



**University of Missouri System**  
COLUMBIA | KANSAS CITY | ROLLA | ST. LOUIS

**FISCAL YEAR 2017 BUDGET**



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# University of Missouri System FY2017 Budget

## Introduction and Overview

The University of Missouri System Operating Budget Book presents summary information on total sources and uses of the University's funds by major fund groups. Additional information is provided on the current funds which include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, public service, and economic developments, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency.

Budget planning and development was guided by the campus strategic plans and the policy decisions and planning parameters of the President and the Board of Curators. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates approved by the Board. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, supplemental course fees, and other required fees.

Assumptions for planning included the following:

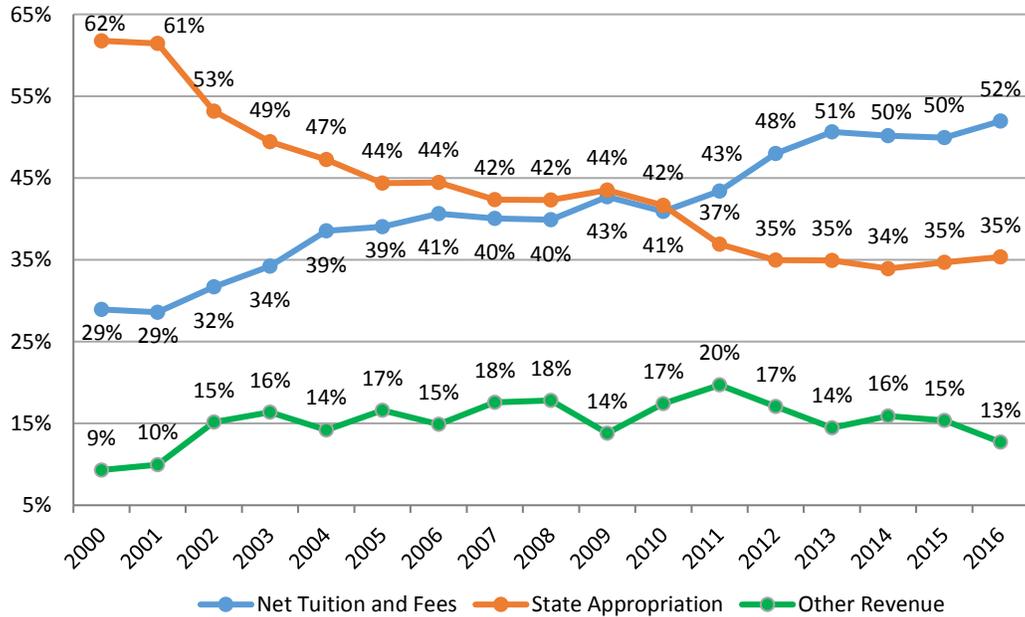
- State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. State appropriations for general operations include \$17.4 million in performance funding allocated to the campuses for strategic priorities.
- Tuition and fee budgets are based on the tuition and fee rates as approved by the Board of Curators in May 2016. Changes in enrollments, student mix, and institutional aid are determined by the individual campuses. In general enrollments are planned to decrease from FY2016.
- The following salary and wages guidelines were used by the campuses for FY2017 budget planning:
  - Each campus will recommend for Board approval a salary and wage budget consistent with campus needs. Budget increases should support faculty and staff salary merit, market and equity adjustments consistent with the campus's faculty and staff recruitment and retention strategy as well as their position relative to their peers based on available market data and information.*
  - Salary and wage budget increases varied by campus from a 0%-2% increase in the salary and wage base.

- The flat benefit rate assessment remained unchanged at 27.72% of eligible salaries plus applicable FICA charges.
- Other increases in compensation expenditures are driven by strategic investment by the campuses in order to achieve their strategic plans while decreases are driven by campuses needs to balance their budgets by freezing and eliminating positions.
- Other Operating Expenditures budgets reflect cost adjustments related to insurance, utilities, computing, compliance, maintenance and repair, inflation and other costs of doing business that must be funded.
- The budget reflects actions taken by the campuses to balance their budget and reallocate resources to fund their strategic priorities.

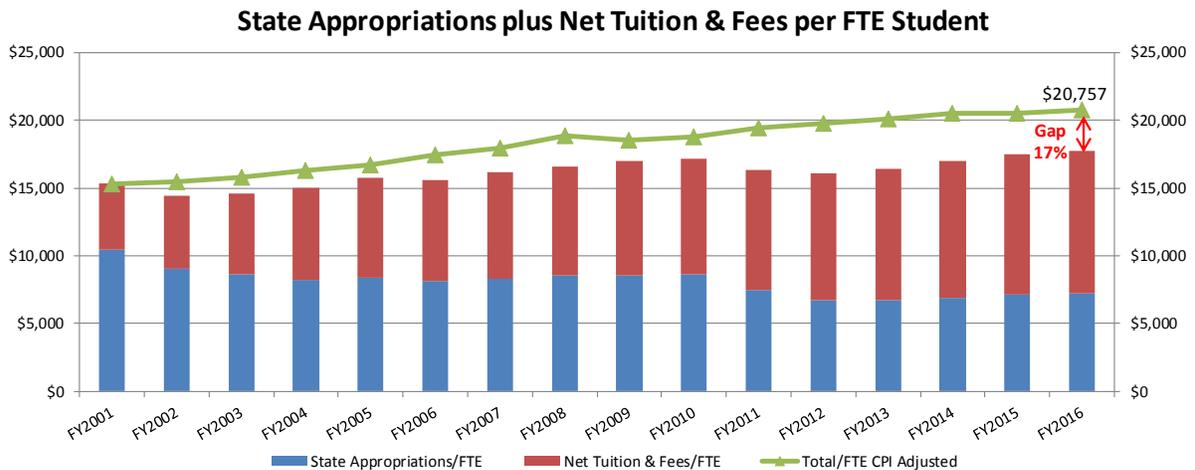
The budgets reported in this document are based on the original detail budgets for the University as entered into the Hyperion Budget system for the fiscal year.

## Funding Our University

The two primary sources of funding for the University of Missouri are net tuition and fees and state appropriations. These two funding sources historically account for over 85% of revenue for operations. In recent years there has been a shift away from state appropriations to net tuition and fees as the primary funding source. This is a nationwide shift and is not anticipated to change. As illustrated by the chart below, state appropriations' share of revenue has declined from 62% in FY2001 to 35% in FY2016. This is a result of a decline in state appropriations, increases in enrollment, and increases in tuition and fee rates.



The chart below shows funding per FTE student and the shift in funding from state appropriations, shown in blue to net tuition and fees shown in red.



\* Includes State Appropriations and Net Tuition & Fees for Operations Fund

In real terms, the University of Missouri is spending about \$3,000 less to educate students than it did in FY2001, or a 17% decline in revenues per student as shown by the green line.

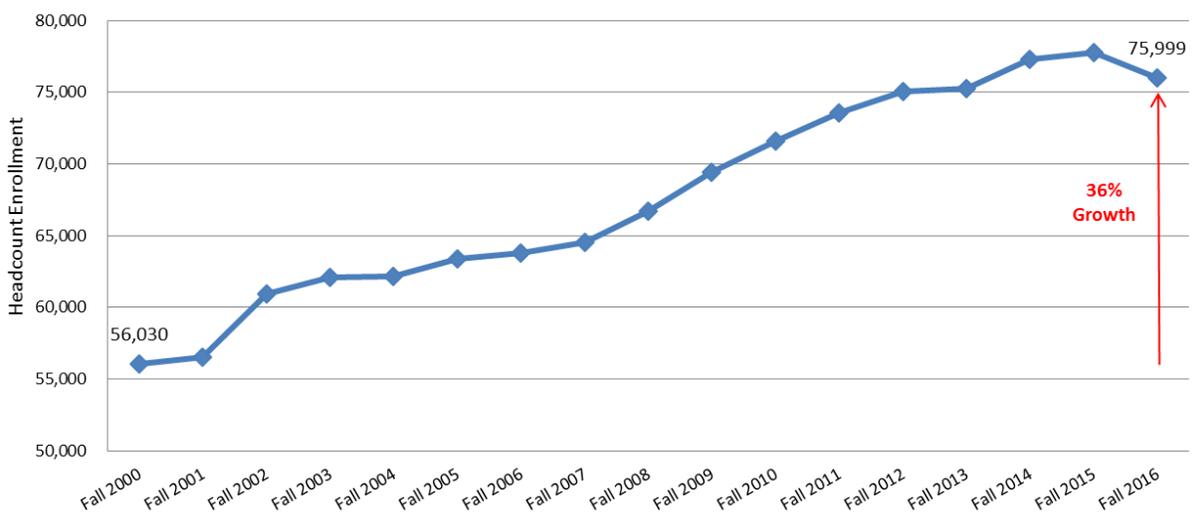
Missouri's support for higher education on a per capita basis is less than comparator states as illustrated by the following chart which shows the per capita state spending on higher education in our neighboring states. Missouri's per capita investment of \$170 is less than half of Nebraska and significantly less than our neighbors and the national average of \$244. Currently Missouri ranks 46<sup>th</sup> in per capital funding for higher education.

**FY2016 State Appropriations for Higher Ed per Capita**

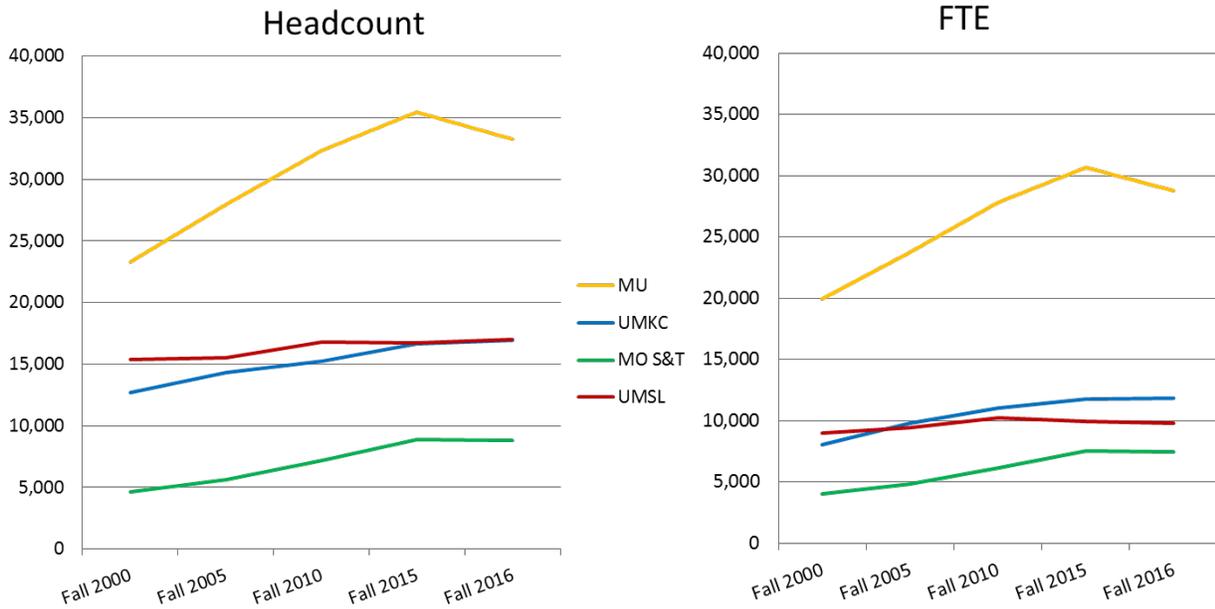


Making matters worse, as state appropriations began to decline and stagnate, the University of Missouri experienced a large growth in enrollment, of close to 20,000 students.

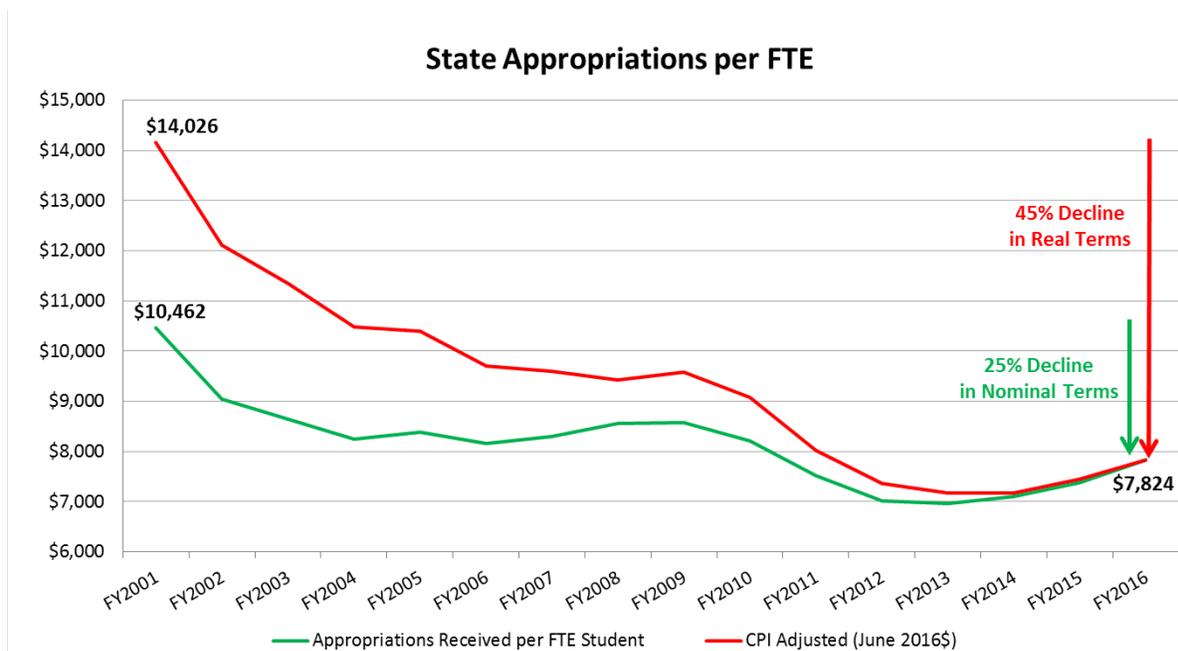
**Enrollment Growth Fall 2000 - Fall 2016**



The large growth in enrollment did not occur equally across the campuses as illustrated by the charts below. The majority of the growth occurred at MU and Missouri S&T. In addition, the enrollment growth also occurred in the higher cost STEM and health care areas across the four campuses.



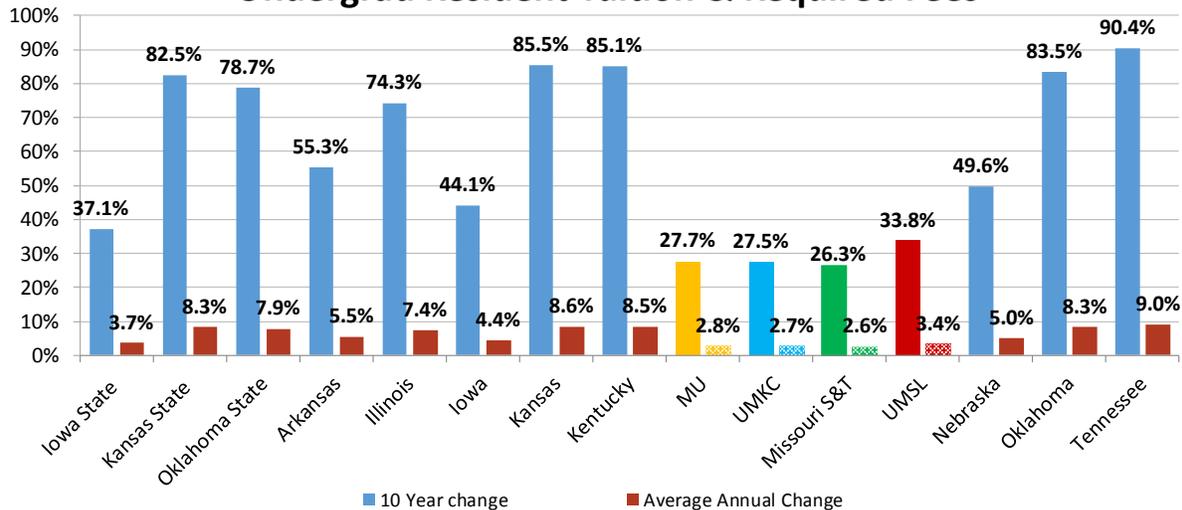
The combination of declining state support and rapidly increasing enrollments resulted in significantly reduced state support per FTE student.



\* Includes State Appropriations for University Fund

Unlike others in the region UM System campuses have limited tuition increases over the last decade. This is due in part to the passage of the Higher Education Student Funding Act (HEFSA) in FY2008, also known as SB389, which effectively limits the growth in tuition and required fees for resident undergraduate students to the CPI.

### FY2006-2016 Changes in Undergrad Resident Tuition & Required Fees



Since FY2014 all new state support has come as performance funding or line item appropriations for specific programs. Performance funding was begun by the Governor and formalized by the legislature in FY2015 in SB492. Each institution has five performance funding measures approved by the Missouri Department of Higher Education which rely on existing, externally validated data. Success is measured in two ways, either by improvement from one year to the next or by being at or above “sustained excellence”. The University of Missouri System is one institution for performance funding and sustained excellence is defined as the top 1/3 of all US public doctoral institutions. This means that the University of Missouri System is compared to the top one third of institutions for performance outcomes while we are funded in the bottom fifth.

The University of Missouri System’s performance funding measures are:

1. Freshmen to sophomore retention rate for **student success and progress**
2. Six-year cohort graduation rate for **increased degree attainment**
3. Performance on professional/occupational licensure exams for **quality of student learning**
4. Percent of total education and general expenditures expended on the core mission (instruction, research, and public service) for **financial responsibility and efficiency**
5. Business sponsored research and development expenditures for our **mission specific measure.**

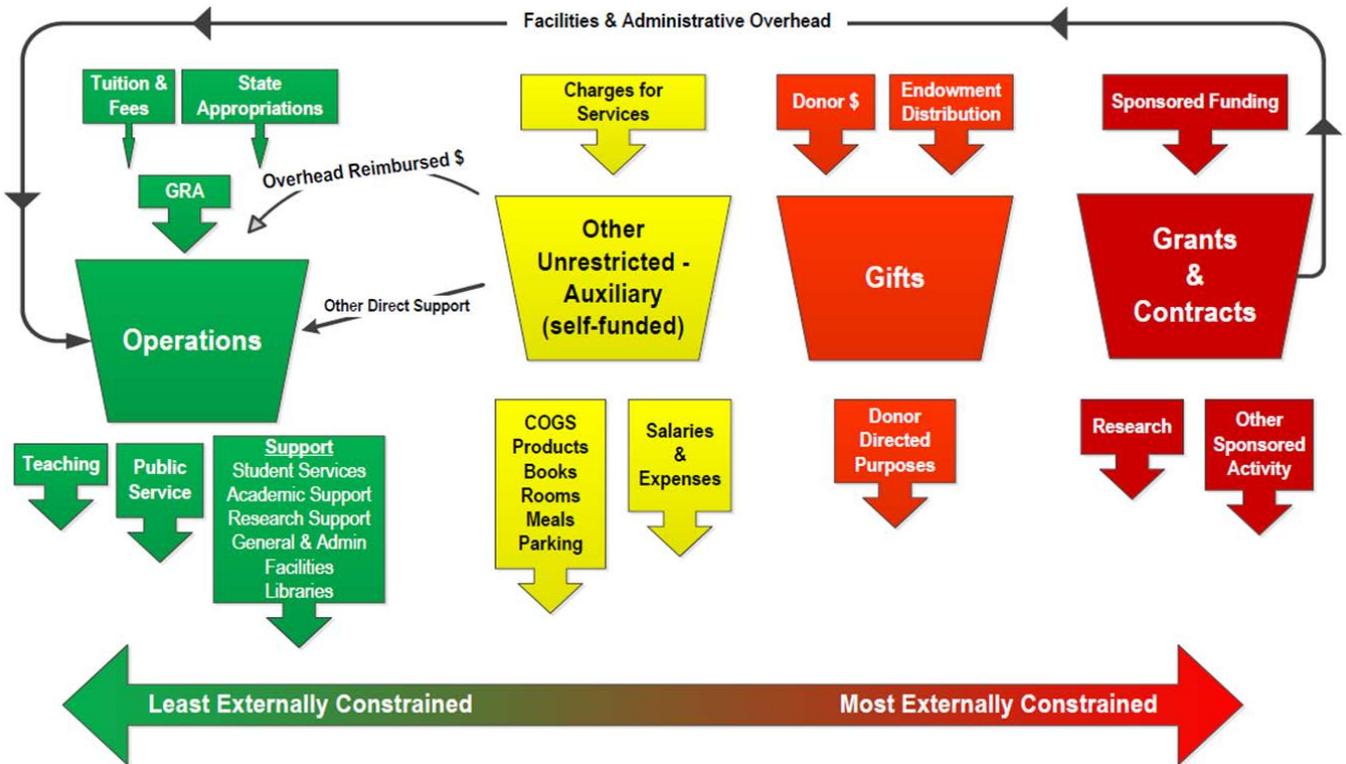
A new 6<sup>th</sup> measure will be added in FY2019 related to graduate outcomes. The University of Missouri System has been successful in meeting all of its performance funding measures since their inception.

