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University of Missouri System FY2000-2001 Operating Budget

Executive Summary

Introduction

The operating budget for the University of Missouri System presents information on estimated revenues and planned expenditures for the University's current funds. Excluded from this document are loan funds, endowment and similar funds, retirement and similar funds, plant funds, and agency funds.

Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, and related support services. Current funds are comprised of three subgroups of funds. These fund subgroups are general operating, unrestricted designated, and restricted funds. General operating funds are unrestricted in nature and are used to support the primary missions of the University System. Designated funds are those funds that are designated for specific uses by administrative policies, and restricted funds are those that are restricted in use by donor or supporting agency.

The financial schedules contained in this document are presented in a manner consistent with financial reporting guidelines and definitions of the National Association of College and University Business Officers. Following this Executive Summary, the second section of this document displays information on the current funds budgets of the University of Missouri System. The third section provides summary information on the recurring general operating budget of the University System in total, and the recurring general operating budgets of each campus, University Outreach and Extension, System Administration, and University-Wide Resources. The last section presents general information and summary operating budgets for the other Curators' programs, which include the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, the Missouri Rehabilitation Center, Columbia Regional Hospital, the Missouri Institute of Mental Health, the Missouri Kidney Program, the State Historical Society of Missouri, and the Missouri Research and Education Network (MOREnet).

As in previous years, state appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY2000-2001 budget includes state appropriations at an amount equal to 97.0% of gross state appropriations allocated to the University.

Structure of the Budget

As indicated above, the Current Funds operating budget of the University of Missouri System consists of three subgroups: general operating funds, designated funds and restricted funds. The Current Funds section of this document contains information on the above subgroups, inclusive of fund balances. This section displays the budgets for the system as a whole, the four campuses, University Outreach and Extension, System Administration, and University-Wide Resources by major revenue source and expenditure type. The educational and general budgets included in the Current Funds operating budget summaries encompass the major instructional, research, and public service activities of the University plus related support services. The major educational and general program areas are instruction, research, public service, academic support, student services, institutional support,

operation and maintenance of physical plant, and scholarships and fellowships. Budgets for auxiliary enterprises and hospitals and clinics are also included.

The first subgroup of Current Funds are general operating funds. Recurring general operating funds, exclusive of one-time allocations and fund balances, are reported in more detail in the Recurring General Operating Budget Summary section of this document. This section also includes summary budget schedules for the system as a whole, the campuses, University Outreach and Extension, System Administration, and University-Wide Resources. Tables display the educational and general budget by object of expense, within both the major educational and general program areas indicated above, and by organizational structure. Mandatory and nonmandatory transfers to other fund groups are also reported. This includes transfers for physical plant repair and renewal and payment of debt service.

The second subgroup of Current Funds is the designated funds. These funds are unrestricted in nature but have been designated by administrative policies for particular activities. Major types of activities that are included in designated funds are extension and continuing education activities, activities funded by designated fees, service operations, auxiliary enterprises, sales and services of educational activities such as medical clinics, and the hospitals and clinics. Summary budget information for these activities is included in the Current Funds section of this document, and more detailed information on the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, the Missouri Rehabilitation Center, and Columbia Regional Hospital budgets can be found in the Other Curators' Programs section.

The third subgroup of Current Funds is restricted funds. These funds are restricted in use by a third party. Major types of activities included in restricted funds are gifts, grants and contracts, and financial aid. The major sources of restricted revenue include grants and contracts from federal, state, and other sources; federal financial aid; restricted state appropriations for research and public service activities administered by the Curators of the University; and endowment income used primarily for scholarships and professorships. Summary budget information by campus is included in the Current Funds section of this document, and more detailed information on the Missouri Kidney Program, the Missouri Institute of Mental Health, and the Missouri Research and Education network (MOREnet) can be found in the Other Curators' Programs section.

Context for Budget Planning

Budget planning and development for fiscal year 2000-2001 was guided by the policy decisions and planning parameters of the Board of Curators as defined in the University's Strategic Plan, and by the program decision items included in the FY2000-2001 appropriations request for operations. An increase in educational fee rates of 3.2% was approved for academic year 2000-2001. Expenditure assumptions for planning included the following:

- Salaries and Wages will increase 4.0%,
- Overall fixed benefits costs are anticipated to increase 1.3% and variable benefits were anticipated to increase 11.2%, and
- E&E budgets will increase 3% to keep up with projected rates of inflation

University of Missouri System FY2000-2001 Current Funds Budget Summary

Summary of the FY2000-2001 Current Funds Budgets and Comparison to FY1999-2000

For fiscal year 2000-2001, the University of Missouri's current funds budget totals \$1.7 billion. General operating funds comprise 44.4% of the total current funds expenditure budget; designated funds, 39.9%; and restricted funds, 15.7%. The total current funds expenditure budget increased 9.2% from FY1999-2000. The general operating budget increased 4.7%, the designated funds expenditure budget, 15.3%, and the restricted funds expenditure budget, 8.0%.

**Table 6. Comparison of Current Funds Budgets for the University of Missouri System, FY1999-2000 Versus FY2000-2001
(\$ Millions)**

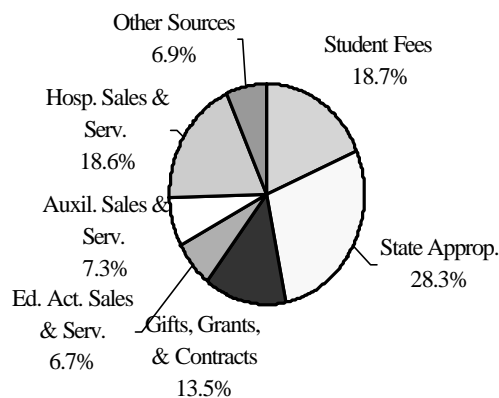
	FY1999-2000	FY2000-2001	Change	% Change
<u>General Operating Budget</u>				
Beginning Fund Balance	\$51.8	\$63.0	\$11.2	21.6
Revenues	717.9	751.5	33.6	4.7
Expenditures & Transfers	<u>717.9</u>	<u>751.5</u>	<u>33.6</u>	<u>4.7</u>
Ending Fund Balance	\$51.8	\$63.0	\$11.2	21.6
<u>Designated Funds Budget</u>				
Beginning Fund Balance	\$133.9	\$148.6	\$14.7	11.0
Revenues	580.8	667.8	87.0	15.0
Expenditures & Transfers	<u>585.9</u>	<u>675.3</u>	<u>89.4</u>	<u>15.3</u>
Ending Fund Balance	\$128.8	\$141.1	\$12.3	9.5
<u>Restricted Funds Budget</u>				
Beginning Fund Balance	\$70.6	\$79.1	\$8.5	12.0
Revenues	245.4	263.3	17.9	7.3
Expenditures & Transfers	<u>246.2</u>	<u>265.9</u>	<u>19.7</u>	<u>8.0</u>
Ending Fund Balance	\$69.8	\$76.5	\$6.7	9.6
<u>Total Current Funds Budget</u>				
Beginning Fund Balance	\$256.3	\$290.7	\$34.4	13.4
Revenues	1,544.1	1,682.6	138.5	9.0
Expenditures & Transfers	<u>1,550.0</u>	<u>1,692.7</u>	<u>142.7</u>	<u>9.2</u>
Ending Fund Balance	\$250.4	\$280.6	\$30.2	12.1

The total FY2000-2001 current funds budget depicts planned expenditures and transfers in excess of estimated revenues of approximately \$10.2 million. This, coupled with a beginning fund balance for the fiscal year of \$290.7 million, results in a projected year-end fund balance of \$280.6 million. The general operating budget shows planned revenues and expenditures of \$751.5 million, with no change in the \$ million in fund balances for the year. Designated fund revenues are budgeted at \$667.8 million while expenditures and transfers total \$675.3 million, resulting in a planned decline in fund balances of \$7.6 million. The year-end fund balance for designated funds is projected to be \$141.1 million. Designated fund revenues and expenditures and transfers increased by 15%. This is largely a result of the purchase of Columbia Regional Hospital, which contributed to the 25.4% increase in hospital and clinics expenditures and transfers. Expenditures and transfers for restricted activities (primarily research grants and contracts and student aid) are estimated to be \$265.9 million, while revenues are estimated to be \$263.3 million, resulting in a \$2.6 million decline in fund balances, to \$76.5 million by the end of the year.

As indicated earlier, state appropriations are subject to a 3.0% withholding by the State of Missouri. As a result, the University's FY2000-2001 current funds budget includes state appropriations at an amount equal to 97.0% of gross state appropriations.

Current Funds Budget by Major Revenue Source and Expenditure Type

For FY2000-2001, the current funds budget of the University of Missouri System totals \$1.7 billion. State appropriations are the largest source of revenue, contributing approximately 28.3% of the total revenue budget. Student fees are the second largest source, constituting 18.7%, followed closely by hospital and clinics sales and services at 18.6%. The distribution of current funds revenues by source is shown below.



State appropriations of \$475.6 million include operating appropriations for other Curators' Programs which total approximately \$46.9 million. These programs include the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, and the Missouri Rehabilitation Center, which are budgeted under designated funds. Also included, under restricted funds, are the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, and the Missouri Research and Education Network (MOREnet). State appropriations for the Missouri State Historical Society are excluded from the current funds summary as these funds are recorded on the University's books as an agency fund.

Student fee revenues of \$314.4 million include educational fees and activity, facility, and health service fees. The majority of the gifts, grants, and contracts of \$227.5 million from federal, state, and private sources are classified as restricted funds, since these funds are restricted in use by a third party. Of this total, federal grants and contracts comprise 44.6%, state grants and contracts account for 17.0%, and private gifts, grants and contracts, 38.4%.

Sales and services of educational activities, totaling \$112.4 million, include the operations of the medical, dental, optometry, and veterinary clinics, as well as activities related to the agricultural experiment station, cooperative extension, the research reactor, and other activities.

Sales and services of Auxiliary Enterprises of \$123.5 million include revenues from essentially self-supporting activities which provide services and sales to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, and other miscellaneous activities.

Sales and services of hospitals and clinics, totaling \$313.3 million, are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. This is an increase of \$58.7 million, which is due in part to the addition of Columbia Regional Hospital. Not included in this category are funds generated from University Physicians' clinical operations, which are part of the University of Missouri-Columbia medical school's physicians' practice plan.

Other sources include federal appropriations (primarily for the agricultural experiment station and cooperative extension), investment income, endowment income (primarily for student aid and professorships), and recovery of facilities and administrative costs (related to sponsored grants and contracts.)

The educational and general budget encompasses the major instructional, research, and public service activities of the University and related support services. The basic program classification structure is defined below.

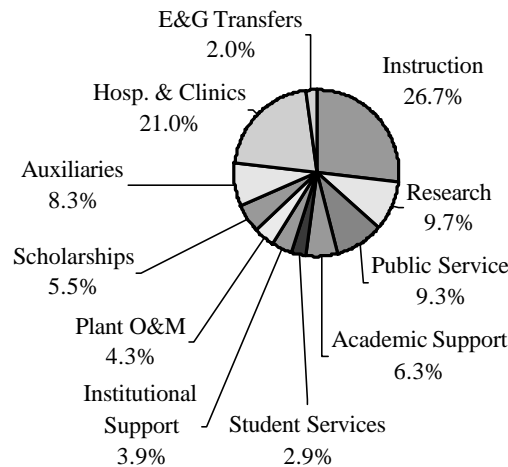
- Instruction. This includes the direct costs of providing credit and non-credit courses for academic, professional, and special instruction, including continuing education and extension.
- Research. These are activities that are designed to produce basic and applied research outcomes. They may be separately budgeted research projects or part of a research center or institute.
- Public service. All costs associated with the public service mission of the institution are recorded in this category. Included are cooperative extension service activities, community service activities, seminars, programs, and other outreach programs of the University.
- Academic support. These activities directly support the primary programs of instruction, research, and public service. Major components are libraries, academic computing services, educational technology, and academic administration.
- Student services. This category includes activities that are service-oriented and directly related to the needs of the student body. Examples are student admissions and records, financial aid administration, counseling, social and cultural development, student health, and student services administration.
- Institutional support. These are costs associated with the general operations and management of the institution such as executive management, fiscal operations, personnel services, purchasing, other logistical services, and public relations and development activities.
- Operation and maintenance of physical plant. This category includes all expenditures from current funds related to the physical plant such as building, grounds, and equipment maintenance and repair, utilities, custodial services, and general physical plant administration and services.
- Scholarships and Fellowships. This category includes expenditures for all scholarships, fellowships, or other awards in the form of grants to students that result from selection by the institution or from an entitlement program. The value of fee remissions and waivers is also recorded under scholarships and fellowships.

- Transfers. Mandatory and nonmandatory transfers record movements of funds between current funds and another fund group, primarily plant funds.

Auxiliary Enterprises include the costs, inclusive of transfers, of operating self-supporting activities that benefit the students, faculty, or staff of the institution. Examples of these activities are bookstores, housing, dining halls, and intercollegiate athletics.

Hospitals and Clinics are the costs, including transfers, of providing clinical services by the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Costs include administrative, professional, and support staff services, as well as other operating costs of the hospitals and clinics.

Of the total budgeted expenditures, educational and general expenditures and transfers comprise 70.7% of the total, or \$1.2 billion. Funds budgeted for the primary programs of instruction, research, and public service constitute 45.7% of the total current funds expenditure budget, or \$773.6 million. Hospitals and clinics and related operations contribute 21.0%, while auxiliary enterprises total 8.3%. The chart below shows the distribution of current funds expenditures and transfers by program classification.



Detail of the Current Funds Budgets by Campus

Table 7 details the current funds budget by major revenue source and expenditure type, with details for general operating, designated, and restricted funds for the University of Missouri System total. Tables 8 through 14 provide the same information for each of the campuses, University Outreach and Extension, System Administration, and University-Wide Resources. Table 15 displays the educational and general expenditures by object of expense for these organizational units for general operating, designated, and restricted funds. A narrative description follows of each organizational unit's budget, including graphical presentation of revenues by major source and expenditures by program Classification.

Table 7. Summary of the FY2000-2001 Current Funds Budget, University of Missouri System

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$63,031,000	\$148,637,588	\$79,095,428	\$290,764,016
REVENUES:				
Student Fees	\$268,025,772	\$46,385,000	\$0	\$314,410,772
Federal Appropriations	15,058,497	0	0	15,058,497
State Appropriations	428,767,009	24,413,983	22,467,272	475,648,264
Federal Grants & Contracts	0	0	101,343,060	101,343,060
State Grants & Contracts	0	0	38,660,250	38,660,250
Private Gifts, Grants & Contracts	0	6,714,000	80,737,024	87,451,024
Recovery of Facilities and Administrative Costs	24,855,255	0	0	24,855,255
Endowment Income	361,700	7,098,009	19,815,550	27,275,259
Investment Income	7,000,000	7,073,314	283,547	14,356,861
Sales & Services of:	0	0	0	
Educational Activities	5,632,417	106,799,726	0	112,432,143
Auxiliary Enterprises	0	123,523,000	0	123,523,000
Hospitals and Clinics	0	313,346,423	0	313,346,423
Other Sources	1,787,301	32,463,591	1,105	34,251,997
Intercampus Transfers	0	0	0	0
Total Revenues	<u>\$751,487,951</u>	<u>\$667,817,046</u>	<u>\$263,307,808</u>	<u>\$1,682,612,805</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$336,239,220	\$81,720,000	\$33,840,000	\$451,799,220
Research	57,819,049	13,798,700	93,301,412	164,919,161
Public Service	44,352,558	17,007,026	95,540,222	156,899,806
Academic Support	82,330,428	19,496,884	5,558,681	107,385,993
Student Services	31,842,741	16,283,000	1,208,000	49,333,741
Institutional Support	58,775,181	4,602,446	2,547,000	65,924,627
Operation & Maintenance of Plant	75,145,764	(2,967,000)	646,000	72,824,764
Scholarships & Fellowships	62,131,084	7,000	31,360,000	93,498,084
Total Educational & General Expenditures	<u>\$748,636,025</u>	<u>\$149,948,056</u>	<u>\$264,001,315</u>	<u>\$1,162,585,396</u>
Mandatory Transfers	1,741,089	3,454,888	112,000	5,307,977
Non-Mandatory Transfers	1,110,837	26,778,796	1,102,252	28,991,885
Total Educational & General	<u>\$751,487,951</u>	<u>\$180,181,740</u>	<u>\$265,215,567</u>	<u>\$1,196,885,258</u>
Auxiliary Enterprises:				
Expenditures		\$117,982,000		\$117,982,000
Mandatory Transfers		9,500,000		9,500,000
Non-Mandatory Transfers		13,225,000		13,225,000
Total Auxiliary Enterprises		<u>\$140,707,000</u>		<u>\$140,707,000</u>
Hospitals & Clinics:				
Expenditures		\$318,735,301	\$700,000	\$319,435,301
Mandatory Transfers		12,256,279	0	12,256,279
Non-Mandatory Transfers		23,427,111	0	23,427,111
Total Hospitals & Clinics		<u>\$354,418,691</u>	<u>\$700,000</u>	<u>\$355,118,691</u>
Total Expenditures & Transfers	<u>\$751,487,951</u>	<u>\$675,307,431</u>	<u>\$265,915,567</u>	<u>\$1,692,710,949</u>
ENDING BALANCE	\$63,031,000	\$141,147,203	\$76,487,669	\$280,665,872

Table 8. Summary of the FY2000-2001 Current Funds Budget, University of Missouri-Columbia

