,793,783	\$ 94,280,521
<b>TOTAL EXPENDITURES</b>	<u>\$ 178,111,416</u>	<u>\$ 1,739,294</u>	<u>-</u>	<u>\$ 5,382,398</u>	<u>\$ 11,891,519</u>	<u>-</u>	<u>\$ 197,124,627</u>	<u>\$ 11,874,323</u>	<u>\$ 31,793,086</u>	<u>\$ 43,667,409</u>	<u>\$ 240,792,036</u>
Mandatory Transfers	399,115	220,167	-	10	338,492	-	957,784	(100,575)	-	(100,575)	857,209
Non-Mandatory Transfers	(319,894)	41,009	-	32	402,498	-	123,645	765,508	-	765,508	889,153
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$ 178,190,637</u>	<u>\$ 2,000,470</u>	<u>-</u>	<u>\$ 5,382,440</u>	<u>\$ 12,632,509</u>	<u>-</u>	<u>\$ 198,206,056</u>	<u>\$ 12,539,256</u>	<u>\$ 31,793,086</u>	<u>\$ 44,332,342</u>	<u>\$ 242,538,398</u>
<b>ENDING BALANCE</b>	\$ 7,155,000	\$ (222,334)	-	\$ 643,641	\$ 201,211	-	\$ 7,777,518	\$ 14,260,082	\$ (656,345)	\$ 13,603,737	\$ 21,381,255

**Table 8. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Rolla**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 12,795,727	\$ 797,851	-	\$ 1,019,361	\$ 122,120	-	\$ 14,735,059	\$ 7,214,794	\$ 2,268,947	\$ 9,483,741	\$ 24,218,800
<b>REVENUES:</b>											
Student Fees	\$ 32,728,904	-	-	\$ 2,998,833	\$ 789,959	-	\$ 36,517,696	-	-	-	\$ 36,517,696
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	52,220,819	-	-	-	-	-	52,220,819	-	-	-	52,220,819
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 9,976,000	\$ 9,976,000	9,976,000
State Grants	-	-	-	-	-	-	-	-	876,000	876,000	876,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	8,942,000	8,942,000	8,942,000
Gift Income	172,428	-	-	-	12,001	-	184,429	\$ 1,759,187	-	1,759,187	1,943,616
Recovery of F&A	3,054,000	-	-	-	-	-	3,054,000	-	-	-	3,054,000
Endowment Income	72,252	-	-	-	-	-	72,252	2,537,357	-	2,537,357	2,609,609
Investment Income	250,050	-	-	-	53,100	-	303,150	405,007	-	405,007	708,157
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	350,250	-	-	12,382	5,824,661	-	6,187,293	4,200	-	4,200	6,191,493
Miscellaneous Income	728,487	\$ 65,000	-	53,003	285,000	-	1,131,490	297,278	-	297,278	1,428,768
<b>TOTAL REVENUES</b>	<b>\$ 89,577,190</b>	<b>\$ 65,000</b>	<b>-</b>	<b>\$ 3,064,218</b>	<b>\$ 6,964,721</b>	<b>-</b>	<b>\$ 99,671,129</b>	<b>\$ 5,003,029</b>	<b>\$ 19,794,000</b>	<b>\$ 24,797,029</b>	<b>\$ 124,468,158</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 49,695,462	\$ 1,077,154	-	\$ 1,004,557	\$ 1,562,139	-	\$ 53,339,312	\$ 1,535,521	\$ 9,950,000	\$ 11,485,521	\$ 64,824,833
Benefits	9,650,264	268,533	-	106,795	319,545	-	10,345,137	154,995	1,045,000	1,199,995	11,545,132
Expense and Equipment											
Expense and Equipment	36,077,059	3,570,775	-	1,812,586	5,095,027	-	46,555,447	4,123,877	8,799,000	12,922,877	59,478,324
Internal Sales	(200,105)	(4,755,000)	-	-	(257,936)	-	(5,213,041)	-	-	-	(5,213,041)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 35,876,954	\$ (1,184,225)	-	\$ 1,812,586	\$ 4,837,091	-	\$ 41,342,406	\$ 4,123,877	\$ 8,799,000	\$ 12,922,877	\$ 54,265,283
<b>TOTAL EXPENDITURES</b>	<b>\$ 95,222,680</b>	<b>\$ 161,462</b>	<b>-</b>	<b>\$ 2,923,938</b>	<b>\$ 6,718,775</b>	<b>-</b>	<b>\$ 105,026,855</b>	<b>\$ 5,814,393</b>	<b>\$ 19,794,000</b>	<b>\$ 25,608,393</b>	<b>\$ 130,635,248</b>
Mandatory Transfers	(20,120)	-	-	-	164,000	-	143,880	(150,000)	-	(150,000)	(6,120)
Non-Mandatory Transfers	19,899	39,200	-	-	3,200	-	62,299	(85,857)	-	(85,857)	(23,558)
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 95,222,459</b>	<b>\$ 200,662</b>	<b>-</b>	<b>\$ 2,923,938</b>	<b>\$ 6,885,975</b>	<b>-</b>	<b>\$ 105,233,034</b>	<b>\$ 5,578,536</b>	<b>\$ 19,794,000</b>	<b>\$ 25,372,536</b>	<b>\$ 130,605,570</b>
<b>ENDING BALANCE</b>	<b>\$ 7,150,458</b>	<b>\$ 662,189</b>	<b>-</b>	<b>\$ 1,159,641</b>	<b>\$ 200,866</b>	<b>-</b>	<b>\$ 9,173,154</b>	<b>\$ 6,639,287</b>	<b>\$ 2,268,947</b>	<b>\$ 8,908,234</b>	<b>\$ 18,081,388</b>

**Table 9. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-St. Louis**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 16,462,477	\$ 1,071,374	-	\$ 1,406,696	\$ 440,915	-	\$ 19,381,462	\$ 12,992,774	\$ (267,067)	\$ 12,725,707	\$ 32,107,169
<b>REVENUES:</b>											
Student Fees	\$ 48,167,243	-	-	\$ 7,581,767	\$ 3,903,611	-	\$ 59,652,621	-	-	-	\$ 59,652,621
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	54,781,599	-	-	-	-	-	54,781,599	-	-	-	54,781,599
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 11,700,000	\$ 11,700,000	11,700,000
State Grants	-	-	-	-	-	-	-	-	4,500,000	4,500,000	4,500,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	3,700,000	3,700,000	3,700,000
Gift Income	33,994	-	-	-	118,524	-	152,518	\$ 5,568,520	-	5,568,520	5,721,038
Recovery of F&A	1,555,000	-	-	-	-	-	1,555,000	-	-	-	1,555,000
Endowment Income	-	-	-	-	-	-	-	1,830,909	-	1,830,909	1,830,909
Investment Income	55,901	-	-	-	-	-	55,901	693,189	-	693,189	749,090
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	560,413	\$ 18,211	-	58,700	11,396,084	-	12,033,408	-	-	-	12,033,408
Miscellaneous Income	523,673	430,605	-	229,591	1,102	-	1,184,971	55,710	-	55,710	1,240,681
<b>TOTAL REVENUES</b>	<b>\$ 105,677,823</b>	<b>\$ 448,816</b>	<b>-</b>	<b>\$ 7,870,058</b>	<b>\$ 15,419,321</b>	<b>-</b>	<b>\$ 129,416,018</b>	<b>\$ 8,148,328</b>	<b>\$ 19,900,000</b>	<b>\$ 28,048,328</b>	<b>\$ 157,464,346</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 64,774,481	\$ 2,500,945	-	\$ 3,359,108	\$ 2,489,613	-	\$ 73,124,147	\$ 1,859,885	\$ 7,300,000	\$ 9,159,885	\$ 82,284,032
Benefits	11,973,065	503,529	-	558,834	545,914	-	13,581,342	369,387	1,200,000	1,569,387	15,150,729
Expense and Equipment											
Expense and Equipment	38,346,093	4,741,543	-	4,394,568	6,803,567	-	54,285,771	4,657,240	11,400,000	16,057,240	70,343,011
Internal Sales	(492,678)	(6,505,085)	-	(13,163)	(34,700)	-	(7,045,626)	-	-	-	(7,045,626)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 37,853,415	\$ (1,763,542)	-	\$ 4,381,405	\$ 6,768,867	-	\$ 47,240,145	\$ 4,657,240	\$ 11,400,000	\$ 16,057,240	\$ 63,297,385
<b>TOTAL EXPENDITURES</b>	<b>\$ 114,600,961</b>	<b>\$ 1,240,932</b>	<b>-</b>	<b>\$ 8,299,347</b>	<b>\$ 9,804,394</b>	<b>-</b>	<b>\$ 133,945,634</b>	<b>\$ 6,886,512</b>	<b>\$ 19,900,000</b>	<b>\$ 26,786,512</b>	<b>\$ 160,732,146</b>
Mandatory Transfers	-	-	-	-	-	-	-	(5,900)	-	(5,900)	(5,900)
Non-Mandatory Transfers	100,114	35,474	-	-	5,573,734	-	5,709,322	46,714	-	46,714	5,756,036
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 114,701,075</b>	<b>\$ 1,276,406</b>	<b>-</b>	<b>\$ 8,299,347</b>	<b>\$ 15,378,128</b>	<b>-</b>	<b>\$ 139,654,956</b>	<b>\$ 6,927,326</b>	<b>\$ 19,900,000</b>	<b>\$ 26,827,326</b>	<b>\$ 166,482,282</b>
<b>ENDING BALANCE</b>	<b>\$ 7,439,225</b>	<b>\$ 243,784</b>	<b>-</b>	<b>\$ 977,407</b>	<b>\$ 482,108</b>	<b>-</b>	<b>\$ 9,142,524</b>	<b>\$ 14,213,776</b>	<b>\$ (267,067)</b>	<b>\$ 13,946,709</b>	<b>\$ 23,089,233</b>

**Table 10. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-Outreach and Extension**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 7,165,584	-	-	-	-	-	\$ 7,165,584	\$ 245,000	\$ 811,419	\$ 1,056,419	\$ 8,222,003
<b>REVENUES:</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	10,094,192	-	-	-	-	-	\$ 10,094,192	-	-	-	\$ 10,094,192
State Appropriations	29,625,293	-	-	-	-	-	29,625,293	-	-	-	29,625,293
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 1,300,000	\$ 1,300,000	1,300,000
State Grants	-	-	-	-	-	-	-	-	5,000,000	5,000,000	5,000,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	200,000	200,000	200,000
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	400,000	-	-	-	-	-	400,000	-	-	-	400,000
Endowment Income	-	-	-	-	-	-	-	\$ 77,810	-	77,810	77,810
Investment Income	5,000	-	-	-	-	-	5,000	25,691	-	25,691	30,691
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	20,000	-	-	-	-	-	20,000	-	-	-	20,000
Miscellaneous Income	1,602,958	-	-	-	-	-	1,602,958	-	-	-	1,602,958
<b>TOTAL REVENUES</b>	<b>\$ 41,747,443</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 41,747,443</b>	<b>\$ 103,501</b>	<b>\$ 6,500,000</b>	<b>\$ 6,603,501</b>	<b>\$ 48,350,944</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 20,065,830	-	-	-	-	-	\$ 20,065,830	-	\$ 2,600,000	\$ 2,600,000	\$ 22,665,830
Benefits	5,300,609	-	-	-	-	-	5,300,609	-	780,000	780,000	6,080,609
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Fund Expense and Equipment	18,479,713	-	-	-	-	-	18,479,713	\$ 93,505	3,120,000	3,213,505	21,693,218
Internal Sales	(108,107)	-	-	-	-	-	(108,107)	-	-	-	(108,107)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 18,371,606	-	-	-	-	-	\$ 18,371,606	\$ 93,505	\$ 3,120,000	\$ 3,213,505	\$ 21,585,111
<b>TOTAL EXPENDITURES</b>	<b>\$ 43,738,045</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 43,738,045</b>	<b>\$ 93,505</b>	<b>\$ 6,500,000</b>	<b>\$ 6,593,505</b>	<b>\$ 50,331,550</b>
Mandatory Transfers	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	74,959	-	-	-	-	-	74,959	-	-	-	74,959
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 43,813,004</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 43,813,004</b>	<b>\$ 93,505</b>	<b>\$ 6,500,000</b>	<b>\$ 6,593,505</b>	<b>\$ 50,406,509</b>
<b>ENDING BALANCE</b>	<b>\$ 5,100,023</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 5,100,023</b>	<b>\$ 254,996</b>	<b>\$ 811,419</b>	<b>\$ 1,066,415</b>	<b>\$ 6,166,438</b>