The University of Missouri System will continue to face budget challenges, with one of the key challenges being **limited revenue growth**. The Higher Education Student Funding Act creates tuition and fee growth constraints. State revenue growth is anticipated to be limited with increasing demands from social services putting higher education appropriations support in jeopardy. Without increased state support, the University will not be able to grow enrollments and may have difficulty sustaining current enrollment levels without additional revenue.

On the expenditure side, **competitive salaries** and **increasing benefit costs** are serious issues that must be addressed. In addition, **facilities reinvestment** has taken a “back seat” over the past two decades and this **cannot** continue. Deferred maintenance and repair backlogs of \$1.8 billion require action plans that include increased funding, as well as better space management and utilization.

## The Color of Money

Within the University setting it is important to understand that all money is not created equal. The chart below illustrates this concept for current funds using a basic stoplight analogy.



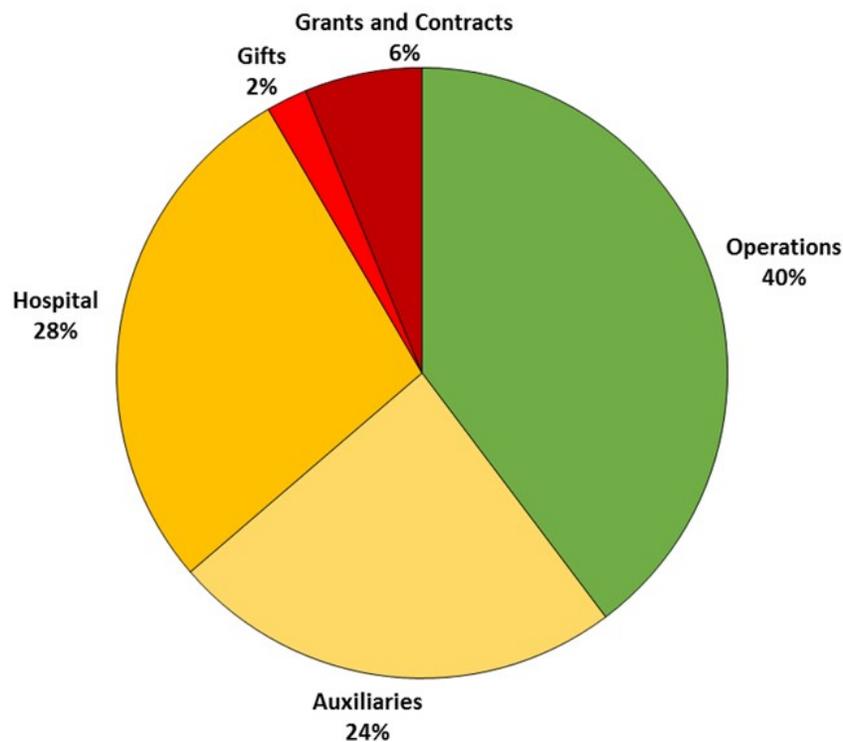
The concept is that a green dollar, or a dollar in the operations fund, is more valuable than a dollar received from a sponsored research award. The less externally constrained a dollar is, the more valuable it becomes. The operations fund dollars are the least externally constrained funds that the University has. They are represented on the chart as green dollars and can be spent for anything that is legal and ethical. The primary source of these funds are state appropriations and net tuition and fees. These “green” dollars are used to support teaching and public service, and to provide student services, academic support, research support, and general administration and facilities support. They are used to pay salaries, pay electric bills, repair a piece of equipment, maintain buildings, run information systems, and support human resources.

Auxiliary enterprises and other unrestricted activities are shown on this chart in yellow. Their revenue is less valuable to the University because while still unrestricted by external forces, it is more constrained than operating fund dollars. The resources they receive are generated from the services they provide. These self supporting businesses should generate enough money from their operations to pay the full cost of providing services including the repair and maintenance and future replacement of any facilities and equipment they utilize. In addition, these self supporting operations should pay the operating fund overhead for services provided to them. Some also provide direct support to the operating fund. The University’s largest auxiliary is MU Health Care.

Other auxiliaries include intercollegiate athletics, student housing and dining, university bookstores, and student recreation centers.

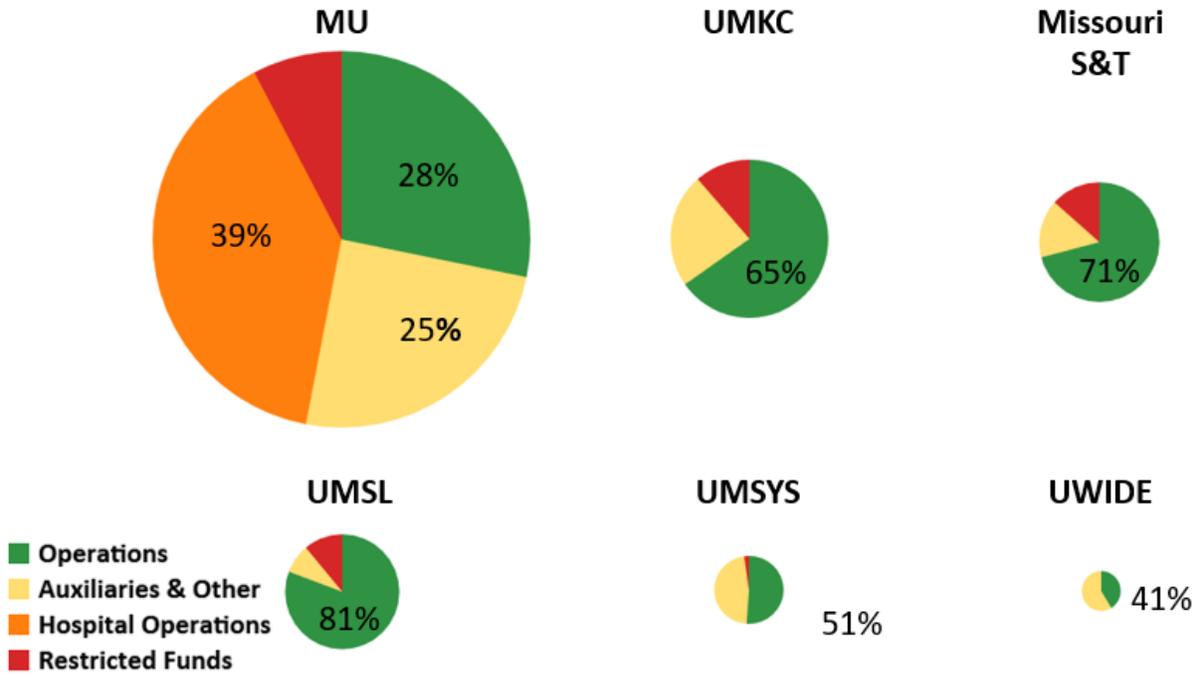
Resources that are restricted in use by external donors or sponsoring agencies are the most externally constrained resources of the University. These funds, which are shown in red on the chart, can only be expended as prescribed by the donor and for nothing else the University might need. Restricted grants and contracts, shown in dark red are the most constrained as not only must they be spent in accordance with rules by the sponsoring agency but there are also specific outcomes required in exchange for the funding.

The chart below shows the FY2017 University of Missouri System current funds budget by fund type. Operations, the most valuable dollars because they are the most flexible, make up 40% of the total current funds budget. Other unrestricted operations such as auxiliaries and hospitals combine to make up 52% of the current funds budget (shown in yellow), while the red restricted dollars from gifts, endowment distributions and grants and contracts only fund 8% of the budget.

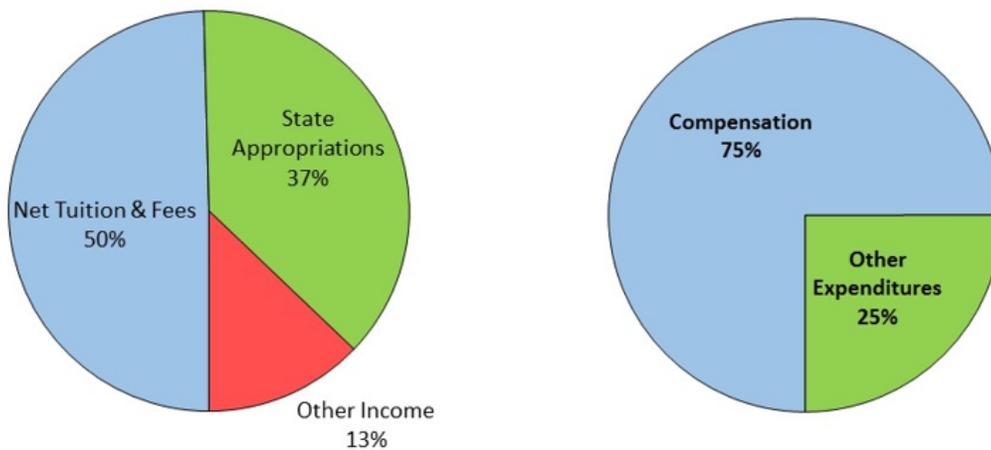


The following chart illustrates the distribution of the current funds budget by fund type and color of money for each campus and UM unit. The size of the pie charts are proportional to the campuses current fund budgets. The operations fund varies greatly as a percentage of the total current fund budgets of the campuses. At MU the operations fund is only 28% of the total while the hospital, auxiliaries and other unrestricted enterprises combine for 64%. The operations fund at UMSL is 81% of their total current funds budget, with the other campuses and system units somewhere in between.

## FY2017 University of Missouri Campus/Unit Current Fund Budgets by Fund Type



The charts below provide additional insights into the University of Missouri System’s \$1.2 billion operations fund budget for FY2017. Net tuition and fees and state appropriations combine to contribute 87% of the operations fund budget and compensation of faculty and staff makes up 75% of the budgeted expenditures for FY2017.



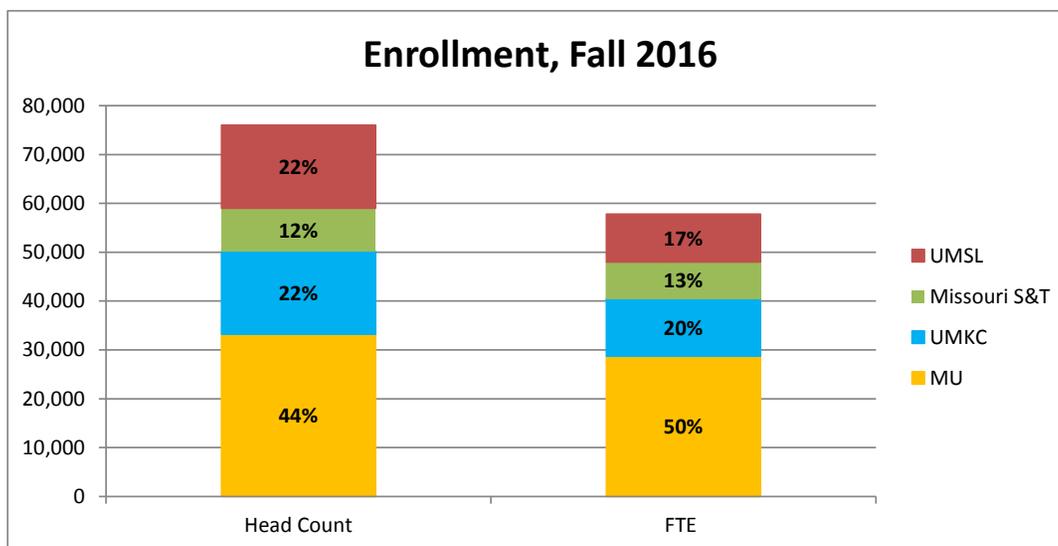
Other Income includes gifts, endowment & investment income, federal appropriations, & miscellaneous.

## UNIVERSITY OF MISSOURI SYSTEM

### Statistical Highlights

| <b>Enrollment, Fall 2016</b> | <u>Head Count</u> | <u>FTE</u>    |
|------------------------------|-------------------|---------------|
| MU                           | 33,239            | 28,724        |
| UMKC                         | 16,936            | 11,814        |
| Missouri S&T                 | 8,835             | 7,458         |
| UMSL                         | <u>16,989</u>     | <u>9,789</u>  |
| <b>Total Enrollment</b>      | <b>75,999</b>     | <b>57,785</b> |

*(77 percent undergraduate, 23 percent graduate and first professional students)*



#### **Degrees and Certificates Awarded, FY2016**

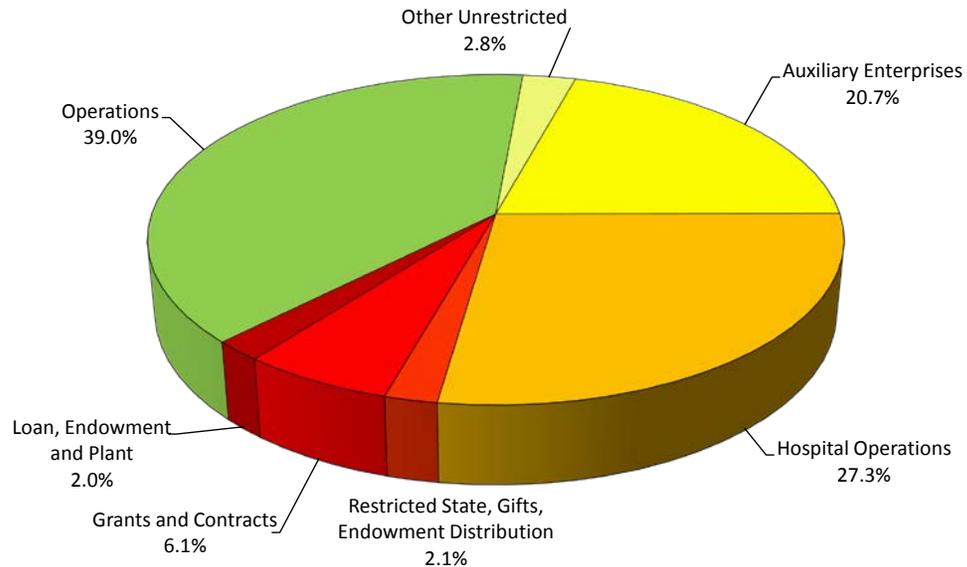
|                                       |               |
|---------------------------------------|---------------|
| Undergraduate Certificate             | 44            |
| Bachelor's                            | 11,654        |
| Graduate Certificate                  | 839           |
| Master's                              | 4,330         |
| Educational Specialist                | 100           |
| Doctor's-research/scholarship         | 720           |
| Doctor's-professional practice        | <u>833</u>    |
| <b>Total Degrees and Certificates</b> | <b>18,520</b> |

#### **Faculty and Staff Headcount, Fall 2015**

|   |                      |
|---|----------------------|
| Total Faculty                                       | 5,983                |
| <i>(65 percent full-time, 35 percent part-time)</i> |                      |
| Total Staff   | 17,769               |
| <i>(78 percent full-time, 22 percent part-time)</i> |                      |
| <b>Total faculty and staff</b>                      | <u><b>23,752</b></u> |

**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2017 All Funds Revenues Budget Summary

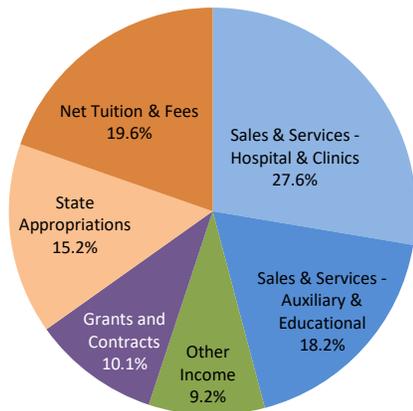
| Fund  | Definition   | Amount               |
|---|--|----------------------|
| Operations                                      | The Operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. It is funded primarily by tuition and fees and state appropriations for operations.  | 1,202,351,317        |
| Other Unrestricted                              | Other Unrestricted funds are comprised of Service Operations, Continuing Education, and Self Insurance Funds. <u>Service Operations</u> provide services to departments or other organizational units within the University. <u>Continuing Education</u> extends the campus course offerings outside of the normal time, space, and campus location. <u>Self Insurance Funds</u> include medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term liability, and worker's compensation.   | 87,662,931           |
| Auxiliary Enterprises                           | Auxiliary Enterprises are self-supporting activities that provide services primarily to students, faculty, staff, and patients.  | 637,590,620          |
| Hospital Operations                             | The Hospital Operations fund is primarily composed of the combined clinical operations of MU Hospitals & Clinics, Ellis Fischel Cancer Center, Missouri Orthopaedic Institute, Missouri Psychiatric Center, and Women's and Children's Hospital.   | 844,063,437          |
| Restricted State, Gifts, Endowment Distribution | These are funds restricted by third parties. They are comprised primarily of gifts, endowment distributions, and restricted state appropriations.  | 65,710,331           |
| Grants and Contracts                            | Grants and Contracts are comprised of restricted funds including federal grants, Pell grants, state grants, and other grants and contracts.  | 188,419,157          |
| <b>Total Current Funds</b>                      |  | <b>3,025,797,794</b> |
| Loan, Endowment and Plant                       | <u>Loan funds</u> are used to record activity on funds available for loans to students. <u>Endowment and similar funds</u> include all gifts, bequests, and other funds directed to be used to support a University program in perpetuity. Ninety percent of the endowment fund is restricted for use by donors and most of the remaining ten percent has been designated by the Board or administration for special use. The <u>plant fund group</u> is used to record acquisition and replacement of assets, to pay off debt, and to record the net investment in assets (equity) from both current expenditures and reserves for renewal and replacement. | 60,722,416           |
| <b>Total University Funds</b>                   |  | <b>3,086,520,210</b> |



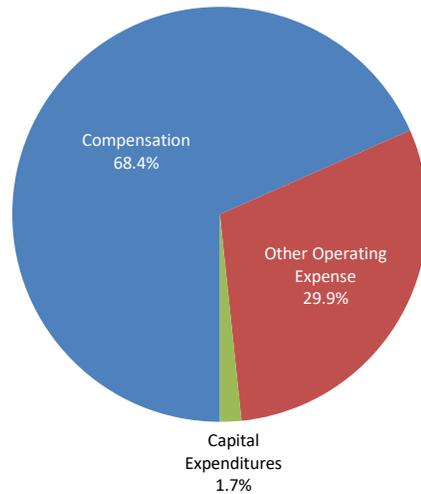
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2017 Current Funds Budget Summary

|                             | FY15<br>Actual       | FY16<br>Actual       | FY17<br>Budget       |
|-----------------------------|----------------------|----------------------|----------------------|
| <b>Beginning Net Assets</b> | <b>788,023,692</b>   | <b>856,962,675</b>   | <b>887,414,476</b>   |
| <b>Revenues</b>             | <b>2,998,975,441</b> | <b>3,106,401,298</b> | <b>3,025,797,794</b> |
| Compensation                | 1,803,909,363        | 1,881,460,368        | 1,904,131,759        |
| Other Expenses              | 859,011,246          | 900,269,732          | 880,365,979          |
| <b>Expenditures</b>         | <b>2,662,920,609</b> | <b>2,781,730,100</b> | <b>2,784,497,739</b> |
| <b>Transfers</b>            | <b>(267,115,849)</b> | <b>(600,465,126)</b> | <b>(222,724,439)</b> |
| <b>Change in Net Assets</b> | <b>68,938,983</b>    | <b>(275,793,928)</b> | <b>18,575,616</b>    |
| <b>Ending Net Assets</b>    | <b>856,962,675</b>   | <b>581,168,747</b>   | <b>905,990,091</b>   |