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$24,062,000	\$109,728,721	\$40,145,868	\$173,936,589
REVENUES:				
Student Fees	\$125,194,528	\$19,626,000		\$144,820,528
Federal Appropriations	4,991,089			4,991,089
State Appropriations	192,848,288	24,413,983	6,737,917	224,000,188
Federal Grants & Contracts			66,398,000	66,398,000
State Grants & Contracts			17,810,000	17,810,000
Private Gifts, Grants & Contracts		6,150,000	32,068,000	38,218,000
Recovery of Facilities and Administrative Costs	17,129,155			17,129,155
Endowment Income	160,900	4,850,009	11,232,000	16,242,909
Investment Income		2,148,000		2,148,000
Sales & Services of:				
Educational Activities	3,091,415	100,801,500		103,892,915
Auxiliary Enterprises		94,179,000		94,179,000
Hospitals and Clinics		313,346,423		313,346,423
Other Sources	657,500	21,681,275		22,338,775
Inter-campus Transfers		1,104,500		1,104,500
Total Revenues	<u>\$344,072,875</u>	<u>\$588,300,690</u>	<u>\$134,245,917</u>	<u>\$1,066,619,482</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$160,539,983	\$65,512,000	\$15,178,000	\$241,229,983
Research	44,157,337	11,056,000	67,727,917	122,941,254
Public Service	1,782,851	12,246,000	30,422,000	44,450,851
Academic Support	36,822,785	14,324,000	1,425,000	52,571,785
Student Services	11,954,052	9,930,000	421,000	22,305,052
Institutional Support	18,309,863	3,669,000	968,000	22,946,863
Operation & Maintenance of Plant	39,202,982	(3,217,000)	46,000	36,031,982
Scholarships & Fellowships	25,491,969	17,000	16,190,000	41,698,969
Total Educational & General Expenditures	<u>\$338,261,822</u>	<u>\$113,537,000</u>	<u>\$132,377,917</u>	<u>\$584,176,739</u>
Mandatory Transfers	12,000	24,000	162,000	198,000
Non-Mandatory Transfers	5,799,053	25,461,000	1,006,000	32,266,053
Total Educational & General	<u>\$344,072,875</u>	<u>\$139,022,000</u>	<u>\$133,545,917</u>	<u>\$616,640,792</u>
Auxiliary Enterprises:				
Expenditures		\$94,248,000		\$94,248,000
Mandatory Transfers		0		0
Non-Mandatory Transfers		8,502,000		8,502,000
Total Auxiliary Enterprises		<u>\$102,750,000</u>		<u>\$102,750,000</u>
Hospitals & Clinics:				
Expenditures		\$318,735,301	\$700,000	\$319,435,301
Mandatory Transfers		12,256,279		12,256,279
Non-Mandatory Transfers		23,427,111		23,427,111
Total Hospitals & Clinics		<u>\$354,418,691</u>	<u>\$700,000</u>	<u>\$355,118,691</u>
Total Expenditures & Transfers	<u>\$344,072,875</u>	<u>\$596,190,691</u>	<u>\$134,245,917</u>	<u>\$1,074,509,483</u>
ENDING BALANCE	\$24,062,000	\$101,838,720	\$40,145,868	\$166,046,588

Table 9. Summary of the FY2000-2001 Current Funds Budget, University of Missouri-Kansas City

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$11,980,000	5,000,000	13,000,000	\$29,980,000
REVENUES:				
Student Fees	\$69,644,924	\$9,000,000		\$78,644,924
Federal Appropriations				0
State Appropriations	83,297,519			83,297,519
Federal Grants & Contracts			13,100,000	13,100,000
State Grants & Contracts			2,900,000	2,900,000
Private Gifts, Grants & Contracts		26,000	19,500,000	19,526,000
Recovery of Facilities and Administrative Costs	2,700,000			2,700,000
Endowment Income	157,000	18,000	4,750,000	4,925,000
Investment Income		261,000		261,000
Sales & Services of:				
Educational Activities	2,090,000	3,750,000		5,840,000
Auxiliary Enterprises		10,900,000		10,900,000
Hospitals and Clinics				0
Other Sources	230,000	5,040,000		5,270,000
Intercampus Transfers		360,000		360,000
Total Revenues	<u>\$158,119,443</u>	<u>\$29,355,000</u>	<u>\$40,250,000</u>	<u>\$227,724,443</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$85,300,311	\$5,880,000	\$11,400,000	\$102,580,311
Research	4,009,363	630,000	7,800,000	12,439,363
Public Service	679,388	2,140,000	12,400,000	15,219,388
Academic Support	16,788,864	2,850,000	1,300,000	20,938,864
Student Services	6,067,591	3,850,000	400,000	10,317,591
Institutional Support	11,334,269	950,000	1,100,000	13,384,269
Operation & Maintenance of Plant	16,375,623	50,000	550,000	16,975,623
Scholarships & Fellowships	16,912,961		5,300,000	22,212,961
Total Educational & General Expenditures	<u>\$157,468,370</u>	<u>\$16,350,000</u>	<u>\$40,250,000</u>	<u>\$214,068,370</u>
Mandatory Transfers	399,089			399,089
Non-Mandatory Transfers	251,984	1,000,000		1,251,984
Total Educational & General	<u>\$158,119,443</u>	<u>\$17,350,000</u>	<u>\$40,250,000</u>	<u>\$215,719,443</u>
Auxiliary Enterprises:				
Expenditures		\$10,605,000		\$10,605,000
Mandatory Transfers				0
Non-Mandatory Transfers		1,400,000		1,400,000
Total Auxiliary Enterprises		<u>\$12,005,000</u>		<u>\$12,005,000</u>
Hospitals & Clinics:				
Expenditures		\$0		\$0
Mandatory Transfers		0		0
Non-Mandatory Transfers		0		0
Total Hospitals & Clinics		<u>\$0</u>		<u>\$0</u>
Total Expenditures & Transfers	<u>\$158,119,443</u>	<u>\$29,355,000</u>	<u>\$40,250,000</u>	<u>\$227,724,443</u>
ENDING BALANCE	\$11,980,000	\$5,000,000	\$13,000,000	\$29,980,000

Table 10. Summary of the FY2000-2001 Current Funds Budget, University of Missouri-Rolla

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$7,822,000	\$5,100,000	\$7,800,000	\$20,722,000
REVENUES:				
Student Fees	\$29,458,500	\$4,359,000		\$33,817,500
Federal Appropriations				0
State Appropriations	50,474,819			50,474,819
Federal Grants & Contracts			7,325,000	7,325,000
State Grants & Contracts			636,000	636,000
Private Gifts, Grants & Contracts		263,000	10,830,000	11,093,000
Recovery of Facilities and Administrative Costs	2,946,000			2,946,000
Endowment Income	43,800		2,099,000	2,142,800
Investment Income		305,000		305,000
Sales & Services of:				
Educational Activities	1,000	284,000		285,000
Auxiliary Enterprises		5,944,000		5,944,000
Hospitals and Clinics				0
Other Sources	87,800	989,000		1,076,800
Intercampus Transfers		493,000		493,000
Total Revenues	<u>\$83,011,919</u>	<u>\$12,637,000</u>	<u>\$20,890,000</u>	<u>\$116,538,919</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$38,261,136	\$2,028,000	\$3,062,000	\$43,351,136
Research	5,316,167	892,000	11,568,000	17,776,167
Public Service	347,830	229,000	1,527,000	2,103,830
Academic Support	5,589,877	55,000	150,000	5,794,877
Student Services	5,567,511	1,703,000	387,000	7,657,511
Institutional Support	7,264,181	813,000	241,000	8,318,181
Operation & Maintenance of Plant	9,247,879	0	50,000	9,297,879
Scholarships & Fellowships	11,417,338	0	3,870,000	15,287,338
Total Educational & General Expenditures	<u>\$83,011,919</u>	<u>\$5,720,000</u>	<u>\$20,855,000</u>	<u>\$109,586,919</u>
Mandatory Transfers		0	(50,000)	(50,000)
Non-Mandatory Transfers		85,000	85,000	170,000
Total Educational & General	<u>\$83,011,919</u>	<u>\$5,805,000</u>	<u>\$20,890,000</u>	<u>\$109,706,919</u>
Auxiliary Enterprises:				
Expenditures		\$6,759,000		\$6,759,000
Mandatory Transfers				0
Non-Mandatory Transfers		73,000		73,000
Total Auxiliary Enterprises		<u>\$6,832,000</u>		<u>\$6,832,000</u>
Hospitals & Clinics:				
Expenditures				\$0
Mandatory Transfers				0
Non-Mandatory Transfers				0
Total Hospitals & Clinics				<u>\$0</u>
Total Expenditures & Transfers	<u>\$83,011,919</u>	<u>\$12,637,000</u>	<u>\$20,890,000</u>	<u>\$116,538,919</u>
ENDING BALANCE	\$7,822,000	\$5,100,000	\$7,800,000	\$20,722,000

Table 11. Summary of the FY2000-2001 Current Funds Budget, University of Missouri-St. Louis

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$13,052,000	\$3,545,213	\$10,935,357	\$27,532,570
REVENUES:				
Student Fees	\$43,727,820	\$13,400,000		\$57,127,820
Federal Appropriations				0
State Appropriations	52,987,099			52,987,099
Federal Grants & Contracts			11,500,000	11,500,000
State Grants & Contracts			4,000,000	4,000,000
Private Gifts, Grants & Contracts		75,000	10,000,000	10,075,000
Recovery of Facilities and Administrative Costs	1,555,000			1,555,000
Endowment Income			1,600,000	1,600,000
Investment Income		250,000	200,000	450,000
Sales & Services of:				
Educational Activities	450,002	780,000		1,230,002
Auxiliary Enterprises		12,500,000		12,500,000
Hospitals and Clinics				0
Other Sources	130,001	1,200,000		1,330,001
Intercampus Transfers		329,000		329,000
Total Revenues	<u>\$98,849,922</u>	<u>\$28,534,000</u>	<u>\$27,300,000</u>	<u>\$154,683,922</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$49,494,656	\$8,300,000	\$4,200,000	\$61,994,656
Research	3,309,182	330,000	6,000,000	9,639,182
Public Service	2,371,647	240,000	8,400,000	11,011,647
Academic Support	13,985,169	300,000	2,500,000	16,785,169
Student Services	5,677,062	800,000		6,477,062
Institutional Support	6,490,952	430,000	200,000	7,120,952
Operation & Maintenance of Plant	9,212,438	200,000		9,412,438
Scholarships & Fellowships	8,308,816		6,000,000	14,308,816
Total Educational & General Expenditures	<u>\$98,849,922</u>	<u>\$10,600,000</u>	<u>\$27,300,000</u>	<u>\$136,749,922</u>
Mandatory Transfers				0
Non-Mandatory Transfers				0
Total Educational & General	<u>\$98,849,922</u>	<u>\$10,600,000</u>	<u>\$27,300,000</u>	<u>\$136,749,922</u>
Auxiliary Enterprises:				
Expenditures		\$13,470,000		\$13,470,000
Mandatory Transfers		2,500,000		2,500,000
Non-Mandatory Transfers		3,000,000		3,000,000
Total Auxiliary Enterprises		<u>\$18,970,000</u>		<u>\$18,970,000</u>
Hospitals & Clinics:				
Expenditures				\$0
Mandatory Transfers				0
Non-Mandatory Transfers				0
Total Hospitals & Clinics				<u>\$0</u>
Total Expenditures & Transfers	<u>\$98,849,922</u>	<u>\$29,570,000</u>	<u>\$27,300,000</u>	<u>\$155,719,922</u>
ENDING BALANCE	\$13,052,000	\$2,509,213	\$10,935,357	\$26,496,570

Table 12. Summary of the FY2000-2001 Current Funds Budget, University of Missouri Outreach and Extension

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$2,524,000	\$445,000	\$250,000	\$3,219,000
REVENUES:				
Student Fees				\$0
Federal Appropriations	10,067,408			10,067,408
State Appropriations	28,897,793			28,897,793
Federal Grants & Contracts			3,000,000	3,000,000
State Grants & Contracts			2,800,000	2,800,000
Private Gifts, Grants & Contracts		200,000	300,000	500,000
Recovery of Facilities and Administrative Costs	350,000			350,000
Endowment Income			80,000	80,000
Investment Income		5,000		5,000
Sales & Services of:				
Educational Activities		105,000		105,000
Auxiliary Enterprises				0
Hospitals and Clinics				0
Other Sources	50,000	575,000		625,000
Intercampus Transfers				0
Total Revenues	<u>\$39,365,201</u>	<u>\$885,000</u>	<u>\$6,180,000</u>	<u>\$46,430,201</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction				\$0
Research				0
Public Service	39,170,842	1,085,000	6,230,000	46,485,842
Academic Support				0
Student Services				0
Institutional Support	194,359			194,359
Operation & Maintenance of Plant				0
Scholarships & Fellowships				0
Total Educational & General Expenditures	<u>\$39,365,201</u>	<u>\$1,085,000</u>	<u>\$6,230,000</u>	<u>\$46,680,201</u>
Mandatory Transfers		0	0	0
Non-Mandatory Transfers		0	0	0
Total Educational & General	<u>\$39,365,201</u>	<u>\$1,085,000</u>	<u>\$6,230,000</u>	<u>\$46,680,201</u>
Auxiliary Enterprises:				
Expenditures		\$0		\$0
Mandatory Transfers		0		0
Non-Mandatory Transfers		0		0
Total Auxiliary Enterprises		<u>\$0</u>		<u>\$0</u>
Hospitals & Clinics:				
Expenditures				\$0
Mandatory Transfers				0
Non-Mandatory Transfers				0
Total Hospitals & Clinics				<u>\$0</u>
Total Expenditures & Transfers	<u>\$39,365,201</u>	<u>\$1,085,000</u>	<u>\$6,230,000</u>	<u>\$46,680,201</u>
ENDING BALANCE	\$2,524,000	\$245,000	\$200,000	\$2,969,000

Table 13. Summary of the FY2000-2001 Current Funds Budget, University of Missouri System Administration

	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$3,566,000	\$3,654,009	\$6,964,203	\$14,184,212
REVENUES:				
Student Fees				\$0
Federal Appropriations				0
State Appropriations	12,368,857		15,729,355	28,098,212
Federal Grants & Contracts			20,060	20,060
State Grants & Contracts			10,514,250	10,514,250
Private Gifts, Grants & Contracts			8,039,024	8,039,024
Recovery of Facilities and Administrative Costs	175,100			175,100
Endowment Income		230,000	54,550	284,550
Investment Income	7,000,000	1,700	83,547	7,085,247
Sales & Services of:				
Educational Activities		1,079,226		1,079,226
Auxiliary Enterprises				0
Hospitals and Clinics				0
Other Sources	632,000	2,978,316	1,105	3,611,421
Intercampus Transfers		0		0
Total Revenues	<u>\$20,175,957</u>	<u>\$4,289,242</u>	<u>\$34,441,891</u>	<u>\$58,907,090</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction				\$0
Research		830,700	205,495	1,036,195
Public Service		1,067,026	36,561,222	37,628,248
Academic Support	6,251,233	1,952,884	183,681	8,387,798
Student Services	900,000			900,000
Institutional Support	11,820,120	264,373	38,000	12,122,493
Operation & Maintenance of Plant	1,106,842			1,106,842
Scholarships & Fellowships		(10,000)		(10,000)
Total Educational & General Expenditures	<u>\$20,078,195</u>	<u>\$4,104,983</u>	<u>\$36,988,398</u>	<u>\$61,171,576</u>
Mandatory Transfers		30,888		30,888
Non-Mandatory Transfers	97,762	7,796	11,252	116,810
Total Educational & General	<u>\$20,175,957</u>	<u>\$4,143,667</u>	<u>\$36,999,650</u>	<u>\$61,319,274</u>
Auxiliary Enterprises:				
Expenditures		\$0		\$0
Mandatory Transfers		0		0
Non-Mandatory Transfers		0		0
Total Auxiliary Enterprises		<u>\$0</u>		<u>\$0</u>
Hospitals & Clinics:				
Expenditures				\$0
Mandatory Transfers				0
Non-Mandatory Transfers				0
Total Hospitals & Clinics				<u>\$0</u>
Total Expenditures & Transfers	<u>\$20,175,957</u>	<u>\$4,143,667</u>	<u>\$36,999,650</u>	<u>\$61,319,274</u>
ENDING BALANCE	\$3,566,000	\$3,799,584	\$4,406,444	\$11,772,028

Table 14. Summary of the FY2000-2001 Current Funds Budget, University of Missouri University-Wide Resources

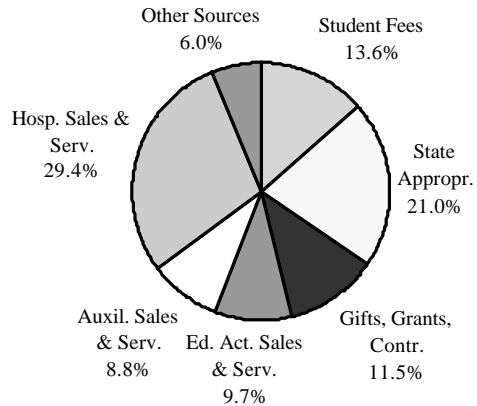
	General Operating	Designated	Restricted	Total
BEGINNING BALANCE	\$25,000	\$21,164,645		\$21,189,645
REVENUES:				
Student Fees				\$0
Federal Appropriations				0
State Appropriations	7,892,634			7,892,634
Federal Grants & Contracts				0
State Grants & Contracts				0
Private Gifts, Grants & Contracts				0
Recovery of Facilities and Administrative Costs				0
Endowment Income		2,000,000		2,000,000
Investment Income		4,102,614		4,102,614
Sales & Services of:				
Educational Activities				0
Auxiliary Enterprises				0
Hospitals and Clinics				0
Other Sources				0
Intercampus Transfers		(2,286,500)		(2,286,500)
Total Revenues	<u>\$7,892,634</u>	<u>\$3,816,114</u>	<u>\$0</u>	<u>\$11,708,748</u>
EXPENDITURES AND TRANSFERS:				
Educational & General:				
Instruction	\$2,643,134			\$2,643,134
Research	1,027,000	60,000		1,087,000
Public Service				0
Academic Support	2,892,500	15,000		2,907,500
Student Services	1,676,525			1,676,525
Institutional Support	3,361,437	(1,523,927)		1,837,510
Operation & Maintenance of Plant				0
Scholarships & Fellowships				0
Total Educational & General Expenditures	<u>\$11,600,596</u>	<u>(\$1,448,927)</u>	<u>\$0</u>	<u>\$10,151,669</u>
Mandatory Transfers	1,330,000	3,400,000		4,730,000
Non-Mandatory Transfers	(5,037,962)	225,000		(4,812,962)
Total Educational & General	<u>\$7,892,634</u>	<u>\$2,176,073</u>	<u>\$0</u>	<u>\$10,068,707</u>
Auxiliary Enterprises:				
Expenditures		(\$7,100,000)		(\$7,100,000)
Mandatory Transfers		7,000,000		7,000,000
Non-Mandatory Transfers		250,000		250,000
Total Auxiliary Enterprises		<u>\$150,000</u>		<u>\$150,000</u>
Hospitals & Clinics:				
Expenditures				\$0
Mandatory Transfers				0
Non-Mandatory Transfers				0
Total Hospitals & Clinics				<u>\$0</u>
Total Expenditures & Transfers	<u>\$7,892,634</u>	<u>\$2,326,073</u>	<u>\$0</u>	<u>\$10,218,707</u>
ENDING BALANCE	\$25,000	\$22,654,686	\$0	\$22,679,686

Table 15. Summary of the FY2000-2001 Current Funds, Educational and General Expenditures Budget by Object of Expense