**Table 11. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri-System Administration**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 12,710,247	\$ 179,000	-	\$ 19,619	-	-	\$ 12,908,866	\$ 1,689,781	\$ 3,163,485	\$ 4,853,266	\$ 17,762,132
<b>REVENUES:</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	15,353,601	-	-	-	-	-	\$ 15,353,601	\$ 13,342,435	-	\$ 13,342,435	\$ 28,696,036
Federal Grants and Contracts	-	-	-	-	-	-	-	-	\$ 11,278	11,278	11,278
State Grants	-	-	-	-	-	-	-	-	9,806,250	9,806,250	9,806,250
Other Grants & Contracts	-	-	-	-	-	-	-	-	7,888,966	7,888,966	7,888,966
Gift Income	200	-	-	-	-	-	200	246,024	-	246,024	246,224
Recovery of F&A	150,000	-	-	-	-	-	150,000	-	-	-	150,000
Endowment Income	230,000	-	-	-	-	-	230,000	70,300	-	70,300	300,300
Investment Income	7,281,800	-	-	-	-	-	7,281,800	52,084	-	52,084	7,333,884
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	10,000	-	-	-	-	-	10,000	-	-	-	10,000
Miscellaneous Income	7,273,979	\$ 48,500	-	\$ 1,434,888	-	-	8,757,367	83,729	-	83,729	8,841,096
<b>TOTAL REVENUES</b>	<b>\$ 30,299,580</b>	<b>\$ 48,500</b>	<b>-</b>	<b>\$ 1,434,888</b>	<b>-</b>	<b>-</b>	<b>\$ 31,782,968</b>	<b>\$ 13,794,572</b>	<b>\$ 17,706,494</b>	<b>\$ 31,501,066</b>	<b>\$ 63,284,034</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 13,228,344	\$ 1,048,276	-	\$ 885,696	-	-	\$ 15,162,316	\$ 1,732,606	\$ 4,030,763	\$ 5,763,369	\$ 20,925,685
Benefits	2,594,903	204,690	-	202,691	-	-	3,002,284	427,852	1,007,716	1,435,568	4,437,852
Expense and Equipment											
Expense and Equipment	15,581,598	1,041,117	-	369,577	-	-	16,992,292	12,263,995	15,643,642	27,907,637	44,899,929
Internal Sales	(769,900)	(2,397,744)	-	-	-	-	(3,167,644)	-	-	-	(3,167,644)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 14,811,698	\$ (1,356,627)	-	\$ 369,577	-	-	\$ 13,824,648	\$ 12,263,995	\$ 15,643,642	\$ 27,907,637	\$ 41,732,285
<b>TOTAL EXPENDITURES</b>	<b>\$ 30,634,945</b>	<b>\$ (103,661)</b>	<b>-</b>	<b>\$ 1,457,964</b>	<b>-</b>	<b>-</b>	<b>\$ 31,989,248</b>	<b>\$ 14,424,453</b>	<b>\$ 20,682,121</b>	<b>\$ 35,106,574</b>	<b>\$ 67,095,822</b>
Mandatory Transfers	-	-	-	30,888	-	-	30,888	-	-	-	30,888
Non-Mandatory Transfers	1,451,948	214,066	-	22,296	-	-	1,688,310	18,000	-	18,000	1,706,310
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 32,086,893</b>	<b>\$ 110,405</b>	<b>-</b>	<b>\$ 1,511,148</b>	<b>-</b>	<b>-</b>	<b>\$ 33,708,446</b>	<b>\$ 14,442,453</b>	<b>\$ 20,682,121</b>	<b>\$ 35,124,574</b>	<b>\$ 68,833,020</b>
<b>ENDING BALANCE</b>	<b>\$ 10,922,934</b>	<b>\$ 117,095</b>	<b>-</b>	<b>\$ (56,641)</b>	<b>-</b>	<b>-</b>	<b>\$ 10,983,388</b>	<b>\$ 1,041,900</b>	<b>\$ 187,858</b>	<b>\$ 1,229,758</b>	<b>\$ 12,213,146</b>

**Table 12. FY2001-2002 Current Funds Budget by Types of Funds, University of Missouri University-Wide Resources**

	Designated Funds						Total Unrestricted	Restricted State Appropriations, Endowment Income, & Gifts	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total Restricted	Total Current Funds
	Operations	Service Operations	Self Insurance Funds	Other Educational & General	Auxiliary Enterprises	Hospital Operating Funds					
<b>BEGINNING BALANCE</b>	\$ 403,204	-	\$ 21,305,191	-	-	-	\$ 21,708,395	-	\$ (571,911)	\$ (571,911)	\$ 21,136,484
<b>REVENUES:</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$ 5,760,640	-	-	-	-	-	\$ 5,760,640	-	-	-	\$ 5,760,640
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment Income	2,034,000	-	-	-	-	-	2,034,000	-	-	-	2,034,000
Investment Income	39,999	-	\$ 4,124,813	-	\$ 107,000	-	4,271,812	-	-	-	4,271,812
Sales & Services-Educ. Activities/Auxiliaries/Hospitals	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	-	5,000	-	-	-	5,000	-	-	-	5,000
<b>TOTAL REVENUES</b>	<u>\$ 7,834,639</u>	<u>-</u>	<u>\$ 4,129,813</u>	<u>-</u>	<u>\$ 107,000</u>	<u>-</u>	<u>\$ 12,071,452</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ 12,071,452</u>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$ 2,152,984	-	\$ 282,683	-	-	-	\$ 2,435,667	-	-	-	\$ 2,435,667
Benefits	438,087	-	56,284	-	-	-	494,371	-	-	-	494,371
Expense and Equipment											
Expense and Equipment	6,630,169	-	108,533,653	-	\$ (11,795,700)	-	103,368,122	-	-	-	103,368,122
Internal Sales	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	-	-	(106,971,046)	-	-	-	(106,971,046)	-	-	-	(106,971,046)
Net Expense and Equipment Expenditures	<u>\$ 6,630,169</u>	<u>-</u>	<u>\$ 1,562,607</u>	<u>-</u>	<u>\$ (11,795,700)</u>	<u>-</u>	<u>\$ (3,602,924)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ (3,602,924)</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 9,221,240</u>	<u>-</u>	<u>\$ 1,901,574</u>	<u>-</u>	<u>\$ (11,795,700)</u>	<u>-</u>	<u>\$ (672,886)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ (672,886)</u>
Mandatory Transfers	4,049,999	-	-	-	11,650,000	-	15,699,999	-	-	-	15,699,999
Non-Mandatory Transfers	(5,133,396)	-	-	-	252,700	-	(4,880,696)	-	-	-	(4,880,696)
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$ 8,137,843</u>	<u>-</u>	<u>\$ 1,901,574</u>	<u>-</u>	<u>\$ 107,000</u>	<u>-</u>	<u>\$ 10,146,417</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ 10,146,417</u>
<b>ENDING BALANCE</b>	\$ 100,000	-	\$ 23,533,430	-	-	-	\$ 23,633,430	-	\$ (571,911)	\$ (571,911)	\$ 23,061,519

## FY2001-2002 Operations Fund Budget Summary

The Operations fund expenditure budget for the University of Missouri System for FY2001-2002 totals \$893.0 million. State appropriations is the largest source of revenue at 52.9%. Student fees at \$298.3 million is the second largest contributor of Operations fund revenues. Together they fund 88.5% of the Operations budget. As previously discussed, due to the additional 5% withholding on appropriations from state general revenues, the Operations fund budget is overstated by \$20.9 million, the amount of the additional withholding. Compensation is the largest expenditure category in the Operations fund at \$564.3 million, or 63.2%. Expense and equipment expenditures of \$322.6 million are 36.1% of the total. The remaining 0.7% is transfers of \$6.2 million.

Table 13. University of Missouri System, FY2001-2002 Original Operations Fund Budget		
	UM System Total	Percent Distribution
Beginning Balance	\$104,220,128	
<u>Revenues</u>		
Student Fees	\$298,281,465	35.6
Federal Appropriations	15,085,281	1.8
State Appropriations	443,147,259	52.9
Gift Income	280,625	0.0 *
Recovery of Facilities and Administrative Costs	27,509,000	3.3
Endowment Income	3,503,954	0.4
Investment Income	8,489,450	1.0
Sales & Services of Educational Activities	22,827,233	2.7
Other Sources	19,093,380	2.3
Total Revenues	\$838,217,647	100.0
<u>Expenditures &amp; Transfers</u>		
Salaries and Wages	\$473,144,963	53.0
Staff Benefits	91,125,227	10.2
Compensation	\$564,270,190	63.2
Expense and Equipment		
Expense and Equipment	\$331,730,935	37.1
Internal Sales	(9,157,859)	(1.0)
Net Expense & Equipment	\$322,573,076	36.1
Total Educational & General Expenditures	\$886,843,266	99.3
Mandatory Transfers	4,466,765	0.5
Non-Mandatory Transfers	1,717,924	0.2
Total Educational & General Exp. & Transfers	\$893,027,955	100.0
Ending Balance	\$49,409,820	

\* Less than 0.1%

Table 13 shows the Operations fund budget for the University of Missouri System. As one can see from the table, this budget would draw down balances by \$54.8 million. However, as a result of the conversion to PeopleSoft financials, this is the first time that departments have budgeted beginning and ending balances as a part of the original budget. It is believed that the expense and equipment budget as loaded into PeopleSoft is overstated and the ending balance budget is understated as a result of individual department managers not being comfortable with the new system and budgeting procedures.



Table 14, on the following page, shows the FY2001-2002 Operations fund budget according to PeopleSoft sources and uses format. The schedule shows transfers in and internal sales and services as sources of funds rather than being netted against expenses. This is the manner in which cost centers are budgeted and managed internally. For external financial reporting, and for the other summary schedules in this document, these sources of funds are netted against expense and equipment or true transfers as appropriate. Table 14 also shows a summarized version of the campuses detailed budgets. It provides additional details on types of student fees in the sources of funds section and greater expenditure detail in the salaries and wages and expense and equipment expenditure section. Detail columns provide separate data for each business unit except the hospital business units, which do not budget in the Operations fund.

Table 15 displays the percentage distribution of FY2001-2002 Operations fund revenues by major source for each campus.

**Table 15. Percentage Distribution of FY2001-2002 Operations Fund Budgeted Revenues by Major Source, by Campus**

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Student Fees	36.3	43.7	36.5	45.6	0.0	0.0	0.0	35.6
Federal Appropriations	1.3	0.0	0.0	0.0	24.2	0.0	0.0	1.8
State Appropriations	50.8	50.4	58.3	51.8	71.0	50.7	73.5	52.9
Gift Income	*	*	0.2	*	0.0	*	0.0	0.0
Recovery of F&A	4.9	1.9	3.4	1.5	1.0	0.5	0.0	3.3
Endowment Income	0.3	0.1	0.1	0.0	0.0	0.8	26.0	0.4
Investment Income	0.2	0.1	0.3	0.1	*	24.0	0.5	1.0
Sales & Serv.-Educ. Activities	4.8	1.9	0.4	0.5	*	*	0.0	2.7
Other Sources	1.4	1.9	0.8	0.5	3.8	24.0	0.0	2.3
<b>Total Revenues</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

Note: Percents have been adjusted to sum to 100.0%. \* is less than 0.1% but greater than zero.

Table 16 shows the percentage distribution of the FY2001-2002 Operations fund expenditures by object of expense. Data is displayed for each campus and UM unit.

**Table 16. Percentage Distribution of FY2001-2002 Operations Fund Expenditure Budgets by Object of Expense, by Campus**

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	53.7	54.5	52.2	56.5	45.8	41.2	26.4	53.0
Staff Benefits	10.4	9.7	10.1	10.4	12.1	8.1	5.4	10.2
Total Compensation	64.1	64.2	62.3	66.9	57.9	49.3	31.8	63.2
Expense & Equipment	34.6	35.8	37.7	33.0	41.9	46.2	81.5	36.1
Total Expenditures	98.7	100.0	100.0	99.9	99.8	95.5	113.3	99.3
Transfers	1.3	*	*	0.1	0.2	4.5	(13.3)	0.7
<b>Total Expenditures &amp; Transfers</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

Note: Percents have been adjusted to sum to 100.0%. \* is less than 0.1% but greater than 0.

