

**UNIVERSITY OF MISSOURI SYSTEM**

**OPERATING BUDGET**

**FISCAL YEAR 2009**

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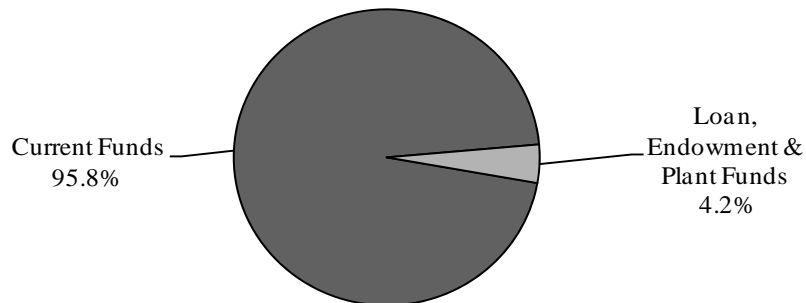
## FY2009 University of Missouri All Funds Budget Summary

The Board of Curators approved a FY2009 all funds original budget with revenue of approximately \$2.5 billion dollars. This budget included an 11%, or \$247 million, increase in marginal revenues over the FY2008 budget and a 4.6%, or \$105 million, increase in expenditures resulting in a budgeted increase in net assets of \$142 million. The primary driver in the increase in net assets was an estimated \$105 million marginal revenue increase from the unrealized and realized gains in endowment and investment income due primarily to a projected recovery from losses and projected losses in FY2008.<sup>1</sup>

\$ Millions	FY2008 Budget	FY2009 Budget	Marginal Change
Revenues	\$ 2,248.5	\$ 2,495.7	\$ 247.2
Expenditures	<u>2,280.1</u>	<u>2,385.3</u>	<u>105.2</u>
Net Assets	\$ (31.6)	\$ 110.4 *	\$ 142.0

\* Estimated \$105 million is recovery from realized and unrealized losses incurred in FY2008.

The total budget is made up of several component budgets; current funds, loan funds, endowment funds, and plant funds. The loan fund activity is a revolving fund and the loan terms are driven by the terms of loan resources. Endowment fund revenues are driven by the Board's asset allocation policy and market performance, and expenses are driven by the payout policy. The resources that cover plant fund expenditures are budgeted in other funds and are transferred into the plant fund as expenses are incurred, with the exception of major capital projects which the Board approves individually by project. The loan fund, endowment fund, and plant funds combine to make up 4.2% of the all funds budget. Current funds make up the remaining 95.8% of the budget, and are described in detail in the following sections of this document.



<sup>1</sup> The Board of Curators approved the FY2009 budget in early June. The FY2009 budget included a projected recovery of \$105 million from projected realized and unrealized losses in FY2008 in the endowment fund. However, as of October 20, 2008, given current market conditions and experience, this recovery is not anticipated to occur, and the expectation is there will be additional unrealized losses due to declines in the market value of the endowment fund. These changes would result in a total FY2009 budget of approximately \$2.4 billion, a marginal increase in revenues of \$142.2 million, and an increase in net assets of \$37 million.

# University of Missouri System FY2009 Operating Budget

## Introduction and Overview

### Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

### Context for Budget Planning

Budget planning and development for fiscal year 2009 was guided by the policy decisions and planning parameters of the Board of Curators and by the program decision items approved in the FY2009 Appropriations Request for Operations. An increase in tuition of 4.1% was approved for academic year 2009. Expenditure assumptions for planning included the following:

- The salary and wage principles approved by the Board at the April 2008 meeting required a merit salary adjustment pool equal to four percent of the campus's salary and wage base. In addition, the campuses and other units were encouraged to supplement these pools as priorities allowed to further respond to critical market considerations.
- Benefit costs will decline with the exception of the benefits on the salary and wage increase. Anticipated declines in the costs of some components, i.e., such as the required contribution to the retirement trust are partially offset by increases in other components such as medical and post retirement medical benefits. A portion of the decline in benefits was used to fund the state's share of the first year of the ranked faculty compensation plan, as described below. The FY2009 flat benefits rate for benefit-eligible salaries excluding FICA is 21.22% for the campuses and 23.64% for the hospital.
- The budget includes \$7.1 million to fund year 1 of the ranked faculty compensation plan. This includes \$5.5 million in salaries and \$1.6 million in benefits. The University is able to fund the state's portion for the first year of the plan due to a decline in the required contribution to the Retirement Trust Fund as a result of the October, 2007 actuarial analysis completed in March 2008.
- Other cost increases are made up of several types of unavoidable costs such as utilities, insurance, the cost of opening new buildings, and increases in the cost of ongoing operations such as travel due to increased energy costs, information technology including

security, licenses and maintenance, increased costs of compliance and training, libraries and additional required M&R expenditures to meet the 1% of replacement value of facilities policy.

- Investment for other strategic priorities are campus specific commitments primarily for academic priorities. These new investments will be reflected in the budget in various expenditure categories as some of the expenditures are for personnel and others are for equipment and operating expenditures.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft general ledger financial system as of June 30, 2008.

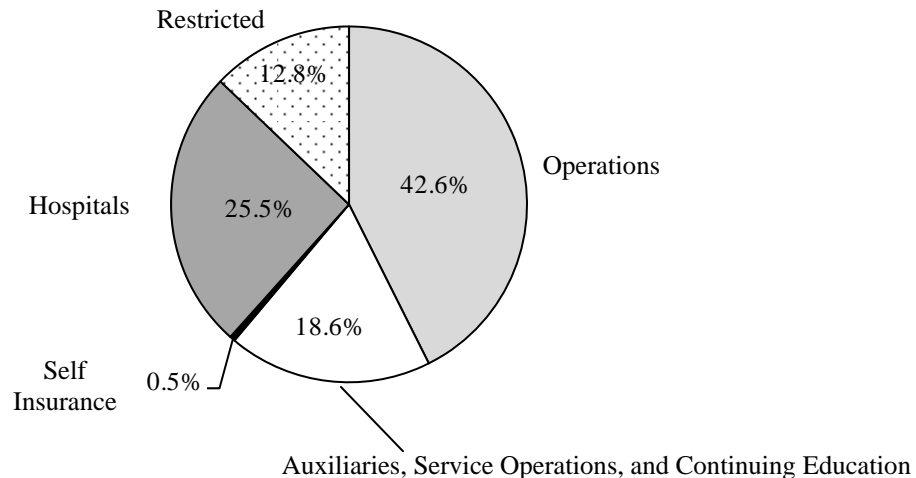
### **Withholding of State Appropriations**

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY2009 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University.

### **FY2009 Current Funds Budget Summary**

For fiscal year 2009, the University of Missouri's current funds budget totals almost \$2.4 billion. Of the total current funds budget, 87.2% is unrestricted and 12.8% is restricted. The current funds budget is made up of the University's operations fund, as well as the operating budgets for the Hospitals, auxiliary enterprises, continuing education, service operations, self-insurance funds, and restricted funds.

#### **Current Funds Revenue Budget**



The operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 42.6% of the institution's current funds budget. University Hospitals and Clinics contribute 25.5% of the current funds budget. Other enterprise like operations includes auxiliary enterprises, service operations, and continuing education. These activities make up 18.6% of the current budget. Auxiliary enterprises are self-supporting activities whose services are provided primarily to individuals in the University community such as students, faculty, and staff, and may incidentally offer services to the public. Examples include residential life, bookstores, parking, and intercollegiate athletics. Service operations provide a specific type of service to departments or other organizational units within the University rather than to individuals. These activities are supported by internal charges to the using department. Examples include campus computing, mail operations, printing services, telephone services, and science instrument shops. Continuing education includes distance education and other off campus credit and non-credit courses as well as on campus continuing education programs. The self-insurance funds budget includes medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term disability, and workers' compensation. Restricted funds are comprised of grant and contract activities, as well as activities funded by endowment distributions, gifts, and restricted state appropriations.

The total FY2009 current funds budget includes an estimated beginning balance of \$757.1 million and anticipated revenues of \$2.4 billion, for a total source of funds of \$3.2 billion. Planned expenditures of \$2.3 billion and transfers of \$189.9 million combine for a total planned use of funds of approximately \$2.5 billion. The FY2009 current funds budget includes a planned decrease in ending balance of \$52.1 million.

The distribution of the total current funds revenue budgets by major type of fund is shown in Table 1, for each campus, UM Extension, the Hospitals, and UM system units.

**Table 1. Percentage Distribution of FY2009 Current Funds Revenue Budgets by Type of Fund, by Campus**

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	MO S&T	UMSL	Admin.	Resources	Total
Operations	46.8%	71.1%	0.0%	72.5%	65.1%	68.9%	73.3%	54.6%	42.6%
Continuing Education	1.8%	0.0%	0.0%	3.0%	3.9%	4.1%	0.0%	0.0%	1.7%
Service Operations	0.6%	0.5%	0.0%	0.1%	0.2%	0.1%	1.0%	0.0%	0.3%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.1%	0.5%
Auxiliaries Enterprises	33.9%	0.0%	0.0%	8.7%	8.3%	12.5%	2.2%	0.0%	16.5%
Hospital Operations	0.0%	0.0%	99.6%	0.0%	0.0%	0.0%	0.0%	0.0%	25.5%
Total Unrestricted	83.1%	71.6%	99.6%	84.3%	77.5%	85.6%	76.5%	134.7%	87.1%
Restricted Expendable Gifts, Endowments, & State Appropriations	2.7%	1.4%	0.4%	4.7%	2.8%	4.0%	17.8%	-34.7% *	2.7%
Grants and Contracts	14.2%	27.0%	0.0%	11.0%	19.7%	10.4%	5.7%	0.0%	10.2%
Total Restricted	16.9%	28.4%	0.4%	15.7%	22.5%	14.4%	23.5%	-34.7%	12.9%
<b>Total Current Funds</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

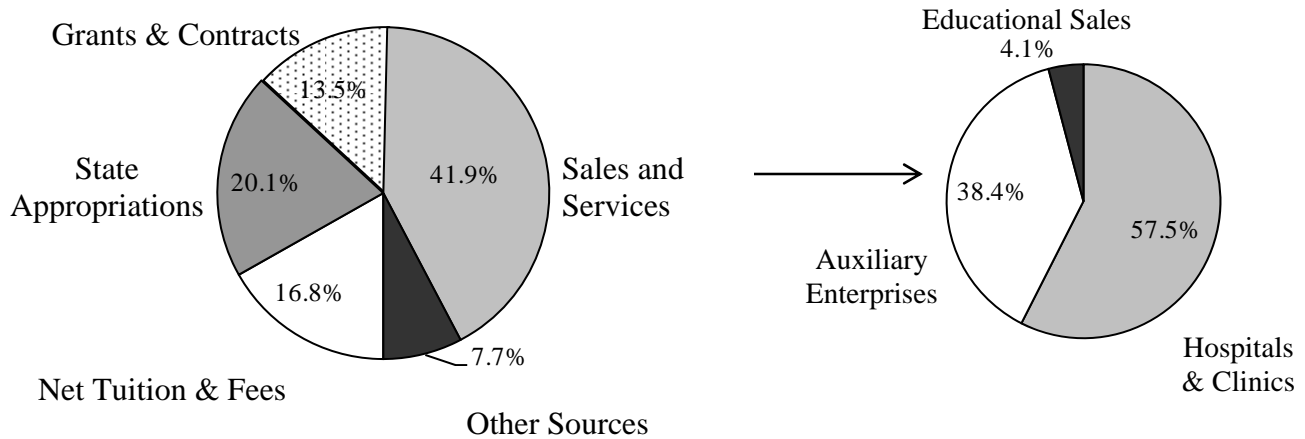
Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

\* Anomaly created by the Endowed Chairs distribution match.



**Revenues**

The total FY2009 current funds revenue budget at approximately \$2.4 billion is 5.7% higher than the FY2008 original budget. The chart below on the left shows the current fund revenue budget by source of funds. The chart on the right shows the further distribution of the sales and services budget by type.



Sales and services are the largest contributor of current funds revenues at 41.9%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational activities. The chart above at the right shows the distribution of sales and services revenues (including patient revenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling \$578.6 million, make up 57.5% of the sales and services budget for current funds revenues. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians’ clinical operations, which are part of the University of Missouri-Columbia Medical School’s physicians’ practice plan.

Sales and services of auxiliary enterprises totaling \$386.4 million, or 38.4% of the current funds sales and services budget, include revenues from essentially self-supporting activities that provide services and sales primarily to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and services of educational activities, totaling \$41.4 million or 4.1%, include the operations of the dental and optometry clinics, as well as activities related to the UMKC medical residency program, Agricultural Experiment Station, Cooperative Extension, and other activities.

Gross tuition and fee revenues of \$585.9 million are the second largest source of revenue and contribute 22.7% of the gross current funds revenue budget. Scholarship allowances, or financial aid, reduce revenue from student fees to \$403.6 million or 16.8% of total net revenue, making it the third largest contributor of total net revenue. Tuition and fees of \$544.9 million are recorded in the operations fund and another \$40.8 million are in continuing education.

State appropriations, at \$481.8 million, comprise the third largest source of gross current funds revenue. However, once student fee discounts have been applied to gross fees, state appropriations becomes the second largest contributor of total net current funds revenues at 20.1%. State appropriations include \$437.9 million in the operations fund for the general mission of the University, and \$24.1 million for University Hospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Missouri Telehealth Network, and Spinal Cord Injury Research total approximately \$19.8 million.

Federal, state, and other grants and contracts combine for total projected revenues of \$324.5 million, or 13.5% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY2009.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), investment income, gifts and endowment income (primarily for student aid and chairs/professorships), recovery of facilities and administrative costs (recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2 on the following page shows the percentage distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. Tuition and fees net of financial aid is the largest source of revenue for the St. Louis and Kansas City campuses. State appropriations is the largest contributor for UM Extension, the Missouri University of Science and Technology campus, and UM System Administration. Sales & services of educational activities and auxiliary enterprises is the largest source of revenue for the Columbia campus and the Hospitals (Patient Services). Endowment and investment income is the largest source of revenue for University-wide Resources. State appropriations are the second largest source of funds for the Columbia, Kansas City, and St. Louis campuses, the Hospital, and University-wide Resources. Net tuition and fees are the second largest source for Missouri University of Science and Technology, federal appropriations are second for UM Extension, and miscellaneous income is the second largest source for the UM System Administration.

**Table 2. Percentage Distribution of FY2009 Current Funds Revenue Budgets by Major Source, by Campus**

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	MO S&T	UMSL	System Admin.	Resources	Total
Net Tuition and Fees	19.9%	0.0%	0.0%	33.0%	25.3%	34.3%	0.0%	-0.3%	16.8%
Federal Appropriations	0.6%	17.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%
State Appropriations	20.1%	50.8%	3.9%	27.7%	31.8%	30.1%	42.4%	38.4%	20.1%
Federal Grants & Contracts	12.7%	5.6%	0.0%	10.4%	16.7%	11.3%	0.0%	0.0%	8.7%
State Grants	2.2%	17.1%	0.0%	1.2%	2.7%	2.3%	5.9%	0.0%	2.0%
Other Grants & Contracts	3.9%	3.5%	0.0%	3.5%	7.5%	2.8%	0.0%	0.0%	2.9%
Gift Income	1.8%	0.3%	0.4%	2.5%	2.6%	3.0%	0.8%	0.0%	1.6%
Recovery of F&A	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Endowment and Investment Income	2.7%	0.2%	1.7%	2.8%	3.3%	1.6%	18.5%	46.0%	3.1%
Sales & Services-Educ. Act./Aux.	34.1%	0.6%	94.0%	17.2%	8.7%	13.6%	2.4%	0.0%	41.9%
Miscellaneous Income	2.0%	4.2%	0.0%	1.7%	1.4%	1.0%	30.0%	15.9%	2.3%
<b>Total Current Funds Revenues</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

**Expenditures**

Compensation expenditures of \$1.5 billion account for 61.7% of current funds expenditures and transfers in FY2009. Salary expenditures total \$1.2 billion and employee benefits expense is anticipated to be \$304.3 million. Expense and equipment and capital expenditures of \$750.0 million contribute 30.6% of current funds expenditures and transfers. Mandatory transfers of \$55.3 million account for 2.3% of the budget and are primarily for debt service. Non-Mandatory transfers of \$134.5 million make up the remaining 5.4% of the current funds budget. They are comprised of \$85.1 million to fund the hospital’s capital plan, \$34.6 million in the auxiliary operations primarily for maintenance, repair, and replacement of facilities and capital equipment, \$13.0 million from the operations fund primarily to the plant fund for investment in the purchase, maintenance, repair, and replacement of facilities and capital equipment for information technology including the next generation network, energy management/utilities, and research parks. The balance of \$1.8 million is from restricted funds.

**Current Funds Expenditures and Transfers Budget**

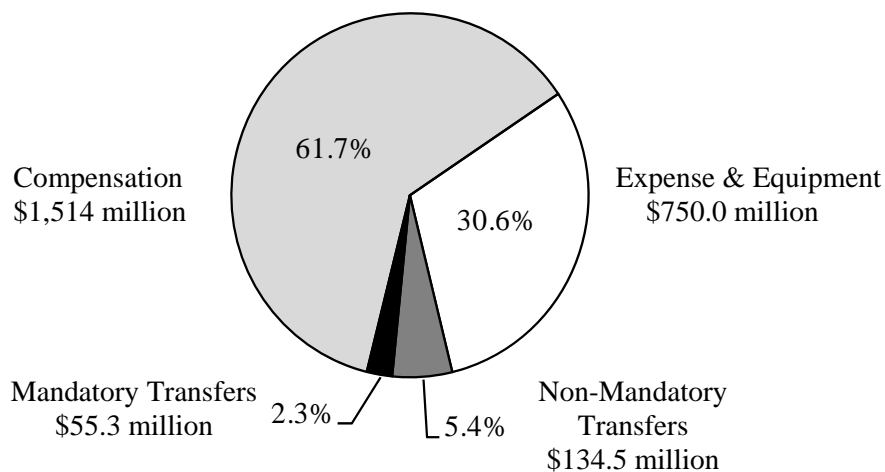


Table 3 shows the percentage distribution of the FY2009 current funds expenditure budget by object of expense for each campus, UM Extension, the Hospitals, and the system units.