	General Operating	Designated	Restricted	Total
University of Missouri System				
Salaries & Wages	\$422,958,014	\$75,597,749	\$87,030,706	\$585,586,469
Staff Benefits	83,923,118	13,669,350	15,797,413	113,389,881
Expense & Equipment	241,754,893	53,580,957	160,793,196	456,129,046
Total Educational & General Expenditures	\$748,636,025	\$142,848,056	\$263,621,315	\$1,155,105,396
University of Missouri-Columbi				
Salaries & Wages	\$196,315,291	\$53,517,000	\$57,739,000	\$307,571,291
Staff Benefits	\$38,456,465	9,372,000	10,020,000	57,848,465
Expense & Equipment	103,490,066	50,648,000	64,618,917	218,756,983
Total Educational & General Expenditures	\$338,261,822	\$113,537,000	\$132,377,917	\$584,176,739
University of Missouri-Kansas Cit				
Salaries & Wages	\$85,921,762	\$9,650,000	\$14,000,000	\$109,571,762
Staff Benefits	15,969,430	2,000,000	2,800,000	20,769,430
Expense & Equipment	55,577,178	4,700,000	23,070,000	83,347,178
Total Educational & General Expenditures	\$157,468,370	\$16,350,000	\$39,870,000	\$213,688,370
University of Missouri-Roll				
Salaries & Wages	\$45,115,408	\$3,388,000		\$48,503,408
Staff Benefits	8,962,204	610,000		9,572,204
Expense & Equipment	28,934,307	1,722,000	20,855,000	51,511,307
Total Educational & General Expenditures	\$83,011,919	\$5,720,000	\$20,855,000	\$109,586,919
University of Missouri-St. Loui				
Salaries & Wages	\$58,218,318	\$6,500,000	\$7,900,000	\$72,618,318
Staff Benefits	12,516,940	1,100,000	1,300,000	14,916,940
Expense & Equipment	28,114,664	3,000,000	18,100,000	49,214,664
Total Educational & General Expenditures	\$98,849,922	\$10,600,000	\$27,300,000	\$136,749,922
University of Missouri-Outreach and Extensio				
Salaries & Wages	\$24,651,590	\$670,000	\$2,400,000	\$27,721,590
Staff Benefits	5,362,266	175,000	535,000	6,072,266
Expense & Equipment	9,351,345	240,000	3,295,000	12,886,345
Total Educational & General Expenditures	\$39,365,201	\$1,085,000	\$6,230,000	\$46,680,201
University of Missouri-System Administratic				
Salaries & Wages	\$11,050,082	\$1,826,195	\$4,991,706	\$17,867,983
Staff Benefits	2,276,561	406,050	1,142,413	3,825,024
Expense & Equipment	6,751,552	1,872,738	30,854,279	39,478,569
Total Educational & General Expenditures	\$20,078,195	\$4,104,983	\$36,988,398	\$61,171,576
University of Missouri University-Wide Resourcc				
Salaries & Wages	\$1,685,563	\$46,554	\$0	\$1,732,117
Staff Benefits	379,252	6,300	0	385,552
Expense & Equipment	9,535,781	(8,601,781)	0	934,000
Total Educational & General Expenditures	\$11,600,596	(\$8,548,927)	\$0	\$3,051,669

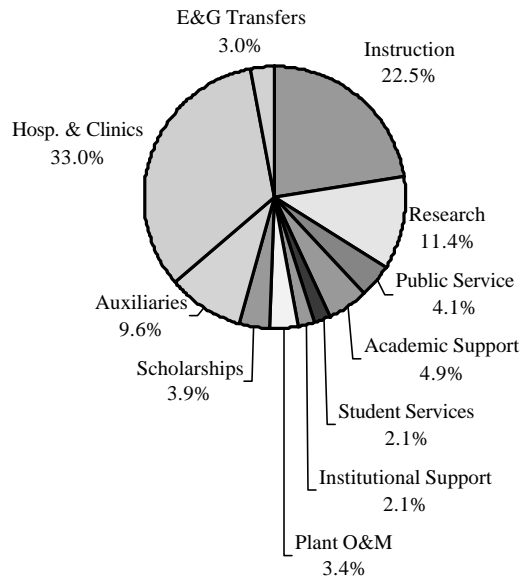
University of Missouri-Columbia

The FY2000-2001 University of Missouri-Columbia current funds expenditure budget totals \$1.07 billion. Of the total, 32.0% is general operating, 55.5% designated, and 12.5% restricted. The distribution of current funds revenues and expenditures for University of Missouri-Columbia is markedly different to that of the other University of Missouri campuses due to the University of Missouri-Columbia Hospitals and Clinics and the medical school. Hospitals sales and services contribute 29.4% of the total revenue, up from 26.4% last year. This is largely due to the addition of Columbia Regional Hospital. State appropriations, the second largest source of revenue for the campus, contribute 21.0% of the total. Student fees are third with 13.6% followed by gifts, grants and contracts with 11.5% of the budget. Sales and services of educational activities contribute 9.7%, substantially more than on any other campus.



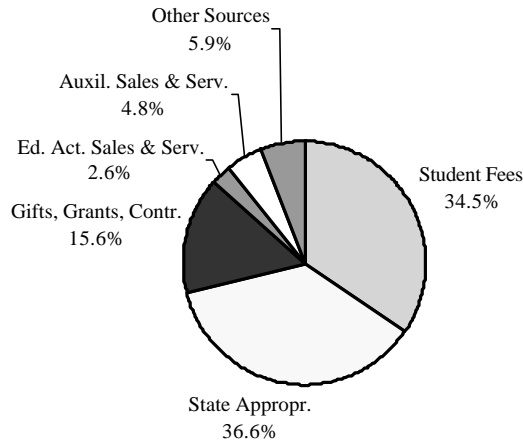
The medical school's physician practice plan, University Physicians, contributes almost 70% of the sales and services of educational activities for the campus. The distribution of current funds revenues by source is illustrated below.

Educational and general expenditures and transfers account for 57.4% of the total FY2000-2001 current funds budget. Auxiliary enterprises constitute 9.6%, and Hospitals and Clinics comprise the remaining 33.0%. The chart below shows the distribution of current funds expenditures by program classification. Primary programs constitute 38.0% of the current funds expenditure budget.

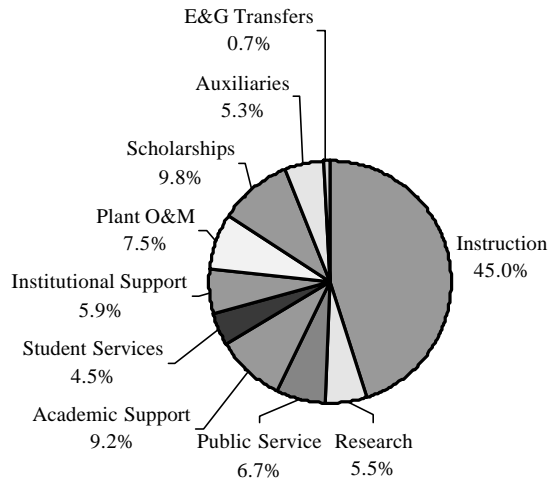


University of Missouri-Kansas City

The FY2000-2001 current funds budget for the University of Missouri-Kansas City totals \$227.8 million. General operating funds constitute 69.4% of the total; designated funds, 12.9%; and restricted funds, 17.7%. The distribution of FY2000-2001 current funds revenues by source is illustrated below. State appropriations and student fees are the largest sources of revenue for the campus, contributing 36.6% and 34.5% of the total, respectively.



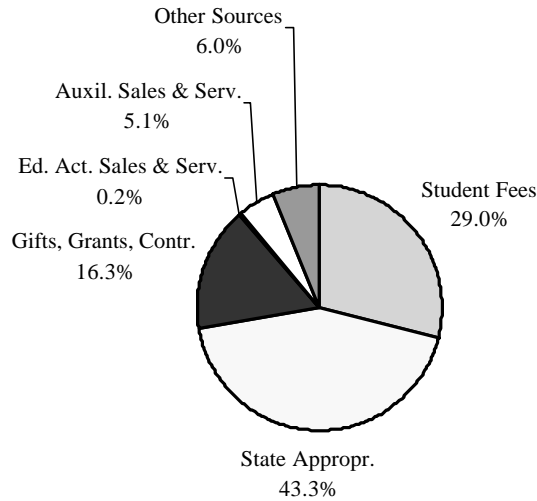
The graph below depicts the distribution of the current funds expenditures by program classification for the campus. Educational and general expenditures and transfers account for 94.7% of the total FY2000-2001 current funds expenditure budget.



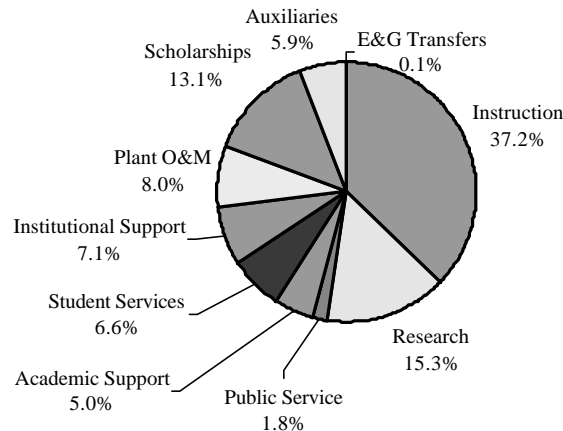
Primary program expenditures account for 57.2% of the current funds budget for the University of Missouri-Kansas City, and 45.0% of the budgeted expenditures are for instruction. The distribution of the current funds expenditure budget is typical of an urban doctoral level institution.

University of Missouri-Rolla

For FY2000-2001, the current funds budget for the University of Missouri-Rolla totals \$116.5 million. Of the total, 71.2% is general operating, 10.8% designated, and 17.9% restricted. The distribution of FY2000-2001 current funds revenues by source is illustrated below. State appropriations are the largest source of revenue at 43.3%, a greater proportion than for any other campus. Student fees are the second largest contributor at 29.0%. Gifts, grants and contracts contribute 16.3% of the total.



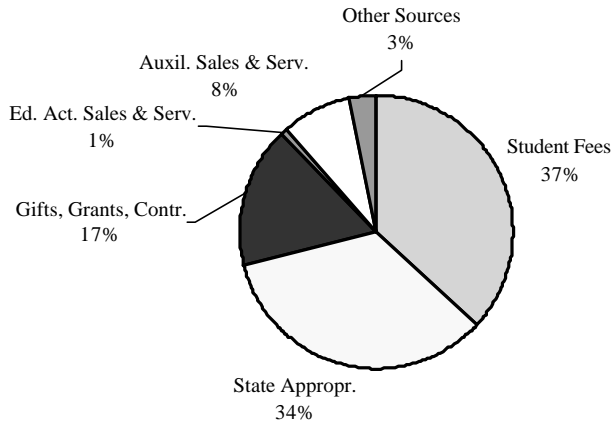
The chart below shows the distribution of expenditures by program classification. Educational and general expenditures and transfers account for 94.1% of the total FY2000-2001 current funds budget.



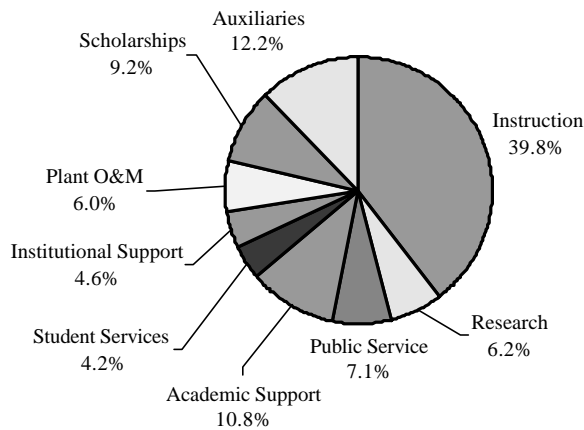
Primary program expenditures account for 54.3% of the total current funds expenditure budget at UM-Rolla. While this percentage is similar to that of UM-Kansas City and UM-St. Louis, the distribution is somewhat different. The University of Missouri-Rolla spends proportionately less on instruction and public service, and more on research than do the urban campuses.

University of Missouri-St. Louis

The FY2000-2001 current funds budget for the University of Missouri-St. Louis totals \$155.7 million. General operating funds constitute 63.5% of the total; designated funds, 19.0%; and restricted funds, 17.5%. The distribution of FY2000-2001 current funds revenues by source is illustrated below. Student fees contribute 36.9% of current funds revenues, the highest proportion of any campus. State appropriations is the second largest source of revenue, contributing 34.3% of the total, followed by gifts, grants and contracts, which comprise 16.5% of the total revenue budget.



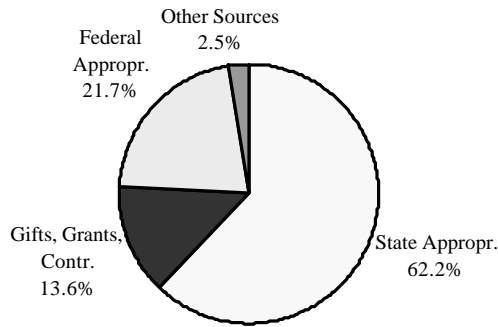
The chart below shows the distribution of current funds expenditures by program classification. Educational and general expenditures and transfers account for 87.8% of the total FY2000-2001 current funds budget.



Expenditures for primary programs constitute 53.1% of the total current funds expenditure budget. The distribution of the current funds expenditures budget for University of Missouri-St. Louis is similar to that of the University of Missouri-Kansas City, and typical of urban doctoral level institutions.

University of Missouri Outreach and Extension

For FY2000-2001, the current funds expenditure budget for University of Missouri Outreach and Extension totals \$46.7 million. Of the total, 84.3% is general operating, 2.3% designated, and 13.3% restricted. The distribution of FY2000-2001 current funds revenues by source is illustrated below. State appropriations comprise almost two-thirds of the current funds revenues, at 62.2%. Federal appropriations contribute 21.7%, followed by gifts, grants, and contracts, at 13.6%.

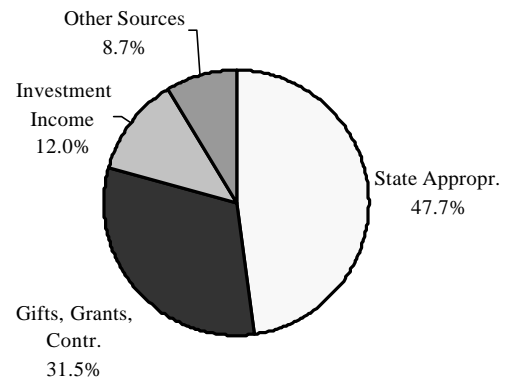


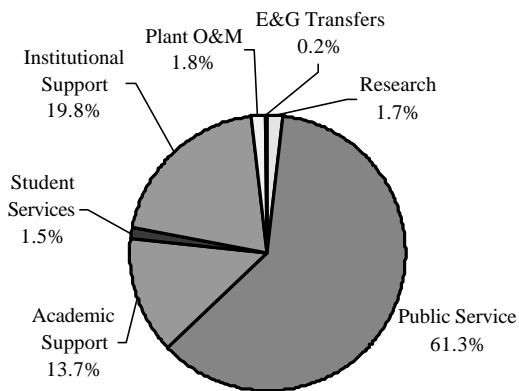
Beginning in FY1995-96, all general operating funds for Extension programs were budgeted at University Outreach and Extension, including the Cooperative Extension activities that are carried out by the campuses. An allocation is made annually to the campuses by the Executive Vice President and Director of Cooperative Extension to fund campus-based programs.

On the expenditure side, the entire current fund budget is educational and general in nature. Of the total, public service expenditures comprise 99.6%, and institutional support, the remaining 0.4%.

University of Missouri System Administration

For FY2000-2001, the current funds expenditure budget for the University of Missouri System Administration totals \$61.3 million. General operating funds comprise 32.9 % of the total, designated funds 6.8%, and restricted funds 60.3%. The distribution of current funds revenues by source is depicted to the right. State appropriations are the largest source of revenue comprising 47.7% of the budget. Gifts, grants and contracts contribute 31.5% of the total, and the majority of these funds relate to MOREnet activities. Investment income contributes 12.0% of the total revenue for System Administration





The graph to the left shows the distribution of expenditures by program classification for System Administration. The entire current funds budget is educational and general in nature. Expenditures for public service comprise 61.4% of the total, all of which relate to MOREnet, and most are restricted in nature. Institutional support and academic support are the largest types of expenditures with 19.8% and 13.7% of the budget respectively.

University of Missouri University-Wide Resources

The FY2000-2001 current funds expenditure budget University-Wide Resources totals \$10.2 million. General operating funds constitute 77.2% of the total and designated funds the remaining 22.8%. All of the recurring general operating funds are state appropriations. Investment income and endowment income are the revenue sources for designated funds. The endowment income funds research awards by the research board and is transferred to the campuses via intercampus transfers.

Of note on the summary of current funds budget, Table 14, are the negative \$7.1 million in expenditures and \$7.0 million in mandatory transfers budgeted for auxiliaries. The negative expenditures are funds transferred from the campuses for system facilities bonds relating to auxiliaries; these funds are then transferred to the debt retirement fund in the Plant Fund through mandatory transfers for payments on these bonds. A similar set of transactions occurs for educational and general expenditures and mandatory transfers for non-auxiliary operations. Also of note is the negative nonmandatory transfer of \$4.8 million from the quasi-endowment fund to help fund the Administrative Systems Project

University of Missouri System FY2000-2001 Recurring General Operating Budget Summary

University of Missouri System

Summary of the Recurring General Operating Budget

The recurring general operating budget for the University of Missouri System for FY2000-2001 totals \$751.5 million. Recognizing that the State of Missouri withholds 3.0% of the gross state appropriations, state funds are budgeted at 97.0% of the amount appropriated. Table 16 displays the FY2000-2001 recurring general operating budget by source of funds and by major program classification expenditure category.