**Table 14. FY2001-2002 University of Missouri Operations Fund Sources and Uses Budget by Campus**

<b>BUDGETED SOURCES OF FUNDS</b>	Columbia	Kansas City	Rolla	St. Louis	Outreach & Extension	System Administration	U-Wide	System Total
<b>Budgeted Beginning Balance</b>	\$41,279,048	\$13,403,841	\$12,795,727	\$16,462,477	\$7,165,584	\$12,710,247	\$403,204	\$104,220,128
<b>Revenues</b>								
Mandatory/Non Mandatory Transfers In	\$ 5,428,401	\$ 3,597,760	\$ 5,001	-	\$ 81,318	-	\$ 7,358,397	\$ 16,470,877
Other Allocations/Transfers In	25,445,887	5,952,716	114,733	\$ 2,070,346	-	\$ 674,550	75,000	34,333,232
Student Fees								
Educational Fees								
Undergraduate	89,648,335	29,415,551	20,531,000	33,119,535	-	-	-	172,714,421
Professional	13,872,000	26,291,000	-	3,825,232	-	-	-	43,988,232
Graduate	21,121,380	13,945,004	7,399,000	7,023,555	-	-	-	49,488,939
Total Educational Fees	124,641,715	69,651,555	27,930,000	43,968,322	-	-	-	266,191,592
Extension Credit Fees	1,325,000	135,492	-	3	-	-	-	1,460,495
Extension Non-Credit Fees	1,009,992	1,531,000	-	-	-	-	-	2,540,992
Supplemental Fees	2,246,100	770,021	2,034,000	934,970	-	-	-	5,985,091
Instructional Computing Fees	5,187,000	2,100,006	1,044,000	2,200,365	-	-	-	10,531,371
Other Misc. Educational Fees	1,355,953	356,006	1,252,600	579,761	-	-	-	3,544,320
Activity & Facility Fees	6,410,478	665,000	468,304	483,822	-	-	-	8,027,604
Total Student Fees	142,176,238	75,209,080	32,728,904	48,167,243	-	-	-	298,281,465
Federal Appropriations	4,991,089	-	-	-	10,094,192	-	-	15,085,281
State Appropriations	198,834,288	86,571,019	52,220,819	54,781,599	29,625,293	15,353,601	5,760,640	443,147,259
Sales of Educ. Activities/Aux Enterprises	18,597,816	3,288,754	350,250	560,413	20,000	10,000	-	22,827,233
Internal Sales & Services	7,487,590	99,479	200,105	492,678	108,107	769,900	-	9,157,859
Endowment income	1,010,700	157,002	72,252	-	-	230,000	2,034,000	3,503,954
Investment income	654,000	202,700	250,050	55,901	5,000	7,281,800	39,999	8,489,450
Gift Income	54,002	20,001	172,428	33,994	-	200	-	280,625
Recovery of F&A	19,150,000	3,200,000	3,054,000	1,555,000	400,000	150,000	-	27,509,000
Miscellaneous Revenue	5,671,043	3,293,240	728,487	523,673	1,602,958	7,273,979	-	19,093,380
<b>Total Revenues</b>	<b>\$429,501,054</b>	<b>\$181,591,751</b>	<b>\$89,897,029</b>	<b>\$108,240,847</b>	<b>\$41,936,868</b>	<b>\$31,744,030</b>	<b>\$15,268,036</b>	<b>\$898,179,615</b>
<b>Total Sources of Funds</b>	<b>\$470,780,102</b>	<b>\$194,995,592</b>	<b>\$102,692,756</b>	<b>\$124,703,324</b>	<b>\$49,102,452</b>	<b>\$44,454,277</b>	<b>\$15,671,240</b>	<b>\$1,002,399,743</b>
<b>BUDGETED USES OF FUNDS</b>	Columbia	Kansas City	Rolla	St. Louis	Outreach & Extension	System Administration	U-Wide	System Total
<b>Expenditures</b>								
Salaries and Wages								
S&W Teaching & Research	\$ 114,133,898	\$ 54,668,205	\$ 25,515,702	\$ 34,606,823	\$ 16,969,455	\$ 137,907	-	\$ 246,031,990
S&W Graduate Assistants	9,966,354	3,796,489	3,082,828	1,866,317	223,381	7,887	\$ 5,000	18,948,256
S&W Administrative and Support	85,923,668	36,968,758	20,509,530	27,362,479	2,833,767	12,395,672	2,147,983	188,141,857
S&W Student	4,151,622	1,409,714	587,400	906,834	9,802	27,843	-	7,093,215
S&W Other	11,933,586	275,568	2	32,028	29,425	659,035	1	12,929,645
Total Salaries and Wages	226,109,128	97,118,734	49,695,462	64,774,481	20,065,830	13,228,344	2,152,984	473,144,963
Staff Benefits	43,888,972	17,279,327	9,650,264	11,973,065	5,300,609	2,594,903	438,087	91,125,227
Expense and Equipment								
Cost of Goods Sold	1,174,451	10,005	60,400	500	2	-	-	1,245,358
Department Operating Expense	80,967,288	36,481,642	16,156,163	21,572,443	5,472,697	15,041,246	9,024,437	184,715,916
Student Aid	37,455,676	18,587,808	11,925,750	8,047,391	1	1,250	-	76,017,876
Equipment >2500	6,833,024	1,601,617	1,846,115	726,615	72,008	248,112	-	11,327,491
Library Acquisitions	5,781,428	1,971,331	1,289,200	1,617,578	-	40,000	-	10,699,537
Equipment M&R	1,900,236	787,199	470,712	425,250	17,290	166,673	750	3,768,110
Facilities & Capital Improvements	9,009,212	4,499,129	3,173,011	2,519,258	3,006	749,598	6,501	19,959,715
Utilities	15,618,049	4,037,431	1,484,634	2,625,003	1,105	324,171	14,700	24,105,093
Other Allocations/Transfers Out	19,509,992	1,789,388	(214,193)	2,882,401	12,913,604	(314,902)	(2,341,219)	34,225,071
Total Expense and Equipment	178,249,356	69,765,550	36,191,792	40,416,439	18,479,713	16,256,148	6,705,169	366,064,167
<b>Total Expenditures</b>	<b>\$448,247,456</b>	<b>\$184,163,611</b>	<b>\$95,537,518</b>	<b>\$117,163,985</b>	<b>\$43,846,152</b>	<b>\$32,079,395</b>	<b>\$9,296,240</b>	<b>\$930,334,357</b>
<b>Transfers</b>								
Mandatory Transfers	\$ 47,774	\$ 399,140	\$ (20,120)	-	-	-	\$ 6,050,000	\$ 6,476,794
Non-Mandatory Transfers	10,942,692	3,277,841	24,900	\$ 100,114	\$ 156,277	\$ 1,451,948	225,000	16,178,772
<b>Total Transfers</b>	<b>\$10,990,466</b>	<b>\$3,676,981</b>	<b>\$4,780</b>	<b>\$100,114</b>	<b>\$156,277</b>	<b>\$1,451,948</b>	<b>\$6,275,000</b>	<b>\$22,655,566</b>
<b>Budgeted Ending Balance</b>	<b>\$11,542,180</b>	<b>\$7,155,000</b>	<b>\$7,150,458</b>	<b>\$7,439,225</b>	<b>\$5,100,023</b>	<b>\$10,922,934</b>	<b>\$100,000</b>	<b>\$49,409,820</b>
<b>Total Uses of Funds</b>	<b>\$470,780,102</b>	<b>\$194,995,592</b>	<b>\$102,692,756</b>	<b>\$124,703,324</b>	<b>\$49,102,452</b>	<b>\$44,454,277</b>	<b>\$15,671,240</b>	<b>\$1,002,399,743</b>

Table 17 shows the percentage distribution of the FY2001-2002 Operations fund budget by major program classification. Data is displayed for each campus and UM unit.

**Table 17. Percentage Distribution of the FY2001-2002 Operations Fund Budget by Program Classification, by Campus**

Educational & General:	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Instruction	44.4	47.3	43.6	48.6	0.0	0.0	8.1	41.3
Research	13.4	4.1	7.7	5.8	0.0	3.0	38.2	9.1
Public Service	2.2	0.8	0.6	2.5	99.4	8.9	0.0	6.8
Academic Support	10.3	10.9	6.2	13.6	0.0	23.9	47.0	10.7
Student Services	5.6	5.0	8.6	6.4	0.0	2.8	29.0	5.7
Institutional Support	6.0	13.1	9.3	7.0	0.4	53.3	(9.0)	9.2
Operation & Maintenance of Plant	10.7	8.8	11.4	8.7	0.0	3.6	0.0	9.3
Scholarships & Fellowships	6.1	10.0	12.6	7.3	0.0	*	0.0	7.2
<b>Total E&amp;G Expenditures</b>	98.7	100.0	100.0	99.9	99.8	95.5	113.3	99.3
Transfers	1.3	*	*	0.1	0.2	4.5	(13.3)	0.7
<b>Total Educational &amp; General</b>	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

Note: Percentages have been adjusted to add to 100%. \* less than 0.1% but greater than 0.

Tables A9 through A15 in the appendix, present the Operations fund expenditure budgets by administrative division for each campus and UM administrative unit. The tables provide summary totals for salaries and wages, staff benefits, expense and equipment, and transfers for each college, school, and division.

Tables A16 through A23 in the appendix, present the Operations fund budget by minor program classification (PCS) category for the campuses and UM administrative units. The tables provide summary totals for salaries and wages, staff benefits, expense and equipment, and transfers.

## FY2001-2002 Other Curators' Programs Budget Summary

The Curators receive line-itemed state appropriations from the State of Missouri for the University Hospitals and Clinics, Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Research and Education Network (MOREnet), Alzheimer's Research, and the State Historical Society of Missouri.

Table 18 presents summary budget data from the PeopleSoft system for University of Missouri Health Care. Budgets for the University Hospital and Clinics (which includes Ellis Fischel Cancer Center), Columbia Regional Hospital, and the Missouri Rehabilitation Center are included. These activities are unrestricted current funds.

	University Hospital and Clinics*	Columbia Regional Hospital	Missouri Rehabilitation Center	Total UM Health Care
<b>Beginning Balance</b>	\$87,895,731	(\$43,606,540)	\$11,671,473	\$55,960,664
<b>Revenues</b>				
State Appropriations	\$13,833,771	\$0	\$10,580,212	\$24,413,983
Investment Income	4,400,000	(806,869)	666,735	4,259,866
Sales & Services				
Patient Revenues	243,952,065	64,565,376	17,173,865	325,691,306
Cafeteria Sales	2,057,941	259,998	911,800	3,229,739
Total Sales & Services	<u>\$246,010,006</u>	<u>\$64,825,374</u>	<u>\$18,085,665</u>	<u>\$328,921,045</u>
Other Miscellaneous	9,911,939	443,000	736,468	11,091,407
Total Revenues	<u>\$274,155,716</u>	<u>\$64,461,505</u>	<u>\$30,069,080</u>	<u>\$368,686,301</u>
<b>Expenditures</b>				
Salaries and Wages	\$105,468,070	\$19,413,212	\$15,690,478	\$140,571,760
Benefits	\$22,800,263	\$4,198,547	\$3,939,879	\$30,938,689
Expenses and Equipment				
Cost of Goods Sold	\$538,671	\$320,643	\$66,000	\$925,314
Department Operating Expense	57,204,250	13,581,949	3,632,817	74,419,016
Hospital Supplies-Medical Item	26,426,562	16,665,591	918,165	44,010,318
Drug supplies	20,173,928	771,934	813,504	21,759,366
Equipment Maintenance & Repair	3,584,319	332,194	414,862	4,331,375
Utilities	4,939,444	1,152,132	814,522	6,906,098
Depreciation	19,373,761	3,603,736	830,637	23,808,134
Other	5,997,081	3,789,717	(12,881)	9,773,917
Internal University Sales	(4,564,560)	(687,780)	(3,725)	(5,256,065)
Total Net Expenses and Equipment	<u>\$133,673,456</u>	<u>\$39,530,116</u>	<u>\$7,473,901</u>	<u>\$180,677,473</u>
Total Expenditures	<u>\$261,941,789</u>	<u>\$63,141,875</u>	<u>\$27,104,258</u>	<u>\$352,187,922</u>
<b>Ending Balance</b>	\$100,109,658	(\$42,286,910)	\$14,636,295	\$72,459,043

\* Includes Ellis Fischel Cancer Center

Table 19 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, and the State Historical Society of Missouri. The first two programs are recorded as restricted current funds, while the State Historical Society is an agency fund.

	Missouri Kidney Program - Fund 2010	MO Institute of Mental Health - Fund 2020	State Historical Society - Fund 6030
<b>Beginning Balance</b>	\$0	\$0	\$2,827
<b>Revenues</b>			
State Appropriations	\$4,329,190	\$2,478,727	\$994,359
Gift Income	0	0	100
<b>Total Revenues</b>	<u>\$4,329,190</u>	<u>\$2,478,727</u>	<u>\$994,459</u>
<b>Expenditures</b>			
<b>Salaries &amp; Wages</b>			
S&W-Teaching & Research		\$911,933	\$183,310
S&W-Admin & Support	\$436,884	877,537	434,921
S&W-Non-Exempt Students	3,000		38,000
<b>Total S&amp;W</b>	<u>\$439,884</u>	<u>\$1,789,470</u>	<u>\$656,231</u>
Staff Benefits	\$102,788	\$389,626	\$150,000
<b>Expense &amp; Equipment</b>			
Department Operating Expense	\$3,782,218	\$272,381	\$185,128
Equipment >\$2,500		25,750	
Equipment - M & R	100	1,500	5,000
Utilities	4,200		
<b>Total E&amp;E</b>	<u>\$3,786,518</u>	<u>\$299,631</u>	<u>\$190,128</u>
<b>Total Expenditures</b>	<u>\$4,329,190</u>	<u>\$2,478,727</u>	<u>\$996,359</u>
<b>Ending Balance</b>	\$0	\$0	\$927

The funds for Alzheimer's Research are awarded on a competitive project basis and are reported as part of the restricted current fund budget of the campuses whose faculty receive awards. The administration for the program is reported as part of the System Administration unit.

Table 20 is a budget summary of the activities of MOREnet, and provides separate budgets by type of fund.

	Operations, Fund 0000	Restricted Expendable Gifts & Endowment Income, Fund 2000	Restricted State Appropriations, Fund 2040	Fiscal Year Estimate of Grants & Contracts Project Budgets	Total MOREnet
<b>Beginning Balance</b>	\$3,100,801	\$696,608	\$0	\$3,462,479	\$7,259,888
<b>Revenues</b>					
State Appropriations			\$13,054,566		\$13,054,566
Investment Income		\$40,000			40,000
State Grants & Contracts				\$9,806,250	9,806,250
Federal Grants & Contracts				11,278	11,278
Miscellaneous Revenue	4,780,529			7,888,966	12,669,495
<b>Total Revenues</b>	<u>\$4,780,529</u>	<u>\$40,000</u>	<u>\$13,054,566</u>	<u>\$17,706,494</u>	<u>\$35,581,589</u>
<b>Expenditures</b>					
Salaries and Wages					
S&W-GTA's/GRA's	\$2,887		\$9,708	\$136,062	\$148,657
S&W-Admin & Support	1,027,674		1,681,848	3,841,342	6,550,864
S&W-Non-Exempt students	18,063		13,050	53,359	84,472
Total S&W	<u>\$1,048,624</u>	<u>\$0</u>	<u>\$1,704,606</u>	<u>\$4,030,763</u>	<u>\$6,783,993</u>
Staff Benefits	\$262,157		\$426,152	\$1,007,716	\$1,696,025
Expenses and Equipment					
Department Operating Expense	\$1,796,502	\$341,608	\$9,821,602	\$13,892,540	\$25,852,252
Equipment > \$2,500	29,532	180,000	180,116	1,142,820	1,532,468
Equipment - M & R	138,881	25,000	906,871	153,528	1,224,280
Facilities & Capital Improvements	1,408		2,216	6,756	10,380
Utilities	8,801		13,003	33,007	54,811
Indirect Costs-University	120,079			414,991	535,070
Internal Sales & Service	(563,600)				(563,600)
Total Net E&E	<u>\$1,531,603</u>	<u>\$546,608</u>	<u>\$10,923,808</u>	<u>\$15,643,642</u>	<u>\$28,645,661</u>
<b>Total Expenditures</b>	<u>\$2,842,384</u>	<u>\$546,608</u>	<u>\$13,054,566</u>	<u>\$20,682,121</u>	<u>\$37,125,679</u>
<b>Ending Balance</b>	\$5,038,946	\$190,000	\$0	\$486,852	\$5,715,798