**Table 3. Percentage Distribution of FY2009 Current Funds Expenditure Budgets by Object of Expense, by Campus**

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	MO S&T	UMSL	System Admin.	Resources	Total
Salaries & Wages	55.2%	61.9%	35.5%	56.4%	53.2%	52.7%	39.3%	4.8%	49.3%
Employee Benefits	13.3%	17.5%	9.7%	13.8%	12.8%	13.8%	10.9%	1.3%	12.4%
Total Compensation	68.5%	79.4%	45.2%	70.2%	66.0%	66.5%	50.2%	6.1%	61.7%
Expense and Equipment	21.7%	21.9%	39.2%	24.0%	24.6%	25.3%	50.2%	71.3%	28.2%
Capital Expenditures	3.0%	0.3%	0.1%	3.8%	6.4%	2.1%	1.7%	0.0%	2.4%
Total Expense and Equipment	24.7%	22.2%	39.3%	27.8%	31.0%	27.4%	51.9%	71.3%	30.6%
Total Expenditures	93.2%	101.6%	84.5%	98.0%	97.0%	93.9%	102.1%	77.4%	92.3%
Transfers	6.8%	-1.6%	15.5%	2.0%	3.0%	6.1%	-2.1%	22.6%	7.7%
<b>Total Expenditures &amp; Transfers</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Primary program activities of instruction, research, and public service make up 47.6% of current funds expenditures at the University of Missouri. Hospitals account for 23.9% of the expenditure budget. Auxiliary enterprises make up 8.1% of the expenditure budget and the remaining 20.4% of budgeted expenditures are spent for support services, scholarships, and operation and maintenance of the physical plant.

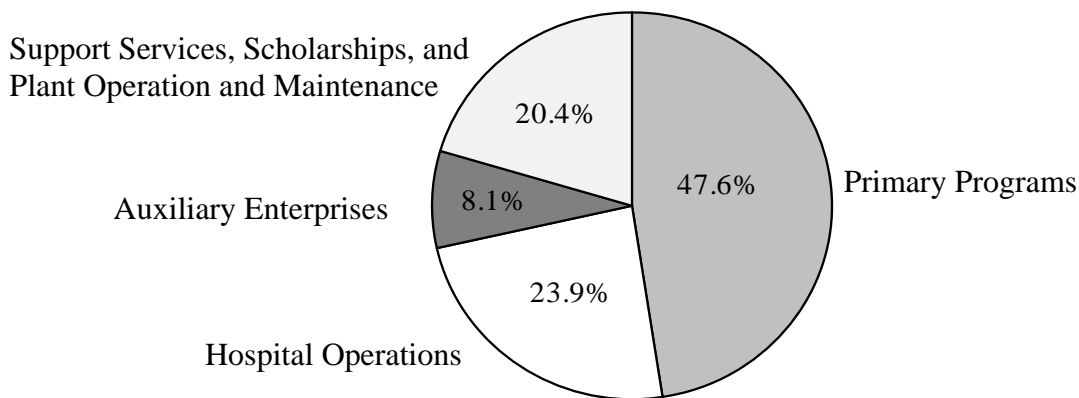


Table 4 shows the percentage distribution of the University's current funds expenditure budget by major program classification for each campus, UM Extension, the Hospitals, and UM system units.

**Table 4. Percentage Distribution of FY2009 Current Funds Expenditure Budgets by Program Classification, by Campus**

	UM						UM	U-wide	System
	UMC	Extension	Hospital	UMKC	MO S&T	UMSL	System Admin.	Resources	Total
Instruction	39.1%	0.2%	0.0%	48.4%	42.8%	42.7%	0.0%	0.0%	28.9%
Research	17.2%	0.2%	0.0%	7.1%	20.9%	6.0%	0.5%	0.0%	9.9%
Public Service	6.6%	100.9%	0.0%	6.1%	3.0%	10.4%	42.3%	0.0%	8.8%
Academic Support	8.5%	0.0%	0.0%	9.9%	4.0%	13.3%	12.0%	1.3%	6.7%
Student Services	3.7%	0.0%	0.0%	4.3%	7.5%	5.0%	2.3%	0.0%	3.1%
Institutional Support	4.5%	-1.3%	0.0%	10.5%	6.1%	7.4%	41.6%	98.7%	6.2%
Operation & Maintenance	5.5%	0.0%	0.0%	7.1%	9.9%	5.6%	1.3%	0.0%	4.4%
Scholarships & Fellowships	0.1%	0.0%	0.0%	0.6%	0.2%	0.0%	0.0%	0.0%	0.1%
Auxiliaries Enterprises	14.8%	0.0%	0.0%	6.0%	5.6%	9.6%	0.0%	0.0%	8.1%
Hospitals	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.8%
<b>Total Expenditures</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Table 5 on the following page presents the FY2009 University of Missouri consolidated current funds revenue budget by major revenue source, and the expenditures and transfers budget by object of expense and by major program classification, for the following fund groupings:

- Operations
- Auxiliary Enterprises, Service Operations, and Continuing Education
- Self Insurance Funds
- Hospital Operations
- Restricted Expendable Gifts, Endowments, and State Appropriations
- Restricted Grants and Contracts (fiscal year estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri System Administration, and University-wide Resources.

Table 5. FY2009 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$233,984,229	\$61,768,588	\$117,000,000	\$230,000,000	\$642,752,816	\$114,340,019	-	\$114,340,019	\$757,092,836
<b>REVENUES</b>									
Tuition and Fees	\$544,876,507	\$40,812,224	-	-	\$585,688,731	-	\$225,000	\$225,000	\$585,913,731
Less: Scholarship Allowances	(121,055,772)	(908,047)	-	-	(121,963,819)	(\$21,337,385)	(39,020,000)	(60,357,385)	(182,321,204)
Net Student Fees	\$423,820,735	\$39,904,177	-	-	\$463,724,912	(\$21,337,385)	(\$38,795,000)	(\$60,132,385)	\$403,592,527
Federal Appropriations	15,485,058	-	-	-	15,485,058	-	-	-	15,485,058
State Appropriations	437,931,880	-	-	\$24,091,668	462,023,548	19,770,965	-	19,770,965	481,794,513
Federal Grants and Contracts	-	-	-	-	-	-	208,080,000	208,080,000	208,080,000
State Grants and Contracts	-	-	-	-	-	-	47,650,000	47,650,000	47,650,000
Other Grants and Contracts	-	-	-	-	-	-	68,759,280	68,759,280	68,759,280
Gift Income	1,122,395	9,229,100	-	-	10,351,495	28,487,123	-	28,487,123	38,838,618
Recovery of F&A	44,563,967	-	-	-	44,563,967	-	(44,563,967)	(44,563,967)	-
Endowment and Investment Income	18,111,899	1,238,082	\$9,362,909	10,328,993	39,041,883	35,556,284	8,000	35,564,284	74,606,167
Sales & Services-Educ Act/Auxiliaries	38,523,235	389,133,377	-	578,486,835	1,006,143,446	129,722	75,000	204,722	1,006,348,168
Miscellaneous Income	43,307,430	5,995,752	2,322,148	-	51,625,330	1,840,484	2,906,000	4,746,484	56,371,814
<b>TOTAL REVENUES</b>	\$1,022,866,599	\$445,500,488	\$11,685,057	\$612,907,496	\$2,092,959,640	\$64,447,193	\$244,119,313	\$308,566,506	\$2,401,526,145
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$628,607,301	\$213,191,680	\$500,003	\$226,538,158	\$1,068,837,143	\$24,018,182	\$116,610,000	\$140,628,182	\$1,209,465,324
Employee Benefits	162,390,374	49,629,583	141,300	62,014,023	274,175,279	5,601,045	24,503,000	30,104,045	304,279,324
Total Compensation	\$790,997,675	\$262,821,263	\$641,303	\$288,552,181	\$1,343,012,422	\$29,619,227	\$141,113,000	\$170,732,227	\$1,513,744,649
Expense and Equipment									
Other Operating Expense	\$224,204,212	\$254,985,837	\$193,379,194	\$261,991,338	\$934,560,581	\$42,161,998	\$87,398,981	\$129,560,979	\$1,064,121,560
Capital Expenditures	37,699,619	7,178,937	-	340,000	45,218,556	2,901,053	9,365,000	12,266,053	57,484,610
Internal Sales	(25,890,730)	(148,665,579)	-	(12,049,413)	(186,605,723)	(299,172)	-	(299,172)	(186,904,895)
Employer and Employee Contributions	-	-	(184,731,984)	-	(184,731,984)	-	-	-	(184,731,984)
Net Expense and Equip. Expenditures	\$236,013,101	\$113,499,195	\$8,647,210	\$250,281,925	\$608,441,431	\$44,763,879	\$96,763,981	\$141,527,860	\$749,969,291
<b>TOTAL EXPENDITURES</b>	\$1,027,010,776	\$376,320,458	\$9,288,513	\$538,834,106	\$1,951,453,853	\$74,383,106	\$237,876,981	\$312,260,087	\$2,263,713,940
Internal Transfers	(6,398,993)	7,577,426	38,200	2,283,000	3,499,633	(4,108,465)	658,832	(3,449,633)	-
Mandatory Transfers	3,424,925	36,554,204	-	11,507,807	51,486,936	(71,872)	3,900,000	3,828,128	55,315,064
Non-Mandatory Transfers	12,992,442	34,626,029	-	85,086,001	132,704,471	159,853	1,683,500	1,843,353	134,547,824
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$1,037,029,149	\$455,078,117	\$9,326,713	\$637,710,914	\$2,139,144,893	\$70,362,622	\$244,119,313	\$314,481,935	\$2,453,576,828
<b>ENDING BALANCE</b>	\$219,821,679	\$52,190,959	\$119,358,344	\$205,196,581	\$596,567,563	\$108,424,589	-	\$108,424,589	\$705,042,153
<b>Expenditures by Program Classification</b>									
Instruction	\$483,413,300	\$126,281,752	-	-	\$609,695,052	\$27,980,590	\$18,000,000	\$45,980,590	\$655,675,642
Research	57,575,823	9,295,866	-	-	66,871,689	6,612,245	151,329,400	157,941,645	224,813,334
Public Service	82,952,928	19,670,842	-	-	102,623,770	27,339,212	68,482,581	95,821,793	198,445,562
Academic Support	126,577,798	18,962,137	-	-	145,539,935	4,988,750	25,000	5,013,750	150,553,684
Student Services	58,052,254	10,860,982	-	-	68,913,236	997,374	40,000	1,037,374	69,950,610
Institutional Support	119,122,237	8,058,878	\$9,288,513	-	136,469,628	2,891,569	-	2,891,569	139,361,197
Operation & Maintenance of Plant	99,047,434	183,877	-	-	99,231,311	406,130	-	406,130	99,637,441
Scholarships & Fellowships	269,002	18,500	-	-	287,502	2,540,717	-	2,540,717	2,828,219
Auxiliaries	-	182,987,623	-	-	182,987,623	-	-	-	182,987,623
Hospitals	-	-	-	\$538,834,106	538,834,106	626,520	-	626,520	539,460,626
<b>Total Expenditures by Program Classification</b>	\$1,027,010,776	\$376,320,458	\$9,288,513	\$538,834,106	\$1,951,453,853	\$74,383,106	\$237,876,981	\$312,260,087	\$2,263,713,940

Note: Columns may not add due to rounding.

Table 6. FY2009 Current Funds Budget by Type of Funds, University of Missouri - Columbia

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$91,196,144	\$49,120,154	-	-	\$140,316,298	\$56,071,513	-	\$56,071,513	\$196,387,810
<b>REVENUES</b>									
Tuition and Fees	\$270,608,059	\$16,790,805	-	-	\$287,398,864	-	\$225,000	\$225,000	\$287,623,864
Less: Scholarship Allowances	(64,217,076)	(127,000)	-	-	(64,344,076)	(\$13,291,962)	(16,100,000)	(29,391,962)	(93,736,038)
Net Student Fees	\$206,390,983	\$16,663,805	-	-	\$223,054,788	(\$13,291,962)	(\$15,875,000)	(\$29,166,962)	\$193,887,826
Federal Appropriations	5,479,548	-	-	-	5,479,548	-	-	-	5,479,548
State Appropriations	189,396,341	-	-	-	189,396,341	6,525,991	-	6,525,991	195,922,332
Federal Grants and Contracts	-	-	-	-	-	-	124,000,000	124,000,000	124,000,000
State Grants and Contracts	-	-	-	-	-	-	21,000,000	21,000,000	21,000,000
Other Grants and Contracts	100	9,198,000	-	-	9,198,000	8,760,972	38,499,680	38,499,680	38,499,680
Gift Income	30,950,945	-	-	-	30,950,945	-	(30,950,945)	(30,950,945)	-
Recovery of F&A	800,265	1,151,082	-	-	1,951,347	24,438,501	8,000	24,446,501	26,397,848
Endowment and Investment Income	9,783,904	322,155,270	-	-	331,939,174	-	40,000	40,000	331,979,174
Sales & Services-Educ Act/Auxiliaries	13,735,542	4,042,268	-	-	17,777,810	(110,662)	2,056,000	1,945,338	19,723,148
Miscellaneous Income	\$456,537,628	\$353,210,426	-	-	\$809,748,054	\$26,322,839	\$138,777,735	\$165,100,574	\$974,848,628
<b>TOTAL REVENUES</b>									
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$285,927,697	\$180,132,220	-	-	\$466,059,917	\$13,457,669	\$69,026,000	\$82,483,669	\$548,543,586
Employee Benefits	73,271,193	41,115,356	-	-	114,386,549	3,174,743	14,641,000	17,815,743	132,202,292
Total Compensation	\$359,198,890	\$221,247,576	-	-	\$580,446,466	\$16,632,412	\$83,667,000	\$100,299,412	\$680,745,878
Expense and Equipment									
Other Operating Expense	\$95,663,671	\$201,695,918	-	-	\$297,359,589	\$14,699,759	\$44,622,403	\$59,322,162	\$356,681,751
Capital Expenditures	18,441,689	5,826,937	-	-	24,268,626	817,586	4,388,000	5,205,586	29,474,212
Internal Sales	(20,160,084)	(121,143,088)	-	-	(141,303,172)	(18,600)	-	(18,600)	(141,321,772)
Employer and Employee Contributions									
Net Expense and Equip. Expenditures	\$93,945,276	\$86,379,767	-	-	\$180,325,043	\$15,498,745	\$49,010,403	\$64,509,148	\$244,834,191
<b>TOTAL EXPENDITURES</b>									
Internal Transfers	\$453,144,166	\$307,627,342	-	-	\$760,771,509	\$32,131,157	\$132,677,403	\$164,808,560	\$925,580,069
Mandatory Transfers	(1,048,536)	3,127,416	-	-	2,078,880	58,593	516,832	575,425	2,654,305
Non-Mandatory Transfers	2,456,447	24,565,188	-	-	27,021,635	-	3,900,000	3,900,000	30,921,635
<b>TOTAL EXPENDITURES AND TRANSFERS</b>									
<b>ENDING BALANCE</b>	\$457,805,188	\$363,975,664	-	-	\$821,780,853	\$32,351,603	\$138,777,735	\$171,129,338	\$992,910,191
	\$89,928,584	\$38,354,915	-	-	\$128,283,499	\$50,042,749	-	\$50,042,749	\$178,326,248
<b>Expenditures by Program Classification</b>									
Instruction	\$230,351,961	\$108,777,929	-	-	\$339,129,890	\$14,617,381	\$8,000,000	\$22,617,381	\$361,747,271
Research	42,036,809	9,295,866	-	-	51,332,675	4,144,143	103,500,000	107,644,143	158,976,818
Public Service	13,080,515	18,158,355	-	-	31,238,870	8,646,881	21,177,403	29,824,284	61,063,154
Academic Support	60,888,140	15,755,234	-	-	76,643,374	2,365,920	-	2,365,920	79,009,294
Student Services	23,591,559	9,868,904	-	-	33,460,463	467,173	-	467,173	33,927,636
Institutional Support	32,018,977	8,121,927	-	-	40,140,904	1,074,885	-	1,074,885	41,215,789
Operation & Maintenance of Plant	51,157,081	(119,626)	-	-	51,037,455	123,630	-	123,630	51,161,085
Scholarships & Fellowships	19,125	18,500	-	-	37,625	691,144	-	691,144	728,769
Auxiliaries	-	137,750,253	-	-	137,750,253	-	-	-	137,750,253
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$453,144,166	\$307,627,342	-	-	\$760,771,509	\$32,131,157	\$132,677,403	\$164,808,560	\$925,580,069

Note: Columns may not add due to rounding.

Table 7. FY2009 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Appropriations and State Gifts	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$16,971,029	\$194,300	-	-	\$17,165,329	\$1,036,140	-	\$1,036,140	\$18,201,469
<b>REVENUES</b>									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	(\$2,500)	-	-	-	(\$2,500)	(\$1,000)	-	(\$1,000)	(\$3,500)
Net Student Fees	(\$2,500)	-	-	-	(\$2,500)	(\$1,000)	-	(\$1,000)	(\$3,500)
Federal Appropriations	10,005,510	-	-	-	10,005,510	-	-	-	10,005,510
State Appropriations	28,319,176	-	-	-	28,319,176	485,000	-	485,000	28,804,176
Federal Grants and Contracts	-	-	-	-	-	-	3,200,000	3,200,000	3,200,000
State Grants and Contracts	-	-	-	-	-	-	9,700,000	9,700,000	9,700,000
Other Grants and Contracts	-	-	-	-	-	-	1,974,000	1,974,000	1,974,000
Gift Income	-	-	-	-	-	162,230	-	162,230	162,230
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	4,200	-	-	-	4,200	92,950	-	92,950	97,150
Sales & Services-Educ Act/Auxiliaries	85,775	\$194,700	-	-	280,475	-	35,000	35,000	315,475
Miscellaneous Income	1,888,722	110,400	-	-	1,999,122	100	400,000	400,100	2,399,222
<b>TOTAL REVENUES</b>	\$40,300,883	\$305,100	-	-	\$40,605,983	\$739,280	\$15,309,000	\$16,048,280	\$56,654,263
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$28,315,443	\$210,200	-	-	\$28,525,643	\$144,820	\$7,280,000	\$7,424,820	\$35,950,463
Employee Benefits	8,000,278	62,500	-	-	8,062,778	37,936	2,080,000	2,117,936	10,180,714
Total Compensation	\$36,315,721	\$272,700	-	-	\$36,588,421	\$182,756	\$9,360,000	\$9,542,756	\$46,131,177
Expense and Equipment	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$6,941,172	\$65,000	-	-	\$7,006,172	\$162,254	\$5,709,000	\$5,871,254	\$12,877,426
Capital Expenditures	20,000	32,200	-	-	52,200	-	140,000	140,000	192,200
Internal Sales	(38,073)	(97,100)	-	-	(135,173)	-	-	-	(135,173)
Employer and Employee Contributions	-	-	-	-	-	-	-	-	-
Net Expense and Equip. Expenditures	\$6,923,099	\$100	-	-	\$6,923,199	\$162,254	\$5,849,000	\$6,011,254	\$12,934,453
<b>TOTAL EXPENDITURES</b>	\$43,238,820	\$272,800	-	-	\$43,511,620	\$345,010	\$15,209,000	\$15,554,010	\$59,065,630
Internal Transfers	(1,072,033)	-	-	-	(1,072,033)	-	100,000	100,000	(972,033)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	125,000	-	-	-	125,000	-	-	-	125,000
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$42,291,787	\$272,800	-	-	\$42,564,587	\$345,010	\$15,309,000	\$15,654,010	\$58,218,597
<b>ENDING BALANCE</b>	\$14,980,124	\$226,600	-	-	\$15,206,724	\$1,430,410	-	\$1,430,410	\$16,637,134
<b>Expenditures by Program Classification</b>									
Instruction	-	-	-	-	-	-	\$100,000	\$100,000	\$100,000
Research	-	-	-	-	-	-	100,000	100,000	100,000
Public Service	\$44,018,820	\$272,800	-	-	\$44,291,620	\$344,510	15,009,000	15,353,510	59,645,130
Academic Support	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	(780,000)	-	-	-	(780,000)	-	-	-	(780,000)
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	500	-	500	500
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$43,238,820	\$272,800	-	-	\$43,511,620	\$345,010	\$15,209,000	\$15,554,010	\$59,065,630

Note: Columns may not add due to rounding.



