

**UNIVERSITY OF MISSOURI SYSTEM**

**OPERATING BUDGET**

**FISCAL YEAR 2003-2004**

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# **University of Missouri System FY 2003-2004 Operating Budget**

## **Introduction and Overview**

### **Introduction**

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's Current Funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current Funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current Funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

### **Context for Budget Planning**

Budget planning and development for fiscal year 2003-2004 was guided by the policy decisions and planning parameters of the Board of Curators as defined in the University's Strategic Plan, and by the program decision items included in the FY 2003-2004 Appropriations Request for Operations. An increase in tuition of 19.8% was approved for academic year 2003-2004. Expenditure assumptions for planning included the following:

- The salary and wage budget pool will increase by 2% plus an educational assistance benefit.
- The FY 2004 flat benefit rate for benefit-eligible employees excluding FICA is 20.85%. This is a 21.7% increase from FY 2003.
- The E&E budget pool will increase 1.5%, which is primarily an increase in fixed costs.
- Funds equal to 1.25% of the replacement cost of the physical plant will be budgeted for maintenance and repair.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft General Ledger Financial System as of June 30, 2003.

### **Withholding of State Appropriations**

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY 2003-2004 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. Extraordinary withholdings of \$9.7 million, or 2.5%, were taken from operations funds after the FY 2004 budgets were entered into PeopleSoft, and are not reflected in the tables of this document.

## FY 2003-2004 Current Funds Budget Summary

For fiscal year 2003-2004, the University of Missouri's Current Funds expenditure budget totals \$2.0 billion. Of the total Current Funds budget, 83.2% is unrestricted and 16.8% is restricted. The Operations Fund makes up 45.3% of the total Current Funds budget for the University. Table 1 below shows the distribution of the total Current Funds budget for each campus and administrative unit, broken down by major type of fund.

**Table 1. Percentage Distribution of FY 2003-2004 Current Funds Budgets by Type of Fund, by Campus**

	UMC	UMKC	UMR	UMSL	Hospital	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Operations	50.0%	71.1%	66.3%	64.0%	0.0%	83.9%	53.0%	36.4%	45.3%
Service Operations	0.4%	0.4%	0.0%	0.1%	0.0%	0.0%	0.5%	0.0%	0.3%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	63.4%	0.2%
Other Enterprises E & G	15.9%	4.6%	2.2%	3.9%	0.0%	0.0%	2.1%	0.0%	7.9%
Auxiliaries	12.6%	6.2%	5.6%	13.8%	0.0%	0.0%	0.0%	0.2%	7.8%
Hospital Operating Funds	0.0%	0.0%	0.0%	0.0%	99.8%	0.0%	0.0%	0.0%	21.7%
Total Unrestricted	78.9%	82.3%	74.1%	81.8%	99.8%	83.9%	55.6%	100.0%	83.2%
Restricted State Appropriations	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	22.4%	0.0%	1.1%
Gifts and Endowment Income	3.4%	5.6%	4.7%	4.9%	0.2%	0.1%	5.1%	0.0%	3.2%
Grants and Contracts	17.0%	12.1%	21.2%	13.3%	0.0%	16.0%	16.9%	0.0%	12.5%
Total Restricted	21.1%	17.7%	25.9%	18.2%	0.2%	16.1%	44.4%	0.0%	16.8%
<b>Total Current Funds</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

The total FY 2003-2004 Current Funds budget includes an estimated beginning balance of \$374.1 million and anticipated revenues of \$2.0 billion, for a total source of funds of \$2.3 billion. Planned expenditures of \$1.9 billion and transfers of \$88.2 million combine for a total planned use of funds of \$2.0 billion. The FY 2003-2004 Current Funds budget includes a planned decrease in ending balances of \$27.8 million as a result of the FY 2004 5.5% cut in core state appropriation and anticipated extraordinary withholdings.

### **Revenues**

Tuition and Fee revenues of \$435.8 million are the largest source of revenue and contribute 22.1% of the total Current Funds revenue budget. Tuition and Fees of \$398.5 million are recorded in the Operations Fund. Tuition and Fees of \$26.9 million, related to Continuing Education, are recorded in a separate fund. The \$10.4 million in tuition and fees in the Auxiliary Enterprises fund group is earmarked primarily for housing, dining, parking, and specially designated activity and facility fees.

State Appropriations at \$422.0 million, comprises the second largest source of Current Funds revenue, contributing 21.4% of the total revenue budget. State Appropriations include \$377.1 million in Operating Funds for the general mission of the University, \$22.6 million for University Hospitals & Clinics, and restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, the Missouri Research and Education

Network (MOREnet), Spinal Cord Injury Research and the multi-year Telemedicine grant that total approximately \$22.4 million.