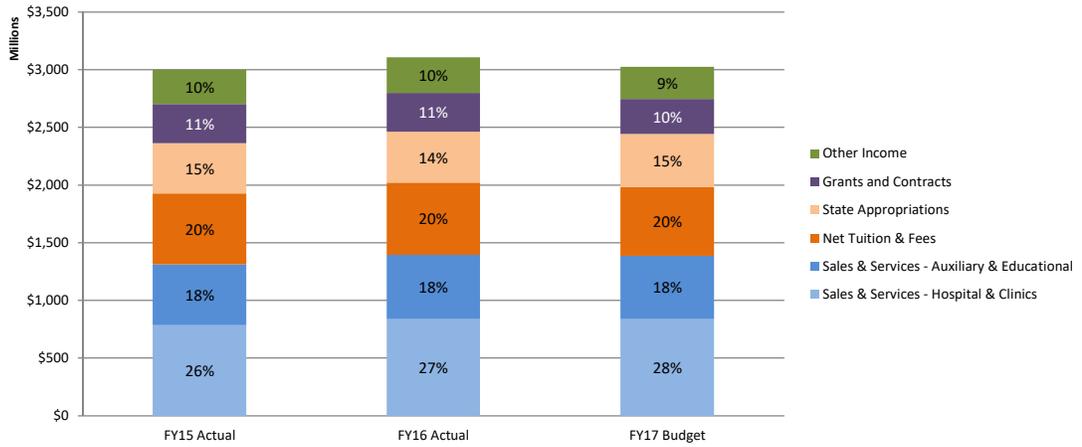
**FY17 Current Funds Revenues: \$3.0 Billion**



**FY17 Current Funds Expenditures: \$2.8 Billion**



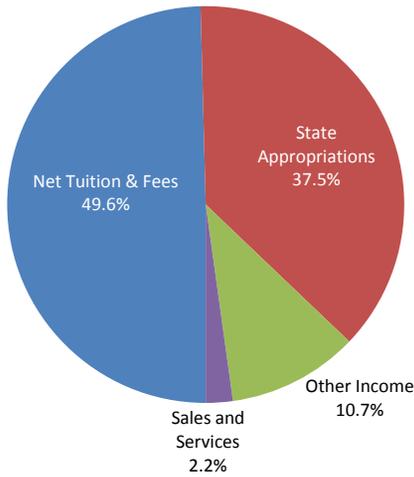
**Total Budget by Revenue Source**



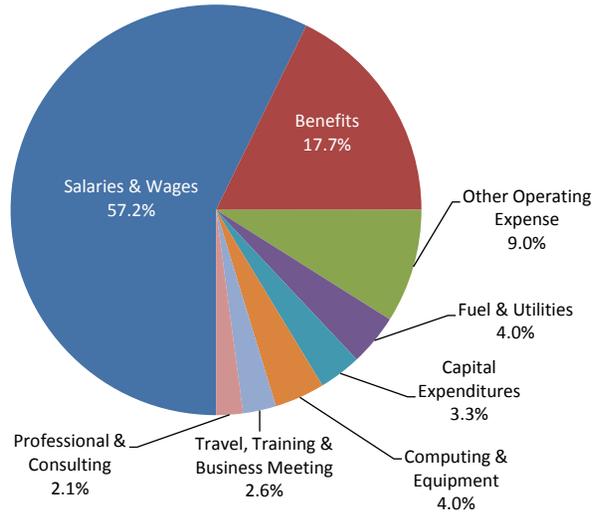
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2017 Operations Fund Budget Summary

|                             | FY15<br>Actual       | FY16<br>Actual       | FY17<br>Budget       |
|-----------------------------|----------------------|----------------------|----------------------|
| <b>Beginning Net Assets</b> | <b>451,261,363</b>   | <b>499,070,727</b>   | <b>485,951,394</b>   |
| <b>Revenues</b>             | <b>1,232,124,874</b> | <b>1,234,412,564</b> | <b>1,202,351,317</b> |
| Compensation                | 919,072,314          | 926,464,185          | 912,161,607          |
| Other Expenses              | 252,018,634          | 245,055,142          | 304,212,384          |
| <b>Expenditures</b>         | <b>1,171,090,948</b> | <b>1,171,519,327</b> | <b>1,216,373,990</b> |
| <b>Transfers</b>            | <b>(13,224,563)</b>  | <b>(66,293,484)</b>  | <b>(258,743)</b>     |
| <b>Change in Net Assets</b> | <b>47,809,363</b>    | <b>(3,400,247)</b>   | <b>(14,281,416)</b>  |
| <b>Ending Net Assets</b>    | <b>499,070,727</b>   | <b>495,670,480</b>   | <b>471,669,978</b>   |

**FY17 Operations Fund Revenues:  
\$1.2 Billion**



**FY17 Operations Fund Expenditures:  
\$1.2 Billion**



**Operations Fund Key Points**

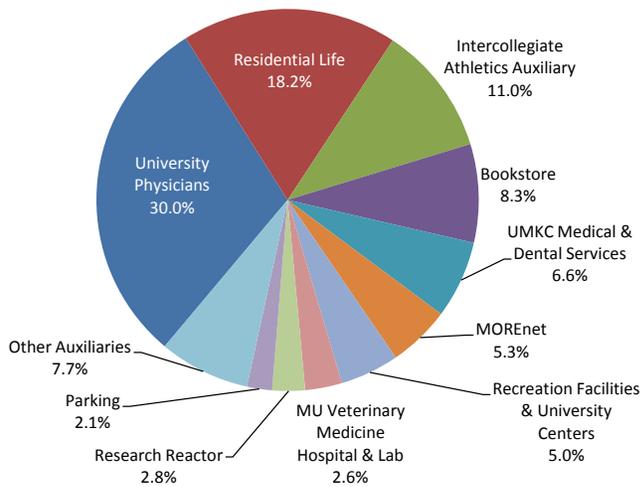
- Funded primarily (87%) by net tuition & fees and state appropriations
- Compensation is 75% of expenses.
- 59% of expenses on primary programs of Instruction, Research, and Public Service
- Transfers are primarily to the plant fund.

**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2017 Auxiliary Enterprises Fund Budget Summary

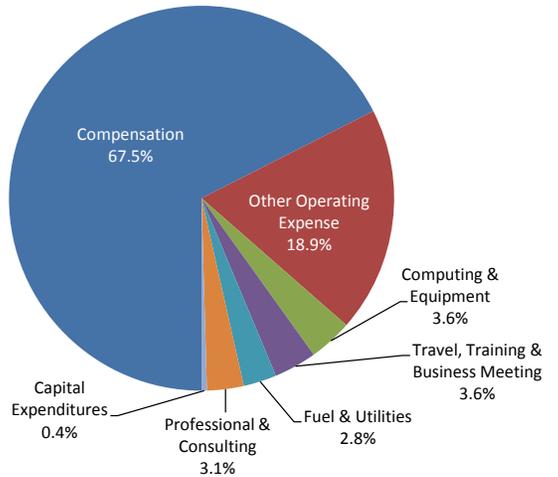
|                             | FY15<br>Actual      | FY16<br>Actual      | FY17<br>Budget      |
|-----------------------------|---------------------|---------------------|---------------------|
| <b>Beginning Net Assets</b> | <b>32,488,961</b>   | <b>35,978,518</b>   | <b>75,111,472</b>   |
| <b>Revenues</b>             | <b>605,253,209</b>  | <b>634,018,324</b>  | <b>637,590,620</b>  |
| Compensation                | 327,025,731         | 345,126,597         | 376,409,894         |
| Other Expenses              | 197,828,851         | 203,569,449         | 181,028,284         |
| <b>Expenditures</b>         | <b>524,854,582</b>  | <b>548,696,045</b>  | <b>557,438,178</b>  |
| <b>Transfers*</b>           | <b>(76,909,070)</b> | <b>(32,801,470)</b> | <b>(72,776,711)</b> |
| <b>Change in Net Assets</b> | <b>3,489,557</b>    | <b>52,520,809</b>   | <b>7,375,731</b>    |
| <b>Ending Net Assets</b>    | <b>35,978,518</b>   | <b>88,499,327</b>   | <b>82,487,203</b>   |

\* Transfers are primarily to the plant fund for maintenance & repair, capital projects and debt service.

**FY17 Auxiliary Enterprises Fund Revenues  
by Key Auxiliaries: \$637.6 Million**



**FY17 Auxiliary Enterprises Fund Expenditures:  
\$554.4 Million**

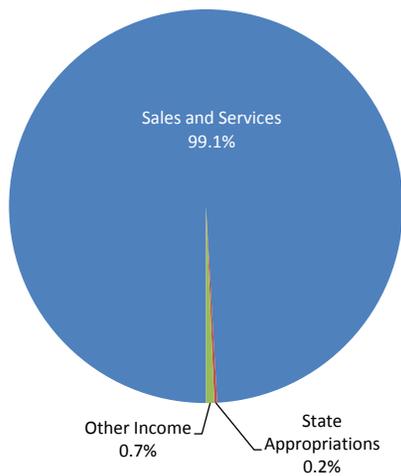


**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2017 Hospital Operations Fund Budget Summary

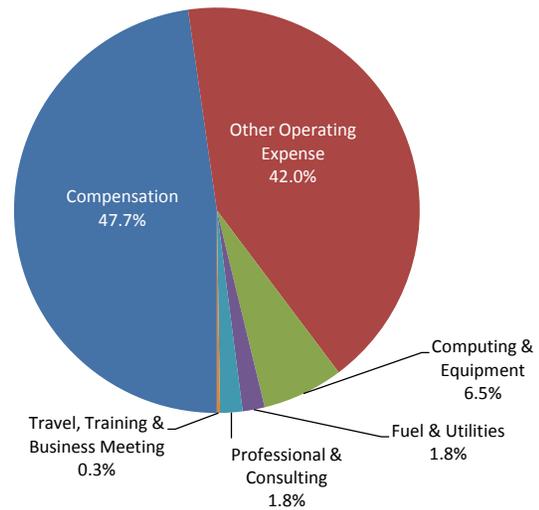
|                             | <b>FY15<br/>Actual</b> | <b>FY16<br/>Actual</b> | <b>FY17<br/>Budget</b> |
|-----------------------------|------------------------|------------------------|------------------------|
| <b>Beginning Net Assets</b> | <b>351,823,546</b>     | <b>367,819,814</b>     | <b>363,728,000</b>     |
| <b>Revenues</b>             | <b>790,895,108</b>     | <b>840,538,475</b>     | <b>844,063,437</b>     |
| Compensation                | 323,659,245            | 335,008,940            | 361,013,662            |
| Other Expenses              | 356,530,215            | 382,185,409            | 395,330,687            |
| <b>Expenditures</b>         | <b>680,189,461</b>     | <b>717,194,349</b>     | <b>756,344,349</b>     |
| <b>Transfers*</b>           | <b>(94,709,379)</b>    | <b>(438,430,108)</b>   | <b>(90,188,497)</b>    |
| <b>Change in Net Assets</b> | <b>15,996,268</b>      | <b>(315,085,982)</b>   | <b>(2,469,409)</b>     |
| <b>Ending Net Assets</b>    | <b>367,819,814</b>     | <b>52,733,832</b>      | <b>361,258,591</b>     |

\* Transfers are primarily to the plant fund for maintenance & repair, capital equipment & projects and debt service.

**FY17 Hospital Operations Fund Revenues:**  
**\$844.1 Million**



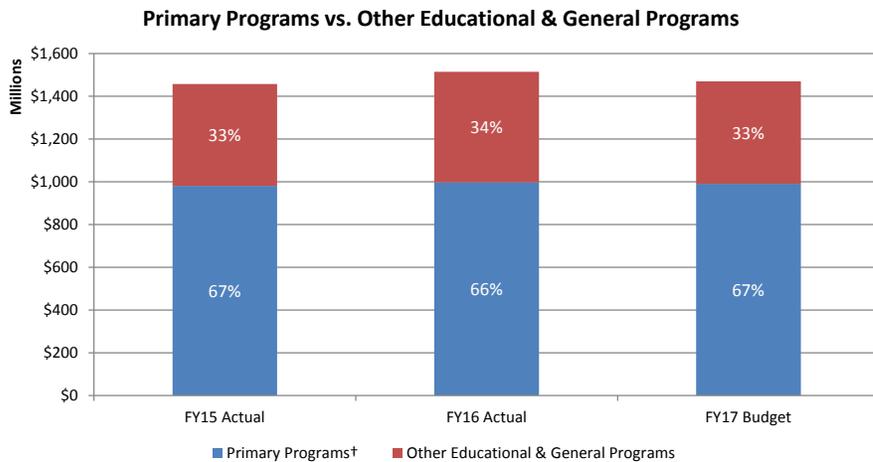
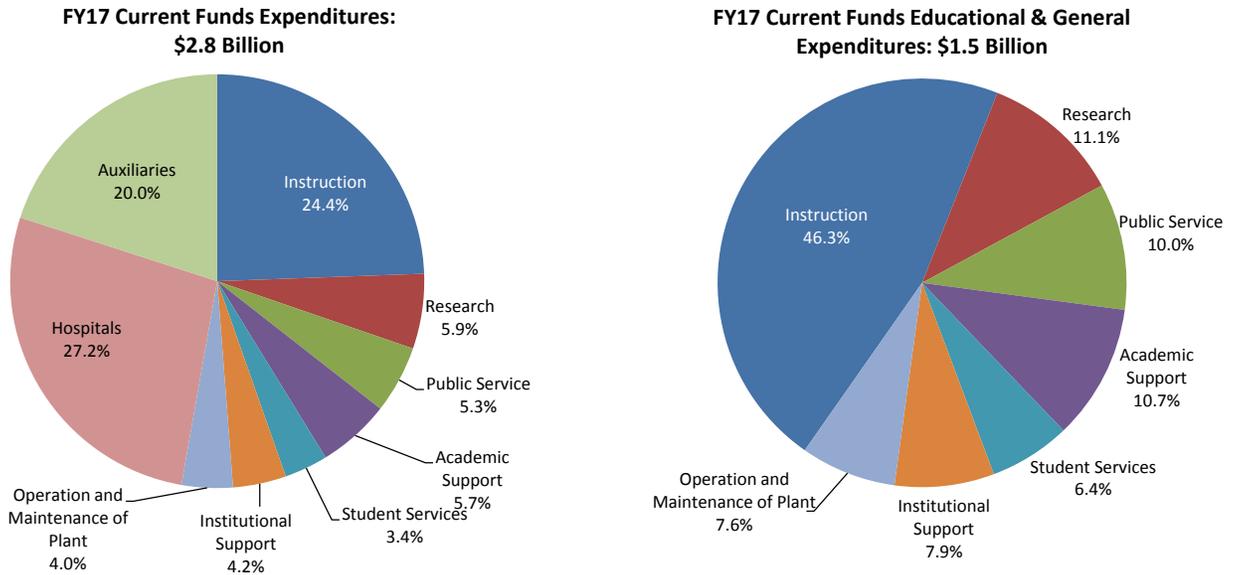
**FY17 Hospital Operations Fund Expenditures:**  
**\$756.3 Million**



**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2017 Current Funds Expenditures by Program

|  | FY15<br>Actual         | FY16<br>Actual         | FY17<br>Budget         |
|--|------------------------|------------------------|------------------------|
| Instruction                            | \$638,395,068          | \$643,704,112          | \$680,113,491          |
| Research                               | 189,094,055            | 194,106,823            | 162,900,847            |
| Public Service                         | 153,474,851            | 158,923,831            | 147,318,733            |
| Academic Support                       | 147,633,107            | 156,623,697            | 157,726,376            |
| Student Services                       | 91,624,970             | 98,260,753             | 94,612,452             |
| Institutional Support                  | 128,578,514            | 149,359,603            | 115,646,788            |
| Operation and Maintenance of Plant     | 108,419,815            | 113,711,672            | 111,129,829            |
| <b>Total Educational &amp; General</b> | <b>1,457,220,380</b>   | <b>1,514,690,491</b>   | <b>1,469,448,516</b>   |
| Hospitals                              | 680,845,395            | 718,343,564            | 757,611,047            |
| Auxiliaries                            | 524,854,582            | 548,696,045            | 557,438,178            |
| <b>Total Expenditures</b>              | <b>2,662,920,357 *</b> | <b>\$2,781,730,100</b> | <b>\$2,784,497,741</b> |

\* Excludes an adjustment of \$502,374,284 due to change in accounting principle

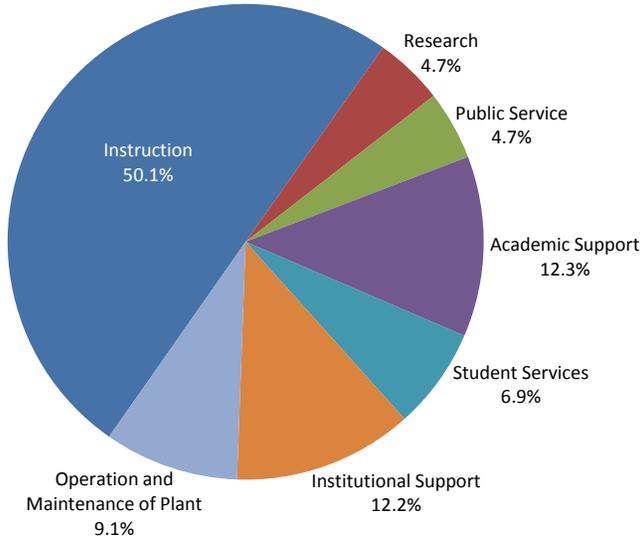


† Primary programs include Instruction, Research and Public Service.

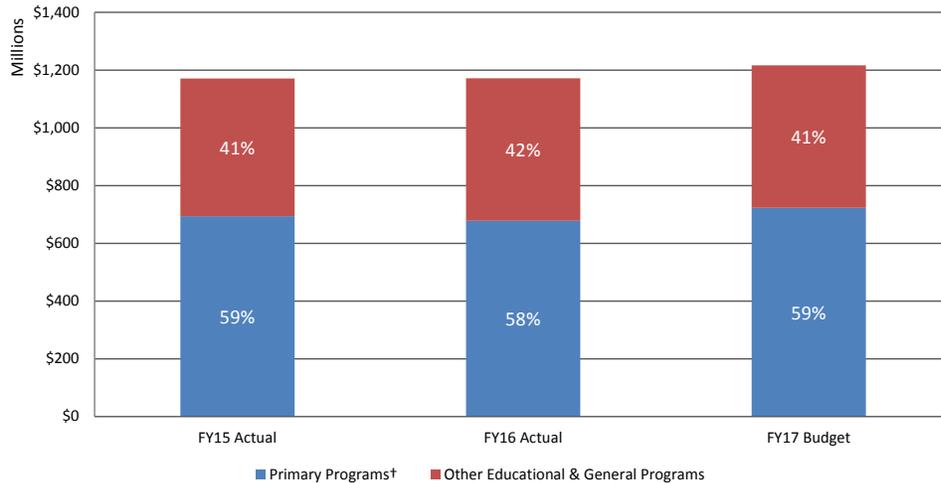
**UNIVERSITY OF MISSOURI SYSTEM**  
 Fiscal Year 2017 Operations Fund Expenditures by Program

|                                    | <b>FY15<br/>Actual</b> | <b>FY16<br/>Actual</b> | <b>FY17<br/>Budget</b> |
|------------------------------------|------------------------|------------------------|------------------------|
| Instruction                        | \$573,476,675          | \$563,200,470          | \$609,063,641          |
| Research                           | 65,867,016             | 61,090,531             | 57,082,329             |
| Public Service                     | 54,529,571             | 54,107,697             | 57,178,641             |
| Academic Support                   | 140,770,491            | 142,059,131            | 149,247,191            |
| Student Services                   | 82,977,002             | 87,845,758             | 84,068,888             |
| Institutional Support              | 144,263,278            | 151,985,323            | 148,512,491            |
| Operation and Maintenance of Plant | 109,206,665            | 111,230,417            | 111,220,810            |
| <b>Total Expenditures</b>          | <b>\$1,171,090,698</b> | <b>\$1,171,519,327</b> | <b>\$1,216,373,991</b> |

**FY17 Operations Fund Expenditures:  
\$1.2 Billion**



**Primary Programs vs. Other Educational & General Programs**

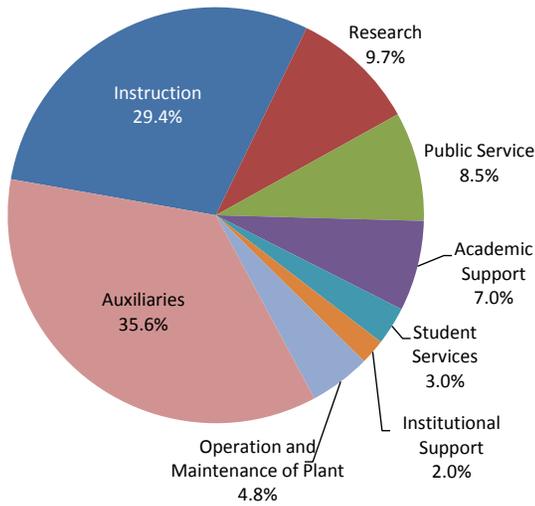


† Primary programs include Instruction, Research and Public Service.