Table 8. FY2009 Current Funds Budget by Type of Funds, University of Missouri - Hospital & Clinics\*

	Auxiliaries, Service			Restricted			Total Current Funds
	Operations	Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Expendable Gifts, Endowments, and State Appropriations	
<b>BEGINNING BALANCE</b>	-	-	-	\$230,000,000	\$230,000,000	\$3,694,337	\$233,694,337
<b>REVENUES</b>							
Tuition and Fees	-	-	-	-	-	-	-
Less: Scholarship Allowances	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-
State Appropriations	-	-	-	\$24,091,668	\$24,091,668	-	\$24,091,668
Federal Grants and Contracts	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	\$2,284,010	2,284,010
Gift Income	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-
Endowment and Investment Income	-	-	-	10,328,993	10,328,993	221,972	10,550,965
Sales & Services+Educ Act/Auxiliaries	-	-	-	578,486,835	578,486,835	93,222	578,580,057
Miscellaneous Income	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	-	-	-	\$612,907,496	\$612,907,496	\$2,599,204	\$615,506,700
<b>EXPENDITURES &amp; TRANSFERS</b>							
Salaries and Wages	-	-	-	\$226,538,158	\$226,538,158	\$293,404	\$226,831,562
Employee Benefits	-	-	-	62,014,023	62,014,023	90,616	62,104,639
Total Compensation	-	-	-	\$288,552,181	\$288,552,181	\$384,020	\$288,936,201
Expense and Equipment	-	-	-	-	-	-	-
Other Operating Expense	-	-	-	\$261,991,338	\$261,991,338	\$297,752	\$262,289,090
Capital Expenditures	-	-	-	340,000	340,000	-	340,000
Internal Sales	-	-	-	(12,049,413)	(12,049,413)	(55,252)	(12,104,665)
Employer and Employee Contributions	-	-	-	-	-	-	-
Net Expense and Equip. Expenditures	-	-	-	\$250,281,925	\$250,281,925	\$242,500	\$250,524,425
<b>TOTAL EXPENDITURES</b>	-	-	-	\$538,834,106	\$538,834,106	\$626,520	\$539,460,626
Internal Transfers	-	-	-	2,283,000	2,283,000	-	2,283,000
Mandatory Transfers	-	-	-	11,507,807	11,507,807	-	11,507,807
Non-Mandatory Transfers	-	-	-	85,086,001	85,086,001	-	85,086,001
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	-	-	-	\$637,710,914	\$637,710,914	\$626,520	\$638,337,434
<b>ENDING BALANCE</b>	-	-	-	\$205,196,581	\$205,196,581	\$5,667,021	\$210,863,603
<b>Expenditures by Program Classification</b>							
Instruction	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-
Hospitals	-	-	-	\$538,834,106	\$538,834,106	\$626,520	\$539,460,626
<b>Total Expenditures by Program Classification</b>	-	-	-	\$538,834,106	\$538,834,106	\$626,520	\$539,460,626

\* Excludes University Physicians  
Note: Columns may not add due to rounding.

Table 9. FY2009 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$30,829,004	\$5,664,061	-	-	\$36,493,065	\$27,108,514	-	\$27,108,514	\$63,601,579
<b>REVENUES</b>									
Tuition and Fees	\$127,252,548	\$9,317,610	-	-	\$136,570,158	-	-	-	\$136,570,158
Less: Scholarship Allowances	(25,468,583)	(184,000)	-	-	(25,652,583)	(\$2,981,801)	(\$7,750,000)	(\$10,731,801)	(36,384,384)
Net Student Fees	\$101,783,965	\$9,133,610	-	-	\$110,917,575	(\$2,981,801)	(\$7,750,000)	(\$10,731,801)	\$100,185,774
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	84,002,587	-	-	-	84,002,587	-	-	-	84,002,587
Federal Grants and Contracts	-	-	-	-	-	-	31,500,000	31,500,000	31,500,000
State Grants and Contracts	-	-	-	-	-	-	3,600,000	3,600,000	3,600,000
Other Grants and Contracts	-	-	-	-	-	-	10,610,400	10,610,400	10,610,400
Gift Income	168,000	31,100	-	-	199,100	7,337,396	-	7,337,396	7,536,496
Recovery of F&A	5,000,000	-	-	-	5,000,000	-	(5,000,000)	(5,000,000)	-
Endowment and Investment Income	466,000	-	-	-	466,000	7,953,558	-	7,953,558	8,419,558
Sales & Services-Educ Act/Auxiliaries	25,933,586	26,567,184	-	-	52,500,770	36,500	-	36,500	52,537,270
Miscellaneous Income	2,680,408	214,200	-	-	2,894,608	1,795,989	400,000	2,195,989	5,090,597
<b>TOTAL REVENUES</b>	\$220,034,546	\$35,946,094	-	-	\$255,980,640	\$14,141,642	\$33,360,400	\$47,502,042	\$303,482,682
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$137,680,401	\$16,979,865	-	-	\$154,660,266	\$4,896,158	\$14,040,000	\$18,936,158	\$173,596,424
Employee Benefits	33,554,477	4,435,112	-	-	37,989,589	1,232,458	3,120,000	4,352,458	42,342,047
Total Compensation	\$171,234,878	\$21,414,977	-	-	\$192,649,855	\$6,128,616	\$17,160,000	\$23,288,616	\$215,938,471
Expense and Equipment	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$43,236,243	\$15,907,121	-	-	\$59,143,364	\$7,902,342	\$16,100,400	\$24,002,742	\$83,146,106
Capital Expenditures	10,246,913	795,200	-	-	11,042,113	538,190	100,000	638,190	11,680,303
Internal Sales	(991,688)	(8,128,998)	-	-	(9,120,686)	(10,050)	-	(10,050)	(9,130,736)
Employer and Employee Contributions	-	-	-	-	-	-	-	-	-
Net Expense and Equip. Expenditures	\$52,491,468	\$8,573,323	-	-	\$61,064,791	\$8,430,482	\$16,200,400	\$24,630,882	\$85,695,673
<b>TOTAL EXPENDITURES</b>	\$223,726,346	\$29,988,300	-	-	\$253,714,646	\$14,559,098	\$33,360,400	\$47,919,498	\$301,634,144
Internal Transfers	372,945	94,480	-	-	467,425	727,861	-	727,861	1,195,286
Mandatory Transfers	775,680	3,462,346	-	-	4,238,026	(14,056)	-	(14,056)	4,223,970
Non-Mandatory Transfers	-	725,466	-	-	725,466	-	-	-	725,466
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$224,874,971	\$34,270,592	-	-	\$259,145,563	\$15,272,903	\$33,360,400	\$48,633,303	\$307,778,866
<b>ENDING BALANCE</b>	\$25,988,579	\$7,339,563	-	-	\$33,328,142	\$25,977,253	-	\$25,977,253	\$59,305,395
<b>Expenditures by Program Classification</b>									
Instruction	\$124,546,407	\$9,889,065	-	-	\$134,435,472	\$6,545,749	\$5,000,000	\$11,545,749	\$145,981,221
Research	4,356,011	-	-	-	4,356,011	963,940	16,060,400	17,024,340	21,380,351
Public Service	3,373,804	195,248	-	-	3,569,052	2,673,371	12,300,000	14,973,371	18,542,423
Academic Support	27,872,260	543,400	-	-	28,415,660	1,422,508	-	1,422,508	29,838,168
Student Services	11,663,631	992,078	-	-	12,655,709	230,960	-	230,960	12,886,669
Institutional Support	30,564,769	183,039	-	-	30,747,808	982,267	-	982,267	31,730,075
Operation & Maintenance of Plant	21,014,664	5,100	-	-	21,019,764	254,000	-	254,000	21,273,764
Scholarships & Fellowships	334,800	-	-	-	334,800	1,486,303	-	1,486,303	1,821,103
Auxiliaries	-	18,180,370	-	-	18,180,370	-	-	-	18,180,370
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$223,726,346	\$29,988,300	-	-	\$253,714,646	\$14,559,098	\$33,360,400	\$47,919,498	\$301,634,144

Note: Columns may not add due to rounding.

Table 10. FY2009 Current Funds Budget by Type of Funds, Missouri University of Science and Technology

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Endowments, Gifts, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$19,799,850	\$2,196,471	-	-	\$21,996,321	\$18,922,887	-	\$18,922,887	\$40,919,208
<b>REVENUES</b>									
Tuition and Fees	\$61,389,259	\$6,148,562	-	-	\$67,537,821	-	-	-	\$67,537,821
Less: Scholarship Allowances	(18,216,632)	-	-	-	(18,216,632)	(\$3,734,718)	(\$5,600,000)	(\$9,334,718)	(27,551,350)
Net Student Fees	\$43,172,627	\$6,148,562	-	-	\$49,321,189	(\$3,734,718)	(\$5,600,000)	(\$9,334,718)	\$39,986,471
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	50,351,460	-	-	-	50,351,460	-	-	-	50,351,460
Federal Grants and Contracts	-	-	-	-	-	-	26,500,000	26,500,000	26,500,000
State Grants and Contracts	-	-	-	-	-	-	4,250,000	4,250,000	4,250,000
Other Grants and Contracts	-	-	-	-	-	-	11,950,000	11,950,000	11,950,000
Gift Income	909,095	-	-	-	909,095	3,261,396	-	3,261,396	4,170,491
Recovery of F&A	5,950,000	-	-	-	5,950,000	-	(5,950,000)	(5,950,000)	-
Endowment and Investment Income	438,000	87,000	-	-	525,000	4,759,087	-	4,759,087	5,284,087
Sales & Services-Educ Act/Auxiliaries	518,405	13,070,100	-	-	13,588,505	-	-	-	13,588,505
Miscellaneous Income	1,803,307	245,700	-	-	2,049,007	99,070	50,000	149,070	2,198,077
<b>TOTAL REVENUES</b>	\$103,142,894	\$19,551,362	-	-	\$122,694,256	\$4,384,835	\$31,200,000	\$35,584,835	\$158,279,091
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$62,867,506	\$5,189,144	-	-	\$68,056,650	\$2,454,771	\$15,000,000	\$17,454,771	\$85,511,421
Employee Benefits	16,475,933	1,392,193	-	-	17,868,126	440,578	2,250,000	2,690,578	20,558,704
Total Compensation	\$79,343,439	\$6,581,337	-	-	\$85,924,776	\$2,895,349	\$17,250,000	\$20,145,349	\$106,070,125
Expense and Equipment	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$24,154,233	\$13,898,178	-	-	\$38,052,411	\$3,048,672	\$9,134,000	\$12,182,672	\$50,235,083
Capital Expenditures	4,793,817	215,000	-	-	5,008,817	688,525	4,550,000	5,238,525	10,247,342
Internal Sales	(787,825)	(9,600,100)	-	-	(10,387,925)	(215,200)	-	(215,200)	(10,603,125)
Employer and Employee Contributions	-	-	-	-	-	-	-	-	-
Net Expense and Equip. Expenditures	\$28,160,225	\$4,513,078	-	-	\$32,673,303	\$3,521,997	\$13,684,000	\$17,205,997	\$49,879,300
<b>TOTAL EXPENDITURES</b>	\$107,503,664	\$11,094,415	-	-	\$118,598,079	\$6,417,346	\$30,934,000	\$37,351,346	\$155,949,425
Internal Transfers	(4,271,754)	4,311,168	-	-	39,414	(35,275)	266,000	230,725	270,139
Mandatory Transfers	138,498	3,216,000	-	-	3,354,498	(57,816)	-	(57,816)	3,296,682
Non-Mandatory Transfers	37,222	1,260,000	-	-	1,297,222	4,000	-	4,000	1,301,222
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$103,407,629	\$19,881,583	-	-	\$123,289,213	\$6,328,255	\$31,200,000	\$37,528,255	\$160,817,468
<b>ENDING BALANCE</b>	\$19,535,114	\$1,866,250	-	-	\$21,401,364	\$16,979,467	-	\$16,979,467	\$38,380,831
<b>Expenditures by Program Classification</b>									
Instruction	\$58,152,268	\$1,866,973	-	-	\$60,019,241	\$3,943,979	\$2,800,000	\$6,743,979	\$66,763,221
Research	6,289,639	-	-	-	6,289,639	1,017,469	25,269,000	26,286,469	32,576,108
Public Service	1,507,767	17,039	-	-	1,524,806	257,103	2,800,000	3,057,103	4,581,908
Academic Support	6,083,382	800	-	-	6,084,182	195,595	25,000	220,595	6,304,777
Student Services	11,388,145	-	-	-	11,388,145	245,606	40,000	285,606	11,673,751
Institutional Support	8,889,944	242,600	-	-	9,132,544	401,650	-	401,650	9,534,194
Operation & Maintenance of Plant	15,183,442	298,403	-	-	15,481,845	27,500	-	27,500	15,509,345
Scholarships & Fellowships	9,077	-	-	-	9,077	328,444	-	328,444	337,521
Auxiliaries	-	8,668,600	-	-	8,668,600	-	-	-	8,668,600
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$107,503,664	\$11,094,415	-	-	\$118,598,079	\$6,417,346	\$30,934,000	\$37,351,346	\$155,949,425

Note: Columns may not add due to rounding.

Table 11. FY2009 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$20,188,203	\$4,541,678	-	-	\$24,729,881	\$7,070,136	-	\$7,070,136	\$31,800,017
<b>REVENUES</b>									
Tuition and Fees	\$85,626,641	\$8,555,247	-	-	\$94,181,888	-	-	-	\$94,181,888
Less: Scholarship Allowances	(13,100,981)	(597,047)	-	-	(13,698,028)	(\$1,325,904)	(\$9,570,000)	(\$10,895,904)	(24,593,932)
Net Student Fees	\$72,525,660	\$7,958,200	-	-	\$80,483,860	(\$1,325,904)	(\$9,570,000)	(\$10,895,904)	\$69,587,956
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	61,137,421	-	-	-	61,137,421	-	-	-	61,137,421
Federal Grants and Contracts	-	-	-	-	-	-	22,880,000	22,880,000	22,880,000
State Grants and Contracts	-	-	-	-	-	-	4,680,000	4,680,000	4,680,000
Other Grants and Contracts	-	-	-	-	-	-	5,725,200	5,725,200	5,725,200
Gift Income	45,000	-	-	-	45,000	6,056,694	-	6,056,694	6,101,694
Recovery of F&A	2,500,000	-	-	-	2,500,000	-	(2,500,000)	-	-
Endowment and Investment Income	213,434	-	-	-	213,434	3,038,905	-	3,038,905	3,252,339
Sales & Services-Educ Act/Auxiliaries	2,063,300	25,491,778	-	-	27,555,078	-	-	-	27,555,078
Miscellaneous Income	1,362,358	603,484	-	-	1,965,842	158,212	-	158,212	2,124,054
<b>TOTAL REVENUES</b>	\$139,847,173	\$34,053,462	-	-	\$173,900,635	\$7,927,907	\$21,215,200	\$29,143,107	\$203,043,742
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$83,967,396	\$9,519,383	-	-	\$93,486,779	\$2,689,860	\$10,504,000	\$13,193,860	\$106,680,639
Employee Benefits	22,799,913	2,292,194	-	-	25,092,107	613,024	2,184,000	2,797,024	27,889,131
Total Compensation	\$106,767,309	\$11,811,577	-	-	\$118,578,886	\$3,302,884	\$12,688,000	\$15,990,884	\$134,569,770
Expense and Equipment	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$27,973,756	\$21,379,424	-	-	\$49,353,180	\$3,702,493	\$8,564,200	\$12,266,693	\$61,619,873
Capital Expenditures	3,502,173	116,600	-	-	3,618,773	365,100	187,000	552,100	4,170,873
Internal Sales	(672,000)	(9,675,693)	-	-	(10,347,693)	(70)	-	(70)	(10,347,763)
Employer and Employee Contributions	-	-	-	-	-	-	-	-	-
Net Expense and Equip. Expenditures	\$30,803,929	\$11,820,331	-	-	\$42,624,260	\$4,067,523	\$8,751,200	\$12,818,723	\$55,442,983
<b>TOTAL EXPENDITURES</b>	\$137,571,238	\$23,631,908	-	-	\$161,203,146	\$7,370,407	\$21,439,200	\$28,809,607	\$190,012,753
Internal Transfers	(239,512)	991,971	-	-	752,459	-	(224,000)	(224,000)	528,459
Mandatory Transfers	54,300	5,310,670	-	-	5,364,970	-	-	-	5,364,970
Non-Mandatory Transfers	2,936,637	3,718,035	-	-	6,654,672	(6,000)	-	(6,000)	6,648,672
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$140,322,663	\$33,652,584	-	-	\$173,975,247	\$7,364,407	\$21,215,200	\$28,579,607	\$202,554,854
<b>ENDING BALANCE</b>	\$19,712,712	\$4,942,556	-	-	\$24,655,269	\$7,633,636	-	\$7,633,636	\$32,288,905
<b>Expenditures by Program Classification</b>									
Instruction	\$70,329,664	\$5,747,785	-	-	\$76,077,449	\$2,873,480	\$2,100,000	\$4,973,480	\$81,050,929
Research	4,893,365	-	-	-	4,893,365	98,693	6,400,000	6,498,693	11,392,058
Public Service	3,774,434	60,400	-	-	3,834,834	2,991,869	12,939,200	15,931,069	19,765,903
Academic Support	24,283,262	178,000	-	-	24,461,262	885,637	-	885,637	25,346,899
Student Services	9,468,364	-	-	-	9,468,364	53,635	-	53,635	9,521,999
Institutional Support	14,326,060	(742,677)	-	-	13,583,383	431,767	-	431,767	14,015,150
Operation & Maintenance of Plant	10,590,089	-	-	-	10,590,089	1,000	-	1,000	10,591,089
Scholarships & Fellowships	(94,000)	-	-	-	(94,000)	34,326	-	34,326	(59,674)
Auxiliaries	-	18,388,400	-	-	18,388,400	-	-	-	18,388,400
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$137,571,238	\$23,631,908	-	-	\$161,203,146	\$7,370,407	\$21,439,200	\$28,809,607	\$190,012,753

Note: Columns may not add due to rounding.