***UNIVERSITY OF MISSOURI SYSTEM***

**OPERATING BUDGET**

**Fiscal Year 2001-2002**



**Appendix**

**Table A1. Summary of the FY2001-2002 Current Funds Budget, University of Missouri System**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 104,220,128	\$ 115,673,758	\$ 77,974,610	\$ 297,868,496
<b>REVENUES:</b>				
Student Fees	\$ 298,281,465	\$ 31,430,875	-	\$ 329,712,340
Federal Appropriations	15,085,281	-	-	15,085,281
State Appropriations	443,147,259	24,413,983	\$ 20,150,352	487,711,594
Federal Grants & Contracts	-	-	107,882,342	107,882,342
State Grants & Contracts	-	-	41,155,657	41,155,657
Other Grants and Contracts	-	-	61,955,581	61,955,581
Gift Income	280,625	5,175,577	19,021,268	24,477,470
Recovery of Facilities and Administrative Costs	27,509,000	-	-	27,509,000
Endowment Income	3,503,954	1,070,818	22,665,824	27,240,596
Investment Income	8,489,450	10,034,384	3,532,485	22,056,319
Sales & Services of:				
Educational Activities	22,827,233	94,146,770	4,300	116,978,303
Auxiliary Enterprises	-	122,560,961	-	122,560,961
Hospitals and Clinics	-	328,921,045	-	328,921,045
Other Sources	19,093,380	25,870,229	2,013,029	46,976,638
<b>Total Revenues</b>	<u>\$ 838,217,647</u>	<u>\$ 643,624,642</u>	<u>\$ 278,380,838</u>	<u>\$ 1,760,223,127</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	\$ 368,785,591	\$ 81,763,302	\$ 41,912,908	\$ 492,461,801
Research	81,664,495	2,198,012	103,503,362	187,365,869
Public Service	60,750,140	8,294,370	97,281,815	166,326,325
Academic Support	95,848,035	12,559,847	5,781,134	114,189,016
Student Services	51,299,529	2,361,123	1,543,966	55,204,618
Institutional Support	81,875,161	18,426,908	1,953,364	102,255,433
Operation & Maintenance of Plant	82,752,762	(2,233,343)	668,714	81,188,133
Scholarships & Fellowships	63,867,553	-	35,384,997	99,252,550
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 886,843,266</u>	<u>\$ 123,370,219</u>	<u>\$ 288,030,260</u>	<u>\$ 1,298,243,745</u>
Mandatory Transfers	4,466,765	251,065	(225,048)	4,492,782
Non-Mandatory Transfers	1,717,924	19,988,937	830,659	22,537,520
<b>Total Educational &amp; General</b>	<u>\$ 893,027,955</u>	<u>\$ 143,610,221</u>	<u>\$ 288,635,871</u>	<u>\$ 1,325,274,047</u>
<b>Auxiliary Enterprises:</b>				
Expenditures		\$ 110,190,967		\$ 110,190,967
Mandatory Transfers		13,801,889		13,801,889
Non-Mandatory Transfers		12,694,400		12,694,400
<b>Total Auxiliary Enterprises</b>		<u>\$ 136,687,256</u>		<u>\$ 136,687,256</u>
<b>Hospitals &amp; Clinics:</b>				
Expenditures		\$ 352,187,922	\$ 696,105	\$ 352,884,027
Mandatory Transfers		-	-	-
Non-Mandatory Transfers		-	-	-
<b>Total Hospitals &amp; Clinics</b>		<u>\$ 352,187,922</u>	<u>\$ 696,105</u>	<u>\$ 352,884,027</u>
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 893,027,955</u>	<u>\$ 632,485,399</u>	<u>\$ 289,331,976</u>	<u>\$ 1,814,845,330</u>
<b>ENDING BALANCE</b>	\$ 49,409,820	\$ 126,813,001	\$ 67,023,472	\$ 243,246,293



**Table A2. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-Columbia**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 41,279,048	\$ 90,376,218	\$ 38,085,855	\$ 169,741,121
<b>REVENUES:</b>				
Student Fees	\$ 142,176,238	\$ 11,555,529	-	\$ 153,731,767
Federal Appropriations	4,991,089	-	-	4,991,089
State Appropriations	198,834,288	24,413,983	\$ 6,807,917	230,056,188
Federal Grants & Contracts	-	-	70,000,000	70,000,000
State Grants & Contracts	-	-	17,800,000	17,800,000
Other Grants and Contracts	-	-	27,500,000	27,500,000
Gift Income	54,002	5,045,052	5,480,620	10,579,674
Recovery of Facilities and Administrative Costs	19,150,000	-	-	19,150,000
Endowment Income	1,010,700	1,070,818	12,030,246	14,111,764
Investment Income	654,000	5,749,471	1,679,691	8,083,162
Sales & Services of:				
Educational Activities	18,597,816	92,695,442	100	111,293,358
Auxiliary Enterprises	-	92,870,218	-	92,870,218
Hospitals and Clinics	-	328,921,045	-	328,921,045
Other Sources	5,671,043	20,048,225	537,794	26,257,062
<b>Total Revenues</b>	<u>\$ 391,139,176</u>	<u>\$ 582,369,783</u>	<u>\$ 141,836,368</u>	<u>\$ 1,115,345,327</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	\$ 186,631,199	\$ 66,537,272	\$ 20,669,754	\$ 273,838,225
Research	56,310,190	2,098,006	74,349,394	132,757,590
Public Service	9,415,404	7,456,886	32,566,062	49,438,352
Academic Support	43,454,064	10,772,576	2,672,673	56,899,313
Student Services	23,659,727	75,686	612,730	24,348,143
Institutional Support	25,131,452	15,976,341	816,089	41,923,882
Operation & Maintenance of Plant	45,133,261	(2,549,796)	65,298	42,648,763
Scholarships & Fellowships	25,578,682	-	18,515,867	44,094,549
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 415,313,979</u>	<u>\$ 100,366,971</u>	<u>\$ 150,267,867</u>	<u>\$ 665,948,817</u>
Mandatory Transfers	37,771	-	31,427	69,198
Non-Mandatory Transfers	5,524,294	19,636,860	86,294	25,247,448
<b>Total Educational &amp; General</b>	<u>\$ 420,876,044</u>	<u>\$ 120,003,831</u>	<u>\$ 150,385,588</u>	<u>\$ 691,265,463</u>
<b>Auxiliary Enterprises:</b>				
Expenditures		\$ 93,571,979		\$ 93,571,979
Mandatory Transfers		1,649,397		1,649,397
Non-Mandatory Transfers		6,462,268		6,462,268
<b>Total Auxiliary Enterprises</b>		<u>\$ 101,683,644</u>		<u>\$ 101,683,644</u>
<b>Hospitals &amp; Clinics:</b>				
Expenditures		\$ 352,187,922	\$ 696,105	\$ 352,884,027
Mandatory Transfers		-	-	-
Non-Mandatory Transfers		-	-	-
<b>Total Hospitals &amp; Clinics</b>		<u>\$ 352,187,922</u>	<u>\$ 696,105</u>	<u>\$ 352,884,027</u>
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 420,876,044</u>	<u>\$ 573,875,397</u>	<u>\$ 151,081,693</u>	<u>\$ 1,145,833,134</u>
<b>ENDING BALANCE</b>	\$ 11,542,180	\$ 98,870,604	\$ 28,840,530	\$ 139,253,314

**Table A3. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-Kansas City**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 13,403,841	\$ (1,064,587)	\$ 12,341,533	\$ 24,680,787
<b>REVENUES:</b>				
Student Fees	\$ 75,209,080	\$ 4,601,176	-	\$ 79,810,256
Federal Appropriations	-	-	-	-
State Appropriations	86,571,019	-	-	86,571,019
Federal Grants & Contracts	-	-	\$ 14,895,064	14,895,064
State Grants & Contracts	-	-	3,173,407	3,173,407
Other Grants and Contracts	-	-	13,724,615	13,724,615
Gift Income	20,001	-	5,966,917	5,986,918
Recovery of Facilities and Administrative Costs	3,200,000	-	-	3,200,000
Endowment Income	157,002	-	6,119,202	6,276,204
Investment Income	202,700	-	676,823	879,523
Sales & Services of:				
Educational Activities	3,288,754	1,362,035	-	4,650,789
Auxiliary Enterprises	-	12,469,998	-	12,469,998
Hospitals and Clinics	-	-	-	-
Other Sources	3,293,240	3,269,315	1,038,518	7,601,073
<b>Total Revenues</b>	<u>\$ 171,941,796</u>	<u>\$ 21,702,524</u>	<u>\$ 45,594,546</u>	<u>\$ 239,238,866</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	\$ 84,255,480	\$ 4,246,893	\$ 12,657,761	\$ 101,160,134
Research	7,299,273	100,006	9,292,146	16,691,425
Public Service	1,488,824	825,022	12,701,149	15,014,995
Academic Support	19,372,973	94,521	909,328	20,376,822
Student Services	8,887,113	383,863	550,901	9,821,877
Institutional Support	23,282,618	1,285,996	793,837	25,362,451
Operation & Maintenance of Plant	15,650,444	185,391	604,662	16,440,497
Scholarships & Fellowships	17,874,691	-	6,157,625	24,032,316
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 178,111,416</u>	<u>\$ 7,121,692</u>	<u>\$ 43,667,409</u>	<u>\$ 228,900,517</u>
Mandatory Transfers	399,115	220,177	(100,575)	518,717
Non-Mandatory Transfers	(319,894)	41,041	765,508	486,655
<b>Total Educational &amp; General</b>	<u>\$ 178,190,637</u>	<u>\$ 7,382,910</u>	<u>\$ 44,332,342</u>	<u>\$ 229,905,889</u>
<b>Auxiliary Enterprises:</b>				
Expenditures		\$ 11,891,519		\$ 11,891,519
Mandatory Transfers		338,492		338,492
Non-Mandatory Transfers		402,498		402,498
<b>Total Auxiliary Enterprises</b>		<u>\$ 12,632,509</u>		<u>\$ 12,632,509</u>
<b>Hospitals &amp; Clinics:</b>				
Expenditures		-		-
Mandatory Transfers		-		-
Non-Mandatory Transfers		-		-
<b>Total Hospitals &amp; Clinics</b>		<u>-</u>		<u>-</u>
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 178,190,637</u>	<u>\$ 20,015,419</u>	<u>\$ 44,332,342</u>	<u>\$ 242,538,398</u>
<b>ENDING BALANCE</b>	\$ 7,155,000	\$ 622,518	\$ 13,603,737	\$ 21,381,255

**Table A4. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-Rolla**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 12,795,727	\$ 1,939,332	\$ 9,483,741	\$ 24,218,800
<b>REVENUES:</b>				
Student Fees	\$ 32,728,904	\$ 3,788,792	-	\$ 36,517,696
Federal Appropriations	-	-	-	-
State Appropriations	52,220,819	-	-	52,220,819
Federal Grants & Contracts	-	-	\$ 9,976,000	9,976,000
State Grants & Contracts	-	-	876,000	876,000
Other Grants and Contracts	-	-	8,942,000	8,942,000
Gift Income	172,428	12,001	1,759,187	1,943,616
Recovery of Facilities and Administrative Costs	3,054,000	-	-	3,054,000
Endowment Income	72,252	-	2,537,357	2,609,609
Investment Income	250,050	53,100	405,007	708,157
Sales & Services of:				
Educational Activities	350,250	12,382	4,200	366,832
Auxiliary Enterprises	-	5,824,661	-	5,824,661
Hospitals and Clinics	-	-	-	-
Other Sources	728,487	403,003	297,278	1,428,768
<b>Total Revenues</b>	<b>\$ 89,577,190</b>	<b>\$ 10,093,939</b>	<b>\$ 24,797,029</b>	<b>\$ 124,468,158</b>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	\$ 41,535,267	\$ 2,911,558	\$ 3,797,335	\$ 48,244,160
Research	7,316,426	-	14,952,079	22,268,505
Public Service	582,863	12,380	1,838,055	2,433,298
Academic Support	5,895,820	3,100	170,878	6,069,798
Student Services	8,134,087	-	343,888	8,477,975
Institutional Support	8,883,512	27,300	250,952	9,161,764
Operation & Maintenance of Plant	10,871,545	131,062	(1,298)	11,001,309
Scholarships & Fellowships	12,003,160	-	4,256,504	16,259,664
<b>Total Educational &amp; General Expenditures</b>	<b>\$ 95,222,680</b>	<b>\$ 3,085,400</b>	<b>\$ 25,608,393</b>	<b>\$ 123,916,473</b>
Mandatory Transfers	(20,120)	-	(150,000)	(170,120)
Non-Mandatory Transfers	19,899	39,200	(85,857)	(26,758)
<b>Total Educational &amp; General</b>	<b>\$ 95,222,459</b>	<b>\$ 3,124,600</b>	<b>\$ 25,372,536</b>	<b>\$ 123,719,595</b>
<b>Auxiliary Enterprises:</b>				
Expenditures		\$ 6,718,775		\$ 6,718,775
Mandatory Transfers		164,000		164,000
Non-Mandatory Transfers		3,200		3,200
<b>Total Auxiliary Enterprises</b>		<b>\$ 6,885,975</b>		<b>\$ 6,885,975</b>
<b>Hospitals &amp; Clinics:</b>				
Expenditures		-		-
Mandatory Transfers		-		-
Non-Mandatory Transfers		-		-
<b>Total Hospitals &amp; Clinics</b>		<b>-</b>		<b>-</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 95,222,459</b>	<b>\$ 10,010,575</b>	<b>\$ 25,372,536</b>	<b>\$ 130,605,570</b>
<b>ENDING BALANCE</b>	\$ 7,150,458	\$ 2,022,696	\$ 8,908,234	\$ 18,081,388