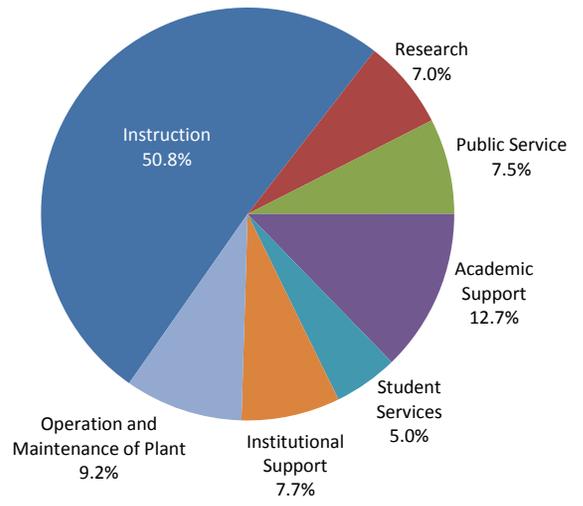
**UNIVERSITY OF MISSOURI SYSTEM - Columbia**  
 Fiscal Year 2017 Expenditures by Program

|  | <b>Current Funds<br/>FY17 Budget</b> | <b>Operations Fund<br/>FY17 Budget</b> |
|--|--------------------------------------|--|
| Instruction                            | \$362,595,219                        | \$324,055,791                          |
| Research                               | 120,169,063                          | 44,578,842                             |
| Public Service                         | 104,765,556                          | 47,793,997                             |
| Academic Support                       | 86,656,958                           | 81,229,389                             |
| Student Services                       | 36,602,179                           | 32,058,917                             |
| Institutional Support                  | 24,095,813                           | 49,301,618                             |
| Operation and Maintenance of Plant     | 58,600,508                           | 58,982,902                             |
| <b>Total Educational &amp; General</b> | <b>793,485,296</b>                   | <b>638,001,456</b>                     |
| Auxiliaries                            | 439,400,942                          | -                                      |
| <b>Total Expenditures</b>              | <b>\$ 1,232,886,238</b>              | <b>\$ 638,001,456</b>                  |

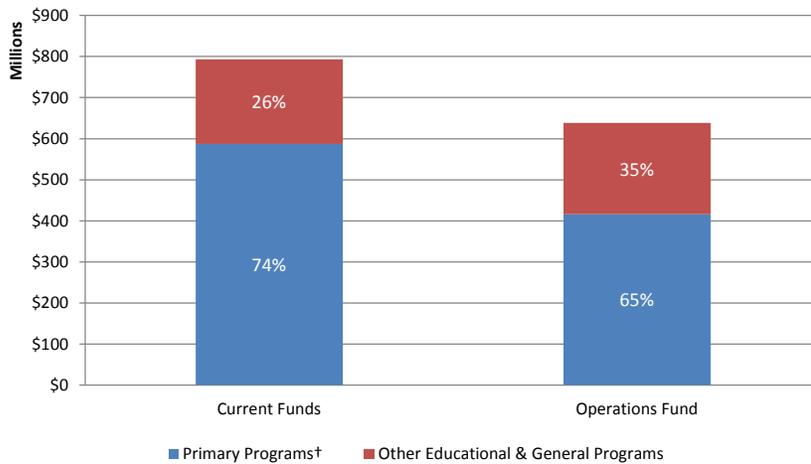
**FY17 Current Funds Expenditures:  
\$1,233 Million**



**FY17 Operations Fund Expenditures:  
\$638 Million**



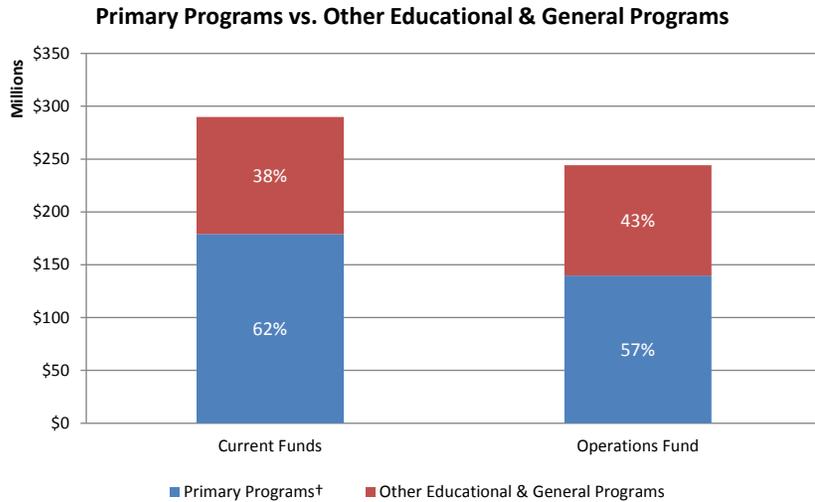
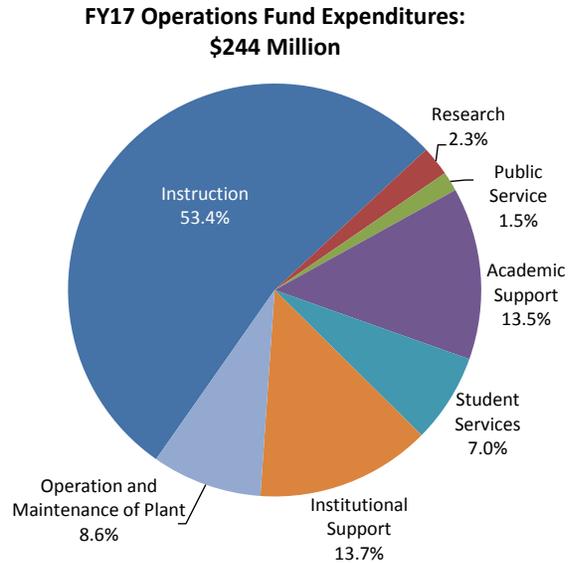
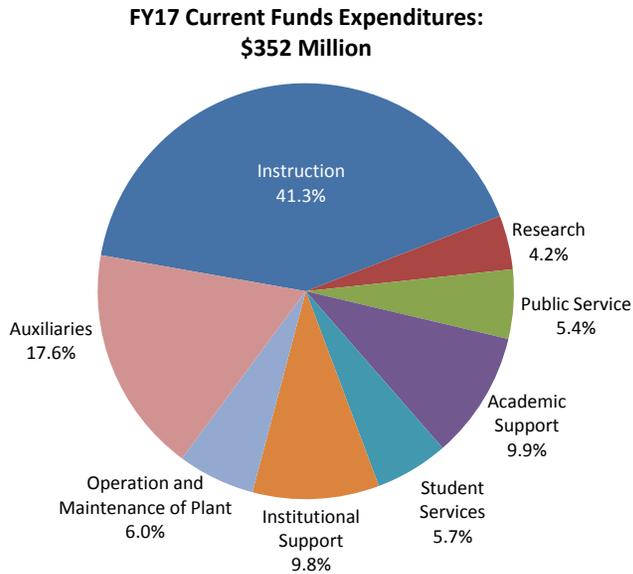
**Primary Programs vs. Other Educational & General Programs**



† Primary programs include Instruction, Research and Public Service.

**UNIVERSITY OF MISSOURI SYSTEM - Kansas City**  
 Fiscal Year 2017 Expenditures by Program

|  | Current Funds<br>FY17 Budget | Operations Fund<br>FY17 Budget |
|--|------------------------------|--------------------------------|
| Instruction                            | \$145,460,904                | \$130,339,235                  |
| Research                               | 14,766,247                   | 5,657,124                      |
| Public Service                         | 18,925,355                   | 3,754,377                      |
| Academic Support                       | 34,804,225                   | 32,901,089                     |
| Student Services                       | 20,073,551                   | 17,041,089                     |
| Institutional Support                  | 34,625,657                   | 33,430,418                     |
| Operation and Maintenance of Plant     | 21,155,278                   | 21,059,478                     |
| <b>Total Educational &amp; General</b> | <b>289,811,217</b>           | <b>244,182,810</b>             |
| Auxiliaries                            | 62,062,212                   | -                              |
| <b>Total Expenditures</b>              | <b>\$ 351,873,429</b>        | <b>\$ 244,182,810</b>          |



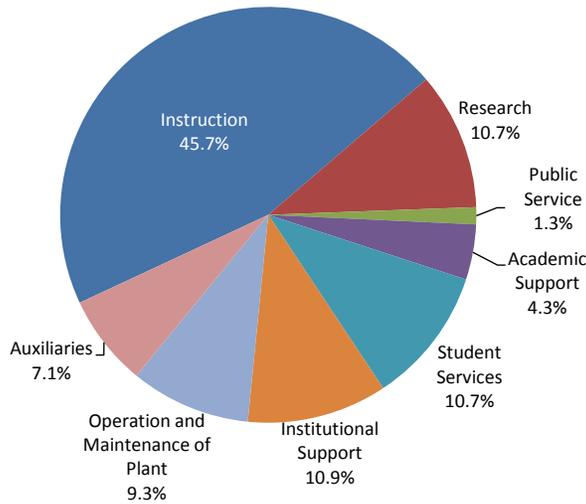
† Primary programs include Instruction, Research and Public Service.

**UNIVERSITY OF MISSOURI SYSTEM - Missouri S&T**

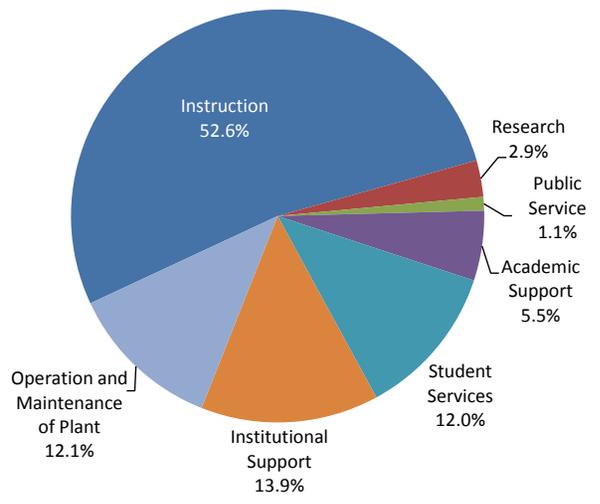
Fiscal Year 2017 Expenditures by Program

|  | <b>Current Funds<br/>FY17 Budget</b> | <b>Operations Fund<br/>FY17 Budget</b> |
|--|--------------------------------------|--|
| Instruction                            | \$88,543,486                         | \$78,222,557                           |
| Research                               | 20,737,815                           | 4,256,388                              |
| Public Service                         | 2,571,635                            | 1,593,476                              |
| Academic Support                       | 8,331,685                            | 8,128,216                              |
| Student Services                       | 20,657,888                           | 17,868,834                             |
| Institutional Support                  | 21,110,007                           | 20,712,430                             |
| Operation and Maintenance of Plant     | 18,129,106                           | 17,933,317                             |
| <b>Total Educational &amp; General</b> | <b>180,081,622</b>                   | <b>148,715,218</b>                     |
| Auxiliaries                            | 13,832,661                           | -                                      |
| <b>Total Expenditures</b>              | <b>\$ 193,914,283</b>                | <b>\$ 148,715,218</b>                  |

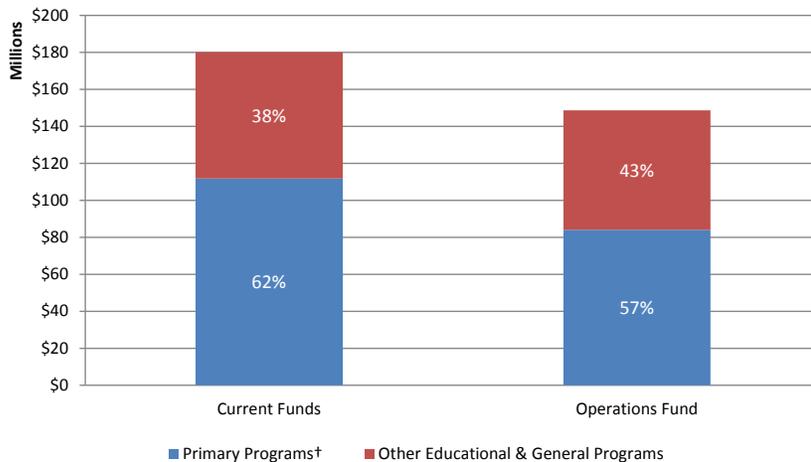
**FY17 Current Funds Expenditures:  
\$194 Million**



**FY17 Operations Fund Expenditures:  
\$149 Million**



**Primary Programs vs. Other Educational & General Programs**

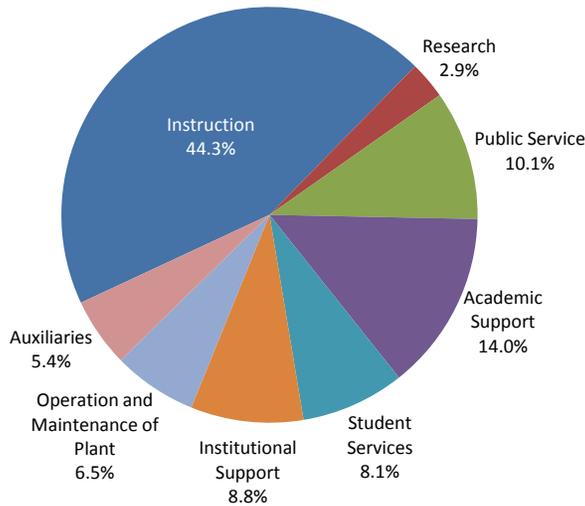


† Primary programs include Instruction, Research and Public Service.

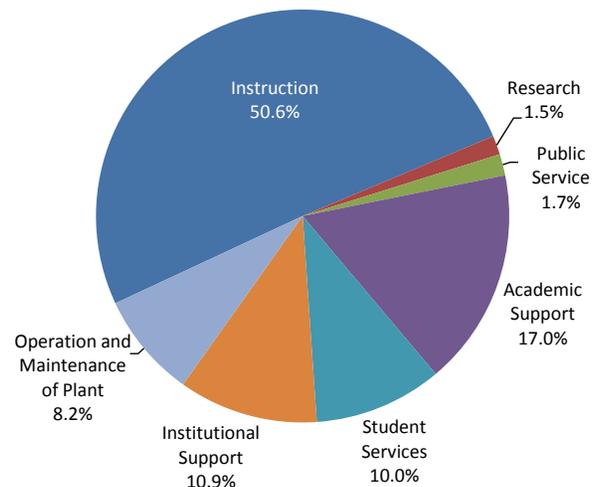
**UNIVERSITY OF MISSOURI SYSTEM - St. Louis**  
 Fiscal Year 2017 Expenditures by Program

|  | <b>Current Funds<br/>FY17 Budget</b> | <b>Operations Fund<br/>FY17 Budget</b> |
|--|--------------------------------------|--|
| Instruction                            | \$83,752,786                         | \$75,959,956                           |
| Research                               | 5,489,195                            | 2,221,437                              |
| Public Service                         | 19,074,466                           | 2,514,484                              |
| Academic Support                       | 26,458,071                           | 25,537,820                             |
| Student Services                       | 15,256,421                           | 15,077,634                             |
| Institutional Support                  | 16,566,393                           | 16,366,017                             |
| Operation and Maintenance of Plant     | 12,362,196                           | 12,362,373                             |
| <b>Total Educational &amp; General</b> | <b>178,959,528</b>                   | <b>150,039,721</b>                     |
| Auxiliaries                            | 10,183,537                           | -                                      |
| <b>Total Expenditures</b>              | <b>\$ 189,143,065</b>                | <b>\$ 150,039,721</b>                  |

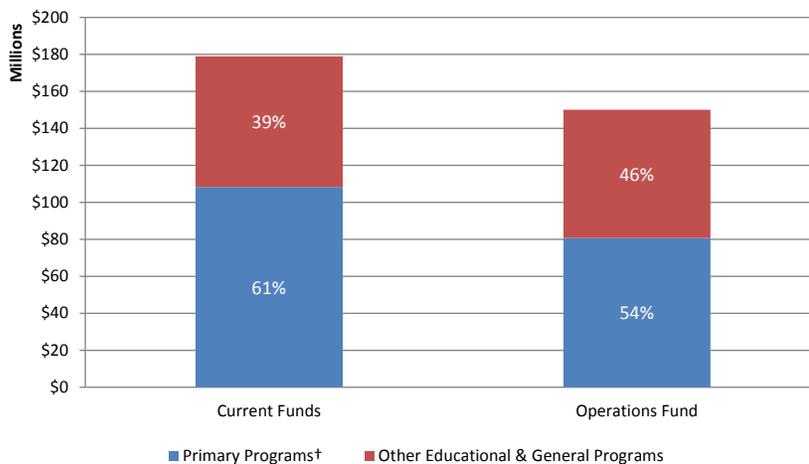
**FY17 Current Funds Expenditures:  
\$189 Million**



**FY17 Operations Fund Expenditures:  
\$150 Million**



**Primary Programs vs. Other Educational & General Programs**



† Primary programs include Instruction, Research and Public Service.