Table 12. FY2009 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$36,000,000	\$51,924	-	-	\$36,051,924	\$432,519	-	\$432,519	\$36,484,443
<b>REVENUES</b>									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	(\$10,000)	-	-	-	(\$10,000)	-	-	-	(\$10,000)
Net Student Fees	(\$10,000)	-	-	-	(\$10,000)	-	-	-	(\$10,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	19,117,800	-	-	-	19,117,800	\$12,759,974	-	\$12,759,974	31,877,774
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	\$4,420,000	4,420,000	4,420,000
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	200	-	-	-	200	624,425	-	624,425	624,625
Recovery of F&A	163,022	-	-	-	163,022	-	(163,022)	(163,022)	-
Endowment and Investment Income	13,790,000	-	-	-	13,790,000	111,255	-	111,255	13,901,255
Sales & Services-Educ Act/Auxiliaries	138,265	\$1,654,344	-	-	1,792,609	-	-	-	1,792,609
Miscellaneous Income	21,837,093	779,700	-	-	22,616,793	(102,225)	-	(102,225)	22,514,568
<b>TOTAL REVENUES</b>	\$55,036,380	\$2,434,044	-	-	\$57,470,424	\$13,393,429	\$4,256,978	\$17,650,407	\$75,120,831
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$29,763,858	\$1,160,868	-	-	\$30,924,726	\$81,500	\$760,000	\$841,500	\$31,766,226
Employee Benefits	8,273,580	332,228	-	-	8,605,808	11,690	228,000	239,690	8,845,498
Total Compensation	\$38,037,438	\$1,493,096	-	-	\$39,530,534	\$93,190	\$988,000	\$1,081,190	\$40,611,724
Expense and Equipment	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$26,210,136	\$2,040,196	-	-	\$28,250,332	\$12,348,726	\$3,268,978	\$15,617,704	\$43,868,036
Capital Expenditures	695,027	193,000	-	-	888,027	491,652	-	491,652	1,379,679
Internal Sales	(3,241,060)	(20,600)	-	-	(3,261,660)	-	-	-	(3,261,660)
Employer and Employee Contributions	-	-	-	-	-	-	-	-	-
Net Expense and Equip. Expenditures	\$23,664,103	\$2,212,596	-	-	\$25,876,699	\$12,840,378	\$3,268,978	\$16,109,356	\$41,986,055
<b>TOTAL EXPENDITURES</b>	\$61,701,541	\$3,705,692	-	-	\$65,407,233	\$12,933,568	\$4,256,978	\$17,190,546	\$82,597,779
Internal Transfers	(7,401,898)	(947,609)	-	-	(8,349,507)	202,150	-	202,150	(8,147,357)
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	6,135,172	266,810	-	-	6,401,982	-	-	-	6,401,982
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$60,434,815	\$3,024,893	-	-	\$63,459,708	\$13,135,718	\$4,256,978	\$17,392,696	\$80,852,404
<b>ENDING BALANCE</b>	\$30,601,565	(\$538,925)	-	-	\$30,062,640	\$690,230	-	\$690,230	\$30,752,870
<b>Expenditures by Program Classification</b>									
Instruction	\$33,000	-	-	-	\$33,000	-	-	-	\$33,000
Research	-	-	-	-	-	\$388,000	-	\$388,000	388,000
Public Service	17,197,588	\$967,000	-	-	18,164,588	12,425,478	\$4,256,978	16,682,456	34,847,044
Academic Support	7,325,753	2,484,703	-	-	9,810,456	119,090	-	119,090	9,929,546
Student Services	1,940,555	-	-	-	1,940,555	-	-	-	1,940,555
Institutional Support	34,102,487	253,989	-	-	34,356,476	1,000	-	1,000	34,357,476
Operation & Maintenance of Plant	1,102,158	-	-	-	1,102,158	-	-	-	1,102,158
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$61,701,541	\$3,705,692	-	-	\$65,407,233	\$12,933,568	\$4,256,978	\$17,190,546	\$82,597,779

Note: Columns may not add due to rounding.

Table 13. FY2009 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources

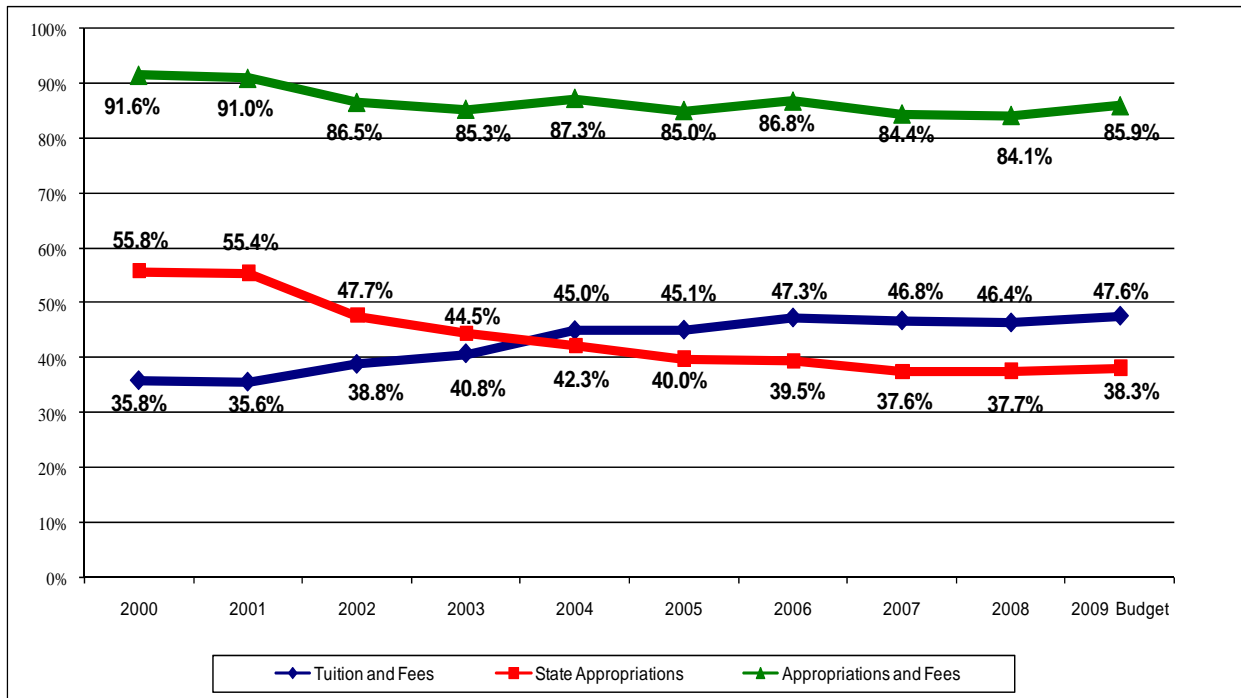
	Operations	Auxiliaries, Service Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$19,000,000	-	\$117,000,000	-	\$136,000,000	\$3,973	-	\$3,973	\$136,003,973
<b>REVENUES</b>									
Tuition and Fees	-	-	-	-	-	-	-	-	-
Less: Scholarship Allowances	(\$40,000)	-	-	-	(\$40,000)	(\$2,000)	-	(\$2,000)	(\$42,000)
Net Student Fees	(\$40,000)	-	-	-	(\$40,000)	(\$2,000)	-	(\$2,000)	(\$42,000)
Federal Appropriations	-	-	-	-	-	-	-	-	-
State Appropriations	5,607,095	-	-	-	5,607,095	-	-	-	5,607,095
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-
State Grants and Contracts	-	-	-	-	-	-	-	-	-
Other Grants and Contracts	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-
Endowment and Investment Income	2,400,000	-	\$9,362,909	-	11,762,909	(5,059,944)	-	(5,059,944)	6,702,965
Sales & Services-Educ Act/Auxiliaries	-	-	-	-	-	-	-	-	-
Miscellaneous Income	-	-	2,322,148	-	2,322,148	-	-	-	2,322,148
<b>TOTAL REVENUES</b>	\$7,967,095	-	\$11,685,057	-	\$19,652,152	(\$5,061,944)	-	(\$5,061,944)	\$14,590,208
<b>EXPENDITURES &amp; TRANSFERS</b>									
Salaries and Wages	\$85,000	-	\$500,003	-	\$585,003	-	-	-	\$585,003
Employee Benefits	15,000	-	141,300	-	156,300	-	-	-	156,300
Total Compensation	\$100,000	-	\$641,303	-	\$741,303	-	-	-	\$741,303
Expense and Equipment	-	-	-	-	-	-	-	-	-
Other Operating Expense	\$25,000	-	\$193,379,194	-	\$193,404,194	-	-	-	\$193,404,194
Capital Expenditures	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-
Employer and Employee Contributions	-	-	(184,731,984)	-	(184,731,984)	-	-	-	(184,731,984)
Net Expense and Equip. Expenditures	\$25,000	-	\$8,647,210	-	\$8,672,210	-	-	-	\$8,672,210
<b>TOTAL EXPENDITURES</b>	\$125,000	-	\$9,288,513	-	\$9,413,513	-	-	-	\$9,413,513
Internal Transfers	7,261,795	-	38,200	-	7,299,995	(\$5,061,794)	-	(\$5,061,794)	2,238,201
Mandatory Transfers	-	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	505,300	-	-	-	505,300	-	-	-	505,300
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$7,892,095	-	\$9,326,713	-	\$17,218,808	(\$5,061,794)	-	(\$5,061,794)	\$12,157,014
<b>ENDING BALANCE</b>	\$19,075,000	-	\$119,358,344	-	\$138,433,344	\$3,823	-	\$3,823	\$138,437,167
<b>Expenditures by Program Classification</b>									
Instruction	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-
Academic Support	\$125,000	-	-	-	\$125,000	-	-	-	\$125,000
Student Services	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	\$9,288,513	-	9,288,513	-	-	-	9,288,513
Operation & Maintenance of Plant	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	-	-	-	-
Hospitals	-	-	-	-	-	-	-	-	-
<b>Total Expenditures by Program Classification</b>	\$125,000	-	\$9,288,513	-	\$9,413,513	-	-	-	\$9,413,513

Note: Columns may not add due to rounding.

## University of Missouri System FY2009 Operations Fund Budget Summary

The operations fund is where the majority of the University’s instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 42.6% of the University’s current funds budget. State appropriations are recorded here, with the exception of those appropriations that are line itemed for the University Hospitals and the other Curators’ programs. The majority of student fees are also recorded in the operations fund. State appropriations and tuition and fees are the primary sources of revenue in the operations fund. Historically these two sources of funds accounted for over 91% of operations fund revenues, before scholarship allowances are applied. However, in recent years, they have dropped to about 86% of gross operations fund revenues. Of the FY2009 budgeted gross operations fund revenues 47.6% comes from tuition and fees before student aid and 38.3% comes from state appropriations.

### Gross Tuition and Fees and State Appropriations



The operations fund revenue budget for the University of Missouri System for fiscal year 2009 totals \$1.02 billion, net of student aid or scholarship allowances of \$121.1 million. The State of Missouri normally withholds 3.0% of the gross state appropriations; therefore, state funds are budgeted at 97.0% of the amount appropriated.

Gross tuition and fees of \$544.9 million contribute 47.6% of gross revenues, making them the largest contributor of gross revenues. State Appropriations contribute 38.3% of gross

revenues. When scholarship allowances, or financial aid, are netted against tuition and fees in accordance with GASB 34/35 the net student fees contribution declines to 41.4% of net revenues making them the second largest contributor with \$423.8 million. State appropriations, in the amount of \$437.9 million, is the largest source of net revenue at 42.8%. Together, they fund 84.2% of the operations fund budget. Table 14, displays the FY2009 operations fund budget by source of funds and expenditure category along with the revenue contribution and the expense distribution percentage.

**Table 14. University of Missouri System FY2009 Operations Fund Budget**

	<b>UM System Total</b>	<b>Percent Distribution</b>
<b>BUDGETED BEGINNING BALANCE</b>	\$233,984,229	
<b>REVENUES</b>		
Gross Tuition and Fees	\$544,876,507	
Less: Scholarship Allowances	(121,055,772)	
Net Tuition and Fees	\$423,820,735	41.4%
Federal Appropriations	15,485,058	1.5%
State Appropriations	437,931,880	42.8%
Gift Income	1,122,395	0.1%
Recovery of Facilities & Administrative Costs	44,563,967	4.4%
Endowment and Investment Income	18,111,899	1.8%
Sales & Services of Educational Activities	38,523,235	3.8%
Miscellaneous Income	43,307,430	4.2%
<b>TOTAL REVENUES</b>	<b>\$1,022,866,599</b>	<b>100.0%</b>
<b>EXPENDITURES &amp; TRANSFERS</b>		
Salaries & Wages	\$628,607,301	60.6%
Employee Benefits	162,390,374	15.7%
Total Compensation	\$790,997,675	76.3%
Expense & Equipment		
Other Operating Expenses	\$224,204,212	21.6%
Capital Expenditures	37,699,619	3.6%
Internal Sales & Services	(25,890,730)	-2.5%
Net Expense & Equipment Expenditures	\$236,013,101	22.7%
<b>TOTAL EXPENDITURES</b>	<b>\$1,027,010,776</b>	<b>99.0%</b>
Internal Transfers	(6,398,993)	-0.6%
Mandatory Transfers	3,424,925	0.3%
Non-Mandatory Transfers	12,992,442	1.3%
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$1,037,029,149</b>	<b>100.0%</b>
<b>ENDING BALANCE</b>	<b>\$219,821,679</b>	

Note: Columns may not add due to rounding.



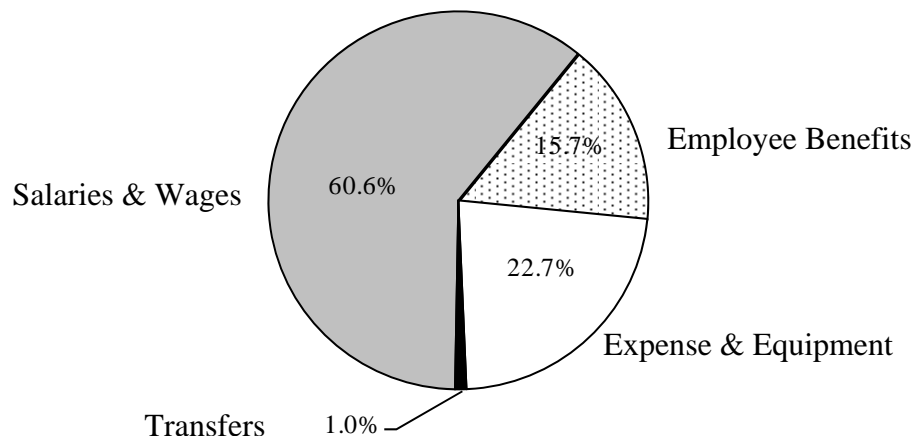
Table 15 displays the percentage distribution of FY2009 operations fund net revenues by major source for each campus, UM Extension, UM System Administration, and University-wide Resources.

**Table 15. Percentage Distribution of FY2009 Operations Fund Revenue Budgets by Major Source, by Campus**

	UM					UM	U-wide	System
	UMC	Extension	UMKC	MO S&T	UMSL	System Admin.	Resources	Total
Net Tuition and Fees	41.4%	0.0%	46.3%	41.9%	51.9%	0.0%	-0.5%	41.4%
Federal Appropriations	1.5%	24.8%	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%
State Appropriations	42.8%	70.3%	38.2%	48.8%	43.6%	34.7%	70.4%	42.8%
Gift Income	0.1%	0.0%	0.1%	0.9%	0.0%	0.0%	0.0%	0.1%
Recovery of F&A	4.4%	0.0%	2.3%	5.8%	1.8%	0.3%	0.0%	4.4%
Endowment & Investment Income	1.8%	0.0%	0.2%	0.4%	0.2%	25.1%	30.1%	1.8%
Sales & Services-Education Activities	3.8%	0.2%	11.8%	0.5%	1.5%	0.3%	0.0%	3.8%
Miscellaneous Income	4.2%	4.7%	1.1%	1.7%	1.0%	39.6%	0.0%	4.2%
<b>Total Revenues</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Tuition and fees (net of scholarship allowances) and state appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 84.2% of the operations fund budget at the University of Missouri-Columbia, 84.5% at the University of Missouri-Kansas City, 90.7% at Missouri University of Science and Technology, and 95.5% at the University of Missouri-St. Louis. University of Missouri Extension is funded primarily by state and federal appropriations. At the University of Missouri System Administration, the major sources of funds are state appropriations and miscellaneous income. State appropriations and endowment and investment income are the only material sources of revenue for University-wide Resources.



Compensation expenditures make up 76.3% of the operations fund budget. Salaries and wages of \$628.6 million, account for 60.6% of the budget and employee benefits estimated at \$162.4 million account for another 15.7%. Expense and equipment expenditures of \$236.0

million are 22.7% of the total. The remaining 1.0% represents net transfers from the operations fund to other funds. Internal transfers into the operations fund are primarily from continuing education and auxiliaries and internal transfers out are to support research and endowed chairs matching commitments. The result is \$6.4 million net internal transfers into operations. The \$16.4 million of mandatory and non-mandatory transfers out are primarily to the plant fund for debt service, research park improvements, and maintenance, repair, and replacement projects for energy management and information technology including the next generation network.

Table 16 displays the percentage distribution of the operations fund expenditure budgets by object of expense by campus for FY2009. Compensation accounts for the majority of the expenditures for each unit except University-wide Resources, which primarily budgets funds that are used for cooperative programming, much of which is transferred to the campuses during the year.