Sales and Services of Hospitals & Clinics, totaling \$399.1 million, are the third largest source of Current Fund revenues, contributing 20.2% of the total. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

Sales and Services of Auxiliary Enterprises totaling \$132.4 million include revenues from essentially self-supporting activities that provide services and sales to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, and other miscellaneous activities.

Sales and Services of Educational Activities, totaling \$149.7 million, include the operations of the medical, dental, optometry and veterinary clinics, as well as activities related to the Agricultural Experiment Station, Cooperative Extension, the Research Reactor, and other activities.

Federal, State, and Other Grants and Contracts combine for total projected revenues of \$275.7 million, or 14.0% of the total Current Funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2003-2004. Grants and contracts are restricted funds, and are budgeted on a project basis for management purposes.

Other sources include Federal Appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), Investment Income, Gift Income and Endowment Income (primarily for student aid and professorships), as well as Recovery of Facilities and Administrative Costs (Recovery of F&A), which are generated from externally funded grants and contracts.

Table 2, on the following page, shows the percentage distribution of Current Funds revenues by major revenue source for each campus and administrative unit. Tuition and Fees are the largest contributor of revenue for each of the campuses, except for Columbia, where Sales & Services of Educational Activities and Auxiliary Enterprises are the largest contributors. State Appropriations are the second largest contributor for all campuses, except Columbia, where they are third. The largest source of revenue for Hospitals & Clinics is Sales & Services and State Appropriations are the largest contributor for Outreach & Extension, University of Missouri System Administration and University-Wide Resources.

Table 2. Percentage Distribution of FY 2003-2004 Current Funds Budgeted Revenues by Major Source, by Campus

	UMC	UMKC	UMR	UMSL	Hospital	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Tuition & Fees	24.9%	38.4%	33.4%	42.7%	0.0%	0.0%	0.0%	0.0%	22.1%
Federal Appropriations	0.6%	0.0%	0.0%	0.0%	0.0%	22.6%	0.0%	0.0%	0.7%
State Appropriations	21.2%	26.2%	31.2%	26.5%	5.3%	57.3%	44.6%	56.2%	21.4%
Federal Grants & Contracts	13.8%	10.2%	16.3%	10.5%	0.0%	5.9%	0.4%	0.0%	9.5%
State and Other Govt. Grants & Contracts	2.5%	1.1%	0.9%	1.3%	0.0%	7.2%	5.9%	0.0%	1.7%
Private Grants & Contracts	3.4%	2.5%	7.8%	2.9%	0.0%	1.1%	4.8%	0.0%	2.8%
Gift Income	1.6%	2.6%	2.1%	3.4%	0.1%	0.0%	0.9%	0.0%	1.6%
Recovery of Facilities & Admin.	2.6%	1.5%	3.7%	1.0%	0.0%	1.2%	0.2%	0.0%	1.7%
Endowment Income	2.3%	2.2%	2.3%	1.1%	0.0%	0.1%	0.6%	25.5%	1.7%
Investment Income	0.3%	0.2%	0.3%	0.3%	1.2%	0.1%	11.8%	54.2%	1.1%
Sales & Services-Educ. Act./Aux.	26.5%	12.9%	4.9%	11.1%	93.2%	0.0%	1.1%	0.0%	34.5%
Miscellaneous Income	0.3%	2.2%	-2.9%	-0.8%	0.2%	4.5%	29.7%	-35.9%	1.2%
<b>Total Current Funds Revenues</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

### Expenditures

Compensation expenditures of \$1.2 billion account for 57.6% of Current Fund expenditures and transfers in FY 2003-2004. Salary expenditures total \$931.0 million and staff benefits expense is anticipated to be \$219.8 million. Expense and Equipment expenditures of \$760.6 million contribute 38.0% of Current Funds expenditures. Budgeted transfers of \$88.2 million make up the remaining 4.4% of the budget.

Table 3. Percentage Distribution of FY 2003-2004 Current Funds Expenditure Budgets by Object of Expense, by Campus

	UMC	UMKC	UMR	UMSL	Hospital	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	51.7%	49.8%	47.3%	47.4%	34.1%	48.4%	39.9%	-13.0%	46.6%
Staff Benefits	11.1%	11.5%	11.3%	11.3%	9.7%	14.8%	10.9%	-3.5%	11.0%
Total Compensation	62.8%	61.3%	58.6%	58.7%	43.8%	63.2%	50.8%	-16.5%	57.6%
Expense and Equipment	29.1%	32.8%	35.9%	33.3%	45.8%	36.2%	50.1%	112.6%	34.8%
Capital Expenditures	4.2%	5.1%	4.5%	3.4%	0.0%	0.3%	2.9%	0.0%	3.2%
Total Expenditures	96.1%	99.2%	99.0%	95.4%	89.6%	99.7%	103.8%	96.1%	95.6%
Transfers	3.9%	0.8%	1.0%	4.6%	10.4%	0.3%	-3.8%	3.9%	4.4%
<b>Total Expenditures &amp; Transfers</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table 3 shows the percentage distribution of the FY 2003-2004 Current Funds expenditure budget by object of expense for each campus and administrative unit.