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

All Organizations (Consolidated)

|  | Operations           | Other Unrestricted     | Auxiliary Enterprises | Hospital Operations  | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds  | Loan, Endowment, and Plant Funds | Total All Funds        |
|--|----------------------|------------------------|-----------------------|----------------------|---|----------------------|----------------------|----------------------------------|------------------------|
| <b>Revenues</b>                        |                      |                        |                       |                      |   |                      |                      |                                  |                        |
| Tuition and Fees                       | \$790,648,102        | \$69,112,914           | \$0                   | \$0                  | \$6,283   | \$0                  | \$859,767,299        | \$0                              | \$859,767,299          |
| Less: Scholarship Allowances           | (194,466,211)        | (2,238,985)            | 0                     | 0                    | (28,358,935)                                    | (71,038,333)         | (296,102,463)        | 0                                | (296,102,463)          |
| <b>Net Tuition and Fees</b>            | <b>596,181,891</b>   | <b>66,873,929</b>      | <b>0</b>              | <b>0</b>             | <b>(28,352,652)</b>                             | <b>(71,038,333)</b>  | <b>563,664,836</b>   | <b>0</b>                         | <b>563,664,836</b>     |
| State Appropriation                    | 451,454,655          | 0                      | 0                     | 1,940,000            | 6,545,140                                       | 0                    | 459,939,795          | 49,476,616                       | 509,416,411            |
| Grants - Federal                       | 0                    | 0                      | 0                     | 0                    | 0   | 144,701,704          | 144,701,704          | 270,824                          | 144,972,528            |
| Grants - Federal Pell                  | 0                    | 0                      | 0                     | 0                    | 0   | 55,491,757           | 55,491,757           | 0                                | 55,491,757             |
| State Grants & Contracts               | 0                    | 0                      | 0                     | 0                    | 0   | 39,081,211           | 39,081,211           | 0                                | 39,081,211             |
| Other Grants & Contracts               | 0                    | 0                      | 0                     | 0                    | 0   | 66,128,818           | 66,128,818           | 0                                | 66,128,818             |
| Gift Revenues                          | 1,252,685            | 0                      | 14,130,000            | 0                    | 34,098,431                                      | 0                    | 49,481,116           | 44,822,594                       | 94,303,711             |
| Recovery of F & A                      | 45,946,000           | 0                      | 0                     | 0                    | 0   | (45,946,000)         | 0                    | 0                                | 0                      |
| Endowment & Investment Income          | 27,856,444           | 13,519,000             | 209,401               | 1,550,846            | 47,992,925                                      | 0                    | 91,128,615           | (46,257,439)                     | 44,871,177             |
| Sales & Services Income                | 26,369,376           | 2,637,885              | 623,251,219           | 840,572,591          | 137,241   | 0                    | 1,492,968,313        | 0                                | 1,492,968,313          |
| Other Income                           | 53,290,266           | 4,632,117              | 0                     | 0                    | 5,289,245                                       | 0                    | 63,211,628           | 12,409,821                       | 75,621,449             |
| <b>Total Revenues</b>                  | <b>1,202,351,317</b> | <b>87,662,931</b>      | <b>637,590,620</b>    | <b>844,063,437</b>   | <b>65,710,331</b>                               | <b>188,419,157</b>   | <b>3,025,797,794</b> | <b>60,722,416</b>                | <b>3,086,520,210</b>   |
| <b>Expenditures</b>                    |                      |                        |                       |                      |   |                      |                      |                                  |                        |
| Salaries & Wages                       | 696,361,277          | 52,184,207             | 300,202,179           | 269,925,260          | 29,821,539                                      | 105,239,277          | 1,453,733,739        | 0                                | 1,453,733,739          |
| Benefit Expense                        | 215,800,329          | 27,863,639             | 76,207,716            | 91,088,402           | 8,458,638                                       | 30,979,297           | 450,398,021          | 0                                | 450,398,021            |
| <b>Compensation</b>                    | <b>912,161,607</b>   | <b>80,047,846</b>      | <b>376,409,894</b>    | <b>361,013,662</b>   | <b>38,280,176</b>                               | <b>136,218,574</b>   | <b>1,904,131,759</b> | <b>0</b>                         | <b>1,904,131,759</b>   |
| Other Operating Expense                | 263,606,980          | (86,014,350)           | 178,543,246           | 395,414,613          | 31,482,216                                      | 51,014,157           | 834,046,861          | 31,308,748                       | 865,355,610            |
| Capital Expenditures                   | 40,590,454           | 1,721,150              | 2,492,681             | 0                    | 1,404,416                                       | 240,075              | 46,448,776           | (46,448,776)                     | 0                      |
| Non-Operating Expense*                 | 14,950               | (50,739)               | (7,643)               | (83,926)             | (2,300)   | 0                    | (129,658)            | 72,487,482                       | 72,357,823             |
| Depreciation Expense                   | 0                    | 0                      | 0                     | 0                    | 0   | 0                    | 0                    | 185,767,673                      | 185,767,673            |
| <b>Other Expense</b>                   | <b>304,212,384</b>   | <b>(84,343,939)</b>    | <b>181,028,284</b>    | <b>395,330,687</b>   | <b>32,884,332</b>                               | <b>51,254,232</b>    | <b>880,365,979</b>   | <b>243,115,127</b>               | <b>1,123,481,106</b>   |
| <b>Total Expenditures</b>              | <b>1,216,373,990</b> | <b>(4,296,093)</b>     | <b>557,438,178</b>    | <b>756,344,349</b>   | <b>71,164,509</b>                               | <b>187,472,806</b>   | <b>2,784,497,739</b> | <b>243,115,127</b>               | <b>3,027,612,866</b>   |
| <b>Transfers - Increase/(Decrease)</b> |                      |                        |                       |                      |   |                      |                      |                                  |                        |
| Intra Unrestricted CurrentFund         | 32,106,534           | (32,374,643)           | (180,630)             | (933,507)            | (6,290)   | 0                    | (1,388,536)          | 1,388,536                        | 0                      |
| Mandatory Transfers                    | (17,304,404)         | (11,138,148)           | (60,555,846)          | (26,043,988)         | (1,134,551)                                     | 800,000              | (115,376,937)        | 115,376,937                      | 0                      |
| Non-Mandatory Transfers                | (15,060,873)         | (20,087,942)           | (12,040,235)          | (63,211,002)         | 5,671,593                                       | (1,230,508)          | (105,958,967)        | 105,838,625                      | (120,342)              |
| <b>Total Transfers</b>                 | <b>(258,743)</b>     | <b>(63,600,733)</b>    | <b>(72,776,711)</b>   | <b>(90,188,497)</b>  | <b>4,530,752</b>                                | <b>(430,508)</b>     | <b>(222,724,439)</b> | <b>222,604,097</b>               | <b>(120,342)</b>       |
| <b>Change in Net Assets</b>            | <b>(14,281,416)</b>  | <b>28,358,291</b>      | <b>7,375,731</b>      | <b>(2,469,409)</b>   | <b>(923,426)</b>                                | <b>515,843</b>       | <b>18,575,616</b>    | <b>40,211,387</b>                | <b>58,787,002</b>      |
| <b>Ending Net Assets</b>               | <b>\$471,669,978</b> | <b>(\$176,591,356)</b> | <b>\$82,487,203</b>   | <b>\$361,258,591</b> | <b>\$166,610,027</b>                            | <b>\$555,646</b>     | <b>\$905,990,091</b> | <b>\$3,226,275,881</b>           | <b>\$4,132,265,972</b> |

\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

COLUM - Columbia

|  | Operations           | Other Unrestricted  | Auxiliary Enterprises | Hospital Operations | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds  | Loan, Endowment, and Plant Funds | Total All Funds        |
|--|----------------------|---------------------|-----------------------|---------------------|---|----------------------|----------------------|----------------------------------|------------------------|
| <b>Revenues</b>                        |                      |                     |                       |                     |   |                      |                      |                                  |                        |
| Tuition and Fees                       | \$390,264,951        | \$37,722,412        | \$0                   | \$0                 | \$0   | \$0                  | \$427,987,363        | \$0                              | \$427,987,363          |
| Less: Scholarship Allowances           | (105,431,020)        | (65,125)            | 0                     | 0                   | (13,971,681)                                    | (30,000,000)         | (149,467,825)        | 0                                | (149,467,825)          |
| <b>Net Tuition and Fees</b>            | <b>284,833,932</b>   | <b>37,657,287</b>   | <b>0</b>              | <b>0</b>            | <b>(13,971,681)</b>                             | <b>(30,000,000)</b>  | <b>278,519,538</b>   | <b>0</b>                         | <b>278,519,538</b>     |
| State Appropriation                    | 229,047,059          | 0                   | 0                     | 0                   | 5,045,140                                       | 0                    | 234,092,199          | 23,500,000                       | 257,592,199            |
| Grants - Federal                       | 0                    | 0                   | 0                     | 0                   | 0   | 99,601,704           | 99,601,704           | 70,824                           | 99,672,528             |
| Grants - Federal Pell                  | 0                    | 0                   | 0                     | 0                   | 0   | 20,191,757           | 20,191,757           | 0                                | 20,191,757             |
| State Grants & Contracts               | 0                    | 0                   | 0                     | 0                   | 0   | 30,200,043           | 30,200,043           | 0                                | 30,200,043             |
| Other Grants & Contracts               | 0                    | 0                   | 0                     | 0                   | 0   | 43,517,266           | 43,517,266           | 0                                | 43,517,266             |
| Gift Revenues                          | 55,500               | 0                   | 13,465,000            | 0                   | 9,404,443                                       | 0                    | 22,924,943           | 36,376,594                       | 59,301,537             |
| Recovery of F & A                      | 34,146,000           | 0                   | 0                     | 0                   | 0   | (34,146,000)         | 0                    | 0                                | 0                      |
| Endowment & Investment Income          | 6,255,476            | 0                   | 139,401               | 0                   | 33,362,028                                      | 0                    | 39,756,904           | (29,862,409)                     | 9,894,495              |
| Sales & Services Income                | 12,973,192           | 2,301,935           | 475,760,263           | 0                   | 14,350  | 0                    | 491,049,740          | 0                                | 491,049,740            |
| Other Income                           | 37,975,280           | 2,998,098           | 0                     | 0                   | 416,805   | 0                    | 41,390,183           | 489,294                          | 41,879,477             |
| <b>Total Revenues</b>                  | <b>605,286,439</b>   | <b>42,957,320</b>   | <b>489,364,663</b>    | <b>0</b>            | <b>34,271,084</b>                               | <b>129,364,770</b>   | <b>1,301,244,277</b> | <b>30,574,303</b>                | <b>1,331,818,580</b>   |
| <b>Expenditures</b>                    |                      |                     |                       |                     |   |                      |                      |                                  |                        |
| Salaries & Wages                       | 344,478,149          | 37,762,780          | 253,773,215           | 0                   | 14,926,253                                      | 73,525,738           | 724,466,135          | 0                                | 724,466,135            |
| Benefit Expense                        | 107,693,734          | 11,984,727          | 64,244,266            | 0                   | 4,180,097                                       | 21,919,320           | 210,022,143          | 0                                | 210,022,143            |
| <b>Compensation</b>                    | <b>452,171,883</b>   | <b>49,747,507</b>   | <b>318,017,481</b>    | <b>0</b>            | <b>19,106,349</b>                               | <b>95,445,058</b>    | <b>934,488,277</b>   | <b>0</b>                         | <b>934,488,277</b>     |
| Other Operating Expense                | 162,292,514          | (59,762,451)        | 119,576,042           | 0                   | 14,981,098                                      | 33,643,482           | 270,730,686          | 19,614,851                       | 290,345,536            |
| Capital Expenditures                   | 23,518,360           | 1,529,025           | 1,827,074             | 0                   | 606,236   | 240,075              | 27,720,770           | (27,720,770)                     | 0                      |
| Non-Operating Expense*                 | 18,699               | (50,239)            | (19,655)              | 0                   | (2,300)   | 0                    | (53,495)             | 30,384,123                       | 30,330,628             |
| Depreciation Expense                   | 0                    | 0                   | 0                     | 0                   | 0   | 0                    | 0                    | 78,851,905                       | 78,851,905             |
| <b>Other Expense</b>                   | <b>185,829,573</b>   | <b>(58,283,665)</b> | <b>121,383,461</b>    | <b>0</b>            | <b>15,585,034</b>                               | <b>33,883,557</b>    | <b>298,397,960</b>   | <b>101,130,109</b>               | <b>399,528,069</b>     |
| <b>Total Expenditures</b>              | <b>638,001,455</b>   | <b>(8,536,159)</b>  | <b>439,400,942</b>    | <b>0</b>            | <b>34,691,384</b>                               | <b>129,328,615</b>   | <b>1,232,886,237</b> | <b>101,130,109</b>               | <b>1,334,016,346</b>   |
| <b>Transfers - Increase/(Decrease)</b> |                      |                     |                       |                     |   |                      |                      |                                  |                        |
| Intra Unrestricted CurrentFund         | 20,873,013           | (17,979,837)        | (2,710,264)           | 0                   | 0   | 0                    | 182,913              | 1,300,000                        | 1,482,913              |
| Mandatory Transfers                    | (4,961,385)          | (11,138,148)        | (37,145,900)          | 0                   | (153,451)                                       | 680,000              | (52,718,884)         | 52,718,883                       | 0                      |
| Non-Mandatory Transfers                | (2,006,549)          | (20,112,942)        | (8,829,275)           | 0                   | 694,883   | (160,508)            | (30,414,391)         | 30,546,391                       | 132,000                |
| <b>Total Transfers</b>                 | <b>13,905,080</b>    | <b>(49,230,927)</b> | <b>(48,685,439)</b>   | <b>0</b>            | <b>541,432</b>                                  | <b>519,492</b>       | <b>(82,950,362)</b>  | <b>84,565,274</b>                | <b>1,614,913</b>       |
| <b>Change in Net Assets</b>            | <b>(18,809,936)</b>  | <b>2,262,552</b>    | <b>1,278,282</b>      | <b>0</b>            | <b>121,133</b>                                  | <b>555,647</b>       | <b>(14,592,322)</b>  | <b>14,009,469</b>                | <b>(582,853)</b>       |
| <b>Ending Net Assets</b>               | <b>\$317,749,939</b> | <b>\$20,778,426</b> | <b>\$44,543,268</b>   | <b>\$0</b>          | <b>\$86,034,074</b>                             | <b>\$555,647</b>     | <b>\$469,661,354</b> | <b>\$1,892,645,340</b>           | <b>\$2,362,306,694</b> |

\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

KCITY - Kansas City

|  | Operations          | Other Unrestricted | Auxiliary Enterprises | Hospital Operations | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds  | Loan, Endowment, and Plant Funds | Total All Funds      |
|--|---------------------|--------------------|-----------------------|---------------------|---|----------------------|----------------------|----------------------------------|----------------------|
| <b>Revenues</b>                        |                     |                    |                       |                     |   |                      |                      |                                  |                      |
| Tuition and Fees                       | \$174,468,003       | \$13,175,813       | \$0                   | \$0                 | \$5,033   | \$0                  | \$187,648,849        | \$0                              | \$187,648,849        |
| Less: Scholarship Allowances           | (34,149,088)        | (103,692)          | 0                     | 0                   | (7,594,066)                                     | (16,000,000)         | (57,846,845)         | 0                                | (57,846,845)         |
| <b>Net Tuition and Fees</b>            | <b>140,318,915</b>  | <b>13,072,121</b>  | <b>0</b>              | <b>0</b>            | <b>(7,589,033)</b>                              | <b>(16,000,000)</b>  | <b>129,802,003</b>   | <b>0</b>                         | <b>129,802,003</b>   |
| State Appropriation                    | 82,919,177          | 0                  | 0                     | 0                   | 0   | 0                    | 82,919,177           | 6,775,000                        | 89,694,177           |
| Grants - Federal                       | 0                   | 0                  | 0                     | 0                   | 0   | 20,000,000           | 20,000,000           | 200,000                          | 20,200,000           |
| Grants - Federal Pell                  | 0                   | 0                  | 0                     | 0                   | 0   | 12,100,000           | 12,100,000           | 0                                | 12,100,000           |
| State Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 4,200,000            | 4,200,000            | 0                                | 4,200,000            |
| Other Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 8,300,000            | 8,300,000            | 0                                | 8,300,000            |
| Gift Revenues                          | 125,685             | 0                  | 625,000               | 0                   | 12,637,537                                      | 0                    | 13,388,222           | 1,501,000                        | 14,889,222           |
| Recovery of F & A                      | 4,800,000           | 0                  | 0                     | 0                   | 0   | (4,800,000)          | 0                    | 0                                | 0                    |
| Endowment & Investment Income          | 1,155,994           | 0                  | 0                     | 0                   | 9,170,123                                       | 0                    | 10,326,117           | (5,295,170)                      | 5,030,947            |
| Sales & Services Income                | 9,559,271           | 300,600            | 72,682,495            | 0                   | 20,500  | 0                    | 82,562,866           | 0                                | 82,562,866           |
| Other Income                           | 5,169,194           | 882,715            | 0                     | 0                   | 4,522,772                                       | 0                    | 10,574,681           | 450,000                          | 11,024,681           |
| <b>Total Revenues</b>                  | <b>244,048,236</b>  | <b>14,255,436</b>  | <b>73,307,495</b>     | <b>0</b>            | <b>18,761,900</b>                               | <b>23,800,000</b>    | <b>374,173,067</b>   | <b>3,630,830</b>                 | <b>377,803,896</b>   |
| <b>Expenditures</b>                    |                     |                    |                       |                     |   |                      |                      |                                  |                      |
| Salaries & Wages                       | 146,145,708         | 6,078,271          | 35,715,659            | 0                   | 7,812,151                                       | 12,431,120           | 208,182,909          | 0                                | 208,182,909          |
| Benefit Expense                        | 44,175,612          | 1,906,743          | 8,728,318             | 0                   | 2,255,082                                       | 4,306,156            | 61,371,911           | 0                                | 61,371,911           |
| <b>Compensation</b>                    | <b>190,321,320</b>  | <b>7,985,013</b>   | <b>44,443,977</b>     | <b>0</b>            | <b>10,067,234</b>                               | <b>16,737,275</b>    | <b>269,554,820</b>   | <b>0</b>                         | <b>269,554,820</b>   |
| Other Operating Expense                | 48,558,582          | (2,939,364)        | 17,239,235            | 0                   | 6,658,196                                       | 6,982,725            | 76,499,374           | 1,145,000                        | 77,644,374           |
| Capital Expenditures                   | 5,302,908           | 64,125             | 379,000               | 0                   | 73,203  | 0                    | 5,819,236            | (5,750,000)                      | 69,236               |
| Non-Operating Expense*                 | 1                   | 0                  | 0                     | 0                   | 0   | 0                    | 1                    | 9,745,730                        | 9,745,731            |
| Depreciation Expense                   | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                    | 26,324,337                       | 26,324,337           |
| <b>Other Expense</b>                   | <b>53,861,491</b>   | <b>(2,875,239)</b> | <b>17,618,235</b>     | <b>0</b>            | <b>6,731,399</b>                                | <b>6,982,725</b>     | <b>82,318,611</b>    | <b>31,465,067</b>                | <b>113,783,678</b>   |
| <b>Total Expenditures</b>              | <b>244,182,811</b>  | <b>5,109,775</b>   | <b>62,062,212</b>     | <b>0</b>            | <b>16,798,632</b>                               | <b>23,720,000</b>    | <b>351,873,431</b>   | <b>31,465,067</b>                | <b>383,338,498</b>   |
| <b>Transfers - Increase/(Decrease)</b> |                     |                    |                       |                     |   |                      |                      |                                  |                      |
| Intra Unrestricted CurrentFund         | 4,751,914           | (7,291,515)        | 3,188,835             | 0                   | 0   | 0                    | 649,233              | 0                                | 649,233              |
| Mandatory Transfers                    | (4,439,924)         | 0                  | (11,650,231)          | 0                   | (984,100)                                       | 0                    | (17,074,255)         | 17,074,255                       | 0                    |
| Non-Mandatory Transfers                | (116,612)           | 0                  | (950,000)             | 0                   | 19,000  | (80,000)             | (1,127,612)          | 1,134,612                        | 7,000                |
| <b>Total Transfers</b>                 | <b>195,378</b>      | <b>(7,291,515)</b> | <b>(9,411,396)</b>    | <b>0</b>            | <b>(965,100)</b>                                | <b>(80,000)</b>      | <b>(17,552,633)</b>  | <b>18,208,867</b>                | <b>656,233</b>       |
| <b>Change in Net Assets</b>            | <b>60,803</b>       | <b>1,854,146</b>   | <b>1,833,886</b>      | <b>0</b>            | <b>998,168</b>                                  | <b>0</b>             | <b>4,747,003</b>     | <b>(9,625,371)</b>               | <b>(4,878,368)</b>   |
| <b>Ending Net Assets</b>               | <b>\$39,536,252</b> | <b>\$8,049,000</b> | <b>\$16,600,415</b>   | <b>\$0</b>          | <b>\$38,212,704</b>                             | <b>\$0</b>           | <b>\$102,398,371</b> | <b>\$315,459,827</b>             | <b>\$417,858,198</b> |

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\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