**Table 16. Percentage Distribution of FY2009 Operations Fund Expenditure Budgets by Object of Expense, by Campus**

	UM					UM		
	UMC	Extension	UMKC	MO S&T	UMSL	System Admin.	U-wide Resources	System Total
Salaries & Wages	62.5%	67.0%	61.2%	60.8%	59.8%	49.2%	1.1%	60.6%
Employee Benefits	16.0%	18.9%	14.9%	15.9%	16.2%	13.7%	0.2%	15.7%
Total Compensation	78.5%	85.9%	76.1%	76.7%	76.0%	62.9%	1.3%	76.3%
Expense and Equipment	16.5%	16.3%	18.8%	22.6%	19.5%	38.0%	0.3%	19.1%
Capital Expenditures	4.0%	0.0%	4.6%	4.6%	2.5%	1.2%	0.0%	3.6%
Total Expenditures	99.0%	102.2%	99.5%	103.9%	98.0%	102.1%	1.6%	99.0%
Transfers	1.0%	-2.2%	0.5%	-3.9%	2.0%	-2.1%	98.4%	1.0%
<b>Total Expenditures &amp; Transfers</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

As shown in Table 17, 60.8% of the recurring expenditures for the University system in the operations fund budget are devoted to the primary missions of instruction, research, and public service. When academic support is included, this distribution reaches 73.1%. Other classifications are student services, with a system total of 5.7%, institutional support, of 11.6%, operation & maintenance of physical plant of 9.6%, and scholarships and fellowships less than 0.1%. Most student aid is shown as scholarship allowances, a reduction of tuition and fee income, instead of as scholarships and fellowships expenditures, as directed by GASB 34/35.

**Table 17. Percentage Distribution of FY2009 Operations Fund Expenditure Budgets by Program Classification, by Campus**

	UM					UM	U-wide	System
	UMC	Extension	UMKC	MO S&T	UMSL	System Admin.		
Instruction	50.8%	0.0%	55.7%	54.1%	51.1%	0.1%	0.0%	47.1%
Research	9.3%	0.0%	1.9%	5.9%	3.6%	0.0%	0.0%	5.6%
Public Service	2.9%	101.8%	1.5%	1.4%	2.7%	27.9%	0.0%	8.1%
Academic Support	13.4%	0.0%	12.5%	5.7%	17.7%	11.9%	100.0%	12.3%
Student Services	5.2%	0.0%	5.2%	10.6%	6.9%	3.1%	0.0%	5.7%
Institutional Support	7.1%	-1.8%	13.7%	8.2%	10.4%	55.2%	0.0%	11.6%
Operation & Maintenance of Plant	11.3%	0.0%	9.4%	14.1%	7.7%	1.8%	0.0%	9.6%
Scholarships & Fellowships	0.0%	0.0%	0.1%	0.0%	-0.1%	0.0%	0.0%	0.0%
<b>Total Expenditures</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix present the operations fund expenditure budgets by administrative division for each campus, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers (by type), for each college, school, and division.

Tables A8 through A15 in the appendix present the operations fund budget by minor program classification (PCS) category for the campuses, University of Missouri Extension, UM System Administration, and University-wide Resources. The tables provide summary totals for salaries & wages, employee benefits, other operating expenses, capital expenditures, and transfers.

## FY2009 Other Curators' Programs Budget Summary

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the University Hospitals & Clinics, Missouri Rehabilitation Center, Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), and the State Historical Society of Missouri.

Table 18 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

**Table 18. FY2009 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Institute of Mental Health, Missouri Telehealth Network, and Spinal Cord Injury Research**

	Missouri Kidney Program Fund 2010	Missouri Institute of Mental Health Fund 2020	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
<b>BEGINNING BALANCE</b>	-	-	-	\$54,768
<b>REVENUES</b>				
State Appropriations	\$3,896,271	\$1,784,680	\$845,040	\$388,000
<b>TOTAL REVENUES</b>	<u>\$3,896,271</u>	<u>\$1,784,680</u>	<u>\$845,040</u>	<u>\$388,000</u>
<b>EXPENDITURES &amp; TRANSFERS</b>				
Salaries & Wages	\$479,699	\$1,166,868	\$392,053	\$23,000
Employee Benefits	116,483	326,676	97,171	7,000
Expense and Equipment	3,300,089	291,136	355,816	365,450
<b>TOTAL EXPENDITURES</b>	<u>\$3,896,271</u>	<u>\$1,784,680</u>	<u>\$845,040</u>	<u>\$395,450</u>
<b>TRANSFERS</b>	-	-	-	-
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$3,896,271</u>	<u>\$1,784,680</u>	<u>\$845,040</u>	<u>\$395,450</u>
<b>ENDING BALANCE</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$47,318</u>

Table 19, on the following page, is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

**Table 19. FY2009 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)**

	Operations Fund 0000	Restricted Expendable Gifts & Endowment Income Fund 2000	Restricted State Appropriations Fund 2040	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
<b>BEGINNING BALANCE</b>	\$8,910,652	\$52,938	-	-	\$8,963,590
<b>REVENUES</b>					
State Appropriations	-	-	\$12,371,974	-	\$12,371,974
State Grants				\$3,159,250	3,159,250
Gift Income	-	\$118,825	-	-	118,825
Recovery of F&A	\$13,022	-	-	(163,022)	(150,000)
Investment Income	-	3,705	-	-	3,705
Miscellaneous Income	13,244,539	(118,825)	-	-	13,125,714
<b>TOTAL REVENUES</b>	<u>\$13,257,561</u>	<u>\$3,705</u>	<u>\$12,371,974</u>	<u>\$2,996,228</u>	<u>\$28,629,468</u>
<b>EXPENDITURES &amp; TRANSFERS</b>					
Salaries & Wages	\$6,238,627	-	-	\$30,643	\$6,269,270
Employee Benefits	1,842,234	-	-	9,040	1,851,274
Expense and Equipment					
Other Operating Expenses	6,994,032	\$18,504	\$11,880,322	2,956,545	21,849,403
Capital Expenditures	424,027	-	491,652	-	915,679
Internal Sales & Services	(1,411,695)	-	-	-	(1,411,695)
Net Expense and Equipment Expenditures	<u>\$6,006,364</u>	<u>\$18,504</u>	<u>\$12,371,974</u>	<u>\$2,956,545</u>	<u>\$21,353,387</u>
<b>TOTAL EXPENDITURES</b>	<u>\$14,087,225</u>	<u>\$18,504</u>	<u>\$12,371,974</u>	<u>\$2,996,228</u>	<u>\$29,473,931</u>
<b>TRANSFERS</b>	<u>620,477</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>620,477</u>
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$14,707,702</u>	<u>\$18,504</u>	<u>\$12,371,974</u>	<u>\$2,996,228</u>	<u>\$30,094,408</u>
<b>ENDING BALANCE</b>	<u>\$7,460,511</u>	<u>\$38,139</u>	<u>-</u>	<u>-</u>	<u>\$7,498,650</u>

Table 20 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both operations are recorded as agency funds.

**Table 20. FY2009 Other Curators' Programs Agency Fund Budgets**

	State Historical Society Fund 6030	MOBIUS Fund 6020
<b>BEGINNING BALANCE</b>	\$5,000	\$535,067
<b>REVENUES</b>		
State Appropriations	\$1,570,974	-
Sales & Services-Educational Activities/Auxiliaries	-	-
Miscellaneous Income	-	\$2,231,148
<b>TOTAL REVENUES</b>	<u>\$1,570,974</u>	<u>\$2,231,148</u>
<b>EXPENDITURES &amp; TRANSFERS</b>		
Salaries & Wages	\$1,015,221	\$622,346
Employee Benefits	297,608	181,126
Expense and Equipment	258,145	1,937,512
<b>TOTAL EXPENDITURES</b>	<u>\$1,570,974</u>	<u>\$2,740,984</u>
<b>TRANSFERS</b>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$1,570,974</u>	<u>\$2,740,984</u>
<b>ENDING BALANCE</b>	<u>\$5,000</u>	<u>\$25,231</u>



**University of Missouri System**  
**Operating Budget**  
**Fiscal Year 2009**

**Appendix**





**Table A1. FY2009, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor								
Chancellor	\$1,425,843	\$394,908	\$281,452	-	\$2,102,203	\$1,819,037	-	\$3,921,240
University Affairs								
University Affairs	\$1,800,265	\$506,473	\$833,042	\$100	\$3,139,880	-	-	\$3,139,880
Intercollegiate Athletics								
Intercollegiate Athletics	\$478,876	\$220,409	(\$212,517)	-	\$486,768	(\$57,795)	-	\$428,973
Campus Budget								
Campus Budget	\$212,810	\$63,758	\$2,775	-	\$279,343	-	-	\$279,343
Administrative Services								
Administrative Services	\$7,826,996	\$2,123,961	\$1,013,069	\$9,100	\$10,973,126	\$142,290	\$1,000	\$11,116,416
Campus Facilities	10,603,953	3,147,866	33,081,253	3,044,687	49,877,759	8,710	3,560,707	53,447,176
Business Services-Gen Admin	677,827	158,030	3,288,743	42,000	4,166,600	(37,000)	10,000	4,139,600
Total Admin Services	\$19,108,776	\$5,429,857	\$37,383,065	\$3,095,787	\$65,017,485	\$114,000	\$3,571,707	\$68,703,192
VC Dev and Alumni Relations								
Development Pending	-	-	-	-	-	-	-	-
Alumni & Development	\$6,915,911	\$2,100,535	\$1,180,487	-	\$10,196,933	(\$297,200)	-	\$9,899,733
Total VC Dev and Alumni Relations	\$6,915,911	\$2,100,535	\$1,180,487	-	\$10,196,933	(\$297,200)	-	\$9,899,733
Executive Vice Chancellor & Provost								
Information & Access Tech Svcs	\$4,657,386	\$1,370,386	\$1,017,530	\$16,000	\$7,061,302	\$5,750,373	\$407,516	\$13,219,191
Enrollment Management	4,651,982	1,322,172	1,497,557	39,506	7,511,217	-	(1,077,810)	6,433,407
Office of Research	14,342,206	3,875,431	3,239,421	4,305,091	25,762,149	8,207,341	(39,323)	33,930,167
Provost	11,034,414	2,770,858	6,499,950	98,800	20,404,022	4,893,700	-	25,297,722
Ag, Food & Nat. Resources								
Agriculture - College	16,070,912	4,030,088	3,621,028	461,700	24,183,728	(1,678,458)	-	22,505,270
Ag Experiment Station	6,398,883	1,675,838	5,620,429	920,100	14,615,249	1,005,408	-	15,620,657
Total Ag, Food & Nat. Resources	22,469,795	5,705,926	9,241,457	1,381,800	38,798,977	(673,050)	-	38,125,927
Library	5,816,416	1,628,346	3,007,363	3,719,072	14,171,197	(854,731)	(25,000)	13,291,466
Arts & Science	54,717,352	14,267,935	6,268,955	602,895	75,857,137	(3,862,411)	-	71,994,726
Business	10,929,868	2,947,320	1,539,857	-	15,417,045	14,227	-	15,431,272
Education	12,092,741	3,078,117	2,883,323	21,000	18,075,181	(3,082,481)	-	14,992,700
Engineering	13,193,588	3,789,867	1,511,060	242,678	18,737,194	(1,678,849)	-	17,058,345
Extension								
FM Station	313,187	91,596	153,500	80,000	638,283	-	-	638,283
Concerts	226,777	67,273	771,830	-	1,065,880	-	-	1,065,880
Continuing Education	2,224,221	614,087	2,690,586	286,000	5,814,894	(486,758)	17,000	5,345,136
Total Extension/Continuing Educ.	2,764,185	772,956	3,615,916	366,000	7,519,057	(486,758)	17,000	7,049,299
Graduate School	4,117,257	1,113,833	868,874	67,665	6,167,628	(733,909)	-	5,433,719
Human Environmental Sciences	6,169,799	1,726,950	597,803	256,950	8,751,502	(166,153)	-	8,585,349
Journalism	7,480,710	1,930,501	1,906,426	100,000	11,417,637	(131,219)	113,833	11,400,251
Law	5,467,261	1,595,540	846,518	589,931	8,499,250	(19,085)	-	8,480,165
Medicine	41,115,201	10,496,759	(9,001,097)	3,057,269	45,668,132	(7,584,989)	-	38,083,143
School of Health Professions	5,698,328	1,607,321	227,469	24,000	7,557,118	(519,766)	18,881	7,056,233
Nursing	3,773,901	1,052,865	373,521	-	5,200,287	(1,454,654)	-	3,745,633
Veterinary Medicine	13,890,199	2,443,271	2,262,036	269,434	18,864,940	(852,813)	-	18,012,127
Food for the 21st Century	2,950,450	738,550	789,037	151,261	4,629,298	-	-	4,629,298
Total Provost	\$247,333,039	\$64,234,903	\$39,192,976	\$15,309,352	\$366,070,270	(\$3,235,227)	(\$584,903)	\$362,250,140
Vice Chancellor Student Affairs								
Student Affairs	\$4,628,805	\$1,100,066	\$3,745,332	\$36,450	\$9,510,652	(\$539,818)	\$278,307	\$9,249,141
Campus Department								
Recovery	-	-	(\$7,749,273)	-	(\$7,749,273)	-	-	(\$7,749,273)
Campus Departments	\$4,023,372	(\$779,715)	846,248	-	4,089,905	\$1,668,446	\$2,444,447	8,202,798
Campus Scholarships Fellowships	-	-	-	-	-	(519,979)	-	(519,979)
Total Campus Departments	\$4,023,372	(\$779,715)	(\$6,903,025)	-	(\$3,659,368)	\$1,148,467	\$2,444,447	(\$66,454)
Total Expenditures and Transfers	\$285,927,697	\$73,271,193	\$75,503,587	\$18,441,689	\$453,144,166	(\$1,048,536)	\$5,709,558	\$457,805,188

Note: Columns may not add due to rounding.

\*The negative amount represents hospital support which is reported as internal sales and services.

**Table A2. FY2009 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administrative Unit and Major Object of Expense**

<u>College/School/Division</u>	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
VP for Outreach & Extension								
Agriculture & Natural Res	\$8,375,223	\$2,407,670	\$1,508,361	\$5,000	\$12,296,254	(\$370,214)	-	\$11,926,040
Business & Industry	1,412,426	412,936	117,782	-	1,943,144	(78,475)	-	1,864,669
Human Environmental Sciences	5,293,615	1,425,775	694,783	-	7,414,174	(406,895)	-	7,007,279
Youth	4,236,097	1,223,363	155,872	-	5,615,332	(215,559)	-	5,399,773
Community Development	2,312,350	621,923	616,096	15,000	3,565,369	(294,448)	-	3,270,921
Health	85,112	19,664	3,007	-	107,783	-	-	107,783
Vet Med	150,000	40,679	3,771	-	194,450	-	-	194,450
Outreach Development Fund	-	-	100,000	-	100,000	1,238,648	-	1,338,648
Administration	2,286,723	657,290	142,308	-	3,086,321	-	-	3,086,321
Program Support	4,163,897	1,190,978	4,341,119	-	9,695,994	(945,090)	\$125,000	8,875,904
Campus Wide Departments	-	-	(780,000)	-	(780,000)	-	-	(780,000)
<b>Total for VP Outreach &amp; Extension</b>	<b>\$28,315,443</b>	<b>\$8,000,278</b>	<b>\$6,903,099</b>	<b>\$20,000</b>	<b>\$43,238,820</b>	<b>(\$1,072,033)</b>	<b>\$125,000</b>	<b>\$42,291,787</b>

Note: Columns may not add due to rounding.

**Table A3. FY2009, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Other Operating Expense	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor								
Chancellor	\$468,560	\$132,375	\$254,740	-	\$855,675	-	-	\$855,675
VC Academic Affairs								
School of Computing & Engr	\$4,944,903	\$1,271,339	\$398,410	\$5,500	\$6,620,152	-	-	\$6,620,152
Information Services	4,244,360	1,149,146	3,556,808	615,000	9,565,314	\$68,192	-	9,633,506
VC Academic Affairs	1,540,911	435,031	544,317	12,000	2,532,259	488,000	-	3,020,259
College of Arts & Sciences	20,622,478	4,621,307	2,835,279	56,500	28,135,564	(4,639,175)	-	23,496,389
School of Biological Sciences	3,624,781	1,057,357	864,386	100,000	5,646,524	-	-	5,646,524
School of Business & Pub Admin	6,941,993	1,792,971	759,880	-	9,494,844	(700,000)	-	8,794,844
Conservatory of Music	4,449,057	999,608	371,209	-	5,819,874	(535,000)	-	5,284,874
School of Dentistry	13,053,799	3,781,915	3,314,779	112,000	20,262,493	-	-	20,262,493
School of Education	4,656,221	1,207,044	514,398	-	6,377,663	-	-	6,377,663
School of Graduate Studies	792,669	207,245	666,000	-	1,665,914	-	-	1,665,914
School of Law	6,155,186	1,736,516	1,033,670	425,500	9,350,872	(470,000)	-	8,880,872
Libraries	3,514,636	921,049	1,165,297	2,678,437	8,279,419	-	-	8,279,419
School of Medicine	28,871,946	5,015,633	5,470,792	1,875,554	41,233,925	-	-	41,233,925
School of Nursing	4,004,695	959,542	531,558	-	5,495,795	(30,000)	-	5,465,795
School of Pharmacy	5,823,625	1,549,266	2,038,450	-	9,411,341	17,000	-	9,428,341
Office of Cultural Events	757,660	218,581	19,400	-	995,641	-	-	995,641
Institute for Human Dev Research	286,542	82,736	70,120	-	439,398	(100,000)	-	339,398
Research	1,168,526	356,772	686,957	-	2,212,255	(402,000)	-	1,810,255
Total VC Academic Affairs	\$115,453,988	\$27,363,058	\$24,841,710	\$5,880,491	\$173,539,247	(\$6,302,983)	-	\$167,236,264
VC Administration & Finance								
VC Administration & Finance	\$9,240,010	\$2,665,395	\$14,010,883	\$4,366,422	\$30,282,710	(\$231,389)	\$775,680	\$30,827,001
Total VC Administrative Affairs	\$9,240,010	\$2,665,395	\$14,010,883	\$4,366,422	\$30,282,710	(\$231,389)	\$775,680	\$30,827,001
Vice Chancellor Student Affairs								
Vice Chancellor Student Affrs	\$5,658,143	\$1,510,798	\$2,110,772	-	\$9,279,713	(\$248,522)	-	\$9,031,191
VC Student Affairs	\$5,658,143	\$1,510,798	\$2,110,772	-	\$9,279,713	(\$248,522)	-	\$9,031,191
VC University Advancement								
VC for University Advancement	\$2,849,960	\$808,811	\$551,511	-	\$4,210,282	-	-	\$4,210,282
VC University Advancement	\$2,849,960	\$808,811	\$551,511	-	\$4,210,282	-	-	\$4,210,282
Diversity								
Diversity	\$456,848	\$129,535	\$342,164	-	\$928,547	\$10,000	-	\$938,547
Human Resources								
Human Resources	\$1,031,681	\$222,995	\$200,000	-	\$1,454,676	-	-	\$1,454,676
Public Affairs								
Public Affairs	\$1,625,157	\$459,951	\$1,039,275	-	\$3,124,383	(\$740,800)	-	\$2,383,583
Campus Wide								
Campus Accounts	\$896,054	\$261,559	(\$1,106,500)	-	\$51,113	\$7,486,639	-	\$7,537,752
Campus Scholarships & Waivers								
Campus Scholarships & Waivers	-	-	-	-	-	\$400,000	-	\$400,000
Total Expenditures & Transfers	\$137,680,401	\$33,554,477	\$42,244,555	\$10,246,913	\$223,726,346	\$372,945	\$775,680	\$224,874,971

Note: Columns may not add due to rounding.