**Table A5. Summary of the FY2001-2002 Current Funds Budget, University of Missouri-St. Louis**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 16,462,477	\$ 2,918,985	\$ 12,725,707	\$ 32,107,169
<b>REVENUES:</b>				
Student Fees	\$ 48,167,243	\$ 11,485,378	-	\$ 59,652,621
Federal Appropriations	-	-	-	-
State Appropriations	54,781,599	-	-	54,781,599
Federal Grants & Contracts	-	-	\$ 11,700,000	11,700,000
State Grants & Contracts	-	-	4,500,000	4,500,000
Other Grants and Contracts	-	-	3,700,000	3,700,000
Gift Income	33,994	118,524	5,568,520	5,721,038
Recovery of Facilities and Administrative Costs	1,555,000	-	-	1,555,000
Endowment Income	-	-	1,830,909	1,830,909
Investment Income	55,901	-	693,189	749,090
Sales & Services of:				
Educational Activities	560,413	76,911	-	637,324
Auxiliary Enterprises	-	11,396,084	-	11,396,084
Hospitals and Clinics	-	-	-	-
Other Sources	523,673	661,298	55,710	1,240,681
<b>Total Revenues</b>	<u>\$ 105,677,823</u>	<u>\$ 23,738,195</u>	<u>\$ 28,048,328</u>	<u>\$ 157,464,346</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	\$ 55,699,583	\$ 8,067,579	\$ 4,788,058	\$ 68,555,220
Research	6,650,583	-	4,621,874	11,272,457
Public Service	2,885,753	82	9,302,999	12,188,834
Academic Support	15,626,490	231,686	1,493,845	17,352,021
Student Services	7,361,111	-	36,447	7,397,558
Institutional Support	8,021,566	1,240,932	91,486	9,353,984
Operation & Maintenance of Plant	9,946,855	-	52	9,946,907
Scholarships & Fellowships	8,409,020	-	6,451,751	14,860,771
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 114,600,961</u>	<u>\$ 9,540,279</u>	<u>\$ 26,786,512</u>	<u>\$ 150,927,752</u>
Mandatory Transfers	-	-	(5,900)	(5,900)
Non-Mandatory Transfers	100,114	35,474	46,714	182,302
<b>Total Educational &amp; General</b>	<u>\$ 114,701,075</u>	<u>\$ 9,575,753</u>	<u>\$ 26,827,326</u>	<u>\$ 151,104,154</u>
<b>Auxiliary Enterprises:</b>				
Expenditures	-	\$ 9,804,394	-	\$ 9,804,394
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	5,573,734	-	5,573,734
<b>Total Auxiliary Enterprises</b>	-	<u>\$ 15,378,128</u>	-	<u>\$ 15,378,128</u>
<b>Hospitals &amp; Clinics:</b>				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
<b>Total Hospitals &amp; Clinics</b>	-	-	-	-
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 114,701,075</u>	<u>\$ 24,953,881</u>	<u>\$ 26,827,326</u>	<u>\$ 166,482,282</u>
<b>ENDING BALANCE</b>	\$ 7,439,225	\$ 1,703,299	\$ 13,946,709	\$ 23,089,233

**Table A6. Summary of the FY2001-2002 Current Funds Budget, University of Missouri Outreach and Extension**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 7,165,584	-	\$ 1,056,419	\$ 8,222,003
<b>REVENUES:</b>				
Student Fees	-	-	-	-
Federal Appropriations	\$ 10,094,192	-	-	\$ 10,094,192
State Appropriations	29,625,293	-	-	29,625,293
Federal Grants & Contracts	-	-	\$ 1,300,000	1,300,000
State Grants & Contracts	-	-	5,000,000	5,000,000
Other Grants and Contracts	-	-	200,000	200,000
Gift Income	-	-	-	-
Recovery of Facilities and Administrative Costs	400,000	-	-	400,000
Endowment Income	-	-	77,810	77,810
Investment Income	5,000	-	25,691	30,691
Sales & Services of:				
Educational Activities	20,000	-	-	20,000
Auxiliary Enterprises	-	-	-	-
Hospitals and Clinics	-	-	-	-
Other Sources	1,602,958	-	-	1,602,958
<b>Total Revenues</b>	<u>\$ 41,747,443</u>	<u>-</u>	<u>\$ 6,603,501</u>	<u>\$ 48,350,944</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	-	-	-	-
Research	-	-	-	-
Public Service	\$ 43,535,912	-	\$ 6,590,255	\$ 50,126,167
Academic Support	-	-	-	-
Student Services	-	-	-	-
Institutional Support	202,133	-	-	202,133
Operation & Maintenance of Plant	-	-	-	-
Scholarships & Fellowships	-	-	3,250	3,250
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 43,738,045</u>	<u>-</u>	<u>\$ 6,593,505</u>	<u>\$ 50,331,550</u>
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	74,959	-	-	74,959
<b>Total Educational &amp; General</b>	<u>\$ 43,813,004</u>	<u>-</u>	<u>\$ 6,593,505</u>	<u>\$ 50,406,509</u>
<b>Auxiliary Enterprises:</b>				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
<b>Total Auxiliary Enterprises</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Hospitals &amp; Clinics:</b>				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
<b>Total Hospitals &amp; Clinics</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 43,813,004</u>	<u>-</u>	<u>\$ 6,593,505</u>	<u>\$ 50,406,509</u>
<b>ENDING BALANCE</b>	\$ 5,100,023	-	\$ 1,066,415	\$ 6,166,438

**Table A7. Summary of the FY2001-2002 Current Funds Budget, University of Missouri System Administration**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 12,710,247	\$ 198,619	\$ 4,853,266	\$ 17,762,132
<b>REVENUES:</b>				
Student Fees	-	-	-	-
Federal Appropriations	-	-	-	-
State Appropriations	\$ 15,353,601	-	\$ 13,342,435	\$ 28,696,036
Federal Grants & Contracts	-	-	11,278	11,278
State Grants & Contracts	-	-	9,806,250	9,806,250
Other Grants and Contracts	-	-	7,888,966	7,888,966
Gift Income	200	-	246,024	246,224
Recovery of Facilities and Administrative Costs	150,000	-	-	150,000
Endowment Income	230,000	-	70,300	300,300
Investment Income	7,281,800	-	52,084	7,333,884
Sales & Services of:				
Educational Activities	10,000	-	-	10,000
Auxiliary Enterprises	-	-	-	-
Hospitals and Clinics	-	-	-	-
Other Sources	7,273,979	\$ 1,483,388	83,729	8,841,096
<b>Total Revenues</b>	<u>\$ 30,299,580</u>	<u>\$ 1,483,388</u>	<u>\$ 31,501,066</u>	<u>\$ 63,284,034</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	-	-	-	-
Research	\$ 977,023	-	\$ 287,869	\$ 1,264,892
Public Service	2,841,384	-	34,283,295	37,124,679
Academic Support	7,675,907	\$ 1,457,964	534,410	9,668,281
Student Services	900,002	-	-	900,002
Institutional Support	17,087,972	(103,661)	1,000	16,985,311
Operation & Maintenance of Plant	1,150,657	-	-	1,150,657
Scholarships & Fellowships	2,000	-	-	2,000
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 30,634,945</u>	<u>\$ 1,354,303</u>	<u>\$ 35,106,574</u>	<u>\$ 67,095,822</u>
Mandatory Transfers		30,888		30,888
Non-Mandatory Transfers	1,451,948	236,362	18,000	1,706,310
<b>Total Educational &amp; General</b>	<u>\$ 32,086,893</u>	<u>\$ 1,621,553</u>	<u>\$ 35,124,574</u>	<u>\$ 68,833,020</u>
<b>Auxiliary Enterprises:</b>				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
<b>Total Auxiliary Enterprises</b>	-	-	-	-
<b>Hospitals &amp; Clinics:</b>				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
<b>Total Hospitals &amp; Clinics</b>	-	-	-	-
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 32,086,893</u>	<u>\$ 1,621,553</u>	<u>\$ 35,124,574</u>	<u>\$ 68,833,020</u>
<b>ENDING BALANCE</b>	\$ 10,922,934	\$ 60,454	\$ 1,229,758	\$ 12,213,146

**Table A8. Summary of the FY2001-2002 Current Funds Budget, University of Missouri University-Wide Resources**

	Operations	Designated	Restricted	Total
<b>BEGINNING BALANCE</b>	\$ 403,204	\$ 21,305,191	\$ (571,911)	\$ 21,136,484
<b>REVENUES:</b>				
Student Fees	-	-	-	-
Federal Appropriations	-	-	-	-
State Appropriations	\$ 5,760,640	-	-	\$ 5,760,640
Federal Grants & Contracts	-	-	-	-
State Grants & Contracts	-	-	-	-
Other Grants and Contracts	-	-	-	-
Gift Income	-	-	-	-
Recovery of Facilities and Administrative Costs	-	-	-	-
Endowment Income	2,034,000	-	-	2,034,000
Investment Income	39,999	\$ 4,231,813	-	4,271,812
Sales & Services of:				
Educational Activities	-	-	-	-
Auxiliary Enterprises	-	-	-	-
Hospitals and Clinics	-	-	-	-
Other Sources	-	5,000	-	5,000
<b>Total Revenues</b>	<u>\$ 7,834,639</u>	<u>\$ 4,236,813</u>	<u>-</u>	<u>\$ 12,071,452</u>
<b>EXPENDITURES AND TRANSFERS:</b>				
<b>Educational &amp; General:</b>				
Instruction	\$ 664,062	-	-	\$ 664,062
Research	3,111,000	-	-	3,111,000
Public Service	-	-	-	-
Academic Support	3,822,781	-	-	3,822,781
Student Services	2,357,489	\$ 1,901,574	-	4,259,063
Institutional Support	(734,092)	-	-	(734,092)
Operation & Maintenance of Plant	-	-	-	-
Scholarships & Fellowships	-	-	-	-
<b>Total Educational &amp; General Expenditures</b>	<u>\$ 9,221,240</u>	<u>\$ 1,901,574</u>	<u>-</u>	<u>\$ 11,122,814</u>
Mandatory Transfers	4,049,999	-	-	4,049,999
Non-Mandatory Transfers	(5,133,396)	-	-	(5,133,396)
<b>Total Educational &amp; General</b>	<u>\$ 8,137,843</u>	<u>\$ 1,901,574</u>	<u>-</u>	<u>\$ 10,039,417</u>
<b>Auxiliary Enterprises:</b>				
Expenditures	-	\$ (11,795,700)	-	\$ (11,795,700)
Mandatory Transfers	-	11,650,000	-	11,650,000
Non-Mandatory Transfers	-	252,700	-	252,700
<b>Total Auxiliary Enterprises</b>	<u>-</u>	<u>\$ 107,000</u>	<u>-</u>	<u>\$ 107,000</u>
<b>Hospitals &amp; Clinics:</b>				
Expenditures	-	-	-	-
Mandatory Transfers	-	-	-	-
Non-Mandatory Transfers	-	-	-	-
<b>Total Hospitals &amp; Clinics</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures &amp; Transfers</b>	<u>\$ 8,137,843</u>	<u>\$ 2,008,574</u>	<u>-</u>	<u>\$ 10,146,417</u>
<b>ENDING BALANCE</b>	\$ 100,000	\$ 23,533,430	\$ (571,911)	\$ 23,061,519

**Table A9. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri-Columbia**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
<b>Chancellor</b>					
Chancellor	\$700,449	\$0	\$3,928,846	\$0	\$4,629,295
<b>University Affairs</b>					
University Affairs	\$1,559,369	\$13,941	\$892,430	\$0	\$2,465,740
<b>Intercollegiate Athletics</b>					
Intercollegiate Athletics	\$605,661	\$135,000	(\$344,270)	(\$4,918)	\$391,473
<b>Campus Budget</b>					
Campus Budget	\$830,323	\$0	\$16,500	\$0	\$846,823
<b>Administrative Services</b>					
Administrative Services	\$230,432	\$0	\$40,532	\$0	\$270,964
Human Resource Services	853,001	-	183,418	-	1,036,419
University Police	1,733,643	494	237,315	-	1,971,452
University Club & Catering	124,330	-	4	-	124,334
Business Services	5,089,607	44,154	1,408,666	(23,200)	6,519,227
Campus Facilities	10,512,991	13	25,559,021	1,777,141	37,849,166
Business Services-Gen Admin	867,617	-	2,101,810	-	2,969,427
Information & Access Tech Svcs	4,832,173	-	1,824,771	100,000	6,756,944
<b>Total Admin services</b>	<u>\$24,243,794</u>	<u>\$44,661</u>	<u>\$31,355,537</u>	<u>\$1,853,941</u>	<u>\$57,497,933</u>
<b>Vice Chancellor for Development and Alumni Relations</b>					
Alumni & Development	\$2,508,107	\$2,296	\$1,106,391	\$163,000	\$3,779,794
<b>Provost</b>					
Student Affairs	\$4,120,052	\$600,090	\$4,331,013	\$535,953	\$9,587,108
Office of Research	8,917,512	27,338	3,436,243	7,968,655	20,349,747
Provost	18,981,347	78,211	31,631,520	-	50,691,078
Agriculture, Food & Natural Resources					
Agriculture - College	7,654,321	78,376	8,779,646	34	16,512,377
Ag Experiment Station	11,900,310	2,800,212	9,509,410	85	24,210,017
Total Ag, Food & Nat. Resources	<u>19,554,631</u>	<u>2,878,588</u>	<u>18,289,056</u>	<u>119</u>	<u>40,722,394</u>
Library	5,409,645	14,600	6,907,177	(394,474)	11,936,948
Arts & Science	41,217,255	32,658	3,306,592	4,400	44,560,905
Business	6,945,960	86	363,851	-	7,309,897
Education	9,561,553	59,192	5,701,736	(1)	15,322,480
Engineering	13,351,464	180	2,832,256	(11)	16,183,889
Extension	3,307,883	356,533	4,102,985	4,500	7,771,901
Graduate School	1,712,046	21	1,532,657	(10,000)	3,234,724
Human Environmental Sciences	5,971,217	128,362	442,379	25,000	6,566,958
Journalism	5,038,047	19,144	785,745	(40,200)	5,802,736
Law	5,236,241	12	1,048,429	(100,000)	6,184,682
Medicine	23,701,771	1,671,869	4,589,426	(4,081,618)	25,881,448
School of Health Professions	3,452,337	717,453	(717,709)	(11,429)	3,440,652
Nursing	3,468,137	153,793	251,840	(24,000)	3,849,770
Veterinary Medicine	11,748,202	82	3,046,220	5,000	14,799,504
Food for the 21st Century	3,164,355	4	1,331,527	-	4,495,886
<b>Total Provost</b>	<u>\$194,859,655</u>	<u>\$6,738,216</u>	<u>\$93,212,943</u>	<u>\$3,881,894</u>	<u>\$298,692,708</u>
<b>Campus Department</b>					
Employee Benefits or Campus Accounts	\$0	\$36,766,890	\$0	\$0	\$36,766,890
Recovery	-	-	(7,837,730)	-	(7,837,730)
Campus Departments	-	-	546,118	-	546,118
Campus Scholarships Fellowship	49,980	20	23,018,800	10,200	23,079,000
<b>Total Campus Departments</b>	<u>\$49,980</u>	<u>\$36,766,910</u>	<u>\$15,727,188</u>	<u>\$10,200</u>	<u>\$52,554,278</u>
<b>Vice Chancellor - Health Affairs</b>					
Vice Chancellor-Health Affairs	\$751,790	\$187,948	(\$579,686)	(\$342,052)	\$18,000
<b>Total Operations Budget</b>	<u>\$226,109,128</u>	<u>\$43,888,972</u>	<u>\$145,315,879</u>	<u>\$5,562,065</u>	<u>\$420,876,044</u>