ROLLA - Missouri S & T

|  | Operations          | Other Unrestricted | Auxiliary Enterprises | Hospital Operations | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds  | Loan, Endowment, and Plant Funds | Total All Funds      |
|--|---------------------|--------------------|-----------------------|---------------------|---|----------------------|----------------------|----------------------------------|----------------------|
| <b>Revenues</b>                        |                     |                    |                       |                     |   |                      |                      |                                  |                      |
| Tuition and Fees                       | \$116,693,521       | \$9,505,800        | \$0                   | \$0                 | \$0   | \$0                  | \$126,199,321        | \$0                              | \$126,199,321        |
| Less: Scholarship Allowances           | (31,370,525)        | (31,715)           | 0                     | 0                   | (4,411,437)                                     | (9,000,000)          | (44,813,676)         | 0                                | (44,813,676)         |
| <b>Net Tuition and Fees</b>            | <b>85,322,996</b>   | <b>9,474,085</b>   | <b>0</b>              | <b>0</b>            | <b>(4,411,437)</b>                              | <b>(9,000,000)</b>   | <b>81,385,645</b>    | <b>0</b>                         | <b>81,385,645</b>    |
| State Appropriation                    | 56,740,458          | 0                  | 0                     | 0                   | 0   | 0                    | 56,740,458           | 7,789,016                        | 64,529,474           |
| Grants - Federal                       | 0                   | 0                  | 0                     | 0                   | 0   | 16,600,000           | 16,600,000           | 0                                | 16,600,000           |
| Grants - Federal Pell                  | 0                   | 0                  | 0                     | 0                   | 0   | 7,200,000            | 7,200,000            | 0                                | 7,200,000            |
| State Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 2,500,000            | 2,500,000            | 0                                | 2,500,000            |
| Other Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 10,400,800           | 10,400,800           | 0                                | 10,400,800           |
| Gift Revenues                          | 492,500             | 0                  | 0                     | 0                   | 3,850,065                                       | 0                    | 4,342,565            | 4,625,000                        | 8,967,565            |
| Recovery of F & A                      | 4,900,000           | 0                  | 0                     | 0                   | 0   | (4,900,000)          | 0                    | 0                                | 0                    |
| Endowment & Investment Income          | 1,118,095           | 0                  | 50,000                | 0                   | 6,629,339                                       | 0                    | 7,797,434            | (5,973,333)                      | 1,824,101            |
| Sales & Services Income                | 745,357             | 26,139             | 24,278,432            | 0                   | 0   | 0                    | 25,049,928           | 0                                | 25,049,928           |
| Other Income                           | 3,192,096           | 174,000            | 0                     | 0                   | 116,650   | 0                    | 3,482,746            | 901,120                          | 4,383,866            |
| <b>Total Revenues</b>                  | <b>152,511,503</b>  | <b>9,674,224</b>   | <b>24,328,432</b>     | <b>0</b>            | <b>6,184,617</b>                                | <b>22,800,800</b>    | <b>215,499,576</b>   | <b>7,341,803</b>                 | <b>222,841,379</b>   |
| <b>Expenditures</b>                    |                     |                    |                       |                     |   |                      |                      |                                  |                      |
| Salaries & Wages                       | 84,161,809          | 4,881,788          | 3,415,758             | 0                   | 1,621,590                                       | 11,047,831           | 105,128,775          | 0                                | 105,128,775          |
| Benefit Expense                        | 25,632,840          | 1,547,962          | 982,273               | 0                   | 343,771   | 2,002,828            | 30,509,673           | 0                                | 30,509,673           |
| <b>Compensation</b>                    | <b>109,794,649</b>  | <b>6,429,750</b>   | <b>4,398,030</b>      | <b>0</b>            | <b>1,965,361</b>                                | <b>13,050,658</b>    | <b>135,638,448</b>   | <b>0</b>                         | <b>135,638,448</b>   |
| Other Operating Expense                | 31,035,127          | (2,844,220)        | 9,172,631             | 0                   | 2,986,785                                       | 9,175,142            | 49,525,465           | 4,229,542                        | 53,755,007           |
| Capital Expenditures                   | 7,889,192           | 128,000            | 262,000               | 0                   | 475,427   | 0                    | 8,754,619            | (8,764,494)                      | (9,875)              |
| Non-Operating Expense*                 | (3,750)             | (500)              | 0                     | 0                   | 0   | 0                    | (4,250)              | 7,165,704                        | 7,161,454            |
| Depreciation Expense                   | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                    | 14,263,817                       | 14,263,817           |
| <b>Other Expense</b>                   | <b>38,920,569</b>   | <b>(2,716,720)</b> | <b>9,434,631</b>      | <b>0</b>            | <b>3,462,212</b>                                | <b>9,175,142</b>     | <b>58,275,834</b>    | <b>16,894,569</b>                | <b>75,170,403</b>    |
| <b>Total Expenditures</b>              | <b>148,715,218</b>  | <b>3,713,030</b>   | <b>13,832,661</b>     | <b>0</b>            | <b>5,427,573</b>                                | <b>22,225,800</b>    | <b>193,914,282</b>   | <b>16,894,569</b>                | <b>210,808,851</b>   |
| <b>Transfers - Increase/(Decrease)</b> |                     |                    |                       |                     |   |                      |                      |                                  |                      |
| Intra Unrestricted CurrentFund         | 7,384,243           | (6,741,678)        | (50,400)              | 0                   | 0   | 0                    | 592,165              | 0                                | 592,165              |
| Mandatory Transfers                    | (3,476,231)         | 0                  | (6,430,034)           | 0                   | 3,000   | 120,000              | (9,783,264)          | 9,783,264                        | 0                    |
| Non-Mandatory Transfers                | (1,307,000)         | 25,000             | (1,300,000)           | 0                   | (45,000)  | (695,000)            | (3,322,000)          | 3,329,000                        | 7,000                |
| <b>Total Transfers</b>                 | <b>2,601,012</b>    | <b>(6,716,678)</b> | <b>(7,780,434)</b>    | <b>0</b>            | <b>(42,000)</b>                                 | <b>(575,000)</b>     | <b>(12,513,100)</b>  | <b>13,112,264</b>                | <b>599,165</b>       |
| <b>Change in Net Assets</b>            | <b>6,397,297</b>    | <b>(755,484)</b>   | <b>2,715,337</b>      | <b>0</b>            | <b>715,044</b>                                  | <b>0</b>             | <b>9,072,194</b>     | <b>3,559,498</b>                 | <b>12,631,692</b>    |
| <b>Ending Net Assets</b>               | <b>\$74,215,488</b> | <b>\$4,490,620</b> | <b>\$7,453,587</b>    | <b>\$0</b>          | <b>\$24,395,977</b>                             | <b>\$0</b>           | <b>\$110,555,672</b> | <b>\$329,248,585</b>             | <b>\$439,804,256</b> |

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\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

STLOU - St. Louis

|  | Operations          | Other Unrestricted | Auxiliary Enterprises | Hospital Operations | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds | Loan, Endowment, and Plant Funds | Total All Funds      |
|--|---------------------|--------------------|-----------------------|---------------------|---|----------------------|---------------------|----------------------------------|----------------------|
| <b>Revenues</b>                        |                     |                    |                       |                     |   |                      |                     |                                  |                      |
| Tuition and Fees                       | \$109,221,627       | \$8,708,889        | \$0                   | \$0                 | \$1,250   | \$0                  | \$117,931,766       | \$0                              | \$117,931,766        |
| Less: Scholarship Allowances           | (23,466,579)        | (2,038,453)        | 0                     | 0                   | (2,381,751)                                     | (16,000,000)         | (43,886,783)        | 0                                | (43,886,783)         |
| <b>Net Tuition and Fees</b>            | <b>85,755,048</b>   | <b>6,670,436</b>   | <b>0</b>              | <b>0</b>            | <b>(2,380,501)</b>                              | <b>(16,000,000)</b>  | <b>74,044,983</b>   | <b>0</b>                         | <b>74,044,983</b>    |
| State Appropriation                    | 61,424,728          | 0                  | 0                     | 0                   | 0   | 0                    | 61,424,728          | 11,412,600                       | 72,837,328           |
| Grants - Federal                       | 0                   | 0                  | 0                     | 0                   | 0   | 8,500,000            | 8,500,000           | 0                                | 8,500,000            |
| Grants - Federal Pell                  | 0                   | 0                  | 0                     | 0                   | 0   | 16,000,000           | 16,000,000          | 0                                | 16,000,000           |
| State Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 2,132,835            | 2,132,835           | 0                                | 2,132,835            |
| Other Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 3,874,101            | 3,874,101           | 0                                | 3,874,101            |
| Gift Revenues                          | 579,000             | 0                  | 0                     | 0                   | 8,131,386                                       | 0                    | 8,710,386           | 1,920,000                        | 10,630,386           |
| Recovery of F & A                      | 2,100,000           | 0                  | 0                     | 0                   | 0   | (2,100,000)          | 0                   | 0                                | 0                    |
| Endowment & Investment Income          | 661,729             | 0                  | 0                     | 0                   | 3,967,484                                       | 0                    | 4,629,213           | (2,833,169)                      | 1,796,043            |
| Sales & Services Income                | 2,189,556           | 9,211              | 17,075,165            | 0                   | 2,500   | 0                    | 19,276,432          | 0                                | 19,276,432           |
| Other Income                           | 1,327,597           | 82,680             | 0                     | 0                   | 232,200   | 0                    | 1,642,477           | 310,000                          | 1,952,477            |
| <b>Total Revenues</b>                  | <b>154,037,658</b>  | <b>6,762,327</b>   | <b>17,075,165</b>     | <b>0</b>            | <b>9,953,069</b>                                | <b>12,406,936</b>    | <b>200,235,155</b>  | <b>10,809,431</b>                | <b>211,044,585</b>   |
| <b>Expenditures</b>                    |                     |                    |                       |                     |   |                      |                     |                                  |                      |
| Salaries & Wages                       | 89,561,243          | 3,076,422          | 1,889,617             | 0                   | 5,029,203                                       | 8,179,054            | 107,735,539         | 0                                | 107,735,539          |
| Benefit Expense                        | 27,599,455          | 788,052            | 358,534               | 0                   | 1,532,580                                       | 2,732,882            | 33,011,504          | 0                                | 33,011,504           |
| <b>Compensation</b>                    | <b>117,160,699</b>  | <b>3,864,474</b>   | <b>2,248,151</b>      | <b>0</b>            | <b>6,561,783</b>                                | <b>10,911,936</b>    | <b>140,747,043</b>  | <b>0</b>                         | <b>140,747,043</b>   |
| Other Operating Expense                | 28,999,029          | 1,426,421          | 7,925,386             | 0                   | 4,705,640                                       | 1,200,000            | 44,256,476          | 3,530,356                        | 47,786,832           |
| Capital Expenditures                   | 3,879,994           | 0                  | 10,000                | 0                   | 249,550   | 0                    | 4,139,544           | (4,136,300)                      | 3,244                |
| Non-Operating Expense*                 | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 9,109,517                        | 9,109,517            |
| Depreciation Expense                   | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 13,308,048                       | 13,308,048           |
| <b>Other Expense</b>                   | <b>32,879,023</b>   | <b>1,426,421</b>   | <b>7,935,386</b>      | <b>0</b>            | <b>4,955,190</b>                                | <b>1,200,000</b>     | <b>48,396,020</b>   | <b>21,811,621</b>                | <b>70,207,641</b>    |
| <b>Total Expenditures</b>              | <b>150,039,721</b>  | <b>5,290,895</b>   | <b>10,183,537</b>     | <b>0</b>            | <b>11,516,973</b>                               | <b>12,111,936</b>    | <b>189,143,063</b>  | <b>21,811,621</b>                | <b>210,954,684</b>   |
| <b>Transfers - Increase/(Decrease)</b> |                     |                    |                       |                     |   |                      |                     |                                  |                      |
| Intra Unrestricted CurrentFund         | 1,906,376           | (933,343)          | (608,800)             | 0                   | (6,290)   | 0                    | 357,943             | 88,535                           | 446,477              |
| Mandatory Transfers                    | (4,426,865)         | 0                  | (5,329,681)           | 0                   | 0   | 0                    | (9,756,546)         | 9,756,546                        | 0                    |
| Non-Mandatory Transfers                | (5,103,000)         | 0                  | (960,960)             | 0                   | (75,000)  | (295,000)            | (6,433,960)         | 6,440,960                        | 7,000                |
| <b>Total Transfers</b>                 | <b>(7,623,489)</b>  | <b>(933,343)</b>   | <b>(6,899,441)</b>    | <b>0</b>            | <b>(81,290)</b>                                 | <b>(295,000)</b>     | <b>(15,832,563)</b> | <b>16,286,041</b>                | <b>453,477</b>       |
| <b>Change in Net Assets</b>            | <b>(3,625,553)</b>  | <b>538,089</b>     | <b>(7,813)</b>        | <b>0</b>            | <b>(1,645,194)</b>                              | <b>0</b>             | <b>(4,740,472)</b>  | <b>5,283,851</b>                 | <b>543,379</b>       |
| <b>Ending Net Assets</b>               | <b>\$17,816,249</b> | <b>\$3,453,401</b> | <b>\$890,094</b>      | <b>\$0</b>          | <b>\$11,838,321</b>                             | <b>\$0</b>           | <b>\$33,998,065</b> | <b>\$245,672,704</b>             | <b>\$279,670,769</b> |

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\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

UMSYS - System Administration

|  | Operations          | Other Unrestricted | Auxiliary Enterprises | Hospital Operations | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds | Loan, Endowment, and Plant Funds | Total All Funds     |
|--|---------------------|--------------------|-----------------------|---------------------|---|----------------------|---------------------|----------------------------------|---------------------|
| <b>Revenues</b>                        |                     |                    |                       |                     |   |                      |                     |                                  |                     |
| Tuition and Fees                       | \$0                 | \$0                | \$0                   | \$0                 | \$0   | \$0                  | \$0                 | \$0                              | \$0                 |
| Less: Scholarship Allowances           | (9,000)             | 0                  | 0                     | 0                   | 0   | (38,333)             | (47,333)            | 0                                | (47,333)            |
| <b>Net Tuition and Fees</b>            | <b>(9,000)</b>      | <b>0</b>           | <b>0</b>              | <b>0</b>            | <b>0</b>  | <b>(38,333)</b>      | <b>(47,333)</b>     | <b>0</b>                         | <b>(47,333)</b>     |
| State Appropriation                    | 11,856,409          | 0                  | 0                     | 0                   | 1,500,000                                       | 0                    | 13,356,409          | 0                                | 13,356,409          |
| Grants - Federal                       | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 0                                | 0                   |
| Grants - Federal Pell                  | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 0                                | 0                   |
| State Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 48,333               | 48,333              | 0                                | 48,333              |
| Other Grants & Contracts               | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 0                                | 0                   |
| Gift Revenues                          | 0                   | 0                  | 40,000                | 0                   | 75,000  | 0                    | 115,000             | 400,000                          | 515,000             |
| Recovery of F & A                      | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 0                                | 0                   |
| Endowment & Investment Income          | 18,665,150          | 0                  | 20,000                | 0                   | 68,240  | 0                    | 18,753,389          | (57,511)                         | 18,695,878          |
| Sales & Services Income                | 902,000             | 0                  | 33,454,865            | 0                   | 0   | 0                    | 34,356,865          | 0                                | 34,356,865          |
| Other Income                           | 5,376,099           | 220,000            | 0                     | 0                   | 0   | 0                    | 5,596,099           | 510,428                          | 6,106,527           |
| <b>Total Revenues</b>                  | <b>36,790,658</b>   | <b>220,000</b>     | <b>33,514,865</b>     | <b>0</b>            | <b>1,643,240</b>                                | <b>10,000</b>        | <b>72,178,762</b>   | <b>852,917</b>                   | <b>73,031,679</b>   |
| <b>Expenditures</b>                    |                     |                    |                       |                     |   |                      |                     |                                  |                     |
| Salaries & Wages                       | 32,014,368          | 384,947            | 5,407,930             | 0                   | 50,837  | 0                    | 37,858,082          | 0                                | 37,858,082          |
| Benefit Expense                        | 10,698,689          | 136,156            | 1,894,325             | 0                   | 11,400  | 0                    | 12,740,568          | 0                                | 12,740,568          |
| <b>Compensation</b>                    | <b>42,713,056</b>   | <b>521,102</b>     | <b>7,302,255</b>      | <b>0</b>            | <b>62,237</b>                                   | <b>0</b>             | <b>50,598,651</b>   | <b>0</b>                         | <b>50,598,651</b>   |
| Other Operating Expense                | (7,278,272)         | 395,817            | 24,629,951            | 0                   | 1,401,013                                       | 10,000               | 19,158,509          | 2,291,520                        | 21,450,029          |
| Capital Expenditures                   | 0                   | 0                  | 14,607                | 0                   | 0   | 0                    | 14,607              | (77,212)                         | (62,605)            |
| Non-Operating Expense*                 | 0                   | 0                  | 12,012                | 0                   | 0   | 0                    | 12,012              | 345,000                          | 357,012             |
| Depreciation Expense                   | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 5,284,574                        | 5,284,574           |
| <b>Other Expense</b>                   | <b>(7,278,272)</b>  | <b>395,817</b>     | <b>24,656,570</b>     | <b>0</b>            | <b>1,401,013</b>                                | <b>10,000</b>        | <b>19,185,128</b>   | <b>7,843,882</b>                 | <b>27,029,010</b>   |
| <b>Total Expenditures</b>              | <b>35,434,785</b>   | <b>916,919</b>     | <b>31,958,825</b>     | <b>0</b>            | <b>1,463,250</b>                                | <b>10,000</b>        | <b>69,783,779</b>   | <b>7,843,882</b>                 | <b>77,627,661</b>   |
| <b>Transfers - Increase/(Decrease)</b> |                     |                    |                       |                     |   |                      |                     |                                  |                     |
| Intra Unrestricted CurrentFund         | (1,309,224)         | 603,230            | (1)                   | 0                   | 0   | 0                    | (705,994)           | 1                                | (705,993)           |
| Mandatory Transfers                    | 0                   | 0                  | 0                     | 0                   | 0   | 0                    | 0                   | 0                                | 0                   |
| Non-Mandatory Transfers                | (783,702)           | 0                  | 0                     | 0                   | (153,000)                                       | 0                    | (936,702)           | 783,702                          | (153,000)           |
| <b>Total Transfers</b>                 | <b>(2,092,926)</b>  | <b>603,230</b>     | <b>(1)</b>            | <b>0</b>            | <b>(153,000)</b>                                | <b>0</b>             | <b>(1,642,696)</b>  | <b>783,703</b>                   | <b>(858,993)</b>    |
| <b>Change in Net Assets</b>            | <b>(737,053)</b>    | <b>(93,689)</b>    | <b>1,556,039</b>      | <b>0</b>            | <b>26,990</b>                                   | <b>0</b>             | <b>752,287</b>      | <b>(6,207,262)</b>               | <b>(5,454,975)</b>  |
| <b>Ending Net Assets</b>               | <b>\$17,980,462</b> | <b>(\$397,681)</b> | <b>\$12,999,839</b>   | <b>\$0</b>          | <b>\$268,518</b>                                | <b>\$0</b>           | <b>\$30,851,137</b> | <b>\$65,597,773</b>              | <b>\$96,448,910</b> |

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\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