**Table A4. FY2009 Operations Fund, Original Expenditure Budget, Missouri University of Science and Technology, by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Provost								
Academic&Instruction Depts	\$33,305,965	\$8,583,135	\$2,803,133	\$224,100	\$44,916,333	(\$76,527)	\$6,925	\$44,846,731
Info Access & Tech Services	3,406,190	937,255	2,227,295	52,000	6,622,740	70,692	-	6,693,432
School of Extended Learning	2,710,130	737,224	2,040,931	300,000	5,788,285	(4,407,504)	-	1,380,781
Undergraduate Studies	1,184,906	310,358	454,893	-	1,950,157	-	-	1,950,157
Sponsored Programs	2,799,681	640,712	1,003,331	826,875	5,270,599	(395,203)	25,000	4,900,396
Enrollment Management	2,390,505	664,516	1,005,896	-	4,060,917	-	-	4,060,917
Provost	4,246,996	1,163,358	2,472,273	1,208,577	9,091,204	200,000	-	9,291,204
Graduate Studies	300,343	86,709	45,657	-	432,709	-	-	432,709
Total Provost	\$50,344,716	\$13,123,268	\$12,053,408	\$2,611,552	\$78,132,944	(\$4,608,542)	\$31,925	\$73,556,327
Chancellor								
Chancellors Office	\$508,609	\$130,583	\$251,905	-	\$891,097	-	-	\$891,097
Office of Administrative Services								
Office of Administrative Services	\$5,888,483	\$1,660,957	\$3,368,723	\$2,182,265	\$13,100,428	(\$38,200)	-	\$13,062,228
Office of Student Affairs								
Office of Student Affairs	\$3,398,090	\$866,229	\$2,051,007	-	\$6,315,326	(\$37,253)	\$82,856	\$6,360,929
Office of University Advancement								
Office of University Advancement	\$2,426,008	\$694,896	\$628,781	-	\$3,749,685	\$97,680	-	\$3,847,365
Campus Departments								
Chancellors Campus Dept - Campus	\$301,600	-	\$5,012,584	-	\$5,314,184	\$314,561	\$60,939	\$5,689,684
Total Expenditures & Transfers	\$62,867,506	\$16,475,933	\$23,366,408	\$4,793,817	\$107,503,664	(\$4,271,754)	\$175,720	\$103,407,629

Note: Columns may not add due to rounding.

**Table A5. FY2009 Operations Fund, Original Expenditure Budget, University of Missouri - St. Louis by Administrative Unit and Major Object of Expense**

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Provost</b>								
Institutional Safety	\$1,403,967	\$403,229	\$555,416	\$9,000	\$2,371,612	\$44,126	-	\$2,415,738
College of Fine Arts & Commun	6,058,841	1,508,845	1,595,962	105,000	9,268,648	(110,964)	-	9,157,684
College of Arts & Sciences	21,412,169	5,528,075	2,146,159	150,000	29,236,403	(674,704)	-	28,561,699
College of Business Administration	8,529,114	2,217,110	559,936	-	11,306,160	(489,261)	-	10,816,899
College of Education	7,539,451	1,899,184	499,883	-	9,938,518	(974,940)	-	8,963,578
Graduate School	770,334	192,994	72,621	-	1,035,949	39,314	-	1,075,263
Extension Division	1,862,624	466,371	181,100	-	2,510,095	(297,670)	-	2,212,425
Libraries	2,391,346	649,157	335,720	2,085,000	5,461,223	(196,249)	-	5,264,974
College of Optometry	3,738,960	1,097,315	710,500	175,000	5,721,775	59,828	-	5,781,603
Provost	2,474,648	676,141	224,887	-	3,375,676	934,642	-	4,310,318
Vice Provost Student Affairs	5,258,139	1,419,891	1,822,166	10,300	8,510,496	337,773	-	8,848,269
College of Nursing	4,283,784	1,095,710	512,339	-	5,891,833	763,636	\$500,000	7,155,469
Honors College	714,435	168,950	70,800	-	954,185	4,269	-	958,454
Center for International Studies	1,142,986	279,482	379,822	-	1,802,290	(105,364)	-	1,696,926
Center for the Humanities	80,287	18,507	27,263	-	126,057	(8,390)	-	117,667
UMSL/Washington Univ. Engineer	175,383	48,443	2,651,123	-	2,874,949	13,699	-	2,888,648
Vice Chancellor Research	1,172,406	335,868	1,567,644	189,873	3,265,791	(719,671)	178,966	2,725,086
Public Policy Research Centers	368,780	105,811	117,965	-	592,556	2,389	-	594,945
<b>Total Provost</b>	<b>\$69,377,654</b>	<b>\$18,111,083</b>	<b>\$14,031,305</b>	<b>\$2,724,173</b>	<b>\$104,244,215</b>	<b>(\$1,377,537)</b>	<b>\$678,966</b>	<b>\$103,545,644</b>
<b>Chancellor</b>								
Chancellor-Special Units	\$368,944	\$102,604	\$64,379	-	\$535,927	-	-	\$535,927
Chancellor	491,935	132,464	237,515	-	861,914	\$7,514	-	869,428
<b>Total Chancellor</b>	<b>\$860,879</b>	<b>\$235,068</b>	<b>\$301,894</b>	<b>-</b>	<b>\$1,397,841</b>	<b>\$7,514</b>	<b>-</b>	<b>\$1,405,355</b>
<b>Budget Development &amp; Planning</b>								
Budget Development & Planning	(\$243,357)	\$613,960	\$615,547	-	\$986,150	\$3,084,101	-	\$4,070,251
<b>VC for Managerial &amp; Tech Services</b>								
Assoc VC Administrative	\$4,122,940	\$1,148,689	\$5,158,864	-	\$10,430,493	\$349,141	\$2,311,971	\$13,091,605
Human Resources	661,314	186,613	53,808	-	901,735	(2,793)	-	898,942
Information Technology Services	4,411,390	1,131,181	5,687,233	\$778,000	12,007,804	(2,224,994)	-	9,782,810
VC for Managerial & Technological	494,541	142,747	61,295	-	698,583	4,058	-	702,641
Finance	739,509	213,290	226,354	-	1,179,153	(152,103)	-	1,027,050
Business Services	285,464	83,982	4,454	-	373,900	2,168	-	376,068
<b>Total VC for Managerial &amp; Tech Service</b>	<b>\$10,715,158</b>	<b>\$2,906,502</b>	<b>\$11,192,008</b>	<b>\$778,000</b>	<b>\$25,591,668</b>	<b>(\$2,024,523)</b>	<b>\$2,311,971</b>	<b>\$25,879,116</b>
<b>VC University Advancement</b>								
KWMU Radio	\$254,617	\$66,218	-	-	\$320,835	-	-	\$320,835
University Advancement	3,002,445	867,082	\$1,161,002	-	5,030,529	\$70,933	-	5,101,462
<b>Total VC University Advancement</b>	<b>\$3,257,062</b>	<b>\$933,300</b>	<b>\$1,161,002</b>	<b>-</b>	<b>\$5,351,364</b>	<b>\$70,933</b>	<b>-</b>	<b>\$5,422,297</b>
<b>Total Expenditures and Transfers</b>	<b>\$83,967,396</b>	<b>\$22,799,913</b>	<b>\$27,301,756</b>	<b>\$3,502,173</b>	<b>\$137,571,238</b>	<b>(\$239,512)</b>	<b>\$2,990,937</b>	<b>\$140,322,663</b>

Note: Columns may not add due to rounding.

**Table A6. FY2009, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration by Administrative Unit and Major Object of Expense**

<u>College/School/Division</u>	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
Board of Curators	\$159,120	\$45,457	\$231,369	-	\$435,946	(\$135,700)	-	\$300,246
President								
President	\$1,158,530	\$254,252	\$738,945	-	\$2,151,727	(\$696,140)	-	\$1,455,587
Strategic Communications	515,951	157,570	357,596	\$150,000	1,181,117	(121,093)	-	1,060,024
Total President	\$1,674,481	\$411,822	\$1,096,541	\$150,000	\$3,332,844	(\$817,233)	-	\$2,515,611
General Counsel								
General Counsel	\$1,324,440	\$332,477	\$596,563	-	\$2,253,480	(\$157,850)	-	\$2,095,630
Government Relations								
Government Relations	\$858,260	\$16,776	\$284,300	-	\$1,159,336	(\$262,000)	-	\$897,336
Human Resources								
VP - Human Resources	\$1,653,131	\$444,869	(\$330,421)	-	\$1,767,579	(\$681,000)	-	\$1,086,579
Information Systems								
Admin Info Technology Services	\$4,455,853	\$1,326,507	\$2,371,725	-	\$8,154,085	(\$7,412,282)	\$178,333	\$920,136
VP Information Systems	1,309,586	382,470	245,483	-	1,937,539	(979,536)	225,000	1,183,003
UM Information & Computing Svc	426,169	123,034	19,421	-	568,624	-	-	568,624
Library Systems	520,849	141,400	4,155,194	-	4,817,443	-	-	4,817,443
Telecommunications	69,864	20,170	4,827,883	-	4,917,917	(3,270,859)	-	1,647,058
MOREnet	6,238,627	1,842,234	5,582,337	\$424,027	14,087,225	-	620,477	14,707,702
IT Systems Support	965,647	287,473	1,258,467	-	2,511,587	(1,601,991)	310,000	1,219,596
Total Information Systems	\$13,986,595	\$4,123,288	\$18,460,510	\$424,027	\$36,994,420	(\$13,264,668)	\$1,333,810	\$25,063,562
VP Academic Affairs								
Presidents Institute for Academics	\$24,281	\$5,153	\$140,841	-	\$170,275	-	-	\$170,275
eMINTS National Center	522,640	170,224	1,112,597	-	1,805,461	-	-	1,805,461
VP Academic Affairs Office	875,363	242,876	244,627	-	1,362,866	(\$76,115)	-	1,286,751
University Press	-	-	-	-	-	461,470	-	461,470
Western Historical Manuscripts	831,611	240,188	39,231	-	1,111,030	-	-	1,111,030
Total VP Academic Affairs	\$2,253,895	\$658,441	\$1,537,296	-	\$4,449,632	\$385,355	-	\$4,834,987
VP Finance & Administration								
VP Finance & Administration	\$630,324	\$165,562	\$179,700	-	\$975,586	\$13,500	-	\$989,086
Internal Auditing	-	-	1,073,600	-	1,073,600	-	-	1,073,600
Controller	1,694,000	479,502	517,804	-	2,691,306	(298,743)	-	2,392,563
Planning & Budget	358,065	102,431	29,000	-	489,496	-	-	489,496
Institutional Research	371,196	105,251	11,438	-	487,885	-	-	487,885
Management Services	3,352,455	973,070	1,781,209	\$111,000	6,217,734	-	\$91,362	6,309,096
Treasurer's Office	593,000	176,537	367,730	-	1,137,267	-	-	1,137,267
Total VP Finance & Administration	\$6,999,040	\$2,002,353	\$3,960,481	\$111,000	\$13,072,874	(\$285,243)	\$91,362	\$12,878,993
VP Research & Economic Development								
VP Research & Economic Develop	\$846,896	\$236,935	\$590,500	\$10,000	\$1,684,331	\$450,000	\$1,910,000	\$4,044,331
Campus Wide Departments								
Campus Wide Departments	\$8,000	\$1,162	(\$3,458,063)	-	(\$3,448,901)	\$7,366,441	\$2,800,000	\$6,717,540
Total General Operating Budget	\$29,763,858	\$8,273,580	\$22,969,076	\$695,027	\$61,701,541	(\$7,401,898)	\$6,135,172	\$60,434,815

Note: Columns may not add due to rounding.

**Table A7. FY2009, Operations Fund, Original Expenditure Budget, University of Missouri - University-wide Resources by Administrative Unit and Major Object of Expense**

<u>College/School/Division</u>	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
University-wide Resources								
University-wide Resources	\$85,000	\$15,000	\$25,000	-	\$125,000	\$7,261,795	\$505,300	\$7,892,095
Total Expenditures & Transfers	<u>\$85,000</u>	<u>\$15,000</u>	<u>\$25,000</u>	<u>-</u>	<u>\$125,000</u>	<u>\$7,261,795</u>	<u>\$505,300</u>	<u>\$7,892,095</u>

Note: Columns may not add due to rounding.

**Table A8. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated**

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	\$346,101,149	\$84,708,524	\$35,384,033	\$8,083,416	\$474,277,122	(\$12,702,247)	\$2,584,086	\$464,158,961
Community Education	1,761,023	476,289	978,522	-	3,215,834	(923,649)	-	2,292,185
Off-Campus General Academic Inst.	2,011,157	539,864	3,069,323	300,000	5,920,344	(5,191,599)	-	728,745
<b>Total Instruction</b>	<b>\$349,873,329</b>	<b>\$85,724,677</b>	<b>\$39,431,878</b>	<b>\$8,383,416</b>	<b>\$483,413,300</b>	<b>(\$18,817,495)</b>	<b>\$2,584,086</b>	<b>\$467,179,891</b>
<b>Research</b>								
Institutes and Research Centers	\$23,122,181	\$6,050,745	\$6,906,122	\$1,120,500	\$37,199,548	(\$1,379,415)	\$178,966	\$35,999,099
Individual and Project Research	8,240,179	1,807,657	7,496,467	2,831,973	20,376,275	(3,068,050)	(39,323)	17,268,902
<b>Total Research</b>	<b>\$31,362,359</b>	<b>\$7,858,402</b>	<b>\$14,402,589</b>	<b>\$3,952,473</b>	<b>\$57,575,823</b>	<b>(\$4,447,465)</b>	<b>\$139,643</b>	<b>\$53,268,001</b>
<b>Public Service</b>								
Community Service	\$18,470,482	\$5,518,019	\$12,818,947	\$465,027	\$37,272,475	(\$839,509)	\$2,530,477	\$38,963,443
Cooperative Extension Service	28,636,795	8,074,414	7,711,124	20,000	44,442,333	(1,651,750)	125,000	42,915,583
Public Broadcasting Service	725,503	203,342	229,275	80,000	1,238,120	-	-	1,238,120
<b>Total Public Service</b>	<b>\$47,832,780</b>	<b>\$13,795,775</b>	<b>\$20,759,346</b>	<b>\$565,027</b>	<b>\$82,952,928</b>	<b>(\$2,491,259)</b>	<b>\$2,655,477</b>	<b>\$83,117,146</b>
<b>Academic Support</b>								
Libraries	\$15,837,518	\$4,345,978	\$9,150,091	\$10,711,517	\$40,045,104	(\$1,100,357)	(\$25,000)	\$38,919,747
Museums and Galleries	993,886	113,642	68,171	-	1,175,699	(3,064)	-	1,172,635
Educational Media Services	3,722,144	1,047,769	931,414	6,000	5,707,327	(555,507)	273,326	5,425,146
Ancillary Support	13,278,367	3,425,313	6,673,605	1,144,180	24,521,465	2,330,982	25,000	26,877,447
Acad Admin & Personnel Develop	34,977,583	8,650,484	11,323,635	176,500	55,128,203	14,624,223	1,005,300	70,757,726
<b>Total Academic Support</b>	<b>\$68,809,498</b>	<b>\$17,583,186</b>	<b>\$28,146,916</b>	<b>\$12,038,197</b>	<b>\$126,577,798</b>	<b>\$15,296,277</b>	<b>\$1,278,626</b>	<b>\$143,152,701</b>
<b>Student Services</b>								
Student Services Administration	\$9,172,259	\$2,467,779	\$4,636,610	\$55,001	\$16,331,649	(\$1,676,914)	(\$1,039,503)	\$13,615,232
Social and Cultural Development	5,231,102	1,170,826	6,104,490	10,300	12,516,718	1,795,168	383,795	14,695,681
Counseling and Career Guidance	4,895,891	2,404,546	896,076	500	8,197,013	(1,653,295)	-	6,543,718
Financial Aid Administration	3,037,674	855,111	298,660	5,001	4,196,446	(54,448)	-	4,141,998
Student Health Services	755,114	140,710	147,863	-	1,043,687	(96,071)	-	947,616
Student Admission & Records	9,786,447	2,697,296	3,249,544	33,454	15,766,741	1,331,249	-	17,097,990
<b>Total Student Services</b>	<b>\$32,878,487</b>	<b>\$9,736,268</b>	<b>\$15,333,243</b>	<b>\$104,256</b>	<b>\$58,052,254</b>	<b>(\$354,311)</b>	<b>(\$655,708)</b>	<b>\$57,042,235</b>
<b>Institutional Support</b>								
Executive Management	\$14,254,903	\$3,736,690	\$558,549	\$23,117	\$18,573,259	\$868,450	-	\$19,441,709
Fiscal Operations	9,291,088	2,632,958	6,045,372	1,635,454	19,604,872	5,805,933	-	25,410,805
General Administration	29,703,371	8,559,011	10,172,251	834,373	49,269,006	(912,571)	\$3,761,885	52,118,320
Public Relations and Develop	19,592,933	5,432,712	6,497,355	152,100	31,675,100	(507,634)	-	31,167,466
<b>Total Institutional Support</b>	<b>\$72,842,295</b>	<b>\$20,361,371</b>	<b>\$23,273,527</b>	<b>\$2,645,044</b>	<b>\$119,122,237</b>	<b>\$5,254,178</b>	<b>\$3,761,885</b>	<b>\$128,138,300</b>
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	\$3,372,253	\$986,411	(\$47,267)	-	\$4,311,397	(\$23,590)	\$1,677,518	\$5,965,325
Building Maintenance	6,537,125	2,006,106	10,812,926	\$6,860,592	26,216,749	(160,457)	54,300	26,110,592
Custodial Services	9,765,322	2,831,832	1,054,991	85,400	13,737,545	(208,739)	-	13,528,806
Utilities	1,283,568	370,354	35,497,428	67,760	37,219,110	(670,800)	3,560,707	40,109,017
Landscape and Grounds Maint	1,674,418	476,164	7,744,872	5,000	9,900,454	23,641	141,000	10,065,095
Major Repairs and Renovations	27,898	8,054	1,215,142	2,992,455	4,243,549	-	1,214,833	5,458,382
Security and Safety	2,278,613	649,733	247,584	-	3,175,930	(38,200)	-	3,137,730
Logistical Services	6,056	2,040	234,604	-	242,700	-	-	242,700
<b>Total Oper. &amp; Maint. of Plant</b>	<b>\$24,945,253</b>	<b>\$7,330,694</b>	<b>\$56,760,280</b>	<b>\$10,011,207</b>	<b>\$99,047,434</b>	<b>(\$1,078,145)</b>	<b>\$6,648,358</b>	<b>\$104,617,647</b>
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	\$161,246	-	\$161,246	\$13,227	-	\$174,473
Fellowships	\$63,300	-	44,456	-	107,756	226,000	-	333,756
<b>Total Scholarships &amp; Fellowships</b>	<b>\$63,300</b>	<b>-</b>	<b>\$205,702</b>	<b>-</b>	<b>\$269,002</b>	<b>\$239,227</b>	<b>-</b>	<b>\$508,229</b>
<b>Total Operating Expenditures</b>	<b>\$628,607,301</b>	<b>\$162,390,374</b>	<b>\$198,313,482</b>	<b>\$37,699,619</b>	<b>\$1,027,010,776</b>	<b>(\$6,398,993)</b>	<b>\$16,412,367</b>	<b>\$1,037,024,149</b>
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$5,000</b>	<b>\$5,000</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$628,607,301</b>	<b>\$162,390,374</b>	<b>\$198,313,482</b>	<b>\$37,699,619</b>	<b>\$1,027,010,776</b>	<b>(\$6,398,993)</b>	<b>\$16,417,367</b>	<b>\$1,037,029,149</b>

Note: Columns may not add due to rounding.