**Table A10. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri-Kansas City**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
<b>Chancellor</b>					
Chancellor	\$421,508	\$82,906	(\$88,151)	\$75,000	\$491,263
<b>Vice Chancellor Student Affairs</b>					
Vice Chancellor Student Affairs	\$5,627,706	\$976,577	\$950,244	\$6	\$7,554,533
<b>Vice Chancellor Administrative Affairs</b>					
Vice Chancellor Administrative Affairs	\$8,364,556	\$2,000,322	\$12,493,980	\$60,004	\$22,918,862
Campus Accounts	1,237,121	402,838	9,194,064	403,057	11,237,080
Campus Utilities	-	-	4,021,923	-	4,021,923
UMKC Rentals	-	-	262,285	35,000	297,285
Campus Scholarships & Waivers	-	-	16,175,000	-	16,175,000
<b>Total VC Administrative Affairs</b>	<b>\$9,601,677</b>	<b>\$2,403,160</b>	<b>\$42,147,252</b>	<b>\$498,061</b>	<b>\$54,650,150</b>
<b>Vice Chancellor Academic Affairs</b>					
School of Interdisciplinary Computing & Engineering	\$3,959,011	\$760,247	\$593,117	(\$284,105)	\$5,028,270
Information Services	3,051,240	617,330	2,488,760	(50)	6,157,280
Vice Chancellor Academic Affairs	1,732,409	314,759	1,062,634	-	3,109,802
College of Arts & Sciences	13,456,235	2,501,739	546,224	-	16,504,198
School of Biological Sciences	4,568,629	802,436	1,953,810	(25,007)	7,299,868
School of Business & Public Administration	4,484,473	768,063	639,311	(15,723)	5,876,124
Computer Science Telecommunication	11,506	2,202	7	-	13,715
Conservatory of Music	3,148,811	674,515	649,932	-	4,473,258
School of Dentistry	10,682,078	2,041,188	2,004,555	18	14,727,839
School of Education	3,896,786	724,719	300,860	-	4,922,365
Engineering	-	-	500	-	500
Graduate Faculties & Research	1,512,035	260,831	2,939,895	3	4,712,764
School of Law	4,472,614	833,925	1,209,731	(150,000)	6,366,270
Libraries	3,018,407	589,382	1,983,144	12	5,590,945
School of Medicine	12,637,983	1,059,440	1,694,771	(19,000)	15,373,194
School of Nursing	1,959,546	322,297	519,706	6	2,801,555
School of Pharmacy	3,861,565	685,518	1,050,676	-	5,597,759
Office of Cultural Events	1,142,718	158,239	410,907	-	1,711,864
Continuing Education & Extension	255,405	48,729	80,934	-	385,068
Institute for Human Development	161,202	26,101	157,198	-	344,501
Summer Session	1,345,154	205,958	-	-	1,551,112
<b>Total VC Academic Affairs</b>	<b>\$79,357,807</b>	<b>\$13,397,618</b>	<b>\$20,286,672</b>	<b>(\$493,846)</b>	<b>\$112,548,251</b>
<b>Vice Chancellor University Advancement</b>					
VC for University Advancement	\$2,110,036	\$419,066	\$417,338	\$0	\$2,946,440
<b>Total Operations Budget</b>	<b>\$95,008,748</b>	<b>\$17,279,327</b>	<b>\$63,713,355</b>	<b>\$79,221</b>	<b>\$178,190,637</b>

**Table A11. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri-Rolla**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Transfers</b>	<b>Total</b>
<b>Provost</b>					
Enrollment Management	\$1,288,786	\$289,320	\$508,987	\$0	\$2,087,093
College of Arts & Sciences	12,241,839	2,202,689	1,733,556	21,600	16,199,684
School of Engineering	15,767,669	2,792,487	2,470,155	(20,120)	21,010,191
School of Mines & Metallurgy	5,526,239	1,021,694	1,024,150	(5,001)	7,567,082
Provost	<u>3,752,747</u>	<u>776,538</u>	<u>4,491,570</u>	<u>1,000</u>	<u>9,021,855</u>
	\$38,577,280	\$7,082,728	\$10,228,418	(\$2,521)	\$55,885,905
<b>Chancellor</b>					
Chancellors Office	\$439,265	\$94,800	\$478,908	\$0	\$1,012,973
<b>Office of Administrative Services</b>					
Office of Administrative Services	\$6,063,380	\$1,455,462	\$4,790,142	\$300	\$12,309,284
<b>Office of Student Affairs</b>					
Office of Student Affairs	\$2,851,746	\$587,752	\$2,057,894	\$0	\$5,497,392
<b>Office of Univ Advancement</b>					
Office of University Advancement	\$1,688,291	\$404,522	\$251,573	\$2,000	\$2,346,386
<b>Campus Departments</b>					
Chancellor-Campus Departments	\$75,500	\$25,000	\$18,070,019	\$0	\$18,170,519
<b>Total Operations Budget</b>	<u>\$49,695,462</u>	<u>\$9,650,264</u>	<u>\$35,876,954</u>	<u>(\$221)</u>	<u>\$95,222,459</u>

**Table A12. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri-St. Louis**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
<b>Vice Chancellor for Academic Affairs</b>					
College of Arts & Sciences	\$19,060,937	\$3,470,835	\$1,273,126	\$0	\$23,804,898
College of Business Administration	5,447,213	994,990	609,690	-	7,051,893
College of Education	5,020,280	940,399	761,633	-	6,722,312
Evening College	1,721,360	255,743	52,054	-	2,029,157
Graduate School	1,296,135	240,722	4,803,637	-	6,340,494
Extension Division	544,617	93,887	202,753	-	841,257
Libraries	1,962,838	397,428	1,954,152	4	4,314,422
School of Optometry	4,747,717	555,217	3,475,164	-	8,778,098
VC Academic Affairs	2,014,643	380,540	571,542	-	2,966,725
Barnes College of Nursing	2,273,009	440,926	843,609	-	3,557,544
Honors College	348,200	59,202	18,094	-	425,496
Center for International Studies	728,338	136,012	297,087	1	1,161,438
Center for Academic Development	519,878	97,044	104,700	-	721,622
Public Policy Research Centers	464,506	89,526	30,667	-	584,699
Center for the Humanities	46,100	9,900	5,852	-	61,852
<b>Total VC for Academic Affairs</b>	<b>\$46,195,771</b>	<b>\$8,162,371</b>	<b>\$15,003,760</b>	<b>\$5</b>	<b>\$69,361,907</b>
<b>Chancellor</b>					
Chancellor-Special Units	\$597,422	\$116,107	\$113,270	\$0	\$826,799
Chancellor	750,935	129,357	165,992	-	1,046,284
UMSL/Washington University Engineer	109,419	18,355	1,702,531	-	1,830,305
<b>Total Chancellor</b>	<b>\$1,457,776</b>	<b>\$263,819</b>	<b>\$1,981,793</b>	<b>\$0</b>	<b>\$3,703,388</b>
<b>Vice Chancellor of Administrative Services</b>					
Vice Chancellor Administrative Services	\$1,026,522	\$231,751	\$851,634	\$100,000	\$2,209,907
ASC Financial & Computer Support	210,000	47,040	35,000	-	292,040
Facilities Services	2,738,591	613,444	4,833,894	-	8,185,929
Institutional Safety	1,001,863	224,417	570,734	1	1,797,015
Human Resources	518,775	116,206	53,175	-	688,156
Facilities Planning	1	1	4	-	6
<b>Total Vice Chancellor Administrative Services</b>	<b>\$5,495,752</b>	<b>\$1,232,859</b>	<b>\$6,344,441</b>	<b>\$100,001</b>	<b>\$13,173,053</b>
<b>Vice Chancellor for Student Affairs</b>					
Enrollment Services	\$1,322,497	\$335,296	\$5,403,052	\$100	\$7,060,945
Vice Chancellor Student Affairs	1,273,346	254,544	709,907	2	2,237,799
<b>Total VC for Student Affairs</b>	<b>\$2,595,843</b>	<b>\$589,840</b>	<b>\$6,112,959</b>	<b>\$102</b>	<b>\$9,298,744</b>
<b>Vice Chancellor for University Relations</b>					
Vice Chancellor University Relations	\$1,367,247	\$275,484	\$750,298	\$3	\$2,393,032
<b>Budget Development &amp; Planning</b>					
Budget Development & Planning	\$3,291,134	\$622,556	\$3,977,311	\$0	\$7,891,001
<b>Vice Chancellor for Managerial &amp; Technology Services</b>					
Information Technology Services	\$3,196,399	\$578,826	\$3,632,137	\$1	\$7,407,363
Vice Chancellor for Managerial & Technology	515,716	88,501	6,950	-	611,167
Finance	503,317	124,904	10	2	628,233
Business Services	155,526	33,905	43,756	-	233,187
<b>Total VC for Managerial &amp; Tech Svcs</b>	<b>\$4,370,958</b>	<b>\$826,136</b>	<b>\$3,682,853</b>	<b>\$3</b>	<b>\$8,879,950</b>
<b>Total Operations Budget</b>	<b>\$64,774,481</b>	<b>\$11,973,065</b>	<b>\$37,853,415</b>	<b>\$100,114</b>	<b>\$114,701,075</b>

**Table A13. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri Outreach and Extension**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
<b>Vice President for Outreach &amp; Extension</b>					
Agriculture & Natural Resources	\$5,874,616	\$1,553,837	\$1,979,761	(\$51,300)	\$9,356,914
Business & Industry	881,269	229,127	31,505	-	1,141,901
Human Environmental Sciences	4,019,634	1,089,235	236,999	-	5,345,868
Youth	2,790,006	725,401	-	-	3,515,407
Community Development	1,262,678	328,295	2	-	1,590,975
Administration	1,602,607	416,677	94,523	-	2,113,807
Program Support	3,635,020	958,037	16,028,816	126,259	20,748,132
<b>Total Operations Budget</b>	<b>\$20,065,830</b>	<b>\$5,300,609</b>	<b>\$18,371,606</b>	<b>\$74,959</b>	<b>\$43,813,004</b>

**Table A14. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri System Administration**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
<b>Vice President for Finance &amp; Administration</b>					
Vice President Finance & Administration	\$352,452	\$49,579	\$511,495	\$0	\$913,526
Internal Auditing	-	-	1,102,553	-	1,102,553
Controller	1,047,778	213,807	540,680	-	1,802,265
Economic Development	250,056	39,839	766,017	-	1,055,912
Planning & Budget	665,389	129,341	99,184	-	893,914
Management Services	1,501,535	312,802	922,171	2,300	2,738,808
Campus Wide Departments	677,044	96,454	609,043	1,449,648	2,832,189
Treasurer's Office	487,792	91,695	162,260	-	741,747
	\$4,982,046	\$933,517	\$4,713,403	\$1,451,948	\$12,080,914
<b>General Counsel</b>					
General Counsel	\$850,825	\$147,193	\$163,477	\$0	\$1,161,495
<b>Vice President for Academic Affairs</b>					
Academic Affairs	\$1,404,422	\$274,210	\$864,002	\$0	\$2,542,634
<b>President</b>					
President	\$1,409,770	\$265,534	\$673,657	\$0	\$2,348,961
<b>Board of Curators</b>					
Board of Curators	\$136,250	\$27,659	\$190,245	\$0	\$354,154
<b>Vice President for Human Resources</b>					
Human Resources	\$965,232	\$186,958	\$641,508	\$0	\$1,793,698
<b>Vice President for Information Systems</b>					
Information Systems	\$3,479,799	\$759,832	\$7,565,406	\$0	\$11,805,037
<b>Total Operations Budget</b>	<b>\$13,228,344</b>	<b>\$2,594,903</b>	<b>\$14,811,698</b>	<b>\$1,451,948</b>	<b>\$32,086,893</b>

**Table A15. FY2001-2002 Operations Fund Budgeted Expenditures by Administrative Division, by Major Object of Expense,  
University of Missouri University-Wide Resources**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Transfers	Total
<b>University Wide Resources</b>					
University Wide Resources	\$55,001	\$8,000	\$1,799,842	\$6,275,000	\$8,137,843
Administrative Systems Project	2,097,983	430,087	4,830,327	(7,358,397)	0
<b>Total Operations Budget</b>	<b>\$2,152,984</b>	<b>\$438,087</b>	<b>\$6,630,169</b>	<b>(\$1,083,397)</b>	<b>\$8,137,843</b>