University Wide Units

|  | Operations         | Other Unrestricted     | Auxiliary Enterprises | Hospital Operations | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds    | Loan, Endowment, and Plant Funds | Total All Funds        |
|--|--------------------|------------------------|-----------------------|---------------------|---|----------------------|------------------------|----------------------------------|------------------------|
| <b>Revenues</b>                        |                    |                        |                       |                     |   |                      |                        |                                  |                        |
| Tuition and Fees                       | \$0                | \$0                    | \$0                   | \$0                 | \$0   | \$0                  | \$0                    | \$0                              | \$0                    |
| Less: Scholarship Allowances           | (40,000)           | 0                      | 0                     | 0                   | 0   | 0                    | (40,000)               | 0                                | (40,000)               |
| <b>Net Tuition and Fees</b>            | <b>(40,000)</b>    | <b>0</b>               | <b>0</b>              | <b>0</b>            | <b>0</b>  | <b>0</b>             | <b>(40,000)</b>        | <b>0</b>                         | <b>(40,000)</b>        |
| State Appropriation                    | 9,466,824          | 0                      | 0                     | 0                   | 0   | 0                    | 9,466,824              | 0                                | 9,466,824              |
| Grants - Federal                       | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Grants - Federal Pell                  | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| State Grants & Contracts               | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Other Grants & Contracts               | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Gift Revenues                          | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Recovery of F & A                      | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Endowment & Investment Income          | 0                  | 13,519,000             | 0                     | 0                   | (5,230,710)                                     | 0                    | 8,288,290              | (2,258,582)                      | 6,029,708              |
| Sales & Services Income                | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Other Income                           | 250,000            | 274,624                | 0                     | 0                   | 0   | 0                    | 524,624                | 9,748,979                        | 10,273,603             |
| <b>Total Revenues</b>                  | <b>9,676,824</b>   | <b>13,793,624</b>      | <b>0</b>              | <b>0</b>            | <b>(5,230,710)</b>                              | <b>0</b>             | <b>18,239,738</b>      | <b>7,490,397</b>                 | <b>25,730,135</b>      |
| <b>Expenditures</b>                    |                    |                        |                       |                     |   |                      |                        |                                  |                        |
| Salaries & Wages                       | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Benefit Expense                        | 0                  | 11,500,000             | 0                     | 0                   | 0   | 0                    | 11,500,000             | 0                                | 11,500,000             |
| <b>Compensation</b>                    | <b>0</b>           | <b>11,500,000</b>      | <b>0</b>              | <b>0</b>            | <b>0</b>  | <b>0</b>             | <b>11,500,000</b>      | <b>0</b>                         | <b>11,500,000</b>      |
| Other Operating Expense                | 0                  | (22,290,553)           | 0                     | 0                   | 0   | 0                    | (22,290,553)           | 441,164                          | (21,849,390)           |
| Capital Expenditures                   | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Non-Operating Expense*                 | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 3,087,458                        | 3,087,458              |
| Depreciation Expense                   | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| <b>Other Expense</b>                   | <b>0</b>           | <b>(22,290,553)</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>  | <b>0</b>             | <b>(22,290,553)</b>    | <b>3,528,621</b>                 | <b>(18,761,932)</b>    |
| <b>Total Expenditures</b>              | <b>0</b>           | <b>(10,790,553)</b>    | <b>0</b>              | <b>0</b>            | <b>0</b>  | <b>0</b>             | <b>(10,790,553)</b>    | <b>3,528,621</b>                 | <b>(7,261,932)</b>     |
| <b>Transfers - Increase/(Decrease)</b> |                    |                        |                       |                     |   |                      |                        |                                  |                        |
| Intra Unrestricted CurrentFund         | (1,499,788)        | (31,500)               | 0                     | 0                   | 0   | 0                    | (1,531,288)            | 0                                | (1,531,288)            |
| Mandatory Transfers                    | 0                  | 0                      | 0                     | 0                   | 0   | 0                    | 0                      | 0                                | 0                      |
| Non-Mandatory Transfers                | (5,744,010)        | 0                      | 0                     | 0                   | 5,230,710                                       | 0                    | (513,300)              | 513,300                          | 0                      |
| <b>Total Transfers</b>                 | <b>(7,243,798)</b> | <b>(31,500)</b>        | <b>0</b>              | <b>0</b>            | <b>5,230,710</b>                                | <b>0</b>             | <b>(2,044,588)</b>     | <b>513,300</b>                   | <b>(1,531,288)</b>     |
| <b>Change in Net Assets</b>            | <b>2,433,026</b>   | <b>24,552,677</b>      | <b>0</b>              | <b>0</b>            | <b>0</b>  | <b>0</b>             | <b>26,985,703</b>      | <b>4,475,076</b>                 | <b>31,460,779</b>      |
| <b>Ending Net Assets</b>               | <b>\$4,371,589</b> | <b>(\$212,965,121)</b> | <b>\$0</b>            | <b>\$0</b>          | <b>\$0</b>                                      | <b>\$0</b>           | <b>(\$208,593,532)</b> | <b>\$91,962,526</b>              | <b>(\$116,631,006)</b> |

\* Primarily interest expense



Budget Summary by Fund by Account  
 FY17 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

HOSPT - Hospital Units

|  | Operations | Other Unrestricted | Auxiliary Enterprises | Hospital Operations  | Restricted State, Gifts, Endowment Distribution | Grants and Contracts | Total Current Funds  | Loan, Endowment, and Plant Funds | Total All Funds      |
|--|------------|--------------------|-----------------------|----------------------|---|----------------------|----------------------|----------------------------------|----------------------|
| <b>Revenues</b>                        |            |                    |                       |                      |   |                      |                      |                                  |                      |
| Tuition and Fees                       | \$0        | \$0                | \$0                   | \$0                  | \$0   | \$0                  | \$0                  | \$0                              | \$0                  |
| Less: Scholarship Allowances           | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| <b>Net Tuition and Fees</b>            | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>0</b>             | <b>0</b>  | <b>0</b>             | <b>0</b>             | <b>0</b>                         | <b>0</b>             |
| State Appropriation                    | 0          | 0                  | 0                     | 1,940,000            | 0   | 0                    | 1,940,000            | 0                                | 1,940,000            |
| Grants - Federal                       | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| Grants - Federal Pell                  | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| State Grants & Contracts               | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| Other Grants & Contracts               | 0          | 0                  | 0                     | 0                    | 0   | 36,651               | 36,651               | 0                                | 36,651               |
| Gift Revenues                          | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| Recovery of F & A                      | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| Endowment & Investment Income          | 0          | 0                  | 0                     | 1,550,846            | 26,422  | 0                    | 1,577,268            | 22,736                           | 1,600,004            |
| Sales & Services Income                | 0          | 0                  | 0                     | 840,572,591          | 99,891  | 0                    | 840,672,482          | 0                                | 840,672,482          |
| Other Income                           | 0          | 0                  | 0                     | 0                    | 818   | 0                    | 818                  | 0                                | 818                  |
| <b>Total Revenues</b>                  | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>844,063,437</b>   | <b>127,131</b>                                  | <b>36,651</b>        | <b>844,227,219</b>   | <b>22,736</b>                    | <b>844,249,955</b>   |
| <b>Expenditures</b>                    |            |                    |                       |                      |   |                      |                      |                                  |                      |
| Salaries & Wages                       | 0          | 0                  | 0                     | 269,925,260          | 381,505   | 55,534               | 270,362,299          | 0                                | 270,362,299          |
| Benefit Expense                        | 0          | 0                  | 0                     | 91,088,402           | 135,708   | 18,112               | 91,242,222           | 0                                | 91,242,222           |
| <b>Compensation</b>                    | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>361,013,662</b>   | <b>517,213</b>                                  | <b>73,646</b>        | <b>361,604,521</b>   | <b>0</b>                         | <b>361,604,521</b>   |
| Other Operating Expense                | 0          | 0                  | 0                     | 395,414,613          | 749,484   | 2,808                | 396,166,905          | 56,316                           | 396,223,221          |
| Capital Expenditures                   | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 0                                | 0                    |
| Non-Operating Expense*                 | 0          | 0                  | 0                     | (83,926)             | 0   | 0                    | (83,926)             | 12,649,950                       | 12,566,024           |
| Depreciation Expense                   | 0          | 0                  | 0                     | 0                    | 0   | 0                    | 0                    | 47,734,992                       | 47,734,992           |
| <b>Other Expense</b>                   | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>395,330,687</b>   | <b>749,484</b>                                  | <b>2,808</b>         | <b>396,082,979</b>   | <b>60,441,258</b>                | <b>456,524,237</b>   |
| <b>Total Expenditures</b>              | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>756,344,349</b>   | <b>1,266,697</b>                                | <b>76,454</b>        | <b>757,687,500</b>   | <b>60,441,258</b>                | <b>818,128,758</b>   |
| <b>Transfers - Increase/(Decrease)</b> |            |                    |                       |                      |   |                      |                      |                                  |                      |
| Intra Unrestricted CurrentFund         | 0          | 0                  | 0                     | (933,507)            | 0   | 0                    | (933,507)            | 0                                | (933,507)            |
| Mandatory Transfers                    | 0          | 0                  | 0                     | (26,043,988)         | 0   | 0                    | (26,043,988)         | 26,043,988                       | 0                    |
| Non-Mandatory Transfers                | 0          | 0                  | 0                     | (63,211,002)         | 0   | 0                    | (63,211,002)         | 63,090,660                       | (120,342)            |
| <b>Total Transfers</b>                 | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>(90,188,497)</b>  | <b>0</b>  | <b>0</b>             | <b>(90,188,497)</b>  | <b>89,134,648</b>                | <b>(1,053,849)</b>   |
| <b>Change in Net Assets</b>            | <b>0</b>   | <b>0</b>           | <b>0</b>              | <b>(2,469,409)</b>   | <b>(1,139,566)</b>                              | <b>(39,803)</b>      | <b>(3,648,778)</b>   | <b>28,716,126</b>                | <b>25,067,348</b>    |
| <b>Ending Net Assets</b>               | <b>\$0</b> | <b>\$0</b>         | <b>\$0</b>            | <b>\$361,258,591</b> | <b>\$5,860,434</b>                              | <b>\$0</b>           | <b>\$367,119,025</b> | <b>\$285,689,126</b>             | <b>\$652,808,151</b> |

\* Primarily interest expense



Budget Summary by Administrative Unit - University of Missouri - Columbia  
 FY17 YearTotal, Budget Original, 0000 - Operations

|  | Beginning Net Assets | Revenues             | Transfers           | Expenditures         | Change in Net Assets  | Ending Net Assets    |
|--|----------------------|----------------------|---------------------|----------------------|-----------------------|----------------------|
| <b>College/School/Division</b>             |                      |                      |                     |                      |                       |                      |
| Chancellor                                 | \$5,199,986          | \$4,966,854          | \$465,530           | \$3,346,930          | \$2,085,454           | \$7,285,440          |
| Executive Vice Chancellor & Provost        |                      |                      |                     |                      |                       |                      |
| CA&S - Arts & Science                      | (4,404,989)          | 85,807,648           | 8,571,350           | 87,414,899           | 6,964,099             | 2,559,110            |
| CAFNR - Ag, Food & Nat Resources           | 38,663,753           | 50,718,332           | 2,424,545           | 48,838,565           | 4,304,312             | 42,968,065           |
| CBUSN - Business                           | 8,904,113            | 23,913,371           | 166,315             | 24,739,198           | (659,512)             | 8,244,601            |
| CEDUC - Education                          | 10,030,070           | 15,724,496           | 3,342,285           | 21,493,156           | (2,426,375)           | 7,603,695            |
| CENGR - Engineering                        | 7,000,721            | 23,911,415           | 730,190             | 24,464,969           | 176,636               | 7,177,357            |
| CENMG - Enrollment Management              | 3,385,244            | 9,453,682            | 1,560,487           | 11,149,048           | (134,879)             | 3,250,365            |
| CGRAD - Graduate School                    | 1,227,044            | 1,239,422            | 374,000             | 1,852,958            | (239,536)             | 987,508              |
| CHES - Human Environmental Sciences        | 5,225,276            | 11,284,071           | 891,684             | 12,486,995           | (311,240)             | 4,914,036            |
| CHLPR - School of Health Professions       | 4,215,333            | 13,542,469           | 3,126,901           | 16,519,785           | 149,585               | 4,364,917            |
| CIATS - Information & Access Tech Svcs     | 7,633,810            | 29,339,829           | (8,520,744)         | 20,705,921           | 113,164               | 7,746,974            |
| CJRN - Journalism                          | 1,247,044            | 13,903,520           | 1,506,492           | 15,140,026           | 269,986               | 1,517,030            |
| CLAW - Law                                 | 4,797,668            | 8,992,099            | 181,932             | 9,422,480            | (248,449)             | 4,549,219            |
| CLIBR - Library                            | 39,110               | 17,067,810           | 836,402             | 18,383,354           | (479,142)             | (440,032)            |
| CMED - Medicine                            | 53,039,579           | 41,421,249           | 4,896,593           | 47,068,426           | (750,584)             | 52,288,995           |
| CNRSG - Nursing                            | 15,004,548           | 5,896,396            | 1,843,333           | 6,018,098            | 1,721,631             | 16,726,179           |
| CPROV - Provost                            | 23,019,744           | 30,458,135           | (1,662,006)         | 25,460,995           | 3,335,133             | 26,354,877           |
| CTSPA - Truman School of Public Affrs      | 678,044              | 2,377,265            | 471,280             | 2,659,139            | 189,406               | 867,451              |
| CVTMD - Veterinary Medicine                | 10,704,994           | 20,128,019           | 830,035             | 22,204,740           | (1,246,686)           | 9,458,308            |
| Total Executive Vice Chancellor & Provost  | 190,411,107          | 405,179,227          | 21,571,072          | 416,022,752          | 10,727,547            | 201,138,654          |
| Vice Chancellor - Dev and Alumni Relations | 0                    | 11,802,035           | (77,300)            | 13,142,239           | (1,417,504)           | (1,417,504)          |
| Vice Chancellor - Health Affairs           | 756,000              | 0                    | 0                   | 189,715              | (189,715)             | 566,285              |
| Vice Chancellor - Student Affairs          | 4,473,418            | 10,388,056           | 956,266             | 12,382,657           | (1,038,335)           | 3,435,083            |
| Research, Grad Studies & Econ Dev          | 44,389,746           | 35,503,225           | (8,984,687)         | 39,985,444           | (13,466,906)          | 30,922,840           |
| Administrative Services                    |                      |                      |                     |                      |                       |                      |
| CADMN - Campus Operations                  | 0                    | 7,566,972            | 582,000             | 8,130,132            | 18,840                | 18,840               |
| CCFAC - Campus Facilities                  | 11,621               | 61,754,889           | (2,594,270)         | 57,890,034           | 1,270,584             | 1,282,205            |
| COPAX - Operations Auxiliary & Svc Ops     | (425,000)            | 1,866,565            | 73,192              | 1,898,362            | 41,395                | (383,605)            |
| COPGA - Campus Operation General Admin     | 455,944              | 502,208              | 25,000              | 646,089              | (118,881)             | 337,063              |
| Total Administrative Services              | 42,565               | 71,690,634           | (1,914,078)         | 68,564,618           | 1,211,938             | 1,254,502            |
| Finance                                    |                      |                      |                     |                      |                       |                      |
| CVCFN - Vice Chancellor for Finance        | 840,000              | 4,398,123            | (170,464)           | 3,932,993            | 294,666               | 1,134,666            |
| Total Finance                              | 840,000              | 4,398,123            | (170,464)           | 3,932,993            | 294,666               | 1,134,666            |
| Campus Department                          |                      |                      |                     |                      |                       |                      |
| CCPDP - Campus Departments                 | 71,925,118           | 31,399,349           | (2,839,591)         | 43,435,260           | (14,875,502)          | 57,049,616           |
| CCPSC - Campus Scholarships Fellowship     | 0                    | (4,058,651)          | 4,098,743           | 0                    | 40,092                | 40,092               |
| CRECV - Recovery                           | 0                    | (14,117,000)         | 0                   | (14,117,000)         | 0                     | 0                    |
| CBSGA - Business Services - Gen Admin      | (3,199,000)          | 3,389,060            | 999,599             | 3,263,908            | 1,124,751             | (2,074,249)          |
| Total Campus Department                    | 68,726,118           | 16,612,758           | 2,258,751           | 32,582,168           | (13,710,659)          | 55,015,459           |
| Intercollegiate Athletics                  | 1,170,000            | 399,510              | 1,138,936           | 1,502,689            | 35,757                | 1,205,757            |
| University Affairs                         | 2,154,095            | 5,462,689            | (1,758,840)         | 4,139,349            | (435,500)             | 1,718,595            |
| Extension                                  |                      |                      |                     |                      |                       |                      |
| CEXTN - Extension                          | 168,114              | 1,350,873            | 419,802             | 1,786,817            | (16,142)              | 151,972              |
| EADM - Administration                      | 50,000               | 3,864,738            | 90,187              | 3,786,383            | 168,542               | 218,542              |
| EANR - Agriculture & Natural Res           | 1,802,737            | 4,952,185            | 81,524              | 4,887,028            | 146,681               | 1,949,418            |
| EBI - Business & Industry                  | 981,917              | 963,054              | 8,693               | 987,826              | (16,079)              | 965,838              |
| ECD - Community Development                | 980,330              | 1,256,405            | 13,040              | 1,656,714            | (387,269)             | 593,061              |
| EHES - Human Environmental Sciences        | 869,300              | 2,963,099            | 103,784             | 3,326,015            | (259,132)             | 610,168              |
| EPRGS - Program Support                    | 11,896,813           | 4,189,921            | (431,464)           | 7,385,911            | (3,627,454)           | 8,269,360            |
| EREGP - Regional Programming               | 0                    | 16,300,497           | 0                   | 14,951,058           | 1,349,439             | 1,349,439            |
| EVETM - Vet Med                            | 837,156              | 190,315              | 0                   | 127,266              | 63,049                | 900,205              |
| EYTH - Youth                               | 810,472              | 2,852,240            | 134,328             | 3,314,882            | (328,314)             | 482,158              |
| Total Extension                            | 18,396,840           | 38,883,327           | 419,894             | 42,209,900           | (2,906,679)           | 15,490,161           |
| <b>Total MU</b>                            | <b>\$336,559,875</b> | <b>\$605,286,439</b> | <b>\$13,905,080</b> | <b>\$638,001,455</b> | <b>(\$18,809,936)</b> | <b>\$317,749,939</b> |



Budget Summary by Administrative Unit - University of Missouri - Kansas City  
 FY17 Year Total, Budget Original, 0000 - Operations

|  | Beginning Net Assets | Revenues             | Transfers        | Expenditures         | Change in Net Assets | Ending Net Assets   |
|--|----------------------|----------------------|------------------|----------------------|----------------------|---------------------|
| <b>College/School/Division</b>             |                      |                      |                  |                      |                      |                     |
| Chancellor                                 | \$108,500            | \$824,754            | \$0              | \$824,719            | \$35                 | \$108,535           |
| Provost                                    |                      |                      |                  |                      |                      |                     |
| KA&S - College of Arts & Sciences          | (1,333,737)          | 25,911,684           | 7,891,549        | 33,795,099           | 8,134                | (1,325,603)         |
| KBIOS - School of Biological Sciences      | 225,788              | 5,364,485            | 51,474           | 5,416,259            | (300)                | 225,488             |
| KBUSN - School of Management               | (9,967,201)          | 15,124,063           | 393,866          | 15,516,665           | 1,264                | (9,965,937)         |
| KCMUSC - KC Reg Musculoskeletal            | 50,000               | 0                    | 0                | 0                    | 0                    | 50,000              |
| KCULT - Office of Cultural Events          | 0                    | 895,025              | 0                | 895,025              | 0                    | 0                   |
| KIDENT - School of Dentistry               | 5,078,876            | 21,635,886           | 50,800           | 21,631,388           | 55,298               | 5,134,174           |
| KEDUC - School of Education                | 332,359              | 5,546,637            | 111,404          | 5,943,336            | (285,295)            | 47,064              |
| KGRAD - School of Graduate Studies         | 488,215              | 1,089,224            | (10,500)         | 1,078,724            | 0                    | 488,215             |
| KHMDV - Institute for Human Dev            | 200,000              | 706,496              | 5,787            | 711,536              | 747                  | 200,747             |
| KHNRS - Honors College                     | 27,000               | (60,000)             | 911,098          | 850,130              | 968                  | 27,968              |
| KINFO - Information Services               | 2,600,426            | 8,700,978            | 584,409          | 9,248,235            | 37,152               | 2,637,578           |
| KINOV - UMKC Innov Ctr                     | 450,000              | 725,775              | 30,000           | 538,053              | 217,722              | 667,723             |
| KLAW - School of Law                       | (480,250)            | 9,008,800            | 250,000          | 9,892,284            | (633,484)            | (1,113,734)         |
| KLIBR - Libraries                          | 655,302              | 7,202,402            | 121,600          | 7,323,812            | 190                  | 655,492             |
| KMED - School of Medicine                  | 22,407,072           | 25,605,231           | 58,502           | 26,416,578           | (752,844)            | 21,654,228          |
| KMUSI - Conservatory of Music & Dance      | (4,148,132)          | 6,277,351            | 1,388,000        | 8,296,541            | (631,190)            | (4,779,321)         |
| KNRSG - School of Nursing & Health St      | 2,159,759            | 9,575,692            | (38,036)         | 9,537,656            | 0                    | 2,159,759           |
| KONLN - Online Learning                    | 942,238              | 1,311,666            | 809,729          | 1,311,121            | 810,274              | 1,752,512           |
| KPHAR - School of Pharmacy                 | 1,774,661            | 13,504,766           | (177,000)        | 14,059,035           | (731,269)            | 1,043,393           |
| KRSCH - Research                           | 3,907,944            | 2,000,000            | (245,000)        | 2,294,950            | (539,950)            | 3,367,993           |
| KSCE - School of Computing & Engr          | (1,273,021)          | 9,515,716            | 605,315          | 10,121,031           | 0                    | (1,273,021)         |
| KUCOL - University College                 | 138,676              | (5,200)              | 294,442          | 289,242              | 0                    | 138,676             |
| KVCAA - VC Academic Affairs                | 988,837              | 4,214,972            | (1,295,010)      | 3,545,959            | (625,997)            | 362,840             |
| Total Provost                              | 25,224,811           | 173,851,649          | 11,792,429       | 188,712,657          | (3,068,579)          | 22,156,232          |
| Vice Chancellor - Administration & Finance | 2,961,795            | 31,661,368           | (1,592,803)      | 29,813,220           | 255,346              | 3,217,141           |
| Vice Chancellor - Advancement              | 1,060,094            | 2,472,406            | 295,000          | 2,768,124            | (718)                | 1,059,376           |
| Vice Chancellor - Student Affairs          | 634,786              | 9,914,427            | 1,472,261        | 11,386,163           | 525                  | 635,311             |
| Campus Adjustments                         | 2,675,184            | 0                    | 0                | 0                    | 0                    | 2,675,184           |
| Campus Scholarships & Waivers              | 1,737,281            | (203,000)            | (350,000)        | 0                    | (553,000)            | 1,184,281           |
| Campus Wide                                | 4,733,175            | 19,114,583           | (11,539,457)     | 4,347,418            | 3,227,708            | 7,960,883           |
| Diversity                                  | (773,518)            | 802,009              | 0                | 801,391              | 618                  | (772,900)           |
| Human Resources                            | 761,550              | 1,494,820            | 65,000           | 1,559,820            | 0                    | 761,550             |
| Marketing and Communications               |                      |                      |                  |                      |                      |                     |
| KMKTC - VC Marketing & Communications      | 19,000               | 432,662              | 0                | 378,992              | 53,670               | 72,670              |
| KPUBC - Public Communication               | 806,450              | 1,968,312            | 0                | 1,903,114            | 65,198               | 871,648             |
| KRADI - Radio Station                      | 0                    | 50,575               | 0                | 50,575               | 0                    | 0                   |
| Total Marketing and Communications         | 825,450              | 2,451,549            | 0                | 2,332,681            | 118,868              | 944,318             |
| UMKC Foundation                            | (473,660)            | 1,663,671            | 52,948           | 1,636,619            | \$80,000             | (\$393,660)         |
| <b>Total UMKC</b>                          | <b>\$39,475,449</b>  | <b>\$244,048,236</b> | <b>\$195,378</b> | <b>\$244,182,811</b> | <b>\$60,803</b>      | <b>\$39,536,252</b> |