Table 16. University of Missouri System, FY2000-2001 Original Recurring General Operating Budget

	UM System Total	Percent Distribution
<u>Revenues</u>		
State Appropriations	\$428,767,009	57.1
Federal Appropriations	15,058,497	2.0
Student Fees	268,025,772	35.7
Recovery of Facilities and Administrative Costs	24,855,255	3.3
Endowment Income	361,700	0.0 *
Investment Income	7,000,000	0.9
Sales & Services of Educational Activities	5,632,417	0.8
Other Sources	1,787,301	0.2
Total Revenues	\$751,487,951	100.0
<u>Expenditures & Transfers</u>		
Instruction	\$336,239,220	44.7
Research	57,819,049	7.7
Public Service	44,352,558	5.9
Academic Support	82,330,428	11.0
Student Services	31,842,741	4.2
Institutional Support	58,775,181	7.8
Operation & Maintenance of Plant	75,145,764	10.0
Scholarships & Fellowships	62,131,084	8.3
Total Educational & General Expenditures	\$748,636,025	99.6
Mandatory Transfers	1,741,089	0.2
Non-Mandatory Transfers	1,110,837	0.2
Total Educational & General Exp. & Transfers	\$751,487,951	100.0

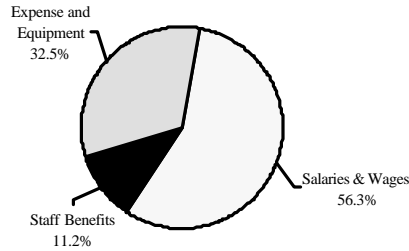
Note: Percents have been adjusted to sum to 100.0%.

* Less than 0.1%

State appropriations and student fees fund the majority of the recurring general operating budget, at 57.1% and 35.7% respectively, for a combined total of \$696.8 million, or 92.7% of the total. Other important sources of recurring general operating revenue are recoveries of facilities and administrative costs and federal appropriations, which respectively comprise 3.3% and 2.0% of the total. The other sources of revenue, namely, endowment income, investment income, sales and services of educational activities and other sources, together contribute the remaining 2.0% of the total. The primary programs of instruction, research, and public service total 58.3% of the budgeted

recurring general operating expenditures.

The following chart shows the distribution of the University's recurring general operating budget by major object of expense. Personal services expenditures constitute 67.5% of the total.



It should be noted that the general operating budget does not include the budgets for continuing education and off-campus instruction. Administrative policy dictates that these programs shall be accounted for in designated funds, and are to be managed as self-supporting activities. However, a small amount of general operating support is provided to select activities.

Comparison of the FY1999-2000 and FY2000-2001 Recurring General Operating Budgets

Overall, the recurring general operating budget increased \$33.6 million, or 4.7% from FY1999-2000 to FY2000-2001 as shown in Table 17. State appropriations increased by \$22.6 million, or 5.6%, while student fees increased by \$12.1 million, or 4.7%. The recurring state appropriations increase includes \$14.6 million for mission enhancement. These funds were allocated in proportion to the mission enhancement requests in the FY2001 Appropriations Request. FY2001 recurring general operating budgets include the following amounts for year three mission enhancement funding: UMC, \$6.4 million; UMKC, \$2.5 million, UMR, \$1.7 million; UMSL, \$1.8 million; University Outreach and Extension, \$0.8 million; and University-Wide Resources, \$1.4 million for the joint request for libraries and advanced telecommunications and network support.

The instruction budget increased \$24.6 million or 7.9% in FY2001. A portion of this increase is a result of mission enhancement funding. The increase in the instruction budget accounts for 73.4% of the total budget increase from FY1999-2000 to FY2000-2001.

Table 17. Comparison of Original Recurring General Operating Budgets, FY1999-2000 Versus FY2000-2001

	FY1999-2000	FY2000-2001	Percent Change
Revenues			
State Appropriations	\$406,147,979	\$428,767,009	5.6
Federal Appropriations	15,162,427	15,058,497	(0.7)
Student Fees	255,896,308	268,025,772	4.7
Recovery of Facilities and Administrative Costs	21,916,100	24,855,255	13.4
Endowment Income	361,800	361,700	0.0
Investment Income	7,000,000	7,000,000	0.0
Sales & Services of Educational Activities	5,572,060	5,632,417	1.1
Other Sources	5,880,750	1,787,301	(69.6)
Total Revenues	\$717,937,424	\$751,487,951	4.7
Expenditures & Transfers			
Instruction	\$311,598,804	\$336,239,220	7.9
Research	64,068,464	57,819,049	(9.8)
Public Service	42,722,380	44,352,558	3.8
Academic Support	79,542,593	82,330,428	3.5
Student Services	31,662,288	31,842,741	0.6
Institutional Support	56,181,721	58,775,181	4.6
Operation & Maintenance of Plant	74,390,426	75,145,764	1.0
Scholarships & Fellowships	63,358,128	62,131,084	(1.9)
Total Educational & General Expenditures	\$723,524,804	\$748,636,025	3.5
Mandatory Transfers	2,376,472	1,741,089	(26.7)
Non-Mandatory Transfers	(7,963,852)	1,110,837	(113.9)
Total Educational & General Exp. & Transfers	\$717,937,424	\$751,487,951	4.7

General Operating Revenues and Expenditures by Campus

Table 18 displays the percentage distribution of FY2000-2001 general operating revenues by source for each campus.

Table 18. Percentage Distribution of FY2000-2001 Recurring General Operating Revenues by Major Source, by Campus

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	Univ.-Wide Resources
State Appropriations	56.0	52.7	60.8	53.6	73.4	61.3	100.0
Federal Appropriations	1.5	0.0	0.0	0.0	25.6	0.0	0.0
Student Fees	36.4	44.1	35.5	44.2	0.0	0.0	0.0
Recovery of Facilities and Administrative Costs	5.0	1.7	3.5	1.6	0.9	0.9	0.0
Endowment Income	0.0 *	0.1	0.1	0.0	0.0	0.0	0.0
Investment Income	0.0	0.0	0.0	0.0	0.0	34.7	0.0
Educ. Act. Sales & Serv.	0.9	1.3	0.0 *	0.5	0.0	0.0	0.0
Other Sources	0.2	0.1	0.1	0.1	0.1	3.1	0.0
Total Revenues	100.0	100.0	100.0	100.0	100.0	100.0	100.0

* Indicates a value less than 0.1%.

State appropriations and student fees are the primary sources of revenue for the campuses.

Table 20 shows the percentage distribution of the FY2000-2001 recurring general operating budget by major object of expense for each campus. As you can see, compensation expenditures account for roughly two-thirds to three-fourths of the total expenditures for each unit except University-Wide resources. The majority of the compensation expenditures in this unit are related to the Administrative Systems Project.

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	Univ.- Wide Resources
Salaries & Wages	57.0	54.3	54.3	58.9	62.6	54.8	21.4
Staff Benefits	11.2	10.1	10.8	12.7	13.6	11.3	4.8
Total Compensation	68.2	64.4	65.1	71.6	76.2	66.1	26.2
Expense and Equipment	31.8	35.6	34.9	28.4	23.8	33.9	73.8
Total Expenditures & Transfers	100.0	100.0	100.0	100.0	100.0	100.0	100.0

Tables 21 and 22 detail the FY2000-2001 recurring general operating revenues and expenditures, for the University of Missouri campuses, University Outreach and Extension, System Administration, and University-Wide Resources. Table 21 details the FY2000-2001 revenues by major revenue source for each of these organizational units, and Table 22 summarizes the FY2000-2001 expenditure budgets of each of these units by major program classification.

Table 21. Detail of FY2000-2001 Recurring General Operating Revenues By Major Source, By Campus

	UMC	UMKC	UMR	UMSL
State Appropriations	\$192,848,288	\$83,297,519	\$50,474,819	\$52,987,099
Federal Appropriations				
Agricultural Experiment Station	\$4,901,089	\$0	\$0	\$0
Cooperative Extension	0	0	0	0
Other Federal	90,000	0	0	0
Total Federal Appropriations	\$4,991,089	\$0	\$0	\$0
Student Fees				
Educational Fees	\$116,906,752	\$66,941,929	\$25,984,000	\$40,618,843
Instructional Computing Fees	4,825,000	1,900,000	984,000	2,058,582
Other Special Fees	1,410,026	325,000	672,500	290,014
Supplemental Fees	2,052,750	477,995	1,818,000	760,381
Total Student Fees	\$125,194,528	\$69,644,924	\$29,458,500	\$43,727,820
Recovery of Facilities and Administrative Costs	\$17,129,155	\$2,700,000	\$2,946,000	\$1,555,000
Endowment Income	\$160,900	\$157,000	\$43,800	\$0
Investment Income	\$0	\$0	\$0	\$0
Sales & Services of Educational Activities				
Agricultural Experiment Station	\$2,760,915	\$0	\$0	\$0
Cooperative Extension	0	0	0	0
Miscellaneous	330,500	2,090,000	1,000	450,002
Total Educational Activities Sales	\$3,091,415	\$2,090,000	\$1,000	\$450,002
Other Sources	\$657,500	\$230,000	\$87,800	\$130,001
TOTAL REVENUE	<u>\$344,072,875</u>	<u>\$158,119,443</u>	<u>\$83,011,919</u>	<u>\$98,849,922</u>
	UM Outreach & Extension	UM System Administration	University-Wide Resources	Total UM System
State Appropriations	\$28,897,793	\$12,368,857	\$7,892,634	\$428,767,009
Federal Appropriations				
Agricultural Experiment Station	\$0	\$0	\$0	\$4,901,089
Cooperative Extension	10,067,408	0	0	10,067,408
Other Federal	0	0	0	90,000
Total Federal Appropriations	\$10,067,408	\$0	\$0	\$15,058,497
Student Fees				
Educational Fees	\$0	\$0	\$0	\$250,451,524
Instructional Computing Fees	0	0	0	9,767,582
Other Special Fees	0	0	0	2,697,540
Supplemental Fees	0	0	0	5,109,126
Total Student Fees	\$0	\$0	\$0	\$268,025,772
Recovery of Facilities and Administrative Costs	\$350,000	\$175,100	\$0	\$24,855,255
Endowment Income	\$0	\$0	\$0	\$361,700
Investment Income	\$0	\$7,000,000	\$0	\$7,000,000
Sales & Services of Educational Activities				
Agricultural Experiment Station	\$0	\$0	\$0	\$2,760,915
Cooperative Extension	0	0	0	0
Miscellaneous	0	0	0	2,871,502
Total Educational Activities Sales	\$0	\$0	\$0	\$5,632,417
Other Sources	\$50,000	\$632,000	\$0	\$1,787,301
TOTAL REVENUE	<u>\$39,365,201</u>	<u>\$20,175,957</u>	<u>\$7,892,634</u>	<u>\$751,487,951</u>

Table 22. FY2000-2001 Planned Recurring General Operating Expenditures by Major Program Classification

	UMC	UMKC	UMR	UMSL
EDUCATIONAL & GENERAL:				
Instruction	\$160,539,983	\$85,300,311	\$38,261,136	\$49,494,656
Research	44,157,337	4,009,363	5,316,167	3,309,182
Public Service	1,782,851	679,388	347,830	2,371,647
Academic Support	36,822,785	16,788,864	5,589,877	13,985,169
Student Services	11,954,052	6,067,591	5,567,511	5,677,062
Institutional Support	18,309,863	11,334,269	7,264,181	6,490,952
Operation & Maintenance of Plant	39,202,982	16,375,623	9,247,879	9,212,438
Scholarships & Fellowships	25,491,969	16,912,961	11,417,338	8,308,816
Total Planned Expenditures	\$338,261,822	\$157,468,370	\$83,011,919	\$98,849,922
Mandatory Transfers	12,000	399,089	0	0
Non-Mandatory Transfers	5,799,053	251,984	0	0
Total Planned Exp. & Transfers	\$344,072,875	\$158,119,443	\$83,011,919	\$98,849,922

	UM Outreach & Extension	UM System Administration	University-Wide Resources	Total UM System
EDUCATIONAL & GENERAL:				
Instruction	\$0	\$0	\$2,643,134	\$336,239,220
Research	0	0	1,027,000	57,819,049
Public Service	39,170,842	0	0	44,352,558
Academic Support	0	6,251,233	2,892,500	82,330,428
Student Services	0	900,000	1,676,525	31,842,741
Institutional Support	194,359	11,820,120	3,361,437	58,775,181
Operation & Maintenance of Plant	0	1,106,842	0	75,145,764
Scholarships & Fellowships	0	0	0	62,131,084
Total Planned Expenditures	\$39,365,201	\$20,078,195	\$11,600,596	\$748,636,025
Mandatory Transfers	0	0	1,330,000	1,741,089
Non-Mandatory Transfers	0	97,762	(5,037,962)	1,110,837
Total Planned Exp. & Transfers	\$39,365,201	\$20,175,957	\$7,892,634	\$751,487,951

University of Missouri-Columbia

For FY2000-2001, the recurring general operating budget for the University of Missouri-Columbia totals \$344.1 million. State appropriations and student fees are the primary sources of revenue for the campus, funding 56.0% and 36.4%, respectively of the general operating budget. As shown on Table 18, the University of Missouri-Columbia receives a greater percentage of income from other sources than do the other three campuses. These funds include federal appropriations and sales and services of educational activities related to the Agricultural Experiment Station. They also receive a larger share of revenue from recoveries of facilities and administrative costs (5.0%), by virtue of the fact that a larger volume of research activity takes place on this campus.

Of the total expenditures, 60.0% are budgeted in the primary programs of instruction (46.7%), research (12.8%), and public service (0.5%). This is a higher proportion than on the other campuses, primarily due to the volume of research activity on the campus. The recurring budget for the campus excludes \$7.7 million in cooperative extension expenditures and related revenues, which are budgeted at University Outreach and Extension. An annual allocation is made to the campus to fund these cooperative extension programs. Personal services expenditures constitute 68.2% of the general operating budget.

University of Missouri-Kansas City

The recurring general operating budget for the University of Missouri-Kansas City totals \$158.1 million for FY2000-2001. State appropriations and student fees are the primary sources of revenue, for a combined share of 96.7%. State appropriations contribute 52.7% of the total and student fees contribute 44.0%. Expenditure budgets in the primary programs of instruction, research, and public service make up 56.9% of the total general operating budget. Instruction expenditures at 54.0% of the total are the highest percentage of any of the campuses while research expenditures at 2.5% are the lowest. Compensation expenditures make up 64.4% of the recurring general operating budget.

University of Missouri-Rolla

For FY2000-2001, the recurring general operating budget for the University of Missouri-Rolla totals \$83.0 million. State appropriations contribute 60.8% of the operating budget, the highest percentage of any campus. Student fees are the second largest contributor with 35.5%. Together they account for 96.3% of the general operating budget. Expenditures budgeted in the primary programs of instruction (46.1%), research (6.4%), and public service (0.4%) account for 52.9% of the total general operating budget, the lowest of the campuses. Academic support expenditures (6.7%) are the lowest proportion of the campus budgets while student services (6.7%) and institutional support (8.8%) are the highest. Scholarship and fellowship expenditures at 13.8% of the total budget are also a higher percentage than any other campus. Personal services expenditures constitute 65.1% of the recurring general operating budget.

University of Missouri-St. Louis

The recurring general operating budget for the University of Missouri-St. Louis totals \$98.8 million for FY2000-2001. State appropriations at 53.6% and student fees at 44.2% account for 97.8% of the campus's general operating revenue. As Table 19 shows, 55.9% of general operating funds are budgeted in the primary programs of instruction (50.1%), research (3.4%), and public service (2.4%). Academic support expenditures at 14.1% are a higher proportion than any other campus. Compensation expenditures make up 71.6% of the recurring general operating budget at UM-St. Louis, a larger percentage than at any other campus.

University of Missouri Outreach and Extension

For FY2000-2001, the recurring general operating budget for the University of Missouri Outreach and Extension totals \$39.4 million. State and federal appropriations contribute the majority of the revenue for University Outreach and Extension, with only 1.0% of the revenue coming from other sources, primarily recoveries of facilities and administrative costs. Approximately 99.5% percent of the expenditures for Outreach and Extension fall into the public service program classification, with the remaining portion in institutional support. Of the total general operating budget, 76.2% is budgeted for personal services expenditures.

Beginning in FY1995-96, all funds for Extension programs were budgeted at University Outreach and Extension, including the Cooperative Extension activities that are carried out by the campuses. An allocation is made annually to the campuses by the Vice President for Outreach and Extension to fund campus-based programs. In FY2000-2001, approximately \$8.1 million will be allocated, with University of Missouri-Columbia receiving \$7.7 million; University of Missouri-Kansas City, \$0.1 million; University of Missouri-Rolla, \$0.2 million; and University of Missouri-St. Louis, \$0.1 million.

University of Missouri System Administration

The recurring general operating budget for the University of Missouri System Administration

for FY2000-2001 totals \$20.2 million. State appropriations (61.3%) and investment income (34.7%) are the major sources of revenue, and contribute 96.0% of the total. As shown on Table 19, all of the expenditures for this unit are in the supporting services areas with 58.6% in institutional support, and 31.0% in academic support. Included in academic support is \$2.6 million for automated library information systems, \$1.3 million for advanced telecommunications and network support, \$750,000 to support the Western Historical Manuscript collection, and a \$544,000 subsidy to the University Press. Included in the student services budget is \$900,000, which is used to support the student information system used by all of the campuses. Personal services expenditures total 66.1% of the general operating budget.

University of Missouri University-Wide Resources

The recurring general operating budget for the University of Missouri University-Wide Resources for FY2000-2001 totals \$7.9 million. State appropriations are the only source of revenue for this unit. Much of these funds are allocated to the campuses during the year. Funds budgeted under instruction include approximately \$650,000 for the Cooperative Distance Education Programs and \$2.0 million in a contingency reserve. The budget for research consists of \$1.0 million for the Research Board; these funds will be allocated on a competitive basis to the campuses for research projects. The academic support budget includes a \$2.6 million reserve to fully fund the annual distribution for the state-matched Endowed Chairs program. Funds for the Administrative Systems Project are budgeted under both student services and institutional support, at approximately \$1.7 million, and \$3.4 million, respectively. Finally, the remaining portion of the state funds for Endowed Chairs is budgeted as a mandatory transfer. A transfer in from the quasi-endowment fund to support the Administrative Systems Project accounts for the \$5.0 million budgeted as a nonmandatory transfer.

Detail of the Recurring General Operating Expenditure Budgets

Table 23 provides detail on the FY2000-2001 recurring general operating expenditure budgets by minor PCS code and by major object of expense for the University of Missouri System as a whole. Tables 24 through 30 provide the same information for each of the campuses, University Outreach and Extension, System Administration, and University-Wide Resources. Tables 31 through 37 present recurring general operating expenditure budgets by administrative division and by major object of expense for each of the organizational units.