**Table A16. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri System**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Total</b>
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$252,531,254	\$44,570,020	\$66,777,714	\$363,878,988
1.3 Community Education	1,424,385	95,413	2,206,108	3,725,906
1.4 Off-Campus Instruction for Credit	407,536	72,301	700,860	1,180,697
Total Instruction	\$254,363,175	\$44,737,734	\$69,684,682	\$368,785,591
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$18,311,057	\$3,426,714	\$11,561,073	\$33,298,844
2.2 Individual or Project Research	18,611,667	4,261,064	25,492,920	48,365,651
Total Research	\$36,922,724	\$7,687,778	\$37,053,993	\$81,664,495
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$8,060,134	\$1,776,409	\$6,781,660	\$16,618,203
3.3 Cooperative Extension Service	20,214,052	5,357,913	18,559,972	44,131,937
Total Public Service	\$28,274,186	\$7,134,322	\$25,341,632	\$60,750,140
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$13,357,963	\$1,499,979	\$17,131,890	\$31,989,832
4.2 Museums & Galleries	452,219	8,440	51,806	512,465
4.3 Educational Media Services	2,243,843	224,309	1,626,810	4,094,962
4.5 Ancillary Support	9,205,320	5,242,271	8,789,969	23,237,560
4.6 Academic Admin. & Personnel Development	25,005,494	1,991,498	9,016,224	36,013,216
Total Academic Support	\$50,264,839	\$8,966,497	\$36,616,699	\$95,848,035
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$3,934,686	\$1,849,151	\$4,470,787	\$10,254,624
5.2 Social & Cultural Development	5,525,397	840,405	7,259,376	13,625,178
5.3 Counseling & Career Guidance	3,362,823	587,746	539,160	4,489,729
5.4 Financial Aid Administration	2,667,676	311,740	955,256	3,934,672
5.5 Student Health Services	2,829,794	612,546	741,639	4,183,979
5.6 Intercollegiate Athletics	602,855	132,753	1,789,385	2,524,993
5.7 Student Admissions & Records	6,769,675	1,120,028	4,396,651	12,286,354
Total Student Services	\$25,692,906	\$5,454,369	\$20,152,254	\$51,299,529
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$10,482,868	\$1,609,859	\$4,935,294	\$17,028,021
6.2 Fiscal Operations	5,843,270	816,151	2,751,507	9,410,928
6.3 General Administrative & Logistical Services	26,726,945	7,616,965	5,480,825	39,824,735
6.5 Public Relations & Development	10,109,232	1,151,741	4,350,504	15,611,477
Total Institutional Support	\$53,162,315	\$11,194,716	\$17,518,130	\$81,875,161
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$2,491,265	\$2,973,461	\$767,244	\$6,231,970
7.2 Building Maintenance	7,653,178	860,757	19,399,870	27,913,805
7.3 Custodial Services	9,092,380	1,390,639	959,778	11,442,797
7.4 Landscape & Grounds Maintenance	1,279,395	120,644	714,653	2,114,692
7.5 Fuel & Utilities Purchased	2	-	8,614,071	8,614,073
7.6 Architecture & Engineering	99,579	24,896	23,905	148,380
7.7 Fuel & Utilities Generated	2,612,299	330,131	16,156,929	19,099,359
7.8 Building Repairs	890,135	205,754	6,091,792	7,187,681
7.9 Equipment Repairs & Maintenance	-	-	5	5
Total Operation & Maintenance of Physical Plant	\$24,118,233	\$5,906,282	\$52,728,247	\$82,752,762
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$321,579	\$43,522	\$54,189,632	\$54,554,733
8.2 Fellowships	25,006	7	9,287,807	9,312,820
Total Scholarships & Fellowships	\$346,585	\$43,529	\$63,477,439	\$63,867,553
<b>Total Planned Expenditures</b>	<b>\$473,144,963</b>	<b>\$91,125,227</b>	<b>\$322,573,076</b>	<b>\$886,843,266</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$4,466,765	\$4,466,765
Non-Mandatory	-	-	1,717,924	1,717,924
Total Transfers	\$0	\$0	\$6,184,689	\$6,184,689
<b>Total Planned Expenditures and Transfers</b>	<b>\$473,144,963</b>	<b>\$91,125,227</b>	<b>\$328,757,765</b>	<b>\$893,027,955</b>

**Table A17. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri-Columbia**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Total</b>
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$123,050,967	\$22,295,717	\$37,458,881	\$182,805,565
1.3 Community Education	1,201,276	61,028	2,069,698	3,332,002
1.4 Off-Campus Instruction for Credit	-	1	493,631	493,632
Total Instruction	\$124,252,243	\$22,356,746	\$40,022,210	\$186,631,199
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$14,902,284	\$2,814,244	\$10,024,733	\$27,741,261
2.2 Individual or Project Research	15,028,774	3,679,750	9,860,405	28,568,929
Total Research	\$29,931,058	\$6,493,994	\$19,885,138	\$56,310,190
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$3,915,865	\$918,594	\$4,129,870	\$8,964,329
3.3 Cooperative Extension Service	(80,764)	24,206	507,633	451,075
Total Public Service	\$3,835,101	\$942,800	\$4,637,503	\$9,415,404
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$6,102,541	\$24,313	\$7,224,348	\$13,351,202
4.2 Museums & Galleries	409,149	122	40,999	450,270
4.3 Educational Media Services	1,166,154	18,008	416,608	1,600,770
4.5 Ancillary Support	5,830,528	4,592,471	969,342	11,392,341
4.6 Academic Admin. & Personnel Development	14,355,490	107,566	2,196,425	16,659,481
Total Academic Support	\$27,863,862	\$4,742,480	\$10,847,722	\$43,454,064
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$1,276,827	\$1,323,007	\$1,082,181	\$3,682,015
5.2 Social & Cultural Development	2,497,232	365,131	3,823,035	6,685,398
5.3 Counseling & Career Guidance	1,467,692	175,154	280,763	1,923,609
5.4 Financial Aid Administration	1,170,529	154	380,067	1,550,750
5.5 Student Health Services	2,291,794	524,546	872,139	3,688,479
5.6 Intercollegiate Athletics	-	-	1,500,000	1,500,000
5.7 Student Admissions & Records	2,011,753	75,492	2,542,231	4,629,476
Total Student Services	\$10,715,827	\$2,463,484	\$10,480,416	\$23,659,727
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$2,974,543	\$187,952	\$1,105,554	\$4,268,049
6.2 Fiscal Operations	2,074,829	4	332,061	2,406,894
6.3 General Administrative & Logistical Services	8,462,862	3,872,731	(761,910)	11,573,683
6.5 Public Relations & Development	4,693,653	12,750	2,176,423	6,882,826
Total Institutional Support	\$18,205,887	\$4,073,437	\$2,852,128	\$25,131,452
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$1,169,560	\$2,690,606	\$246,651	\$4,106,817
7.2 Building Maintenance	4,282,766	82,261	12,795,889	17,160,916
7.3 Custodial Services	3,789,778	43,134	516,748	4,349,660
7.4 Landscape & Grounds Maintenance	846,090	2	394,645	1,240,737
7.5 Fuel & Utilities Purchased	-	-	(8,600)	(8,600)
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	1,093,971	-	15,794,755	16,888,726
7.8 Building Repairs	-	-	1,395,000	1,395,000
7.9 Equipment Repairs & Maintenance	-	-	5	5
Total Operation & Maintenance of Physical Plant	\$11,182,165	\$2,816,003	\$31,135,093	\$45,133,261
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$97,979	\$22	\$23,104,663	\$23,202,664
8.2 Fellowships	25,006	6	2,351,006	2,376,018
Total Scholarships & Fellowships	\$122,985	\$28	\$25,455,669	\$25,578,682
<b>Total Planned Expenditures</b>	<b>\$226,109,128</b>	<b>\$43,888,972</b>	<b>\$145,315,879</b>	<b>\$415,313,979</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$37,771	\$37,771
Non-Mandatory	-	-	5,524,294	5,524,294
Total Transfers	\$0	\$0	\$5,562,065	\$5,562,065
<b>Total Planned Expenditures and Transfers</b>	<b>\$226,109,128</b>	<b>\$43,888,972</b>	<b>\$150,877,944</b>	<b>\$420,876,044</b>

**Table A18. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri-Kansas City**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Total</b>
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$61,143,539	\$10,269,535	\$12,558,101	\$83,971,175
1.3 Community Education	169,902	33,260	81,143	284,305
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	\$61,313,441	\$10,302,795	\$12,639,244	\$84,255,480
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$100,252	\$14,731	\$100,999	\$215,982
2.2 Individual or Project Research	1,611,560	252,070	5,219,661	7,083,291
Total Research	\$1,711,812	\$266,801	\$5,320,660	\$7,299,273
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$1,115,706	\$215,086	\$158,032	\$1,488,824
3.3 Cooperative Extension Service	95,041	20,190	(115,231)	-
Total Public Service	\$1,210,747	\$235,276	\$42,801	\$1,488,824
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$3,615,090	\$715,262	\$2,473,635	\$6,803,987
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	-	-	11,280	11,280
4.5 Ancillary Support	658,398	114,903	1,388,920	2,162,221
4.6 Academic Admin. & Personnel Development	4,725,696	754,846	4,914,943	10,395,485
Total Academic Support	\$8,999,184	\$1,585,011	\$8,788,778	\$19,372,973
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$1,011,248	\$168,970	\$374,994	\$1,555,212
5.2 Social & Cultural Development	1,775,509	263,077	775,983	2,814,569
5.3 Counseling & Career Guidance	817,015	164,536	(30,597)	950,954
5.4 Financial Aid Administration	878,486	175,697	474,999	1,529,182
5.5 Student Health Services	126,000	15,000	(262,500)	(121,500)
5.6 Intercollegiate Athletics	1	-	(2)	(1)
5.7 Student Admissions & Records	1,347,407	255,021	556,269	2,158,697
Total Student Services	\$5,955,666	\$1,042,301	\$1,889,146	\$8,887,113
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$1,410,584	\$276,061	(\$68,455)	\$1,618,190
6.2 Fiscal Operations	670,615	149,964	5,158,584	5,979,163
6.3 General Administrative & Logistical Services	8,851,803	1,820,187	2,444,874	13,116,864
6.5 Public Relations & Development	1,824,652	367,728	376,021	2,568,401
Total Institutional Support	\$12,757,654	\$2,613,940	\$7,911,024	\$23,282,618
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$419,125	\$80,482	\$493,079	\$992,686
7.2 Building Maintenance	1,096,278	252,732	4,589,115	5,938,125
7.3 Custodial Services	2,702,789	704,083	266,920	3,673,792
7.4 Landscape & Grounds Maintenance	-	-	42,119	42,119
7.5 Fuel & Utilities Purchased	1	-	3,957,594	3,957,595
7.6 Architecture & Engineering	-	-	3	3
7.7 Fuel & Utilities Generated	728,437	152,406	165,281	1,046,124
7.8 Building Repairs	-	-	-	-
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$4,946,630	\$1,189,703	\$9,514,111	\$15,650,444
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$223,600	\$43,500	\$17,607,591	\$17,874,691
8.2 Fellowships	-	-	-	-
Total Scholarships & Fellowships	\$223,600	\$43,500	\$17,607,591	\$17,874,691
<b>Total Planned Expenditures</b>	<b>\$97,118,734</b>	<b>\$17,279,327</b>	<b>\$63,713,355</b>	<b>\$178,111,416</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$399,115	\$399,115
Non-Mandatory	-	-	(319,894)	(319,894)
Total Transfers	\$0	\$0	\$79,221	\$79,221
<b>Total Planned Expenditures and Transfers</b>	<b>\$97,118,734</b>	<b>\$17,279,327</b>	<b>\$63,792,576</b>	<b>\$178,190,637</b>

**Table A19. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri-Rolla**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Total</b>
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$29,939,485	\$5,415,526	\$6,074,560	\$41,429,571
1.3 Community Education	53,207	1,125	50,669	105,001
1.4 Off-Campus Instruction for Credit	-	-	695	695
Total Instruction	\$29,992,692	\$5,416,651	\$6,125,924	\$41,535,267
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$1,841,332	\$335,692	\$479,527	\$2,656,551
2.2 Individual or Project Research	1,519,388	256,834	2,883,653	4,659,875
Total Research	\$3,360,720	\$592,526	\$3,363,180	\$7,316,426
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$271,309	\$57,952	\$253,601	\$582,862
3.3 Cooperative Extension Service	160,291	33,425	(193,715)	1
Total Public Service	\$431,600	\$91,377	\$59,886	\$582,863
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$796,966	\$168,102	\$1,547,551	\$2,512,619
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	41,340	3,125	134,608	179,073
4.5 Ancillary Support	309,138	59,494	892,497	1,261,129
4.6 Academic Admin. & Personnel Development	1,389,067	267,315	286,617	1,942,999
Total Academic Support	\$2,536,511	\$498,036	\$2,861,273	\$5,895,820
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$457,929	\$97,690	\$205,215	\$760,834
5.2 Social & Cultural Development	853,260	152,893	900,229	1,906,382
5.3 Counseling & Career Guidance	601,126	142,000	197,303	940,429
5.4 Financial Aid Administration	220,456	48,934	73,491	342,881
5.5 Student Health Services	410,000	72,000	117,000	599,000
5.6 Intercollegiate Athletics	602,854	132,753	289,387	1,024,994
5.7 Student Admissions & Records	1,445,947	319,107	794,513	2,559,567
Total Student Services	\$4,591,572	\$965,377	\$2,577,138	\$8,134,087
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$1,281,261	\$250,639	\$378,492	\$1,910,392
6.2 Fiscal Operations	518,294	113,218	277,514	909,026
6.3 General Administrative & Logistical Services	2,112,760	486,663	1,047,067	3,646,490
6.5 Public Relations & Development	1,465,368	354,816	597,420	2,417,604
Total Institutional Support	\$5,377,683	\$1,205,336	\$2,300,493	\$8,883,512
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$202,188	\$51,558	\$41,277	\$295,023
7.2 Building Maintenance	868,039	212,097	874,113	1,954,249
7.3 Custodial Services	1,090,421	305,318	93,956	1,489,695
7.4 Landscape & Grounds Maintenance	250,240	79,635	118,663	448,538
7.5 Fuel & Utilities Purchased	-	-	2,142,172	2,142,172
7.6 Architecture & Engineering	99,578	24,895	23,900	148,373
7.7 Fuel & Utilities Generated	789,891	177,725	196,893	1,164,509
7.8 Building Repairs	104,327	29,733	3,094,926	3,228,986
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$3,404,684	\$880,961	\$6,585,900	\$10,871,545
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$0	\$0	\$7,090,761	\$7,090,761
8.2 Fellowships	-	-	4,912,399	4,912,399
Total Scholarships & Fellowships	\$0	\$0	\$12,003,160	\$12,003,160
<b>Total Planned Expenditures</b>	<b>\$49,695,462</b>	<b>\$9,650,264</b>	<b>\$35,876,954</b>	<b>\$95,222,680</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	(\$20,120)	(\$20,120)
Non-Mandatory	-	-	19,899	19,899
Total Transfers	\$0	\$0	(\$221)	(\$221)
<b>Total Planned Expenditures and Transfers</b>	<b>\$49,695,462</b>	<b>\$9,650,264</b>	<b>\$35,876,733</b>	<b>\$95,222,459</b>