Budget Summary by Administrative Unit - Missouri University of Science and Technology  
 FY17 YearTotal, Budget Original, 0000 - Operations

|   | Beginning Net Assets | Revenues             | Transfers          | Expenditures         | Change in Net Assets | Ending Net Assets   |
|---|----------------------|----------------------|--------------------|----------------------|----------------------|---------------------|
| <b>College/School/Division</b>            |                      |                      |                    |                      |                      |                     |
| Chancellor                                | \$601,873            | \$1,514,986          | (\$30,000)         | \$1,309,246          | \$175,740            | \$777,612           |
| Provost                                   |                      |                      |                    |                      |                      |                     |
| RCASB - College Arts, Sciences & Business | 4,779,854            | 21,974,891           | 24,812             | 25,504,652           | (3,504,949)          | 1,274,906           |
| RCEC - College Engineering & Computing    | 21,280,568           | 34,486,870           | 2,269,067          | 40,105,691           | (3,349,754)          | 17,930,813          |
| RENRM - Enrollment Management             | 1,159,386            | 6,073,698            | 267,000            | 6,565,635            | (224,937)            | 934,450             |
| RGRDS - Graduate Studies                  | 478,451              | 452,614              | 4,000              | 994,529              | (537,915)            | (59,464)            |
| RIATS - Info Access & Tech Services       | 2,555,335            | 6,890,633            | (512,897)          | 6,214,467            | 163,269              | 2,718,604           |
| RPROV - Provost                           | 9,058,435            | 8,164,467            | (163,280)          | 5,301,973            | 2,699,214            | 11,757,649          |
| RSPON - Sponsored Programs                | 2,706,040            | 5,759,931            | 166,048            | 4,894,665            | 1,031,315            | 3,737,354           |
| RUGST - Undergraduate Studies             | 1,741,868            | 1,942,122            | 116,436            | 2,329,698            | (271,140)            | 1,470,728           |
| Total Provost                             | 43,759,937           | 85,745,226           | 2,171,187          | 91,911,309           | (3,994,896)          | 39,765,040          |
| Campus Departments                        | 13,251,758           | 20,164,092           | 846,871            | 9,887,224            | 11,123,739           | 24,375,497          |
| Office of Administrative Services         | 3,806,795            | 23,980,508           | (5,791,312)        | 19,825,572           | (1,636,376)          | 2,170,419           |
| Office of Student Affairs                 | 1,019,732            | 8,935,900            | 951,181            | 9,044,091            | 842,991              | 1,862,723           |
| Office of University Advancement          | 872,913              | 5,680,171            | 0                  | 6,351,782            | (671,611)            | 201,302             |
| Global & Strategic Partnerships           |                      |                      |                    |                      |                      |                     |
| RG&SP - Global & Strategic Partnerships   | 912,357              | 3,034,888            | 0                  | 3,086,509            | (51,621)             | 860,736             |
| RGLBL - Global Learning                   | 3,431,785            | 1,734,033            | 4,439,086          | 5,529,975            | 643,143              | 4,074,929           |
| Total Global & Strategic Partnerships     | 4,344,142            | 4,768,921            | 4,439,086          | 8,616,484            | 591,523              | 4,935,665           |
| Human Resources, Equity & Inclusion       | 161,040              | 1,721,698            | 14,000             | 1,769,509            | (33,811)             | 127,229             |
| <b>Total Missouri S&amp;T</b>             | <b>\$67,818,191</b>  | <b>\$152,511,503</b> | <b>\$2,601,012</b> | <b>\$148,715,218</b> | <b>\$6,397,297</b>   | <b>\$74,215,488</b> |



Budget Summary by Administrative Unit - University of Missouri - St. Louis  
 FY17 Year Total, Budget Original, 0000 - Operations

|  | Beginning Net Assets | Revenues             | Transfers            | Expenditures         | Change in Net Assets | Ending Net Assets   |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| <b>College/School/Division</b>                     |                      |                      |                      |                      |                      |                     |
| Chancellor   |                      |                      |                      |                      |                      |                     |
| SCHNL - Chancellor                                 | \$175                | \$1,144,520          | \$0                  | \$1,150,431          | (\$5,911)            | (\$5,736)           |
| SCHSU - Chancellor-Special Units                   | 731,903              | 652,804              | 0                    | 617,069              | 35,735               | 767,638             |
| Total Chancellor                                   | 732,078              | 1,797,324            | 0                    | 1,767,501            | 29,823               | 761,901             |
| Provost  |                      |                      |                      |                      |                      |                     |
| SA&S - College of Arts & Sciences                  | 7,225,368            | 33,379,280           | 1,735,106            | 36,490,719           | (1,376,333)          | 5,849,035           |
| SACF - VC Academic Affairs                         | 2,255,283            | 5,907,483            | (2,188,074)          | 3,792,226            | (72,817)             | 2,182,465           |
| SBUSN - College of Business Administra             | (707,712)            | 13,189,992           | 373,051              | 12,820,679           | 742,364              | 34,652              |
| SCIS - Office of Int Stud & Programs               | 490,756              | 1,918,237            | 115,887              | 2,101,070            | (66,946)             | 423,810             |
| SEDUC - College of Education                       | 2,290,141            | 8,268,686            | 1,040,753            | 9,543,566            | (234,127)            | 2,056,014           |
| SENGR - UMSL/Washington Univ. Engineer             | 62,489               | 3,164,993            | 0                    | 3,243,932            | (78,939)             | (16,450)            |
| SGRAD - Graduate School                            | 84,474               | 744,401              | (12,724)             | 898,229              | (166,552)            | (82,078)            |
| SLIBR - Libraries                                  | 2,234,320            | 5,153,819            | 91,834               | 5,565,095            | (319,442)            | 1,914,877           |
| SNRSG - College of Nursing                         | 1,487,203            | 7,615,833            | 375,000              | 7,750,515            | 240,318              | 1,727,521           |
| SONLN - Tchng,Lrning,OnlEd                         | 909,477              | 1,231,647            | (3,800)              | 1,198,513            | 29,334               | 938,811             |
| SOPTO - College of Optometry                       | 2,585,482            | 6,250,963            | 0                    | 6,660,792            | (409,829)            | 2,175,653           |
| SPLHC - Honors College                             | 140,487              | 964,685              | 17,124               | 951,102              | 30,707               | 171,194             |
| SPPRC - Office of Public Policy                    | 173,020              | 245,882              | 14,971               | 404,440              | (143,587)            | 29,433              |
| SRES - VP Research                                 | 1,268,795            | 2,174,918            | 833,800              | 2,528,206            | 480,512              | 1,749,307           |
| SSTAF - Vice Provost Student Affairs               | (39,294)             | 15,064,074           | 995,984              | 15,327,707           | 732,351              | 693,057             |
| SSSW - School of Social Work                       | 295,054              | 1,544,809            | 171,721              | 1,759,540            | (43,010)             | 252,044             |
| Total Provost                                      | 20,755,343           | 106,819,702          | 3,560,633            | 111,036,332          | (655,997)            | 20,099,346          |
| Budget Development & Planning                      | (3,963,004)          | 2,804,017            | (1,026,950)          | 6,120,283            | (4,343,215)          | (8,306,220)         |
| Vice Chancellor - Advancement                      |                      |                      |                      |                      |                      |                     |
| SALUM - Alumni & Community Relations               | 86,000               | 718,172              | 10,483               | 733,951              | (5,296)              | 80,704              |
| SKWMU - KWMU Radio                                 | 6,594                | 74,678               | 0                    | 6,566                | 68,112               | 74,706              |
| SMRKT - University Advt Marketing                  | 79,514               | 2,637,590            | 124,670              | 2,675,012            | 87,248               | 166,762             |
| SUADM - Univ Advancement Adm                       | (123,713)            | 557,792              | 31,056               | 528,550              | 60,298               | (63,415)            |
| SUCAM - University Campaign                        | 127,693              | 1,196,175            | (193,943)            | 1,021,702            | (19,470)             | 108,223             |
| SUDEV - University Advancement                     | 190,000              | 498,589              | 0                    | 481,821              | 16,768               | 206,768             |
| SUNIT - College and Units                          | 120,000              | 712,656              | 0                    | 753,916              | (41,260)             | 78,740              |
| Total Vice Chancellor - Advancement                | 486,088              | 6,395,652            | (27,734)             | 6,201,517            | 166,400              | 652,488             |
| Vice Chancellor - Managerial & Technological       |                      |                      |                      |                      |                      |                     |
| SBUSI - Business Services                          | 0                    | 413,252              | (135,370)            | 277,882              | 0                    | 0                   |
| SCFM - Campus Facilities Mgmt                      | 1,191,053            | 23,151,116           | (9,307,787)          | 12,387,619           | 1,455,710            | 2,646,763           |
| SFIN - Finance                                     | 462,476              | 990,517              | (45,740)             | 913,918              | 30,859               | 493,335             |
| SHRES - Human Resources                            | 0                    | 659,730              | 0                    | 650,320              | 9,410                | 9,410               |
| SITS - Information Technology Svcs                 | 1,097,016            | 7,769,328            | (640,541)            | 7,491,048            | (362,261)            | 734,755             |
| SSFTY - Institutional Safety                       | 1,109                | 2,232,000            | 0                    | 2,186,772            | 45,228               | 46,336              |
| SVCMT - VC for Managerial & Technologi             | 679,643              | 1,005,020            | 0                    | 1,006,529            | (1,509)              | 678,134             |
| Total Vice Chancellor - Managerial & Technological | 3,431,297            | 36,220,963           | (10,129,438)         | 24,914,089           | 1,177,436            | 4,608,733           |
| <b>Total UMSL</b>                                  | <b>\$21,441,802</b>  | <b>\$154,037,658</b> | <b>(\$7,623,489)</b> | <b>\$150,039,721</b> | <b>(\$3,625,553)</b> | <b>\$17,816,249</b> |



Budget Summary by Administrative Unit - UM System Administration  
 FY17 YearTotal, Budget Original, 0000 - Operations

|                                       | Beginning Net Assets | Revenues            | Transfers            | Expenditures        | Change in Net Assets | Ending Net Assets   |
|---------------------------------------|----------------------|---------------------|----------------------|---------------------|----------------------|---------------------|
| <b>College/School/Division</b>        |                      |                     |                      |                     |                      |                     |
| Board of Curators                     | \$106,476            | \$461,435           | \$9,000              | \$575,338           | (\$104,903)          | \$1,573             |
| President                             | 456,118              | 2,861,191           | 1,479,788            | 4,317,964           | 23,015               | 479,133             |
| General Counsel                       | 334,590              | 4,098,808           | 77,000               | 4,030,281           | 145,527              | 480,117             |
| Government Relations                  | 602,950              | 2,994,782           | 0                    | 2,916,046           | 78,735               | 681,685             |
| Human Resources                       |                      |                     |                      |                     |                      |                     |
| AHMRL - Human Resources               | 229,275              | 2,290,927           | (6,000)              | 2,177,737           | 107,190              | 336,465             |
| ATORE - Total Rewards                 | 0                    | 8,730,000           | (25,024)             | 8,076,206           | 628,770              | 628,770             |
| Total Human Resources                 | 229,275              | 11,020,927          | (31,024)             | 10,253,943          | 735,960              | 965,235             |
| Information Systems                   |                      |                     |                      |                     |                      |                     |
| AASB - Administrative Systems Budget  | 100,000              | 16,400,469          | (1,128,157)          | 15,109,211          | 163,101              | 263,101             |
| AINFO - Information Systems           | 1,600,778            | 5,634,990           | 219,275              | 5,449,696           | 33,981               | 1,566,797           |
| Total Information System              | 1,700,778            | 22,035,459          | (1,347,432)          | 20,558,907          | 129,120              | 1,829,898           |
| VP Academic Affairs                   |                      |                     |                      |                     |                      |                     |
| AACAD - Academic Affairs              | 1,274,540            | 2,878,831           | 328,025              | 3,097,406           | 109,450              | 1,383,990           |
| AR&ED - Research & Economic Develop   | 7,659,696            | 5,879,814           | (2,182,782)          | 5,029,523           | (1,332,492)          | 6,327,204           |
| Total Academic Affairs                | 8,934,236            | 8,758,645           | (1,854,758)          | 8,126,929           | (1,223,042)          | 7,711,194           |
| VP Finance                            |                      |                     |                      |                     |                      |                     |
| AAUDT - Internal Auditing             | 49,250               | 1,536,500           | 0                    | 1,531,353           | 5,147                | 54,397              |
| ACTRL - Controller                    | 277,879              | 2,850,373           | 0                    | 2,923,408           | (73,036)             | 204,843             |
| AFCPL - Facilities Planning           | 21,808               | 426,155             | 0                    | 396,580             | 29,575               | 51,383              |
| AMNSV - Management Services           | 236,028              | 1,554,581           | (34,500)             | 2,250,565           | (730,484)            | (494,456)           |
| APLBD - Budget & Planning             | 68,261               | 1,182,881           | 0                    | 1,182,159           | 722                  | 68,983              |
| APROC - Procurement - Sourcing & SCM  | 2,692,434            | 9,462,494           | 0                    | 8,896,502           | 565,993              | 3,258,427           |
| ATRE - Treasurers Office              | 0                    | 1,224,500           | 0                    | 1,214,283           | 10,217               | 10,217              |
| AVPFN - VP Finance                    | 316,663              | 795,328             | 0                    | 559,255             | 236,073              | 552,736             |
| Total VP Finance                      | 3,662,323            | 19,032,812          | (34,500)             | 18,954,105          | 44,207               | 3,706,530           |
| Campus Wide Departments               | 2,690,769            | (34,473,401)        | (391,000)            | (34,298,728)        | (565,673)            | 2,125,096           |
| <b>Total UM System Administration</b> | <b>\$18,717,514</b>  | <b>\$36,790,658</b> | <b>(\$2,092,926)</b> | <b>\$35,434,785</b> | <b>(\$737,053)</b>   | <b>\$17,980,462</b> |



Budget Summary by Administrative Unit - University-wide Resources & University Bank  
 FY17 YearTotal, Budget Original, 0000 - Operations

|                                    | Beginning Net Assets | Revenues           | Transfers            | Expenditures | Change in Net Assets | Ending Net Assets  |
|------------------------------------|----------------------|--------------------|----------------------|--------------|----------------------|--------------------|
| <b>College/School/Division</b>     |                      |                    |                      |              |                      |                    |
| University-wide Resources          |                      |                    |                      |              |                      |                    |
| UFIN - UWIDE Finance               | \$1,938,563          | \$9,676,824        | (\$7,243,798)        | \$0          | \$2,433,026          | \$4,371,589        |
| Total University-wide Resources    | 1,938,563            | 9,676,824          | (7,243,798)          | 0            | 2,433,026            | 4,371,589          |
| University Bank                    |                      |                    |                      |              |                      |                    |
| <b>Total University-wide Units</b> | <b>\$1,938,563</b>   | <b>\$9,676,824</b> | <b>(\$7,243,798)</b> | <b>\$0</b>   | <b>\$2,433,026</b>   | <b>\$4,371,589</b> |

## FY2017 Other Curators' Programs Budget Summaries

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for Missouri Kidney Program, Missouri Telehealth Network, Spinal Cord Injury Research, and the State Historical Society of Missouri.

The following table presents summary budget data for the Missouri Kidney Program, Missouri Telehealth Network, and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

### Operating Budget Summaries for the Missouri Kidney Program, the Missouri Telehealth Network, and Spinal Cord Injury Research

|                             | Missouri<br>Kidney<br>Program<br>Fund 2010 | Missouri<br>Telehealth<br>Network<br>Fund 2015 | Spinal Cord<br>Injury<br>Research<br>Fund 2050 |
|-----------------------------|--|--|--|
| <b>REVENUES</b>             |  |  |  |
| State Appropriations        | \$1,697,500                                | \$3,347,640                                    | \$1,500,000                                    |
| <b>TOTAL REVENUES</b>       | <b>1,697,500</b>                           | <b>3,347,640</b>                               | <b>1,500,000</b>                               |
| <b>EXPENDITURES</b>         |  |  |  |
| Salaries & Wages            | 216,696                                    | 1,316,766                                      | 27,837   |
| Benefit Expenses            | 67,370                                     | 416,487  | 9,640  |
| <b>Total Compensation</b>   | <b>284,066</b>                             | <b>1,733,253</b>                               | <b>37,477</b>                                  |
| Other Expenses              | 1,413,434                                  | 1,614,387                                      | 1,462,523                                      |
| <b>TOTAL EXPENDITURES</b>   | <b>1,697,500</b>                           | <b>3,347,640</b>                               | <b>1,500,000</b>                               |
| <b>CHANGE IN NET ASSETS</b> | <b>(\$0)</b>                               | <b>(\$0)</b>                                   | <b>(\$0)</b>                                   |

Below is the FY2017 budget for the State Historical Society of Missouri, which is recorded in the agency fund.

### FY2017 State Historical Society Budget

|                             | State Historical<br>Society<br>Fund 6030 |
|-----------------------------|--|
| <b>REVENUES</b>             |  |
| State Appropriations        | \$3,114,529                              |
| Other Revenues              | 528,073                                  |
| <b>TOTAL REVENUES</b>       | <b>3,642,602</b>                         |
| <b>EXPENDITURES</b>         |  |
| Salaries & Wages            | 2,150,745                                |
| Benefit Expenses            | 698,996                                  |
| <b>Total Compensation</b>   | <b>2,849,742</b>                         |
| Capital Expenditures        | 137,110                                  |
| Computing Expenses          | 39,000                                   |
| Other Departmental Expenses | 88,677                                   |
| Reserve for New Building    | 528,073                                  |
| <b>TOTAL EXPENDITURES</b>   | <b>3,642,602</b>                         |
| <b>CHANGE IN NET ASSETS</b> | <b>\$0</b>                               |





# University of Missouri System

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