**Table A9. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia**

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	\$169,395,497	\$41,316,991	\$8,348,253	\$7,295,966	\$226,356,707	(\$12,293,116)	\$2,577,161	\$216,640,752
Community Education	1,717,523	466,119	878,013	-	3,061,655	(913,649)	-	2,148,006
Off-Campus General Academic Inst.	107,502	26,297	799,800	-	933,599	(746,595)	-	187,004
<b>Total Instruction</b>	<b>\$171,220,522</b>	<b>\$41,809,407</b>	<b>\$10,026,066</b>	<b>\$7,295,966</b>	<b>\$230,351,961</b>	<b>(\$13,953,360)</b>	<b>\$2,577,161</b>	<b>\$218,975,762</b>
<b>Research</b>								
Institutes and Research Centers	\$20,550,884	\$5,460,203	\$6,345,601	\$1,110,500	\$33,467,187	(\$1,336,924)	-	\$32,130,263
Individual and Project Research	4,187,743	910,918	1,919,362	1,551,598	8,569,621	(1,457,512)	(\$39,323)	7,072,786
<b>Total Research</b>	<b>\$24,738,627</b>	<b>\$6,371,121</b>	<b>\$8,264,963</b>	<b>\$2,662,098</b>	<b>\$42,036,809</b>	<b>(\$2,794,436)</b>	<b>(\$39,323)</b>	<b>\$39,203,050</b>
<b>Public Service</b>								
Community Service	\$6,909,244	\$1,622,535	\$3,879,453	\$31,000	\$12,442,232	(\$906,072)	-	\$11,536,160
Cooperative Extension Service	-	-	-	-	-	(134,882)	-	(134,882)
Public Broadcasting Service	313,187	91,596	153,500	80,000	638,283	-	-	638,283
<b>Total Public Service</b>	<b>\$7,222,431</b>	<b>\$1,714,131</b>	<b>\$4,032,953</b>	<b>\$111,000</b>	<b>\$13,080,515</b>	<b>(\$1,040,954)</b>	<b>-</b>	<b>\$12,039,561</b>
<b>Academic Support</b>								
Libraries	\$6,671,925	\$1,865,408	\$2,914,398	\$4,314,003	\$15,765,734	(\$904,108)	(\$25,000)	\$14,836,626
Museums and Galleries	588,030	50	51,771	-	639,851	(3,064)	-	636,787
Educational Media Services	1,765,119	502,763	288,386	1,000	2,557,268	(48,960)	273,326	2,781,634
Ancillary Support	8,069,520	1,954,345	3,237,781	341,930	13,603,576	4,044,526	-	17,648,102
Acad Admin & Personnel Develop	17,899,715	4,491,688	5,835,308	95,000	28,321,712	8,660,311	-	36,982,023
<b>Total Academic Support</b>	<b>\$34,994,309</b>	<b>\$8,814,254</b>	<b>\$12,327,644</b>	<b>\$4,751,933</b>	<b>\$60,888,140</b>	<b>\$11,748,705</b>	<b>\$248,326</b>	<b>\$72,885,171</b>
<b>Student Services</b>								
Student Services Administration	\$3,003,839	\$802,023	\$1,717,483	\$55,001	\$5,578,346	(\$659,473)	(\$1,039,503)	\$3,879,370
Social and Cultural Development	2,575,702	543,072	2,356,283	-	5,475,057	1,604,892	240,000	7,319,949
Counseling and Career Guidance	1,999,680	1,586,823	324,618	500	3,911,621	(882,707)	-	3,028,914
Financial Aid Administration	1,214,589	328,529	108,330	5,001	1,656,449	(54,448)	-	1,602,001
Student Health Services	102,614	2,910	34,163	-	139,687	(96,071)	-	43,616
Student Admission & Records	3,920,278	1,056,117	1,820,550	33,454	6,830,399	(229,470)	-	6,600,929
<b>Total Student Services</b>	<b>\$12,816,702</b>	<b>\$4,319,474</b>	<b>\$6,361,427</b>	<b>\$93,956</b>	<b>\$23,591,559</b>	<b>(\$317,277)</b>	<b>(\$799,503)</b>	<b>\$22,474,779</b>
<b>Institutional Support</b>								
Executive Management	\$4,176,229	\$1,127,651	(\$958,986)	\$5,000	\$4,349,894	\$1,670,189	-	\$6,020,083
Fiscal Operations	3,183,508	863,133	789,543	-	4,836,184	(348,086)	-	4,488,098
General Administration	7,939,792	2,386,056	(1,111,818)	31,000	9,245,030	5,399,945	\$162,190	14,807,165
Public Relations and Development	8,892,046	2,597,620	2,096,103	2,100	13,587,869	(502,738)	-	13,085,131
<b>Total Institutional Support</b>	<b>\$24,191,575</b>	<b>\$6,974,460</b>	<b>\$814,842</b>	<b>\$38,100</b>	<b>\$32,018,977</b>	<b>\$6,219,310</b>	<b>\$162,190</b>	<b>\$38,400,477</b>
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	\$1,495,509	\$444,323	(\$297,740)	-	\$1,642,092	\$30,710	-	\$1,672,802
Building Maintenance	4,245,503	1,346,848	5,663,576	\$2,536,687	13,792,614	112,244	-	13,904,858
Custodial Services	4,013,063	1,188,334	276,062	-	5,477,459	(205,639)	-	5,271,820
Utilities	-	-	26,903,468	-	26,903,468	-	\$3,560,707	30,464,175
Landscape and Grounds Maintenance	983,400	286,802	364,388	-	1,634,590	-	-	1,634,590
Major Repairs and Renovations	-	-	512,208	951,950	1,464,158	-	-	1,464,158
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	6,056	2,040	234,604	-	242,700	-	-	242,700
<b>Total Operation &amp; Maint of Plant</b>	<b>\$10,743,531</b>	<b>\$3,268,347</b>	<b>\$33,656,566</b>	<b>\$3,488,637</b>	<b>\$51,157,081</b>	<b>(\$62,685)</b>	<b>\$3,560,707</b>	<b>\$54,655,103</b>
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	\$1,669	-	\$1,669	(\$1,022,839)	-	(\$1,021,170)
Fellowships	-	-	17,456	-	17,456	175,000	-	192,456
<b>Total Scholarships &amp; Fellowships</b>	<b>-</b>	<b>-</b>	<b>\$19,125</b>	<b>-</b>	<b>\$19,125</b>	<b>(\$847,839)</b>	<b>-</b>	<b>(\$828,714)</b>
<b>Total Operating Expenditures</b>	<b>\$285,927,697</b>	<b>\$73,271,193</b>	<b>\$75,503,587</b>	<b>\$18,441,689</b>	<b>\$453,144,166</b>	<b>(\$1,048,536)</b>	<b>\$5,709,558</b>	<b>\$457,805,188</b>
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$285,927,697</b>	<b>\$73,271,193</b>	<b>\$75,503,587</b>	<b>\$18,441,689</b>	<b>\$453,144,166</b>	<b>(\$1,048,536)</b>	<b>\$5,709,558</b>	<b>\$457,805,188</b>

Note: Columns may not add due to rounding.

Table A10. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
<b>Total Instruction</b>	-	-	-	-	-	-	-	-
<b>Research</b>								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
<b>Total Research</b>	-	-	-	-	-	-	-	-
<b>Public Service</b>								
Community Service	-	-	\$40,000	-	\$40,000	-	-	\$40,000
Cooperative Extension Service	\$28,315,443	\$8,000,278	7,643,099	\$20,000	43,978,820	(\$1,072,033)	\$125,000	43,031,787
Public Broadcasting Service	-	-	-	-	-	-	-	-
<b>Total Public Service</b>	\$28,315,443	\$8,000,278	\$7,683,099	\$20,000	\$44,018,820	(\$1,072,033)	\$125,000	\$43,071,787
<b>Academic Support</b>								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	-	-	-
<b>Total Academic Support</b>	-	-	-	-	-	-	-	-
<b>Student Services</b>								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>Total Student Services</b>	-	-	-	-	-	-	-	-
<b>Institutional Support</b>								
Executive Management	-	-	(\$780,000)	-	(\$780,000)	-	-	(\$780,000)
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
<b>Total Institutional Support</b>	-	-	(\$780,000)	-	(\$780,000)	-	-	(\$780,000)
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
<b>Total Operation &amp; Maint of Plant</b>	-	-	-	-	-	-	-	-
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
<b>Total Scholarships &amp; Fellowships</b>	-	-	-	-	-	-	-	-
<b>Total Operating Expenditures</b>	\$28,315,443	\$8,000,278	\$6,903,099	\$20,000	\$43,238,820	(\$1,072,033)	\$125,000	\$42,291,787
<b>Transfers</b>	-	-	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers</b>	\$28,315,443	\$8,000,278	\$6,903,099	\$20,000	\$43,238,820	(\$1,072,033)	\$125,000	\$42,291,787

Note: Columns may not add due to rounding.

**Table A11. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City**

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	\$91,000,379	\$21,156,182	\$12,041,576	\$167,600	\$124,365,737	(\$577,296)	-	\$123,788,441
Community Education	33,500	8,170	61,500	-	103,170	(15,000)	-	88,170
Off-Campus General Academic Inst.	-	-	77,500	-	77,500	(77,500)	-	-
<b>Total Instruction</b>	<b>\$91,033,879</b>	<b>\$21,164,352</b>	<b>\$12,180,576</b>	<b>\$167,600</b>	<b>\$124,546,407</b>	<b>(\$669,796)</b>	<b>-</b>	<b>\$123,876,611</b>
<b>Research</b>								
Institutes and Research Centers	\$62,500	\$19,028	\$27,721	-	\$109,249	-	-	\$109,249
Individual and Project Research	1,421,848	356,414	2,238,500	\$230,000	4,246,762	(\$472,661)	-	3,774,101
<b>Total Research</b>	<b>\$1,484,348</b>	<b>\$375,442</b>	<b>\$2,266,221</b>	<b>\$230,000</b>	<b>\$4,356,011</b>	<b>(\$472,661)</b>	<b>-</b>	<b>\$3,883,350</b>
<b>Public Service</b>								
Community Service	\$2,017,733	\$558,259	\$582,612	-	\$3,158,604	(\$140,000)	-	\$3,018,604
Cooperative Extension Service	95,000	22,000	22,425	-	139,425	(123,425)	-	16,000
Public Broadcasting Service	-	-	75,775	-	75,775	-	-	75,775
<b>Total Public Service</b>	<b>\$2,112,733</b>	<b>\$580,259</b>	<b>\$680,812</b>	<b>-</b>	<b>\$3,373,804</b>	<b>(\$263,425)</b>	<b>-</b>	<b>\$3,110,379</b>
<b>Academic Support</b>								
Libraries	\$4,452,383	\$1,191,939	\$1,455,032	\$3,103,937	\$10,203,291	-	-	\$10,203,291
Museums and Galleries	338,346	98,804	2,200	-	439,350	-	-	439,350
Educational Media Services	543,371	151,843	822,350	-	1,517,564	(\$380,211)	-	1,137,353
Ancillary Support	1,531,542	428,399	340,356	50,000	2,350,297	(113,323)	-	2,236,974
Acad Admin & Personnel Develop	8,078,129	1,797,166	3,419,963	66,500	13,361,758	(774,900)	-	12,586,858
<b>Total Academic Support</b>	<b>\$14,943,771</b>	<b>\$3,668,151</b>	<b>\$6,039,901</b>	<b>\$3,220,437</b>	<b>\$27,872,260</b>	<b>(\$1,268,434)</b>	<b>-</b>	<b>\$26,603,826</b>
<b>Student Services</b>								
Student Services Administration	\$2,746,401	\$666,728	\$942,496	-	\$4,355,625	\$1,811,201	-	\$6,166,826
Social and Cultural Development	797,890	195,959	1,120,791	-	2,114,640	(121,971)	-	1,992,669
Counseling and Career Guidance	1,359,490	381,903	162,625	-	1,904,018	(770,588)	-	1,133,430
Financial Aid Administration	737,670	219,457	60,000	-	1,017,127	-	-	1,017,127
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	1,614,447	469,316	188,458	-	2,272,221	(61,152)	-	2,211,069
<b>Total Student Services</b>	<b>\$7,255,898</b>	<b>\$1,933,363</b>	<b>\$2,474,370</b>	<b>-</b>	<b>\$11,663,631</b>	<b>\$857,490</b>	<b>-</b>	<b>\$12,521,121</b>
<b>Institutional Support</b>								
Executive Management	\$1,952,478	\$473,420	\$444,838	\$18,117	\$2,888,853	(\$214,800)	-	\$2,674,053
Fiscal Operations	1,060,784	314,730	2,076,989	1,635,454	5,087,957	6,768,611	-	11,856,568
General Administration	9,372,338	2,588,344	3,764,386	635,000	16,360,068	(2,930,170)	-	13,429,898
Public Relations and Development	3,533,872	1,008,416	1,685,603	-	6,227,891	(694,870)	-	5,533,021
<b>Total Institutional Support</b>	<b>\$15,919,472</b>	<b>\$4,384,910</b>	<b>\$7,971,816</b>	<b>\$2,288,571</b>	<b>\$30,564,769</b>	<b>\$2,928,771</b>	<b>-</b>	<b>\$33,493,540</b>
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	\$404,000	\$120,000	\$279,000	-	\$803,000	-	\$775,680	\$1,578,680
Building Maintenance	363,000	108,000	2,365,159	\$4,230,305	7,066,464	(\$320,000)	-	6,746,464
Custodial Services	2,487,000	740,000	538,200	75,000	3,840,200	-	-	3,840,200
Utilities	400,000	119,000	115,000	35,000	669,000	(669,000)	-	-
Landscape and Grounds Maintenance	-	-	7,018,000	-	7,018,000	-	-	7,018,000
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	1,213,000	361,000	44,000	-	1,618,000	-	-	1,618,000
Logistical Services	-	-	-	-	-	-	-	-
<b>Total Operation &amp; Maint of Plant</b>	<b>\$4,867,000</b>	<b>\$1,448,000</b>	<b>\$10,359,359</b>	<b>\$4,340,305</b>	<b>\$21,014,664</b>	<b>(\$989,000)</b>	<b>\$775,680</b>	<b>\$20,801,344</b>
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	\$250,500	-	\$250,500	\$250,000	-	\$500,500
Fellowships	\$63,300	-	21,000	-	84,300	-	-	84,300
<b>Total Scholarships &amp; Fellowships</b>	<b>\$63,300</b>	<b>-</b>	<b>\$271,500</b>	<b>-</b>	<b>\$334,800</b>	<b>\$250,000</b>	<b>-</b>	<b>\$584,800</b>
<b>Total Operating Expenditures</b>	<b>\$137,680,401</b>	<b>\$33,554,477</b>	<b>\$42,244,555</b>	<b>\$10,246,913</b>	<b>\$223,726,346</b>	<b>\$372,945</b>	<b>\$775,680</b>	<b>\$224,874,971</b>
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$137,680,401</b>	<b>\$33,554,477</b>	<b>\$42,244,555</b>	<b>\$10,246,913</b>	<b>\$223,726,346</b>	<b>\$372,945</b>	<b>\$775,680</b>	<b>\$224,874,971</b>

Note: Columns may not add due to rounding.