Table 23. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri System

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$238,585,836	\$43,494,746	\$51,851,441	\$333,932,023
1.3 Community Education	183,827	0	1,038,182	1,222,009
1.4 Off-Campus Instruction for Credit	305,812	0	779,376	1,085,188
Total Instruction	<u>\$239,075,475</u>	<u>\$43,494,746</u>	<u>\$53,668,999</u>	<u>\$336,239,220</u>
RESEARCH:				
2.1 Institutes and Research Centers	\$17,839,498	\$3,212,633	\$6,626,952	\$27,679,083
2.2 Individual or Project Research	9,634,779	4,085,603	16,419,584	30,139,966
Total Research	<u>\$27,474,277</u>	<u>\$7,298,236</u>	<u>\$23,046,536</u>	<u>\$57,819,049</u>
PUBLIC SERVICE:				
3.2 Community Services	\$3,987,213	\$983,000	\$480,151	\$5,450,364
3.3 Cooperative Extension Service	24,508,173	5,370,376	9,023,645	38,902,194
Total Public Service	<u>\$28,495,386</u>	<u>\$6,353,376</u>	<u>\$9,503,796</u>	<u>\$44,352,558</u>
ACADEMIC SUPPORT:				
4.1 Libraries	\$12,797,818	\$694,067	\$13,438,130	\$26,930,015
4.2 Museums & Galleries	421,962	0	29,014	450,976
4.3 Educational Media Services	1,617,629	0	1,767,955	3,385,584
4.5 Ancillary Support	6,826,841	4,881,412	8,576,150	20,284,403
4.6 Academic Admin. & Personnel Development	22,319,162	3,195,814	5,764,474	31,279,450
Total Academic Support	<u>\$43,983,412</u>	<u>\$8,771,293</u>	<u>\$29,575,723</u>	<u>\$82,330,428</u>
STUDENT SERVICES:				
5.1 Student Service Administration	\$3,418,245	\$2,977,144	\$3,020,519	\$9,415,908
5.2 Social & Cultural Development	2,444,538	125,864	1,218,362	3,788,764
5.3 Counseling & Career Guidance	2,698,002	127,389	268,703	3,094,094
5.4 Financial Aid Administration	2,237,240	97,599	550,212	2,885,051
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	591,684	0	1,766,717	2,358,401
5.7 Student Admissions & Records	5,762,608	238,675	4,299,240	10,300,523
Total Student Services	<u>\$17,152,317</u>	<u>\$3,566,671</u>	<u>\$11,123,753</u>	<u>\$31,842,741</u>
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$8,849,884	\$405,784	\$1,498,525	\$10,754,193
6.2 Fiscal Operations	5,238,530	258,435	2,348,313	7,845,278
6.3 General Administrative & Logistical Services	20,116,970	8,032,988	491,432	28,641,390
6.5 Public Relations & Development	9,166,261	301,201	2,066,858	11,534,320
Total Institutional Support	<u>\$43,371,645</u>	<u>\$8,998,408</u>	<u>\$6,405,128</u>	<u>\$58,775,181</u>
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$2,408,153	\$4,306,798	\$694,292	\$7,409,243
7.2 Building Maintenance	6,957,155	294,231	13,989,439	21,240,825
7.3 Custodial Services	8,987,977	690,001	707,407	10,385,385
7.4 Landscape & Grounds Maintenance	1,216,293	0	649,739	1,866,032
7.5 Fuel & Utilities Purchased	0	0	8,552,436	8,552,436
7.6 Architecture & Engineering	265,097	0	60,520	325,617
7.7 Fuel & Utilities Generated	2,538,534	149,358	15,262,169	17,950,061
7.8 Building Repairs	960,293	0	6,455,871	7,416,164
7.9 Equipment Repairs & Maintenance	0	0	1	1
Total Operation & Maintenance of Physical Plant	<u>\$23,333,502</u>	<u>\$5,440,388</u>	<u>\$46,371,874</u>	<u>\$75,145,764</u>
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$20,000	\$0	\$54,036,363	\$54,056,363
8.2 Fellowships	52,000	0	8,022,721	8,074,721
Total Scholarships & Fellowships	<u>\$72,000</u>	<u>\$0</u>	<u>\$62,059,084</u>	<u>\$62,131,084</u>
Total Planned Expenditures	<u>\$422,958,014</u>	<u>\$83,923,118</u>	<u>\$241,754,893</u>	<u>\$748,636,025</u>
TRANSFERS:				
Mandatory	\$0	\$0	\$1,741,089	\$1,741,089
Non-Mandatory	0	0	1,110,837	1,110,837
Total Transfers	<u>\$0</u>	<u>\$0</u>	<u>\$2,851,926</u>	<u>\$2,851,926</u>
Total Planned Expenditures and Transfers	<u>\$422,958,014</u>	<u>\$83,923,118</u>	<u>\$244,606,819</u>	<u>\$751,487,951</u>

Table 24. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri-Columbia

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$115,690,110	\$20,440,901	\$22,515,096	\$158,646,107
1.3 Community Education	183,827	0	1,038,182	1,222,009
1.4 Off-Campus Instruction for Credit	0	0	671,867	671,867
Total Instruction	<u>\$115,873,937</u>	<u>\$20,440,901</u>	<u>\$24,225,145</u>	<u>\$160,539,983</u>
RESEARCH:				
2.1 Institutes and Research Centers	\$15,051,469	\$2,674,560	\$6,034,740	\$23,760,769
2.2 Individual or Project Research	7,824,100	3,713,000	8,859,468	20,396,568
Total Research	<u>\$22,875,569</u>	<u>\$6,387,560</u>	<u>\$14,894,208</u>	<u>\$44,157,337</u>
PUBLIC SERVICE:				
3.2 Community Services	\$1,535,021	\$421,000	\$89,650	\$2,045,671
3.3 Cooperative Extension Service	(248,583)	0	(14,237)	(262,820)
Total Public Service	<u>\$1,286,438</u>	<u>\$421,000</u>	<u>\$75,413</u>	<u>\$1,782,851</u>
ACADEMIC SUPPORT:				
4.1 Libraries	\$5,689,798	\$0	\$5,209,523	\$10,899,321
4.2 Museums & Galleries	379,715	0	17,023	396,738
4.3 Educational Media Services	963,096	0	227,748	1,190,844
4.5 Ancillary Support	3,990,722	4,500,000	1,267,343	9,758,065
4.6 Academic Admin. & Personnel Development	12,486,911	2	2,090,904	14,577,817
Total Academic Support	<u>\$23,510,242</u>	<u>\$4,500,002</u>	<u>\$8,812,541</u>	<u>\$36,822,785</u>
STUDENT SERVICES:				
5.1 Student Service Administration	\$912,836	\$1,201,000	\$589,964	\$2,703,800
5.2 Social & Cultural Development	822,457	0	271,862	1,094,319
5.3 Counseling & Career Guidance	1,227,168	0	171,585	1,398,753
5.4 Financial Aid Administration	1,141,214	0	357,537	1,498,751
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	0	0	1,500,000	1,500,000
5.7 Student Admissions & Records	1,952,251	0	1,806,178	3,758,429
Total Student Services	<u>\$6,055,926</u>	<u>\$1,201,000</u>	<u>\$4,697,126</u>	<u>\$11,954,052</u>
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$2,109,929	\$0	\$1,003,616	\$3,113,545
6.2 Fiscal Operations	1,848,890	0	302,547	2,151,437
6.3 General Administrative & Logistical Services	7,698,010	3,028,002	(3,109,974)	7,616,038
6.5 Public Relations & Development	4,446,405	0	982,438	5,428,843
Total Institutional Support	<u>\$16,103,234</u>	<u>\$3,028,002</u>	<u>(\$821,373)</u>	<u>\$18,309,863</u>
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$1,100,862	\$2,478,000	\$268,512	\$3,847,374
7.2 Building Maintenance	3,909,743	0	7,518,064	11,427,807
7.3 Custodial Services	3,634,440	0	357,181	3,991,621
7.4 Landscape & Grounds Maintenance	800,500	0	396,049	1,196,549
7.5 Fuel & Utilities Purchased	0	0	(8,600)	(8,600)
7.6 Architecture & Engineering	0	0	0	0
7.7 Fuel & Utilities Generated	1,092,400	0	14,884,810	15,977,210
7.8 Building Repairs	0	0	2,771,021	2,771,021
7.9 Equipment Repairs & Maintenance	0	0	0	0
Total Operation & Maintenance of Physical Plant	<u>\$10,537,945</u>	<u>\$2,478,000</u>	<u>\$26,187,037</u>	<u>\$39,202,982</u>
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$20,000	\$0	\$22,949,064	\$22,969,064
8.2 Fellowships	52,000	0	2,470,905	2,522,905
Total Scholarships & Fellowships	<u>\$72,000</u>	<u>\$0</u>	<u>\$25,419,969</u>	<u>\$25,491,969</u>
Total Planned Expenditures	<u>\$196,315,291</u>	<u>\$38,456,465</u>	<u>\$103,490,066</u>	<u>\$338,261,822</u>
TRANSFERS:				
Mandatory	\$0	\$0	\$12,000	\$12,000
Non-Mandatory	0	0	5,799,053	5,799,053
Total Transfers	<u>\$0</u>	<u>\$0</u>	<u>\$5,811,053</u>	<u>\$5,811,053</u>
Total Planned Expenditures and Transfers	<u>\$196,315,291</u>	<u>\$38,456,465</u>	<u>\$109,301,119</u>	<u>\$344,072,875</u>

Table 25. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri-Kansas City

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$60,124,916	\$10,339,492	\$14,835,903	\$85,300,311
1.3 Community Education	0	0	0	0
1.4 Off-Campus Instruction for Credit	0	0	0	0
Total Instruction	\$60,124,916	\$10,339,492	\$14,835,903	\$85,300,311
RESEARCH:				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	779,140	138,934	3,091,289	4,009,363
Total Research	\$779,140	\$138,934	\$3,091,289	\$4,009,363
PUBLIC SERVICE:				
3.2 Community Services	\$515,735	\$103,017	\$60,636	\$679,388
3.3 Cooperative Extension Service	91,390	19,414	(110,804)	0
Total Public Service	\$607,125	\$122,431	(\$50,168)	\$679,388
ACADEMIC SUPPORT:				
4.1 Libraries	\$3,504,499	\$694,067	\$2,460,725	\$6,659,291
4.2 Museums & Galleries	0	0	0	0
4.3 Educational Media Services	0	0	1,236	1,236
4.5 Ancillary Support	869,429	170,039	1,667,585	2,707,053
4.6 Academic Admin. & Personnel Development	3,925,019	791,940	2,704,325	7,421,284
Total Academic Support	\$8,298,947	\$1,656,046	\$6,833,871	\$16,788,864
STUDENT SERVICES:				
5.1 Student Service Administration	\$961,046	\$257,067	\$392,305	\$1,610,418
5.2 Social & Cultural Development	646,844	125,864	340,633	1,113,341
5.3 Counseling & Career Guidance	647,073	127,389	13,349	787,811
5.4 Financial Aid Administration	497,463	97,599	42,903	637,965
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	0	0	0	0
5.7 Student Admissions & Records	1,216,423	238,675	462,958	1,918,056
Total Student Services	\$3,968,849	\$846,594	\$1,252,148	\$6,067,591
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$1,317,482	\$365,678	(\$187,961)	\$1,495,199
6.2 Fiscal Operations	615,773	129,047	159,771	904,591
6.3 General Administrative & Logistical Services	3,397,636	766,161	2,277,640	6,441,437
6.5 Public Relations & Development	1,541,199	301,201	650,642	2,493,042
Total Institutional Support	\$6,872,090	\$1,562,087	\$2,900,092	\$11,334,269
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$417,968	\$170,256	\$411,441	\$999,665
7.2 Building Maintenance	1,285,124	294,231	5,008,462	6,587,817
7.3 Custodial Services	2,861,774	690,001	193,817	3,745,592
7.4 Landscape & Grounds Maintenance	0	0	37,576	37,576
7.5 Fuel & Utilities Purchased	0	0	3,957,595	3,957,595
7.6 Architecture & Engineering	0	0	1,156	1,156
7.7 Fuel & Utilities Generated	705,829	149,358	191,034	1,046,221
7.8 Building Repairs	0	0	0	0
7.9 Equipment Repairs & Maintenance	0	0	1	1
Total Operation & Maintenance of Physical Plant	\$5,270,695	\$1,303,846	\$9,801,082	\$16,375,623
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$16,912,961	\$16,912,961
8.2 Fellowships	0	0	0	0
Total Scholarships & Fellowships	\$0	\$0	\$16,912,961	\$16,912,961
Total Planned Expenditures	\$85,921,762	\$15,969,430	\$55,577,178	\$157,468,370
TRANSFERS:				
Mandatory	\$0	\$0	\$399,089	\$399,089
Non-Mandatory	0	0	251,984	251,984
Total Transfers	\$0	\$0	\$651,073	\$651,073
Total Planned Expenditures and Transfers	\$85,921,762	\$15,969,430	\$56,228,251	\$158,119,443

Table 26. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri-Rolla

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$28,617,277	\$5,253,440	\$4,390,419	\$38,261,136
1.3 Community Education	0	0	0	0
1.4 Off-Campus Instruction for Credit	0	0	0	0
Total Instruction	\$28,617,277	\$5,253,440	\$4,390,419	\$38,261,136
RESEARCH:				
2.1 Institutes and Research Centers	\$1,768,652	\$538,073	\$363,876	\$2,670,601
2.2 Individual or Project Research	899,084	0	1,746,482	2,645,566
Total Research	\$2,667,736	\$538,073	\$2,110,358	\$5,316,167
PUBLIC SERVICE:				
3.2 Community Services	\$130,566	\$65,553	\$151,710	\$347,829
3.3 Cooperative Extension Service	144,014	28,802	(172,815)	1
Total Public Service	\$274,580	\$94,355	(\$21,105)	\$347,830
ACADEMIC SUPPORT:				
4.1 Libraries	\$762,252	\$0	\$1,488,884	\$2,251,136
4.2 Museums & Galleries	0	0	0	0
4.3 Educational Media Services	23,625	0	74,376	98,001
4.5 Ancillary Support	143,603	0	774,495	918,098
4.6 Academic Admin. & Personnel Development	1,303,950	557,011	461,681	2,322,642
Total Academic Support	\$2,233,430	\$557,011	\$2,799,436	\$5,589,877
STUDENT SERVICES:				
5.1 Student Service Administration	\$357,794	\$723,981	\$63,586	\$1,145,361
5.2 Social & Cultural Development	700,041	0	276,343	976,384
5.3 Counseling & Career Guidance	352,229	0	67,611	419,840
5.4 Financial Aid Administration	210,371	0	62,105	272,476
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	591,684	0	266,380	858,064
5.7 Student Admissions & Records	1,243,332	0	652,054	1,895,386
Total Student Services	\$3,455,451	\$723,981	\$1,388,079	\$5,567,511
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$1,017,241	\$0	\$151,478	\$1,168,719
6.2 Fiscal Operations	469,977	0	151,455	621,432
6.3 General Administrative & Logistical Services	1,950,870	1,015,110	1,044,877	4,010,857
6.5 Public Relations & Development	1,161,069	0	302,104	1,463,173
Total Institutional Support	\$4,599,157	\$1,015,110	\$1,649,914	\$7,264,181
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$194,009	\$780,234	\$24,815	\$999,058
7.2 Building Maintenance	774,258	0	635,144	1,409,402
7.3 Custodial Services	1,055,636	0	50,864	1,106,500
7.4 Landscape & Grounds Maintenance	222,318	0	87,463	309,781
7.5 Fuel & Utilities Purchased	0	0	2,096,436	2,096,436
7.6 Architecture & Engineering	96,998	0	23,900	120,898
7.7 Fuel & Utilities Generated	740,305	0	186,325	926,630
7.8 Building Repairs	184,253	0	2,094,921	2,279,174
7.9 Equipment Repairs & Maintenance	0	0	0	0
Total Operation & Maintenance of Physical Plant	\$3,267,777	\$780,234	\$5,199,868	\$9,247,879
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$7,857,124	\$7,857,124
8.2 Fellowships	0	0	3,560,214	3,560,214
Total Scholarships & Fellowships	\$0	\$0	\$11,417,338	\$11,417,338
Total Planned Expenditures	\$45,115,408	\$8,962,204	\$28,934,307	\$83,011,919
TRANSFERS:				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	0	0	0	0
Total Transfers	\$0	\$0	\$0	\$0
Total Planned Expenditures and Transfers	\$45,115,408	\$8,962,204	\$28,934,307	\$83,011,919

Table 27. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri-St. Louis

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$34,153,533	\$7,460,913	\$7,466,889	\$49,081,335
1.3 Community Education	0	0	0	0
1.4 Off-Campus Instruction for Credit	305,812	0	107,509	413,321
Total Instruction	\$34,459,345	\$7,460,913	\$7,574,398	\$49,494,656
RESEARCH:				
2.1 Institutes and Research Centers	\$1,019,377	\$0	\$228,336	\$1,247,713
2.2 Individual or Project Research	132,455	233,669	1,695,345	2,061,469
Total Research	\$1,151,832	\$233,669	\$1,923,681	\$3,309,182
PUBLIC SERVICE:				
3.2 Community Services	\$1,805,891	\$393,430	\$178,155	\$2,377,476
3.3 Cooperative Extension Service	24,015	0	(29,844)	(5,829)
Total Public Service	\$1,829,906	\$393,430	\$148,311	\$2,371,647
ACADEMIC SUPPORT:				
4.1 Libraries	\$1,922,779	\$0	\$1,796,651	\$3,719,430
4.2 Museums & Galleries	42,247	0	11,991	54,238
4.3 Educational Media Services	630,908	0	128,760	759,668
4.5 Ancillary Support	1,644,431	0	1,681,287	3,325,718
4.6 Academic Admin. & Personnel Development	4,283,753	1,846,861	(4,499)	6,126,115
Total Academic Support	\$8,524,118	\$1,846,861	\$3,614,190	\$13,985,169
STUDENT SERVICES:				
5.1 Student Service Administration	\$626,997	\$669,192	\$83,615	\$1,379,804
5.2 Social & Cultural Development	275,196	0	329,524	604,720
5.3 Counseling & Career Guidance	471,532	0	16,158	487,690
5.4 Financial Aid Administration	388,192	0	87,667	475,859
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	0	0	337	337
5.7 Student Admissions & Records	1,350,602	0	1,378,050	2,728,652
Total Student Services	\$3,112,519	\$669,192	\$1,895,351	\$5,677,062
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$1,640,923	\$0	\$109,661	\$1,750,584
6.2 Fiscal Operations	499,260	0	131,037	630,297
6.3 General Administrative & Logistical Services	1,971,952	1,124,567	(332,535)	2,763,984
6.5 Public Relations & Development	1,312,982	0	33,105	1,346,087
Total Institutional Support	\$5,425,117	\$1,124,567	(\$58,732)	\$6,490,952
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$153,710	\$788,308	\$2,586	\$944,604
7.2 Building Maintenance	988,030	0	339,469	1,327,499
7.3 Custodial Services	1,436,127	0	105,545	1,541,672
7.4 Landscape & Grounds Maintenance	193,475	0	128,651	322,126
7.5 Fuel & Utilities Purchased	0	0	2,507,005	2,507,005
7.6 Architecture & Engineering	168,099	0	35,464	203,563
7.7 Fuel & Utilities Generated	0	0	0	0
7.8 Building Repairs	776,040	0	1,589,929	2,365,969
7.9 Equipment Repairs & Maintenance	0	0	0	0
Total Operation & Maintenance of Physical Plant	\$3,715,481	\$788,308	\$4,708,649	\$9,212,438
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$6,317,214	\$6,317,214
8.2 Fellowships	0	0	1,991,602	1,991,602
Total Scholarships & Fellowships	\$0	\$0	\$8,308,816	\$8,308,816
Total Planned Expenditures	\$58,218,318	\$12,516,940	\$28,114,664	\$98,849,922
TRANSFERS:				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	0	0	0	0
Total Transfers	\$0	\$0	\$0	\$0
Total Planned Expenditures and Transfers	\$58,218,318	\$12,516,940	\$28,114,664	\$98,849,922