**Table A20. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri-St. Louis**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Total</b>
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$38,397,263	\$6,589,242	\$10,022,110	\$55,008,615
1.3 Community Education	-	-	4,598	4,598
1.4 Off-Campus Instruction for Credit	407,536	72,300	206,534	686,370
Total Instruction	\$38,804,799	\$6,661,542	\$10,233,242	\$55,699,583
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$1,266,623	\$230,839	\$210,565	\$1,708,027
2.2 Individual or Project Research	451,945	72,410	4,418,201	4,942,556
Total Research	\$1,718,568	\$303,249	\$4,628,766	\$6,650,583
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$1,748,630	\$332,620	\$658,554	\$2,739,804
3.3 Cooperative Extension Service	135,077	21,193	(10,321)	145,949
Total Public Service	\$1,883,707	\$353,813	\$648,233	\$2,885,753
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$1,921,137	\$389,130	\$1,949,236	\$4,259,503
4.2 Museums & Galleries	43,070	8,318	10,807	62,195
4.3 Educational Media Services	999,309	195,472	208,398	1,403,179
4.5 Ancillary Support	2,223,454	441,401	1,539,487	4,204,342
4.6 Academic Admin. & Personnel Development	4,054,098	776,705	866,468	5,697,271
Total Academic Support	\$9,241,068	\$1,811,026	\$4,574,396	\$15,626,490
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$568,448	\$132,336	\$298,289	\$999,073
5.2 Social & Cultural Development	399,396	59,304	1,760,129	2,218,829
5.3 Counseling & Career Guidance	476,990	106,056	91,691	674,737
5.4 Financial Aid Administration	398,204	86,955	26,699	511,858
5.5 Student Health Services	2,000	1,000	15,000	18,000
5.6 Intercollegiate Athletics	-	-	-	-
5.7 Student Admissions & Records	1,964,568	470,408	503,638	2,938,614
Total Student Services	\$3,809,606	\$856,059	\$2,695,446	\$7,361,111
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$1,871,665	\$340,193	\$117,952	\$2,329,810
6.2 Fiscal Operations	503,317	124,904	332,790	961,011
6.3 General Administrative & Logistical Services	1,552,586	345,087	260,317	2,157,990
6.5 Public Relations & Development	1,343,147	272,180	957,428	2,572,755
Total Institutional Support	\$5,270,715	\$1,082,364	\$1,668,487	\$8,021,566
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$161,657	\$36,211	\$1,636	\$199,504
7.2 Building Maintenance	1,406,095	313,667	628,037	2,347,799
7.3 Custodial Services	1,509,392	338,104	82,154	1,929,650
7.4 Landscape & Grounds Maintenance	183,065	41,007	159,226	383,298
7.5 Fuel & Utilities Purchased	-	-	2,522,905	2,522,905
7.6 Architecture & Engineering	1	1	2	4
7.7 Fuel & Utilities Generated	-	-	-	-
7.8 Building Repairs	785,808	176,021	1,601,866	2,563,695
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$4,046,018	\$905,011	\$4,995,826	\$9,946,855
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$0	\$0	\$6,386,617	\$6,386,617
8.2 Fellowships	-	1	2,022,402	2,022,403
Total Scholarships & Fellowships	\$0	\$1	\$8,409,019	\$8,409,020
<b>Total Planned Expenditures</b>	<b>\$64,774,481</b>	<b>\$11,973,065</b>	<b>\$37,853,415</b>	<b>\$114,600,961</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	-	-	100,114	100,114
Total Transfers	\$0	\$0	\$100,114	\$100,114
<b>Total Planned Expenditures and Transfers</b>	<b>\$64,774,481</b>	<b>\$11,973,065</b>	<b>\$37,953,529</b>	<b>\$114,701,075</b>

**Table A21. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri Outreach and Extension**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$0	\$0
1.3 Community Education	-	-	-	-
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	-	-	-	-
Total Research	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	19,905,407	5,258,899	18,371,606	43,535,912
Total Public Service	<u>\$19,905,407</u>	<u>\$5,258,899</u>	<u>\$18,371,606</u>	<u>\$43,535,912</u>
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$0	\$0	\$0	\$0
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	-	-	-	-
4.5 Ancillary Support	-	-	-	-
4.6 Academic Admin. & Personnel Development	-	-	-	-
Total Academic Support	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$0	\$0	\$0	\$0
5.2 Social & Cultural Development	-	-	-	-
5.3 Counseling & Career Guidance	-	-	-	-
5.4 Financial Aid Administration	-	-	-	-
5.5 Student Health Services	-	-	-	-
5.6 Intercollegiate Athletics	-	-	-	-
5.7 Student Admissions & Records	-	-	-	-
Total Student Services	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$160,423	\$41,710	\$0	\$202,133
6.2 Fiscal Operations	-	-	-	-
6.3 General Administrative & Logistical Services	-	-	-	-
6.5 Public Relations & Development	-	-	-	-
Total Institutional Support	<u>\$160,423</u>	<u>\$41,710</u>	<u>\$0</u>	<u>\$202,133</u>
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$0	\$0	\$0	\$0
7.2 Building Maintenance	-	-	-	-
7.3 Custodial Services	-	-	-	-
7.4 Landscape & Grounds Maintenance	-	-	-	-
7.5 Fuel & Utilities Purchased	-	-	-	-
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	-	-	-	-
7.8 Building Repairs	-	-	-	-
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	-	-	-	-
Total Scholarships & Fellowships	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Total Planned Expenditures</b>	<u>\$20,065,830</u>	<u>\$5,300,609</u>	<u>\$18,371,606</u>	<u>\$43,738,045</u>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	-	-	74,959	74,959
Total Transfers	<u>\$0</u>	<u>\$0</u>	<u>\$74,959</u>	<u>\$74,959</u>
<b>Total Planned Expenditures and Transfers</b>	<u>\$20,065,830</u>	<u>\$5,300,609</u>	<u>\$18,446,565</u>	<u>\$43,813,004</u>

**Table A22. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri System Administration**

	<b>Salaries &amp; Wages</b>	<b>Staff Benefits</b>	<b>Expense &amp; Equipment</b>	<b>Total</b>
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$0	\$0
1.3 Community Education	-	-	-	-
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	\$0	\$0	\$0	\$0
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$200,566	\$31,208	\$745,249	\$977,023
2.2 Individual or Project Research	-	-	-	-
Total Research	\$200,566	\$31,208	\$745,249	\$977,023
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$1,008,624	\$252,157	\$1,581,603	\$2,842,384
3.3 Cooperative Extension Service	(1,000)	-	-	(1,000)
Total Public Service	\$1,007,624	\$252,157	\$1,581,603	\$2,841,384
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$922,229	\$203,172	\$3,937,120	\$5,062,521
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	37,040	7,704	855,916	900,660
4.5 Ancillary Support	183,802	34,002	619,723	837,527
4.6 Academic Admin. & Personnel Development	426,143	77,066	371,990	875,199
Total Academic Support	\$1,569,214	\$321,944	\$5,784,749	\$7,675,907
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$1	\$0	\$900,000	\$900,001
5.2 Social & Cultural Development	-	-	-	-
5.3 Counseling & Career Guidance	-	-	-	-
5.4 Financial Aid Administration	1	-	-	1
5.5 Student Health Services	-	-	-	-
5.6 Intercollegiate Athletics	-	-	-	-
5.7 Student Admissions & Records	-	-	-	-
Total Student Services	\$2	\$0	\$900,000	\$900,002
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$2,784,392	\$513,304	\$3,401,751	\$6,699,447
6.2 Fiscal Operations	1,323,879	273,832	775,449	2,373,160
6.3 General Administrative & Logistical Services	5,021,519	943,587	880,368	6,845,474
6.5 Public Relations & Development	782,412	144,267	243,212	1,169,891
Total Institutional Support	\$9,912,202	\$1,874,990	\$5,300,780	\$17,087,972
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$538,735	\$114,604	(\$15,399)	\$637,940
7.2 Building Maintenance	-	-	512,716	512,716
7.3 Custodial Services	-	-	-	-
7.4 Landscape & Grounds Maintenance	-	-	-	-
7.5 Fuel & Utilities Purchased	1	-	-	1
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	-	-	-	-
7.8 Building Repairs	-	-	-	-
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$538,736	\$114,604	\$497,317	\$1,150,657
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	-	-	2,000	2,000
Total Scholarships & Fellowships	\$0	\$0	\$2,000	\$2,000
<b>Total Planned Expenditures</b>	<b>\$13,228,344</b>	<b>\$2,594,903</b>	<b>\$14,811,698</b>	<b>\$30,634,945</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	-	-	1,451,948	1,451,948
Total Transfers	\$0	\$0	\$1,451,948	\$1,451,948
<b>Total Planned Expenditures and Transfers</b>	<b>\$13,228,344</b>	<b>\$2,594,903</b>	<b>\$16,263,646</b>	<b>\$32,086,893</b>

**Table A23. FY2001-2002 Operations Fund Budgeted Expenditures by Program, by Major Object of Expense,  
University of Missouri University-Wide Resources**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<b>INSTRUCTION:</b>				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$664,062	\$664,062
1.3 Community Education	-	-	-	-
1.4 Off-Campus Instruction for Credit	-	-	-	-
Total Instruction	\$0	\$0	\$664,062	\$664,062
<b>RESEARCH:</b>				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	-	-	3,111,000	3,111,000
Total Research	\$0	\$0	\$3,111,000	\$3,111,000
<b>PUBLIC SERVICE:</b>				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	-	-	-	-
Total Public Service	\$0	\$0	\$0	\$0
<b>ACADEMIC SUPPORT:</b>				
4.1 Libraries	\$0	\$0	\$0	\$0
4.2 Museums & Galleries	-	-	-	-
4.3 Educational Media Services	-	-	-	-
4.5 Ancillary Support	-	-	3,380,000	3,380,000
4.6 Academic Admin. & Personnel Development	55,000	8,000	379,781	442,781
Total Academic Support	\$55,000	\$8,000	\$3,759,781	\$3,822,781
<b>STUDENT SERVICES:</b>				
5.1 Student Service Administration	\$620,233	\$127,148	\$1,610,108	\$2,357,489
5.2 Social & Cultural Development	-	-	-	-
5.3 Counseling & Career Guidance	-	-	-	-
5.4 Financial Aid Administration	-	-	-	-
5.5 Student Health Services	-	-	-	-
5.6 Intercollegiate Athletics	-	-	-	-
5.7 Student Admissions & Records	-	-	-	-
Total Student Services	\$620,233	\$127,148	\$1,610,108	\$2,357,489
<b>INSTITUTIONAL SUPPORT:</b>				
6.1 Executive Management	\$0	\$0	\$0	\$0
6.2 Fiscal Operations	752,336	154,229	(4,124,891)	(3,218,326)
6.3 General Administrative & Logistical Services	725,415	148,710	1,610,109	2,484,234
6.5 Public Relations & Development	-	-	-	-
Total Institutional Support	\$1,477,751	\$302,939	(\$2,514,782)	(\$734,092)
<b>OPERATION &amp; MAINT. OF PHYSICAL PLANT:</b>				
7.1 Physical Plant Administration	\$0	\$0	\$0	\$0
7.2 Building Maintenance	-	-	-	-
7.3 Custodial Services	-	-	-	-
7.4 Landscape & Grounds Maintenance	-	-	-	-
7.5 Fuel & Utilities Purchased	-	-	-	-
7.6 Architecture & Engineering	-	-	-	-
7.7 Fuel & Utilities Generated	-	-	-	-
7.8 Building Repairs	-	-	-	-
7.9 Equipment Repairs & Maintenance	-	-	-	-
Total Operation & Maintenance of Physical Plant	\$0	\$0	\$0	\$0
<b>SCHOLARSHIPS &amp; FELLOWSHIPS:</b>				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	-	-	-	-
Total Scholarships & Fellowships	\$0	\$0	\$0	\$0
<b>Total Planned Expenditures</b>	<b>\$2,152,984</b>	<b>\$438,087</b>	<b>\$6,630,169</b>	<b>\$9,221,240</b>
<b>TRANSFERS:</b>				
Mandatory	\$0	\$0	\$4,049,999	\$4,049,999
Non-Mandatory	-	-	(5,133,396)	(5,133,396)
Total Transfers	\$0	\$0	(\$1,083,397)	(\$1,083,397)
<b>Total Planned Expenditures and Transfers</b>	<b>\$2,152,984</b>	<b>\$438,087</b>	<b>\$5,546,772</b>	<b>\$8,137,843</b>