**Table A12. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, Missouri University of Science and Technology**

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	\$37,691,488	\$9,734,113	\$6,600,231	\$192,100	\$54,217,932	\$429,894	\$6,925	\$54,654,751
Community Education	-	-	24,009	-	24,009	-	-	24,009
Off-Campus General Academic Inst.	1,249,275	360,929	2,000,123	300,000	3,910,327	(4,367,504)	-	(457,177)
<b>Total Instruction</b>	<b>\$38,940,763</b>	<b>\$10,095,042</b>	<b>\$8,624,363</b>	<b>\$492,100</b>	<b>\$58,152,268</b>	<b>(\$3,937,610)</b>	<b>\$6,925</b>	<b>\$54,221,583</b>
<b>Research</b>								
Institutes and Research Centers	\$1,316,689	\$257,425	\$318,205	\$10,000	\$1,902,319	-	-	\$1,902,319
Individual and Project Research	1,952,935	437,618	1,132,891	863,875	4,387,319	(774,877)	-	3,612,442
<b>Total Research</b>	<b>\$3,269,624</b>	<b>\$695,043</b>	<b>\$1,451,097</b>	<b>\$873,875</b>	<b>\$6,289,639</b>	<b>(774,877)</b>	<b>-</b>	<b>\$5,514,762</b>
<b>Public Service</b>								
Community Service	\$585,351	\$166,745	\$468,412	-	\$1,220,508	(\$150,863)	-	\$1,069,645
Cooperative Extension Service	52,108	10,424	21,500	-	84,032	(44,340)	-	39,692
Public Broadcasting Service	157,699	45,528	-	-	203,227	-	-	203,227
<b>Total Public Service</b>	<b>\$795,158</b>	<b>\$222,697</b>	<b>\$489,912</b>	<b>-</b>	<b>\$1,507,767</b>	<b>(\$195,203)</b>	<b>-</b>	<b>\$1,312,564</b>
<b>Academic Support</b>								
Libraries	\$1,021,914	\$272,174	\$252,516	\$1,208,577	\$2,755,181	-	-	\$2,755,181
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	421,753	123,976	(274,005)	-	271,724	-	-	271,724
Ancillary Support	389,562	101,770	154,659	37,000	682,991	-	\$25,000	707,991
Acad Admin & Personnel Develop	1,564,169	429,499	379,817	-	2,373,486	(\$240,000)	-	2,133,486
<b>Total Academic Support</b>	<b>\$3,397,398</b>	<b>\$927,420</b>	<b>\$512,988</b>	<b>\$1,245,577</b>	<b>\$6,083,382</b>	<b>(\$240,000)</b>	<b>\$25,000</b>	<b>\$5,868,382</b>
<b>Student Services</b>								
Student Services Administration	\$1,210,977	\$349,610	\$178,104	-	\$1,738,691	-	-	\$1,738,691
Social and Cultural Development	1,455,110	358,212	1,627,660	-	3,440,982	(\$40,753)	\$143,795	3,544,024
Counseling and Career Guidance	973,021	277,014	293,523	-	1,543,558	-	-	1,543,558
Financial Aid Administration	305,415	88,173	30,330	-	423,918	-	-	423,918
Student Health Services	650,000	137,000	87,000	-	874,000	-	-	874,000
Student Admission & Records	1,973,991	554,606	838,399	-	3,366,996	-	-	3,366,996
<b>Total Student Services</b>	<b>\$6,568,514</b>	<b>\$1,764,615</b>	<b>\$3,055,016</b>	<b>-</b>	<b>\$11,388,145</b>	<b>(\$40,753)</b>	<b>\$143,795</b>	<b>\$11,491,187</b>
<b>Institutional Support</b>								
Executive Management	\$1,431,655	\$375,122	\$629,119	-	\$2,435,896	\$815,209	-	\$3,251,105
Fiscal Operations	1,289,507	369,432	424,674	-	2,083,613	-	-	2,083,613
General Administration	671,771	193,940	3,845	-	869,556	-	-	869,556
Public Relations and Development	2,113,624	602,390	784,865	-	3,500,879	139,680	-	3,640,559
<b>Total Institutional Support</b>	<b>\$5,506,557</b>	<b>\$1,540,884</b>	<b>\$1,842,503</b>	<b>-</b>	<b>\$8,889,944</b>	<b>\$954,889</b>	<b>-</b>	<b>\$9,844,833</b>
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	\$376,962	\$103,402	\$37,477	-	\$517,841	-	-	\$517,841
Building Maintenance	284,023	81,750	1,801,090	\$93,600	2,260,463	-	-	2,260,463
Custodial Services	1,331,881	382,508	82,173	10,400	1,806,962	-	-	1,806,962
Utilities	883,568	251,354	4,553,265	32,760	5,720,947	-	-	5,720,947
Landscape and Grounds Maintenance	419,547	114,431	78,530	5,000	617,508	-	-	617,508
Major Repairs and Renovations	27,898	8,054	625,334	2,040,505	2,701,791	-	-	2,701,791
Security and Safety	1,065,613	288,733	203,584	-	1,557,930	(\$38,200)	-	1,519,730
Logistical Services	-	-	-	-	-	-	-	-
<b>Total Operation &amp; Maint of Plant</b>	<b>\$4,389,492</b>	<b>\$1,230,232</b>	<b>\$7,381,453</b>	<b>\$2,182,265</b>	<b>\$15,183,442</b>	<b>(\$38,200)</b>	<b>-</b>	<b>\$15,145,242</b>
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	\$9,077	-	\$9,077	-	-	\$9,077
Fellowships	-	-	-	-	-	-	-	-
<b>Total Scholarships &amp; Fellowships</b>	<b>-</b>	<b>-</b>	<b>\$9,077</b>	<b>-</b>	<b>\$9,077</b>	<b>-</b>	<b>-</b>	<b>\$9,077</b>
<b>Total Operating Expenditures</b>	<b>\$62,867,506</b>	<b>\$16,475,933</b>	<b>\$23,366,408</b>	<b>\$4,793,817</b>	<b>\$107,503,664</b>	<b>(\$4,271,754)</b>	<b>\$175,720</b>	<b>\$103,407,629</b>
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$62,867,506</b>	<b>\$16,475,933</b>	<b>\$23,366,408</b>	<b>\$4,793,817</b>	<b>\$107,503,664</b>	<b>(\$4,271,754)</b>	<b>\$175,720</b>	<b>\$103,407,629</b>

Note: Columns may not add due to rounding.

Table A13. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	\$47,991,785	\$12,501,238	\$8,382,973	\$427,750	\$69,303,746	(\$228,614)	-	\$69,075,132
Community Education	10,000	2,000	15,000	-	27,000	5,000	-	32,000
Off-Campus General Academic Inst.	654,380	152,638	191,900	-	998,918	-	-	998,918
<b>Total Instruction</b>	<b>\$48,656,165</b>	<b>\$12,655,876</b>	<b>\$8,589,873</b>	<b>\$427,750</b>	<b>\$70,329,664</b>	<b>(\$223,614)</b>	<b>-</b>	<b>\$70,106,050</b>
<b>Research</b>								
Institutes and Research Centers	\$1,192,108	\$314,090	\$214,595	-	\$1,720,793	(\$42,491)	\$178,966	\$1,857,268
Individual and Project Research	677,652	102,707	2,205,713	\$186,500	3,172,572	(363,000)	-	2,809,572
<b>Total Research</b>	<b>\$1,869,760</b>	<b>\$416,797</b>	<b>\$2,420,308</b>	<b>\$186,500</b>	<b>\$4,893,365</b>	<b>(\$405,491)</b>	<b>\$178,966</b>	<b>\$4,666,840</b>
<b>Public Service</b>								
Community Service	\$1,612,991	\$987,516	\$613,036	-	\$3,213,543	(\$482,909)	-	\$2,730,634
Cooperative Extension Service	174,244	41,712	24,100	-	240,056	(277,070)	-	(37,014)
Public Broadcasting Service	254,617	66,218	-	-	320,835	-	-	320,835
<b>Total Public Service</b>	<b>\$2,041,852</b>	<b>\$1,095,446</b>	<b>\$637,136</b>	<b>-</b>	<b>\$3,774,434</b>	<b>(\$759,979)</b>	<b>-</b>	<b>\$3,014,455</b>
<b>Academic Support</b>								
Libraries	\$2,338,836	\$634,869	\$333,720	\$2,085,000	\$5,392,425	(\$196,249)	-	\$5,196,176
Museums and Galleries	67,510	14,788	14,200	-	96,498	-	-	96,498
Educational Media Services	991,901	269,187	94,683	5,000	1,360,771	(126,336)	-	1,234,435
Ancillary Support	3,287,744	940,799	2,940,808	715,250	7,884,601	(2,061,691)	-	5,822,910
Acad Admin & Personnel Develop	6,651,585	1,714,515	1,167,867	15,000	9,548,967	18,835	\$500,000	10,067,802
<b>Total Academic Support</b>	<b>\$13,337,576</b>	<b>\$3,574,158</b>	<b>\$4,551,278</b>	<b>\$2,820,250</b>	<b>\$24,283,262</b>	<b>(\$2,365,441)</b>	<b>\$500,000</b>	<b>\$22,417,821</b>
<b>Student Services</b>								
Student Services Administration	\$1,112,839	\$322,483	\$1,286,610	-	\$2,721,932	(\$891,587)	-	\$1,830,345
Social and Cultural Development	402,400	73,583	996,256	\$10,300	1,482,539	355,000	-	1,837,539
Counseling and Career Guidance	563,700	158,806	115,310	-	837,816	-	-	837,816
Financial Aid Administration	780,000	218,952	100,000	-	1,098,952	-	-	1,098,952
Student Health Services	2,500	800	26,700	-	30,000	-	-	30,000
Student Admission & Records	2,277,731	617,257	402,137	-	3,297,125	1,621,871	-	4,918,996
<b>Total Student Services</b>	<b>\$5,139,170</b>	<b>\$1,391,881</b>	<b>\$2,927,013</b>	<b>\$10,300</b>	<b>\$9,468,364</b>	<b>\$1,085,284</b>	<b>-</b>	<b>\$10,553,648</b>
<b>Institutional Support</b>								
Executive Management	\$1,866,083	\$531,164	\$404,520	-	\$2,801,767	\$3,237	-	\$2,805,004
Fiscal Operations	739,509	213,290	1,639,503	-	2,592,302	(162,703)	-	2,429,599
General Administration	2,395,146	691,320	(36,471)	\$57,373	3,107,368	629,077	-	3,736,445
Public Relations and Development	3,563,539	1,016,082	1,245,002	-	5,824,623	1,101,312	-	6,925,935
<b>Total Institutional Support</b>	<b>\$8,564,277</b>	<b>\$2,451,856</b>	<b>\$3,252,554</b>	<b>\$57,373</b>	<b>\$14,326,060</b>	<b>\$1,570,923</b>	<b>-</b>	<b>\$15,896,983</b>
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	\$509,148	\$148,470	\$99,688	-	\$757,306	(\$54,300)	\$54,300	\$1,604,844
Building Maintenance	1,644,599	469,508	753,101	-	2,867,208	47,299	901,838	2,968,807
Custodial Services	1,933,378	520,990	158,556	-	2,612,924	(3,100)	-	2,609,824
Utilities	-	-	3,644,695	-	3,644,695	(1,800)	-	3,642,895
Landscape and Grounds Maintenance	271,471	74,931	283,954	-	630,356	23,641	141,000	794,997
Major Repairs and Renovations	-	-	77,600	-	77,600	-	1,214,833	1,292,433
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
<b>Total Operation &amp; Maint of Plant</b>	<b>\$4,358,596</b>	<b>\$1,213,899</b>	<b>\$5,017,594</b>	<b>-</b>	<b>\$10,590,089</b>	<b>\$11,740</b>	<b>\$2,311,971</b>	<b>\$12,913,800</b>
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	(\$100,000)	-	(\$100,000)	\$796,066	-	\$696,066
Fellowships	-	-	6,000	-	6,000	51,000	-	57,000
<b>Total Scholarships &amp; Fellowships</b>	<b>-</b>	<b>-</b>	<b>(\$94,000)</b>	<b>-</b>	<b>(\$94,000)</b>	<b>\$847,066</b>	<b>-</b>	<b>\$753,066</b>
<b>Total Operating Expenditures</b>	<b>\$83,967,396</b>	<b>\$22,799,913</b>	<b>\$27,301,756</b>	<b>\$3,502,173</b>	<b>\$137,571,238</b>	<b>(\$239,512)</b>	<b>\$2,990,937</b>	<b>\$140,322,663</b>
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$83,967,396</b>	<b>\$22,799,913</b>	<b>\$27,301,756</b>	<b>\$3,502,173</b>	<b>\$137,571,238</b>	<b>(\$239,512)</b>	<b>\$2,990,937</b>	<b>\$140,322,663</b>

Note: Columns may not add due to rounding.

Table A14. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	\$22,000	-	\$11,000	-	\$33,000	(\$33,115)	-	(\$115)
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
<b>Total Instruction</b>	<b>\$22,000</b>	<b>-</b>	<b>\$11,000</b>	<b>-</b>	<b>\$33,000</b>	<b>(\$33,115)</b>	<b>-</b>	<b>(\$115)</b>
<b>Research</b>								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
<b>Total Research</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Public Service</b>								
Community Service	\$7,345,163	\$2,182,964	\$7,235,434	\$434,027	\$17,197,588	\$840,335	\$2,530,477	\$20,568,400
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
<b>Total Public Service</b>	<b>\$7,345,163</b>	<b>\$2,182,964</b>	<b>\$7,235,434</b>	<b>\$434,027</b>	<b>\$17,197,588</b>	<b>\$840,335</b>	<b>\$2,530,477</b>	<b>\$20,568,400</b>
<b>Academic Support</b>								
Libraries	\$1,352,460	\$381,588	\$4,194,425	-	\$5,928,473	-	-	\$5,928,473
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	\$461,470	-	461,470
Acad Admin & Personnel Develop	698,984	202,616	495,680	-	1,397,280	(301,818)	-	1,095,462
<b>Total Academic Support</b>	<b>\$2,051,444</b>	<b>\$584,204</b>	<b>\$4,690,105</b>	<b>-</b>	<b>\$7,325,753</b>	<b>\$159,652</b>	<b>-</b>	<b>\$7,485,405</b>
<b>Student Services</b>								
Student Services Administration	\$1,098,203	\$326,935	\$511,917	-	\$1,937,055	(\$1,937,055)	-	-
Social and Cultural Development	-	-	3,500	-	3,500	(2,000)	-	\$1,500
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>Total Student Services</b>	<b>\$1,098,203</b>	<b>\$326,935</b>	<b>\$515,417</b>	<b>-</b>	<b>\$1,940,555</b>	<b>(\$1,939,055)</b>	<b>-</b>	<b>\$1,500</b>
<b>Institutional Support</b>								
Executive Management	\$4,828,458	\$1,229,333	\$819,058	-	\$6,876,849	(\$1,405,385)	-	\$5,471,464
Fiscal Operations	3,017,780	872,373	1,114,663	-	5,004,816	(451,889)	-	4,552,927
General Administration	9,324,324	2,699,351	7,552,309	\$111,000	19,686,984	(4,011,423)	\$3,599,695	19,275,256
Public Relations and Development	1,489,852	208,204	685,782	150,000	2,533,838	(551,018)	-	1,982,820
<b>Total Institutional Support</b>	<b>\$18,660,414</b>	<b>\$5,009,261</b>	<b>\$10,171,812</b>	<b>\$261,000</b>	<b>\$34,102,487</b>	<b>(\$6,419,715)</b>	<b>\$3,599,695</b>	<b>\$31,282,467</b>
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	\$586,634	\$170,216	(\$165,692)	-	\$591,158	-	-	\$591,158
Building Maintenance	-	-	230,000	-	230,000	-	-	230,000
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	281,000	-	281,000	-	-	281,000
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
<b>Total Operation &amp; Maint of Plant</b>	<b>\$586,634</b>	<b>\$170,216</b>	<b>\$345,308</b>	<b>-</b>	<b>\$1,102,158</b>	<b>-</b>	<b>-</b>	<b>\$1,102,158</b>
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	-	-	-	(\$10,000)	-	(10,000)
Fellowships	-	-	-	-	-	-	-	-
<b>Total Scholarships &amp; Fellowships</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$10,000)</b>	<b>-</b>	<b>(10,000)</b>
<b>Total Operating Expenditures</b>	<b>\$29,763,858</b>	<b>\$8,273,580</b>	<b>\$22,969,076</b>	<b>\$695,027</b>	<b>\$61,701,541</b>	<b>(\$7,401,898)</b>	<b>\$6,130,172</b>	<b>\$60,429,815</b>
<b>Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$5,000</b>	<b>\$5,000</b>
<b>Total Expenditures &amp; Transfers</b>	<b>\$29,763,858</b>	<b>\$8,273,580</b>	<b>\$22,969,076</b>	<b>\$695,027</b>	<b>\$61,701,541</b>	<b>(\$7,401,898)</b>	<b>\$6,135,172</b>	<b>\$60,434,815</b>

Note: Columns may not add due to rounding.

Table A15. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non-Mandatory Transfers	Total Expenditures & Transfers
<b>Instruction</b>								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
<b>Total Instruction</b>	-	-	-	-	-	-	-	-
<b>Research</b>								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
<b>Total Research</b>	-	-	-	-	-	-	-	-
<b>Public Service</b>								
Community Service	-	-	-	-	-	-	-	-
Cooperative Extension Service	-	-	-	-	-	-	-	-
Public Broadcasting Service	-	-	-	-	-	-	-	-
<b>Total Public Service</b>	-	-	-	-	-	-	-	-
<b>Academic Support</b>								
Libraries	-	-	-	-	-	-	-	-
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	\$85,000	\$15,000	\$25,000	-	\$125,000	\$7,261,795	\$505,300	\$7,892,095
<b>Total Academic Support</b>	\$85,000	\$15,000	\$25,000	-	\$125,000	\$7,261,795	\$505,300	\$7,892,095
<b>Student Services</b>								
Student Services Administration	-	-	-	-	-	-	-	-
Social and Cultural Development	-	-	-	-	-	-	-	-
Counseling and Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>Total Student Services</b>	-	-	-	-	-	-	-	-
<b>Institutional Support</b>								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	-	-	-	-	-	-
General Administration	-	-	-	-	-	-	-	-
Public Relations and Development	-	-	-	-	-	-	-	-
<b>Total Institutional Support</b>	-	-	-	-	-	-	-	-
<b>Operation &amp; Maintenance of Plant</b>								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services	-	-	-	-	-	-	-	-
<b>Total Operation &amp; Maint of Plant</b>	-	-	-	-	-	-	-	-
<b>Scholarships &amp; Fellowships</b>								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
<b>Total Scholarships &amp; Fellowships</b>	-	-	-	-	-	-	-	-
<b>Total Operating Expenditures</b>	\$85,000	\$15,000	\$25,000	-	\$125,000	\$7,261,795	\$505,300	\$7,892,095
<b>Transfers</b>	-	-	-	-	-	-	-	-
<b>Total Expenditures &amp; Transfers</b>	\$85,000	\$15,000	\$25,000	-	\$125,000	\$7,261,795	\$505,300	\$7,892,095

Note: Columns may not add due to rounding.