Table 28. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri Outreach and Extension

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$0	\$0
1.3 Community Education	0	0	0	0
1.4 Off-Campus Instruction for Credit	0	0	0	0
Total Instruction	\$0	\$0	\$0	\$0
RESEARCH:				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	0	0	0	0
Total Research	\$0	\$0	\$0	\$0
PUBLIC SERVICE:				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	24,497,337	5,322,160	9,351,345	39,170,842
Total Public Service	\$24,497,337	\$5,322,160	\$9,351,345	\$39,170,842
ACADEMIC SUPPORT:				
4.1 Libraries	\$0	\$0	\$0	\$0
4.2 Museums & Galleries	0	0	0	0
4.3 Educational Media Services	0	0	0	0
4.5 Ancillary Support	0	0	0	0
4.6 Academic Admin. & Personnel Development	0	0	0	0
Total Academic Support	\$0	\$0	\$0	\$0
STUDENT SERVICES:				
5.1 Student Service Administration	\$0	\$0	\$0	\$0
5.2 Social & Cultural Development	0	0	0	0
5.3 Counseling & Career Guidance	0	0	0	0
5.4 Financial Aid Administration	0	0	0	0
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	0	0	0	0
5.7 Student Admissions & Records	0	0	0	0
Total Student Services	\$0	\$0	\$0	\$0
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$154,253	\$40,106	\$0	\$194,359
6.2 Fiscal Operations	0	0	0	0
6.3 General Administrative & Logistical Services	0	0	0	0
6.5 Public Relations & Development	0	0	0	0
Total Institutional Support	\$154,253	\$40,106	\$0	\$194,359
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$0	\$0	\$0	\$0
7.2 Building Maintenance	0	0	0	0
7.3 Custodial Services	0	0	0	0
7.4 Landscape & Grounds Maintenance	0	0	0	0
7.5 Fuel & Utilities Purchased	0	0	0	0
7.6 Architecture & Engineering	0	0	0	0
7.7 Fuel & Utilities Generated	0	0	0	0
7.8 Building Repairs	0	0	0	0
7.9 Equipment Repairs & Maintenance	0	0	0	0
Total Operation & Maintenance of Physical Plant	\$0	\$0	\$0	\$0
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	0	0	0	0
Total Scholarships & Fellowships	\$0	\$0	\$0	\$0
Total Planned Expenditures	\$24,651,590	\$5,362,266	\$9,351,345	\$39,365,201
TRANSFERS:				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	0	0	0	0
Total Transfers	\$0	\$0	\$0	\$0
Total Planned Expenditures and Transfers	\$24,651,590	\$5,362,266	\$9,351,345	\$39,365,201

Table 29. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri System Administration

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$0	\$0
1.3 Community Education	0	0	0	0
1.4 Off-Campus Instruction for Credit	0	0	0	0
Total Instruction	\$0	\$0	\$0	\$0
RESEARCH:				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	0	0	0	0
Total Research	\$0	\$0	\$0	\$0
PUBLIC SERVICE:				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	0	0	0	0
Total Public Service	\$0	\$0	\$0	\$0
ACADEMIC SUPPORT:				
4.1 Libraries	\$918,490	\$0	\$2,482,347	\$3,400,837
4.2 Museums & Galleries	0	0	0	0
4.3 Educational Media Services	0	0	1,335,835	1,335,835
4.5 Ancillary Support	178,656	211,373	635,440	1,025,469
4.6 Academic Admin. & Personnel Development	319,529	0	169,563	489,092
Total Academic Support	\$1,416,675	\$211,373	\$4,623,185	\$6,251,233
STUDENT SERVICES:				
5.1 Student Service Administration	\$0	\$0	\$900,000	\$900,000
5.2 Social & Cultural Development	0	0	0	0
5.3 Counseling & Career Guidance	0	0	0	0
5.4 Financial Aid Administration	0	0	0	0
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	0	0	0	0
5.7 Student Admissions & Records	0	0	0	0
Total Student Services	\$0	\$0	\$900,000	\$900,000
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$2,610,056	\$0	\$421,731	\$3,031,787
6.2 Fiscal Operations	1,229,572	0	612,454	1,842,026
6.3 General Administrative & Logistical Services	4,547,569	1,975,188	(379,625)	6,143,132
6.5 Public Relations & Development	704,606	0	98,569	803,175
Total Institutional Support	\$9,091,803	\$1,975,188	\$753,129	\$11,820,120
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$541,604	\$90,000	(\$13,062)	\$618,542
7.2 Building Maintenance	0	0	488,300	488,300
7.3 Custodial Services	0	0	0	0
7.4 Landscape & Grounds Maintenance	0	0	0	0
7.5 Fuel & Utilities Purchased	0	0	0	0
7.6 Architecture & Engineering	0	0	0	0
7.7 Fuel & Utilities Generated	0	0	0	0
7.8 Building Repairs	0	0	0	0
7.9 Equipment Repairs & Maintenance	0	0	0	0
Total Operation & Maintenance of Physical Plant	\$541,604	\$90,000	\$475,238	\$1,106,842
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	0	0	0	0
Total Scholarships & Fellowships	\$0	\$0	\$0	\$0
Total Planned Expenditures	\$11,050,082	\$2,276,561	\$6,751,552	\$20,078,195
TRANSFERS:				
Mandatory	\$0	\$0	\$0	\$0
Non-Mandatory	0	0	97,762	97,762
Total Transfers	\$0	\$0	\$97,762	\$97,762
Total Planned Expenditures and Transfers	\$11,050,082	\$2,276,561	\$6,849,314	\$20,175,957

Table 30. FY2000-2001 Recurring General Operating Budget Expenditures by Program, by Major Object of Expense, University of Missouri University-Wide Resources

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
INSTRUCTION:				
1.1 On-Campus Instruction for Credit	\$0	\$0	\$2,643,134	\$2,643,134
1.3 Community Education	0	0	0	0
1.4 Off-Campus Instruction for Credit	0	0	0	0
Total Instruction	\$0	\$0	\$2,643,134	\$2,643,134
RESEARCH:				
2.1 Institutes and Research Centers	\$0	\$0	\$0	\$0
2.2 Individual or Project Research	0	0	1,027,000	1,027,000
Total Research	\$0	\$0	\$1,027,000	\$1,027,000
PUBLIC SERVICE:				
3.2 Community Services	\$0	\$0	\$0	\$0
3.3 Cooperative Extension Service	0	0	0	0
Total Public Service	\$0	\$0	\$0	\$0
ACADEMIC SUPPORT:				
4.1 Libraries	\$0	\$0	\$0	\$0
4.2 Museums & Galleries	0	0	0	0
4.3 Educational Media Services	0	0	0	0
4.5 Ancillary Support	0	0	2,550,000	2,550,000
4.6 Academic Admin. & Personnel Development	0	0	342,500	342,500
Total Academic Support	\$0	\$0	\$2,892,500	\$2,892,500
STUDENT SERVICES:				
5.1 Student Service Administration	\$559,572	\$125,904	\$991,049	\$1,676,525
5.2 Social & Cultural Development	0	0	0	0
5.3 Counseling & Career Guidance	0	0	0	0
5.4 Financial Aid Administration	0	0	0	0
5.5 Student Health Services	0	0	0	0
5.6 Intercollegiate Athletics	0	0	0	0
5.7 Student Admissions & Records	0	0	0	0
Total Student Services	\$559,572	\$125,904	\$991,049	\$1,676,525
INSTITUTIONAL SUPPORT:				
6.1 Executive Management	\$0	\$0	\$0	\$0
6.2 Fiscal Operations	575,058	129,388	991,049	1,695,495
6.3 General Administrative & Logistical Services	550,933	123,960	991,049	1,665,942
6.5 Public Relations & Development	0	0	0	0
Total Institutional Support	\$1,125,991	\$253,348	\$1,982,098	\$3,361,437
OPERATION & MAINT. OF PHYSICAL PLANT:				
7.1 Physical Plant Administration	\$0	\$0	\$0	\$0
7.2 Building Maintenance	0	0	0	0
7.3 Custodial Services	0	0	0	0
7.4 Landscape & Grounds Maintenance	0	0	0	0
7.5 Fuel & Utilities Purchased	0	0	0	0
7.6 Architecture & Engineering	0	0	0	0
7.7 Fuel & Utilities Generated	0	0	0	0
7.8 Building Repairs	0	0	0	0
7.9 Equipment Repairs & Maintenance	0	0	0	0
Total Operation & Maintenance of Physical Plant	\$0	\$0	\$0	\$0
SCHOLARSHIPS & FELLOWSHIPS:				
8.1 Scholarships	\$0	\$0	\$0	\$0
8.2 Fellowships	0	0	0	0
Total Scholarships & Fellowships	\$0	\$0	\$0	\$0
Total Planned Expenditures	\$1,685,563	\$379,252	\$9,535,781	\$11,600,596
TRANSFERS:				
Mandatory	\$0	\$0	\$1,330,000	\$1,330,000
Non-Mandatory	0	0	(5,037,962)	(5,037,962)
Total Transfers	\$0	\$0	(\$3,707,962)	(\$3,707,962)
Total Planned Expenditures and Transfers	\$1,685,563	\$379,252	\$5,827,819	\$7,892,634

Table 31. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri-Columbia

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
CHANCELLOR:				
Chancellor	\$676,442	\$0	\$3,193,986	\$3,870,428
Institutional Research, Budget & Planning	137,947	0	6,500	144,447
Intercollegiate Athletics	593,847	0	(355,189)	238,658
University Relations	1,338,918	0	587,928	1,926,846
Total Chancellor	<u>\$2,747,154</u>	<u>\$0</u>	<u>\$3,433,225</u>	<u>\$6,180,379</u>
PROVOST:				
Agriculture, Food & Natural Resources				
Agriculture - College	\$6,143,490	\$0	\$865,409	\$7,008,899
Agricultural Experiment Station	12,329,363	2,674,560	6,481,505	21,485,428
Total Agriculture, Food & Natural Resources	<u>18,472,853</u>	<u>2,674,560</u>	<u>7,346,914</u>	<u>28,494,327</u>
Arts & Science	37,885,489	0	2,802,023	40,687,512
Business & Public Administration	6,376,993	0	156,122	6,533,115
Education	8,588,664	0	576,551	9,165,215
Engineering	11,910,961	0	1,563,253	13,474,214
Extension	1,381,231	0	1,291,157	2,672,388
Food For The 21st Century	2,397,378	0	1,939,827	4,337,205
Graduate School	1,215,927	0	1,606,724	2,822,651
Human Environmental Sciences	4,307,324	15	200,394	4,507,733
Institutional Research	253,332	0	59,235	312,567
Journalism	4,575,933	0	602,746	5,178,679
Law	4,996,689	0	820,627	5,817,316
Libraries	5,068,587	0	4,974,344	10,042,931
Medicine	15,226,638	6,351	2,180,318	17,413,307
Nursing	2,430,923	0	105,828	2,536,751
Office of Research	7,434,940	0	5,846,612	13,281,552
Provost	22,496,011	0	19,731,843	42,227,854
Veterinary Medicine	11,391,432	1	1,592,828	12,984,261
Total Provost	<u>\$166,411,305</u>	<u>\$2,680,927</u>	<u>\$53,397,346</u>	<u>\$222,489,578</u>
VICE CHANCELLOR, ADMINISTRATIVE SERVICES:				
Administrative Services	\$2,843,306	\$0	\$400,033	\$3,243,339
Business Services-General Administration	539,756	0	2,145,227	2,684,983
Business Services	4,520,261	0	698,813	5,219,074
Campus Facilities	10,128,375	0	25,970,568	36,098,943
Information/Access Technology Services	4,566,206	0	1,648,398	6,214,604
Total Vice Chancellor, Administrative Services	<u>\$22,597,904</u>	<u>\$0</u>	<u>\$30,863,039</u>	<u>\$53,460,943</u>
VICE CHANCELLOR, STUDENT AFFAIRS:				
Student Affairs	\$2,140,582	\$0	\$735,616	\$2,876,198
VICE CHANCELLOR DEVELOPMENT & ALUMNI RELATIONS:				
Alumni & Development	\$2,413,346	\$0	\$419,290	\$2,832,636
CAMPUS ACCOUNTS:				
Campus Accounts	\$0	\$0	\$6,345,171	\$6,345,171
Campus Scholarships & Fellowships	5,000	0	22,838,000	22,843,000
Employee Benefits	0	35,775,538	0	35,775,538
Recovery Accounts	0	0	(8,730,568)	(8,730,568)
Total Campus Accounts	<u>\$5,000</u>	<u>\$35,775,538</u>	<u>\$20,452,603</u>	<u>\$56,233,141</u>
Total General Operating Budget	<u><u>\$196,315,291</u></u>	<u><u>\$38,456,465</u></u>	<u><u>\$109,301,119</u></u>	<u><u>\$344,072,875</u></u>

Table 32. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri-Kansas City

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
CHANCELLOR:				
Chancellor	\$435,771	\$75,778	\$145,937	\$657,486
VICE CHANCELLOR, ACADEMIC AFFAIRS:				
Campus Accounts	0	0	1,370,000	1,370,000
College of Arts & Sciences	12,850,730	2,419,039	617,497	15,887,266
Computer Science Telecommunications	2,198,029	374,288	493,100	3,065,417
Conservatory of Music	3,264,347	641,625	368,000	4,273,972
Continuing Education	0	0	42,917	42,917
Graduate Faculties and Research	1,350,210	246,247	885,213	2,481,670
Libraries	2,925,939	578,385	1,893,943	5,398,267
Office of Cultural Events	835,041	116,563	374,904	1,326,508
School of Biological Sciences	4,244,903	838,330	1,050,843	6,134,076
School of Business & Public Administration	3,687,058	647,800	151,417	4,486,275
School of Dentistry	9,735,228	1,885,505	2,013,850	13,634,583
School of Education	3,570,270	671,719	182,215	4,424,204
School of Law	4,073,813	763,069	852,786	5,689,668
School of Medicine	11,191,488	636,432	767,329	12,595,249
School of Nursing	1,646,863	282,716	109,098	2,038,677
School of Pharmacy	3,319,630	591,515	457,966	4,369,111
Summer Session	1,293,416	199,523	0	1,492,939
Vice Chancellor - Academic Affairs	1,490,035	245,700	1,156,640	2,892,375
Total Vice Chancellor, Academic Affairs	\$67,677,000	\$11,138,456	\$12,787,718	\$91,603,174
VICE CHANCELLOR, ADMINISTRATIVE AFFAIRS:				
Campus Accounts	\$1,086,460	\$1,180,733	\$13,421,325	\$15,688,518
Campus Scholarships/Waivers	0	0	15,600,000	15,600,000
Campus Utilities	0	0	4,021,923	4,021,923
Vice Chancellor - Administrative Affairs	8,440,429	1,942,142	5,917,152	16,299,723
Total Vice Chancellor, Administrative Affairs	\$9,526,889	\$3,122,875	\$38,960,400	\$51,610,164
VICE CHANCELLOR, STUDENT AFFAIRS:				
Vice Chancellor - Student Affairs	3,771,129	740,021	1,011,641	5,522,791
Total Vice Chancellor, Student Affairs	\$3,771,129	\$740,021	\$1,011,641	\$5,522,791
VICE CHANCELLOR, UNIVERSITY ADVANCEMENT				
Vice Chancellor for University Advancement	\$1,705,209	\$331,291	\$709,521	\$2,746,021
CHIEF INFORMATION OFFICER				
Chief Information Officer	2,399,406	498,469	1,181,925	\$4,079,800
Instructional Computing	\$406,358	\$62,540	\$1,431,109	1,900,007
	\$2,805,764	\$561,009	\$2,613,034	\$5,979,807
Total General Operating Budget	\$85,921,762	\$15,969,430	\$56,228,251	\$158,119,443

Table 33. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri-Rolla

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
CHANCELLOR:				
Office of the Chancellor	\$570,771		\$148,751	\$719,522
Office of the Chancellor-Campus Accounts	334,496		3,672,014	4,006,510
Total Chancellor	<u>\$905,267</u>	<u>\$0</u>	<u>\$3,820,765</u>	<u>\$4,726,032</u>
COLLEGE OF ARTS & SCIENCES:				
College of Arts & Sciences	\$11,288,424	\$0	\$672,868	\$11,961,292
SCHOOL OF ENGINEERING:				
Engineering Extension	\$410,006	\$0	\$38,000	\$448,006
School of Engineering	13,918,063	0	1,801,562	15,719,625
Total School of Engineering	<u>\$14,328,069</u>	<u>\$0</u>	<u>\$1,839,562</u>	<u>\$16,167,631</u>
SCHOOL OF MINES & METALLURGY:				
School of Mines & Metallurgy	\$5,357,249	\$0	\$832,498	\$6,189,747
OFFICE OF ACADEMIC AFFAIRS:				
Admissions and Student Financial Aid	\$703,359	\$0	\$336,766	\$1,040,125
Computing & Information Services	1,706,030	0	2,317,090	4,023,120
Extension	144,014	0	(172,815)	(28,801)
Office of Academic Affairs	1,810,644	0	2,046,478	3,857,122
Scholarships, Fellowships, & Fee Waivers	0	0	11,325,000	11,325,000
Total Office of Academic Affairs	<u>\$4,364,047</u>	<u>\$0</u>	<u>\$15,852,519</u>	<u>\$20,216,566</u>
OFFICE OF ADMINISTRATIVE SERVICES:				
Business Services	585,498	0	240,690	826,188
Office of Administrative Services	1,763,997	0	220,190	1,984,187
Physical Facilities	3,267,777	0	2,430,365	5,698,142
Total Office of Administrative Services	<u>\$5,617,272</u>	<u>\$0</u>	<u>\$2,891,245</u>	<u>\$8,508,517</u>
OFFICE OF STUDENT AFFAIRS:				
Intramural/Intercollegiate	\$819,833	\$0	\$283,890	\$1,103,723
Office of Vice Chancellor for Student Affairs	1,076,875	0	292,351	1,369,226
Total Office of Student Affairs	<u>\$1,896,708</u>	<u>\$0</u>	<u>\$576,241</u>	<u>\$2,472,949</u>
OFFICE OF UNIVERSITY ADVANCEMENT:				
Office of University Advancement	\$1,358,372	\$0	\$256,964	\$1,615,336
CAMPUS ACCOUNTS:				
Campus Accounts	\$0	\$0	\$3,292,661	\$3,292,661
Employee Benefits	0	8,962,204	0	8,962,204
Recovery Accounts	0	0	(1,101,016)	(1,101,016)
Total Campus Accounts	<u>\$0</u>	<u>\$8,962,204</u>	<u>\$2,191,645</u>	<u>\$11,153,849</u>
Total General Operating Budget	<u><u>\$45,115,408</u></u>	<u><u>\$8,962,204</u></u>	<u><u>\$28,934,307</u></u>	<u><u>\$83,011,919</u></u>

Table 34. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri-St. Louis

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
CHANCELLOR:				
Chancellor - Campus Accounts	\$734,441	\$0	\$149,361	\$883,802
Chancellor - Special Units	517,858	0	39,324	557,182
UMSL/Washington Univ. Engineering	59,650	0	1,374,599	1,434,249
Total Chancellor	<u>\$1,311,949</u>	<u>\$0</u>	<u>\$1,563,284</u>	<u>\$2,875,233</u>
VICE CHANCELLOR FOR ACADEMIC AFFAIRS:				
Center for Academic Development	\$450,961	\$0	\$18,128	\$469,089
Center for the Humanities	32,447	0	22,322	54,769
College of Arts & Sciences	18,021,667	0	1,127,686	19,149,353
Evening College	1,209,615	0	11,160	1,220,775
Extension Division	329,827	0	81,936	411,763
Graduate School	1,137,720	0	1,905,930	3,043,650
Honors College	277,615	0	145,946	423,561
Instructional Technology Center	506,912	0	87,184	594,096
International Studies	450,906	0	140,234	591,140
Libraries	1,963,784	0	1,802,271	3,766,055
Public Policy Research Centers	428,154	0	35,649	463,803
School of Business	4,814,689	0	153,152	4,967,841
School of Education	4,925,962	0	239,050	5,165,012
School of Nursing	1,834,133	0	545,299	2,379,432
School of Optometry	3,078,008	0	1,680,065	4,758,073
Vice Chancellor Academic Affairs	1,497,806	0	212,935	1,710,741
Total Vice Chancellor for Academic Affairs	<u>\$40,960,206</u>	<u>\$0</u>	<u>\$8,208,947</u>	<u>\$49,169,153</u>
VICE CHANCELLOR FOR ADMINISTRATIVE SERVICES:				
Environmental Health and Safety	\$87,039	\$0	\$56,407	\$143,446
Facilities Planning	168,099	0	35,464	203,563
Facilities Services	2,884,499	0	4,909,865	7,794,364
General Services	24,933	0	0	24,933
Human Resource Services	547,520	0	72,087	619,607
Institutional Safety	803,541	0	263,729	1,067,270
Vice Chancellor Administrative Services	789,342	0	580,028	1,369,370
Total Vice Chancellor for Administrative Services	<u>\$5,304,973</u>	<u>\$0</u>	<u>\$5,917,580</u>	<u>\$11,222,553</u>
VICE CHANCELLOR FOR MANAGERIAL & TECHNOLOGICAL SERVICES:				
Business Services	\$354,448	\$0	\$19,165	\$373,613
Finance	499,260	0	70,327	569,587
VC for Managerial & Technological Services	2,667,350	0	3,031,387	5,698,737
Total VC for Managerial & Technological Services	<u>\$3,521,058</u>	<u>\$0</u>	<u>\$3,120,879</u>	<u>\$6,641,937</u>
VICE CHANCELLOR FOR STUDENT AFFAIRS:				
Enrollment Services	1,286,108	0	5,579,663	6,865,771
Vice Chancellor Student Affairs	1,098,305	0	63,140	1,161,445
Total Vice Chancellor for Student Affairs	<u>\$2,384,413</u>	<u>\$0</u>	<u>\$5,642,803</u>	<u>\$8,027,216</u>
VICE CHANCELLOR FOR UNIVERSITY RELATIONS:				
Vice Chancellor University Relations	\$1,312,982	\$0	\$33,105	\$1,346,087
BUDGET DEVELOPMENT AND PLANNING:				
Campus Specific	\$0	\$0	\$645,063	\$645,063
Cost Recoveries	0	0	(1,450,337)	(1,450,337)
Extension Recoveries	0	0	(395,500)	(395,500)
Reserves & Fund Balances	3,422,737	0	4,828,840	8,251,577
Staff Benefits	0	12,516,940	0	12,516,940
Total Budget Development and Planning	<u>\$3,422,737</u>	<u>\$12,516,940</u>	<u>\$3,628,066</u>	<u>\$19,567,743</u>
Total General Operating Budget	<u><u>\$58,218,318</u></u>	<u><u>\$12,516,940</u></u>	<u><u>\$28,114,664</u></u>	<u><u>\$98,849,922</u></u>

Table 35. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri Outreach and Extension

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
VICE PRESIDENT FOR UNIVERSITY OUTREACH				
Outreach and Extension	\$24,651,590	\$5,362,266	\$9,351,345	\$39,365,201
Total General Operating Budget	<u>\$24,651,590</u>	<u>\$5,362,266</u>	<u>\$9,351,345</u>	<u>\$39,365,201</u>

Table 36. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri System Administration

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
BOARD OF CURATORS:				
Board of Curators	\$131,010	\$0	\$133,204	\$264,214
GENERAL COUNSEL:				
General Counsel	\$790,117	\$0	\$93,477	\$883,594
PRESIDENT:				
President	\$1,250,037	\$0	\$383,507	\$1,633,544
VICE PRESIDENT, ACADEMIC AFFAIRS:				
Academic Affairs	\$1,333,060	\$0	\$857,384	\$2,190,444
VICE PRESIDENT, FINANCE AND ADMINISTRATION:				
Controller	\$947,017	\$0	\$403,362	\$1,350,379
Economic Development	68,740	0	21,767	90,507
Finance and Administration	325,576	0	106,495	432,071
Internal Auditing	0	0	907,363	907,363
Investment and Banking	462,469	0	152,660	615,129
Management Services	1,381,014	0	1,037,756	2,418,770
Planning and Budget	621,047	0	54,184	675,231
Recovery of Institutional Support	0	0	(2,115,487)	(2,115,487)
Staff Benefits	0	2,276,561	0	2,276,561
Transfers	0	0	97,762	97,762
UM Administration	25,601	0	529,906	555,507
Total Administrative Affairs	<u>\$3,831,464</u>	<u>\$2,276,561</u>	<u>\$1,195,768</u>	<u>\$7,303,793</u>
VICE PRESIDENT, HUMAN RESOURCES				
Human Resource Services	\$1,401,583	\$0	\$502,243	1,903,826
Recovery of Institutional Support	0	0	(840,899)	(840,899)
Total Human Resources	<u>\$1,401,583</u>	<u>\$0</u>	<u>(\$338,656)</u>	<u>\$1,062,927</u>
VICE PRESIDENT, INFORMATION SYSTEMS:				
Information Technology	<u>\$2,312,811</u>	<u>\$0</u>	<u>\$4,524,630</u>	<u>\$6,837,441</u>
Total General Operating Budget	<u><u>\$11,050,082</u></u>	<u><u>\$2,276,561</u></u>	<u><u>\$6,849,314</u></u>	<u><u>\$20,175,957</u></u>

Table 37. FY2000-2001 Recurring General Operating Budget Expenditures by Administrative Division, by Major Object of Expense, University of Missouri University-Wide Resources

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
UNIVERSITY-WIDE RESOURCES				
University-Wide Resources	\$1,685,563	\$379,252	\$5,827,819	\$7,892,634
Total General Operating Budget	<u>\$1,685,563</u>	<u>\$379,252</u>	<u>\$5,827,819</u>	<u>\$7,892,634</u>

University of Missouri System FY2000-2001 Other Curators' Programs Summary

This section of the budget summarizes the operating budgets of the other programs delineated below. All of these programs, except Columbia Regional Hospital, receive line-itemed appropriations from the State of Missouri.

- University of Missouri-Columbia Hospital and Clinics
- Columbia Regional Hospital
- Ellis Fischel Cancer Center
- Missouri Rehabilitation Center
- Missouri Institute of Mental Health
- Missouri Kidney Program
- Missouri Research and Education Network (MOREnet)
- State Historical Society of Missouri

The first six programs noted above are associated primarily with the University of Missouri-Columbia, and are included in the current funds budget information for that campus. The Operating budgets for the University of Missouri-Columbia Hospital and Clinics, Ellis Fischel Cancer Center, Missouri Rehabilitation Center and the newly acquired Columbia Regional Hospital are accounted for as designated funds. The Missouri Institute of Mental Health and the Missouri Kidney Program are accounted for as restricted funds. The Missouri Research and Education Network funds are included in the University of Missouri System Administration current funds budget, primarily as restricted funds. The State Historical Society of Missouri has its own governing board and is accounted for as an agency fund.

As noted earlier, state appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri, therefore the state appropriations displayed in the FY2000-2001 operating budget for the Other Curators' programs are 97.0% of the funds appropriated by the State. In select cases, the state appropriations figure also includes reappropriated funds from the prior year.

University of Missouri-Columbia Hospital and Clinics

The flagship hospital is a 236-bed tertiary care center that provides a full range of medical services. Physicians from throughout the state refer many of their most complicated patient cases to the UMC Hospital and Clinics' medical and surgical specialists. Twenty-five percent of the beds, more than twice that of the average community hospital, are dedicated to intensive care, which reflects the severity of illness and injury the patients face.

Elements of UMC Hospital and Clinics mission permit the institution to provide a wide range of specialized health delivery programs designed to provide the following: an environment for clinical education of health science students, and continuing education for its medical staff and other

health practitioners; to provide a distinctive environment for the advancement of biomedical research and technical development, as well as innovations in the delivery of health services; and to provide patient care services which respond to local, state, and national needs.

The University of Missouri-Columbia Hospital and Clinics are a principal medical and health care resource for the State of Missouri. As a certified Level I Trauma Center, the Hospital and Clinics are recognized as a leader in the care and treatment of the most seriously injured and ill patients. Services offered by the hospital include the only full service children's hospital outside the Kansas City and St. Louis areas, an air ambulance for severely injured or ill patients, the George Peak Memorial Burn Center, the Cosmopolitan International Diabetes Center, and the Roy E. Mason Ophthalmology Institute. Continued affiliation with the Harry S. Truman Memorial Veterans Administration Hospital and the Mid-Missouri Mental Health Center reinforce the leadership role that the University of Missouri-Columbia Hospital and Clinics play in providing health care services.

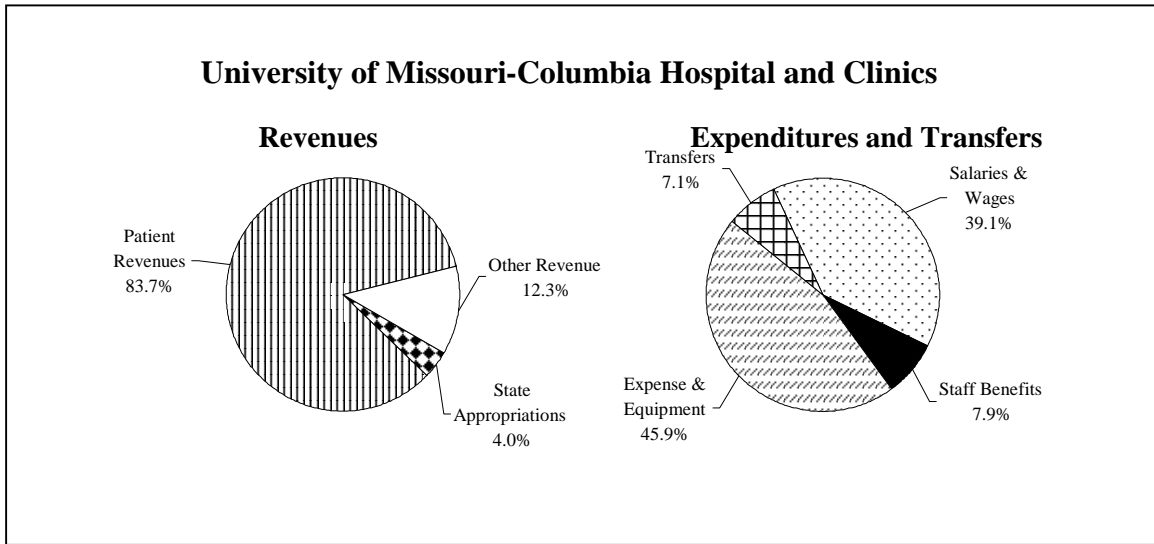
Table 38 details the FY2000-2001 operating budget for the University of Missouri-Columbia Hospital and Clinics. State appropriations of \$9.4 million provide only 4.0% of the operating revenues for the Hospital and Clinics. The main source of revenues is patient revenues, which provide 83.7% of the operating funds. Estimated beginning and ending balances remain unchanged, at \$50.5 million.

Table 38. Summary of the FY2000-2001 Operating Budget, University of Missouri-Columbia Hospital and Clinics

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$50,517,522
Revenues				
State Appropriations				\$9,389,246
Patient Revenues				196,647,306
Cafeteria Sales				2,122,760
Auxiliary Enterprises/Other				26,842,099
Total Revenues				\$235,001,411
Expenditures				
Administrative Services	\$22,349,476	\$3,812,216	\$63,772,680	\$89,934,372
Professional Services	\$50,142,937	9,778,603	38,211,506	98,133,046
Residents	12,045,539	2,620,012	102,556	14,768,107
Clinics	7,331,197	2,345,356	5,698,842	15,375,395
Total Expenditures	\$91,869,149	\$18,556,187	\$107,785,584	\$218,210,920
Transfers			16,790,491	16,790,491
Total Expenditures & Transfers	\$91,869,149	\$18,556,187	\$124,576,075	\$235,001,411
Ending Balance				\$50,517,522

The graphs on the following page depict the operating budget by source of revenue and object of expense. Compensation expenditures of \$110.4 million account for 47.0% of the Hospital and Clinics planned expenditures and transfers. Expense and equipment expenditures of \$107.8 million

account for another 45.9% of the budget. The remaining \$16.8 million, or 7.1% of the total budget, is budgeted as transfers and will be used for debt retirement, and repair and replacement of equipment and facilities.



Columbia Regional Hospital

In FY2000 the University of Missouri Health System added a new hospital to support their mission of providing education, research, and service to the residents of Missouri. On September 30, 1999 the Board of Curators purchased Columbia Regional Hospital. The acquisition was funded through proceeds of Health Facilities Revenue Bonds, which were previously issued and designated for capital improvements.

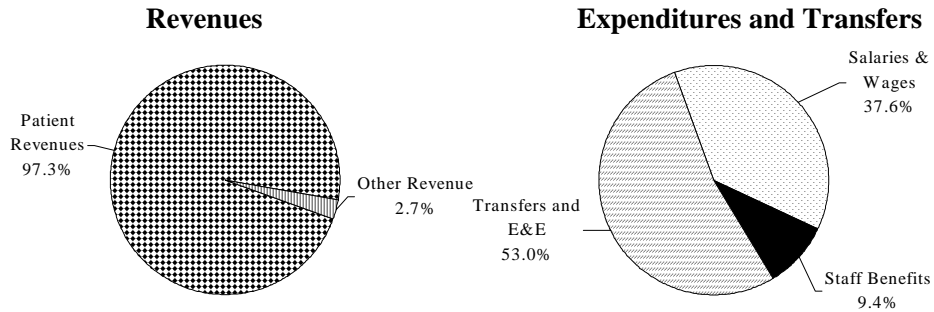
Columbia Regional Hospital provides a unique fusion of the best of community medical practice with the advantages of affiliation with the University of Missouri academic medical center. Columbia Regional specializes in orthopedics and ophthalmology, as well as providing a wide range of primary care to the people in Mid-Missouri. Columbia Regional Hospital has a bed capacity of 282, including a 34 bed Skilled Nursing facility, a 12 bed Geriatric Psychiatric Unit and a 22 bed Rehabilitation Unit. It also provides surgical services in a free standing Ambulatory Surgery Center.

As shown in Table 39, Columbia Regional Hospital has a FY2000-2001 operating budget of \$55.5 million dollars. Columbia Regional Hospital does not receive state appropriations and operates on patient revenues, cafeteria sales, auxiliary enterprises and other revenues. As indicated in the graph below, patient revenues account for 97.3% of all revenues at Columbia Regional Hospital.

Table 39. Summary of the FY2000-2001 Operating Budget, Columbia Regional Hospital

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				(\$4,128,915)
Revenues				
State Appropriations				\$0
Patient Revenues				54,029,536
Cafeteria Sales				255,767
Auxiliary Enterprises/Other				1,248,775
Total Revenues				\$55,534,078
Expenditures				
Administrative Services	\$6,628,069	\$1,826,683	\$14,639,056	\$18,791,562
Professional Services	14,241,317	3,385,654	16,298,147	33,925,118
Total Expenditures	\$20,869,386	\$5,212,337	\$30,937,203	\$52,716,680
Transfers			2,817,398	2,817,398
Total Expenditures & Transfers	\$20,869,386	\$5,212,337	\$33,754,601	\$55,534,078
Ending Balance				(\$4,128,915)

Columbia Regional Hospital



Ellis Fischel Cancer Center

The Ellis Fischel Cancer Center is Missouri’s only hospital dedicated solely to cancer care. The Cancer Center’s team of physician specialists and other trained professionals work together with a common goal: to provide the latest cancer treatments and improved quality of life for thousands of people each year. In 1990, Ellis Fischel became a partner with the University of Missouri Health Sciences Center. The merger is paving the way for Ellis Fischel to become one of the country’s outstanding cancer centers.

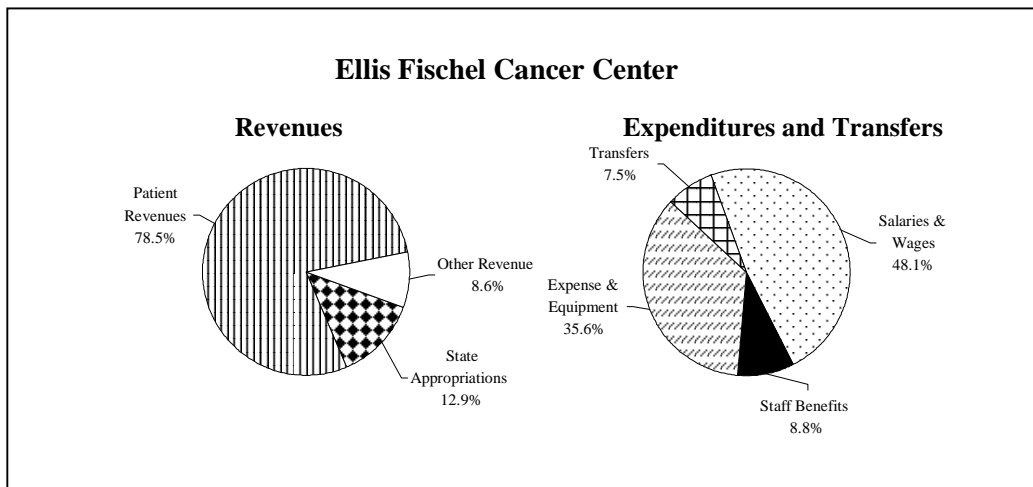
Ellis Fischel Cancer Center provides diagnosis and treatment, detection, information, clinical research through modern diagnosis and treatment modalities, and education to health care professionals and citizens regarding all aspects of cancer. These services are provided to inpatients and outpatients. Ellis Fischel Cancer Center is a statewide referral center that provides cancer services unavailable in many communities.

Table 40 delineates the operating budget for the Ellis Fischel Cancer Center. State appropriations of \$4.4 million constitute 12.9% of the funding for the Ellis Fischel Cancer Center. Patient revenues of \$27.0 million are the major source of revenue, contributing 78.5% of the total.

Table 40. Summary of the FY2000-2001 Operating Budget, Ellis Fischel Cancer Center

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$12,446,194
Revenues				
State Appropriations				\$4,444,525
Patient Revenues				26,960,709
Other Revenue				2,958,421
Total Revenues				\$34,363,655
Expenditures				
Administrative Services	\$4,430,293	\$761,576	\$6,365,700	\$11,557,569
Professional Services	12,084,969	2,266,714	5,882,314	20,233,997
Total Expenditures	\$16,515,262	\$3,028,290	\$12,248,014	\$31,791,566
Transfers			2,572,089	2,572,089
Total Expenditures & Transfers	\$16,515,262	\$3,028,290	\$14,820,103	\$34,363,655
Ending Balance				\$12,446,194

The charts below show the operating budget by source of revenue and object of expense. Compensation expenditures of \$19.5 million account for 56.9% of the planned expenditures and transfers for Ellis Fischel Cancer Center. Expenses and equipment expenditures of \$12.2 million account for another 35.6% of the budget. Transfers of \$2.6 million, or 7.5%, will be used for debt retirement, and repairs and replacement of equipment and facilities.



Missouri Rehabilitation Center

Missouri Rehabilitation Center is a 135 bed rehabilitation hospital committed to providing compassionate rehabilitation services. Long-term (sub acute) rehabilitation care is labor-intensive and time consuming. Very few facilities in the state provide such care, especially for head injured patients, and particularly for indigent or Medicaid patients. Founded in 1907 as a state tuberculosis hospital, its services have greatly expanded, first to a broad range of pulmonary treatments and then to a center for comprehensive physical rehabilitation. A Transitional Living Program consisting of dormitory living and a progression to residential living is provided. Extensive efforts are made to help patients reach their fullest physical potential and to develop self-help/care skills. Approximately 85% of the Center's patients have limited or no financial resources. It is also home to the largest brain injury rehabilitation program in Missouri. In 1996, state legislation transferred responsibility of the state-run hospital, the last to be operated by the Department of Health, to the University of Missouri Health Science Center.

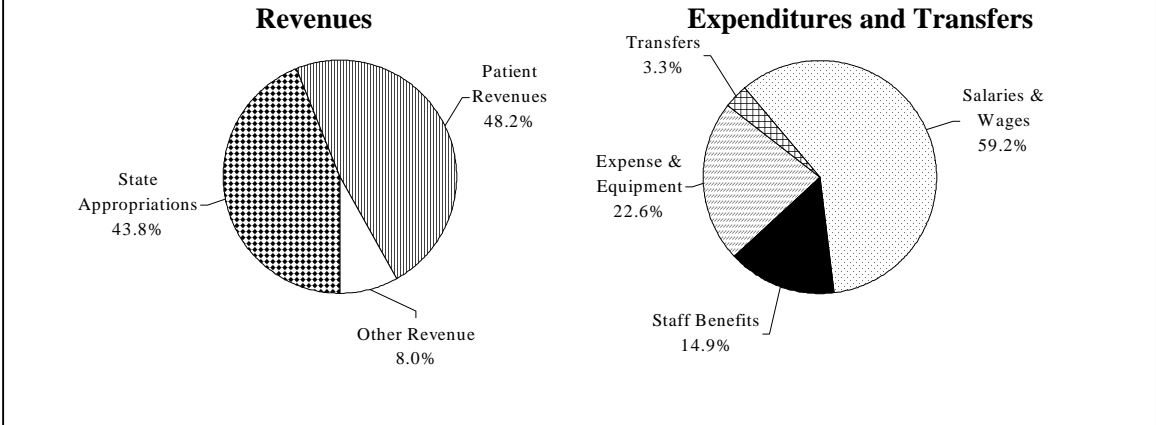
Table 41. Summary of the FY2000-2001 Operating Budget, Missouri Rehabilitation Center

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$7,807,050
Revenues				
State Appropriations				\$10,580,212
Patient Revenues				11,660,724
Other Revenue				1,941,750
Total Revenues				<u>\$24,182,686</u>
Expenditures				
Administrative Services	\$4,223,227	\$970,884	\$2,869,899	\$8,064,010
Professional Services	10,092,740	2,624,506	2,594,358	15,311,604
Total Expenditures	<u>\$14,315,967</u>	<u>\$3,595,390</u>	<u>\$5,464,257</u>	<u>\$23,375,614</u>
Transfers				807,072
Total Expenditures & Transfers	<u>\$14,315,967</u>	<u>\$3,595,390</u>	<u>\$5,464,257</u>	<u>\$24,182,686</u>
Ending Balance				\$7,807,050

Table 41 above details the expenditure budget for the Missouri Rehabilitation Center for FY2000-2001. Patient revenues are the largest source of funding for the Missouri Rehabilitation Center, providing 48.2% of the operating revenue. State appropriations contribute 43.8%, and other revenue, 8.0%. Beginning and ending fund balances remain unchanged, at \$7.8 million.

The figures on the following page show the operating budget by source of revenue and object of expense. Compensation expenditures of \$17.9 million account for 74.1% of the planned expenditures and transfers for the Missouri Rehabilitation Center.

Missouri Rehabilitation Center



Missouri Institute of Mental Health

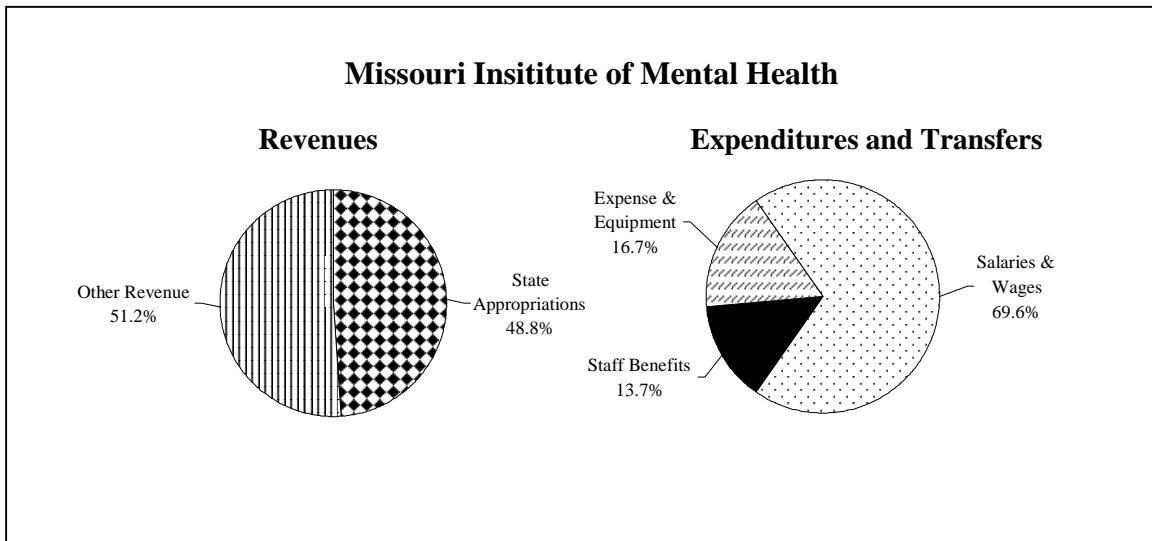
The Missouri Institute of Mental Health, established by a special act of the Missouri Legislature, is a mental health research and training institute operated by the School of Medicine at the University of Missouri-Columbia. Most faculty and staff of the Institute have offices on the grounds of St. Louis State Hospital, and provide evaluation, research and training support to the Department of Mental Health. The Hospital provides space and support services for the Institute. In addition, an important component of the training and research activity of the Institute is carried out at the University of Missouri-Columbia in the Department of Psychiatry and Neurology, where the University provides both space and administrative support services. This joint endeavor between the Department of Mental Health and the University has resulted in an organizational structure that ensures academic participation in research and education for the public mental health delivery system in Missouri.

Table 42. Summary of the FY2000-2001 Operating Budget, Missouri Institute of Mental Health

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$423,400
Revenues				
State Appropriations				\$2,478,727
Other Revenue				2,604,750
Total Revenues				\$5,083,477
Expenditures	\$3,672,113	\$723,196	\$882,316	\$5,277,625
Ending Balance				\$229,252

Table 42 details the operating budget for FY2000-2001. State appropriations of \$2.5 million provide 48.8% of the funding for the Missouri Institute of Mental Health. Other sources of revenue

include grants and contracts with the Department of Mental Health and other state agencies, and continuing medical education fees.



Missouri Kidney (Renal Disease) Program

The mission of the Missouri Kidney Program is to assist eligible Missouri residents who have chronic renal insufficiency or a renal transplant to meet their medical, educational, and psychosocial needs. The Missouri Kidney Program carries out the following four basic functions to accomplish its mission:

- Provision of funds to dialysis and transplant facilities to assist patients with direct medical expenses after other funding sources (Medicare, private insurance, etc.) have been exhausted;
- Provision of funds to assist eligible patients with other expenses related to their care (transportation, take-home drugs, insurance premiums, etc.);
- Sponsorship of cost containment research and demonstration projects in an effort to enhance the cost effectiveness of dialysis treatment modalities and transplantation techniques; and
- Provision of patient and continuing professional education programs.

To receive Missouri Kidney Program assistance, patients must be United States citizens residing permanently in Missouri or aliens lawfully admitted for permanent residence in the state, and, for most benefits and assistance, meet an income eligibility requirement.

The Missouri Kidney Program is administratively located within the University of Missouri-Columbia School of Medicine. A statewide advisory council appointed by the Vice Chancellor for

Health Affairs provides general policy oversight. Although a unique function of the University and the School of Medicine, the mission of the Missouri Kidney Program is compatible with the overall mission of the University in terms of education, service, and research.

Table 43 details the operating budget for the Missouri Kidney Program. The FY2000-2001 state appropriation for the Missouri Kidney Program is \$4.3 million and comprises over 99.9% of the revenues for the Missouri Kidney Program; the remainder is gift and miscellaneous income.

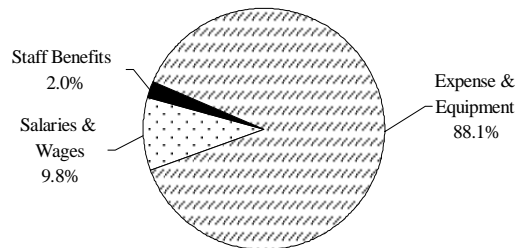
Table 43. Summary of the FY2000-2001 Operating Budget, Missouri Kidney Program

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$38,909
Revenues				
State Appropriations				\$4,329,190
Other Revenue				4,000
Total Revenues				\$4,333,190
Expenditures	\$429,221	\$89,460	\$3,853,418	\$4,372,099
Ending Balance				\$0

The figure below shows the planned use of these funds by object of expense. Only 11.8% of the expenditures are for personal services, with the majority of the appropriations allocated for direct support to patients.

Missouri Kidney Program

Expenditures and Transfers



Missouri Research and Education Network (MOREnet)

The Missouri Research and Education Network (MOREnet) is Missouri's telecommunications-based delivery system serving higher education, elementary and secondary education, public libraries, state agencies, Missouri communities, and other organizations and government agencies. MOREnet's mission is complementary to that of the University of Missouri and the state Department of Higher Education. MOREnet aims to be a catalyst and the foundation for the development, maintenance, and use of information sharing in the state.

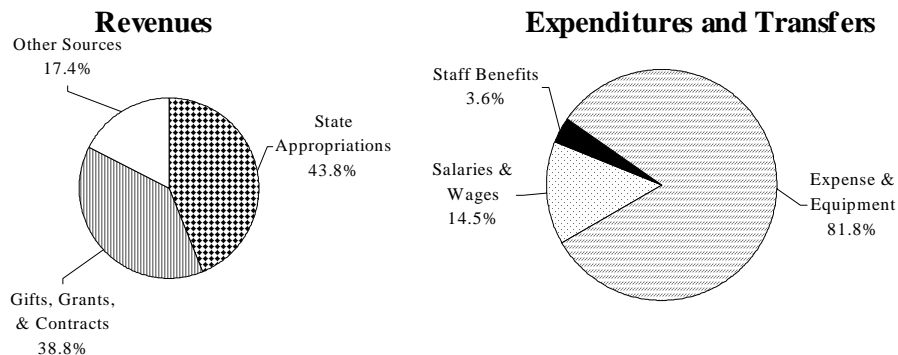
MOREnet manages a state backbone and Internet access for higher education, school districts, public libraries, community networks and state government. Some institutions use today's most advanced research and distance learning applications, which require substantial and sufficient infrastructures to operate. As MOREnet grows to meet the demands of evolving technology demands, it is committed to delivering the superior quality service and support that the education and library community has come to expect from Missouri's telecommunications-based delivery system.

Table 44 displays the FY2000-2001 operating budget for MOREnet. In FY2000-2001, MOREnet is expected to receive \$11.8 million in state appropriations to maintain the state backbone and introductory connections to the state's public higher education institutions. Also included under state appropriations is \$4.2 million in reappropriated funds. These funds are all budgeted as restricted state appropriations. State appropriations account for the majority of the revenues, at 43.9%, while gifts, grants and contracts account for 38.8% of the total. Expenditures are expected to exceed revenues for the fiscal year, resulting in a decrease in fund balances of \$1.6 million.

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$10,472,337
Revenues				
State Appropriations				\$15,982,218
Federal Grants and Contracts				20,899
State Grants and Contracts				10,817,142
Other Gifts, Grants and Contracts				3,294,629
Other Revenue				6,331,433
Total Revenues				\$36,446,321
Expenditures	\$5,535,900	\$1,383,975	\$31,157,504	\$38,077,379
Ending Balance				\$8,841,279

All expenditures for MOREnet are budgeted for public service activities within the University of Missouri System Administration. The chart on the next page shows the planned use of these funds by object of expense. Personal services expenditures account for 18.1% of the expenditure budget.

Missouri Research and Education Network (MOREnet)



State Historical Society of Missouri

Founded in 1898 by the Missouri Press Association, the Society has been a trustee for the state since 1901. Supported by state funds, it is directed by statute to collect, preserve, make accessible, and publish materials pertaining to the history of Missouri and western America.

The Society operates the second largest specialized library in Missouri comprising more than 450,000 books, pamphlets, serials and official state publications, and a map collection totaling more than 2,500 items. Its state newspaper library, dating from 1808 to the present, is the largest in the nation with over 1250 bound volumes and some 38.8 million pages of Missouri newspapers on microfilm. In addition, approximately 310 current newspapers from every Missouri county arrive weekly. Over 700,000 pages of these and older newspapers are microfilmed each year. The Society in combination with the University of Missouri operates a manuscript library of over 40 million pages of manuscripts and 2,800 reels of microfilmed manuscripts. The Society also houses the largest public collections in the nation of paintings by Missouri artist George Caleb Bingham, and paintings and drawings by Thomas H. Benton. In the past ninety-seven years the Society has published over 100 volumes of historical material. Ninety-four volumes of the Missouri Historical Review, which has been published since 1906, contain the nation's most extensive collection of articles and documents on Missouri history. The Society also maintains an illustrative library of over 100,000 items. A center for research into every aspect of Missouri's society and government; no serious scholarship pertaining to the history of the state and its people can be completed without using the collections of the State Historical Society. As a service institution, it is highly utilized by the citizens of our state and the nation. More than 50,000 patrons have used the Society's collections each year since 1990.

The Society continues to examine every aspect of its operation to provide better services to its patrons. The staff annually answers some 50,000 research requests from its patrons - students, scholars, governmental agencies, businesses, professional, civic and fraternal organizations, and the

public. Increased services have been provided each year through greater staff productivity and time and money-saving research and library techniques.

Since 1898, the membership fees of the Society have been placed in a Membership Trust Fund controlled by an executive committee composed of officers and trustees. These designated funds are used to conduct the Society’s meetings and affairs, and purchase art properties, books and equipment to supplement library program expenditures. Projected expenditures from this fund, estimated at \$109,814, are planned for special projects during FY2000-2001.

The FY2000-2001 state appropriation for the Missouri State Historical Society is \$1.0 million. Table 45 shows the FY2000-2001 operating budget for the State Historical Society; both the beginning and ending fund balances are zeros.

Table 45. Summary of the FY2000-2001 Operating Budget, State Historical Society of Missouri

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Beginning Balance				\$0
Revenues				
State Appropriations				\$994,359
Total Revenues				\$994,359
Expenditures	\$656,230	\$150,000	\$188,129	\$994,359
Ending Balance				\$0

The chart below shows the planned use of these funds by object of expense. Expenditures for personal services comprise 81.1% of the total expenditures funded by the state appropriations.

State Historical Society of Missouri

Expenditures and Transfers