The Educational and General expenditure budget encompasses the major instructional, research, and public service activities of the University and its related support services. Current Funds expenditures related to Auxiliary Enterprises and Hospitals & Clinics activities are not included in Educational and General expenditures. Table 4 shows the percentage distribution of the University's Educational and General expenditure budget by major program classification for each campus and business unit. Primary program activities of instruction, research, and public service make up 64.1% of Current Funds Educational and General expenditures at the University of Missouri.

**Table 4. Percentage Distribution of FY 2003-2004 Current Funds Budgeted Revenues by Major Source, by Campus\***

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Instruction	35.7%	45.5%	38.1%	43.6%	0.0%	0.0%	-14.7%	35.9%
Research	22.6%	8.8%	23.2%	6.7%	0.0%	1.0%	-48.5%	16.7%
Public Service	7.3%	5.0%	1.5%	8.0%	99.5%	51.7%	0.0%	11.5%
Academic Support	9.6%	10.3%	6.0%	12.3%	0.0%	14.4%	-4.8%	9.6%
Student Services	3.5%	4.6%	6.2%	4.5%	0.0%	2.8%	0.0%	4.0%
Institutional Support	5.9%	8.3%	3.6%	5.8%	0.5%	28.4%	168.0%	6.6%
Operation & Maintenance	5.7%	6.6%	6.2%	6.0%	0.0%	1.7%	0.0%	5.6%
Scholarships & Fellowships	9.7%	10.9%	15.2%	13.1%	0.0%	0.0%	0.0%	10.1%
<b>Total Educational &amp; Gen. Exp.</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

\*Hospital business unit not included.

Table 5 on the following page presents the FY 2003-2004 University of Missouri Consolidated Current Funds budget by major revenue source and object of expense for the following fund groupings:

- Operations
- Service Operations
- Self-Insurance funds
- Other Enterprises Educational and General funds (including Continuing Education)
- Auxiliary Enterprise funds
- Hospital Operating funds
- Restricted State Appropriations, Endowment Income, and Gift funds
- Grants and Contracts funds (fiscal year estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for Hospitals & Clinics, University Outreach & Extension, University of Missouri System Administration and University-Wide Resources.

Table 5. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 130,492,543	\$ 4,871,708	\$ 35,235,783	\$ 32,063,411	\$ 202,663,445	\$ 3,978,589	\$ 71,600,000	\$ 278,242,034	\$ 95,872,305	-	\$ 95,872,305	\$ 374,114,339
<b>REVENUES:</b>												
Tuition & Fees	\$ 398,534,858	-	-	\$ 26,888,694	\$ 425,423,552	\$ 10,354,714	-	\$ 435,778,266	-	-	-	\$ 435,778,266
Federal Appropriations	15,029,008	-	-	-	15,029,008	-	-	15,029,008	-	-	-	15,029,008
State Appropriations	377,076,769	-	-	-	377,076,769	-	22,554,583	399,631,352	21,382,719	1,000,000	22,382,719	422,014,071
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	187,075,000	187,075,000	187,075,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	33,700,000	33,700,000	33,700,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	54,950,000	54,950,000	54,950,000
Gift Income	86,001	-	-	3,000	89,001	5,334,207	-	5,423,208	25,484,019	-	25,484,019	30,907,227
Recovery of F&A	33,543,893	-	-	-	33,543,893	-	-	33,543,893	-	-	-	33,543,893
Endowment Income	2,618,100	-	-	-	2,618,100	900,000	-	3,518,100	29,362,540	-	29,362,540	32,880,640
Investment Income	8,600,368	-	4,204,055	176,511	12,980,934	528,178	4,991,909	18,501,021	2,676,467	-	2,676,467	21,177,489
Sales & Services-Educ Act/Aux.	32,631,722	602,383	-	116,491,783	149,725,888	132,393,282	399,073,019	681,192,189	8,963	-	8,963	681,201,152
Miscellaneous Income	25,767,258	4,469,905	772,544	12,230,594	43,240,301	4,505,564	942,535	48,688,400	5,274,384	(30,350,000)	(25,075,616)	23,612,784
<b>TOTAL REVENUES</b>	<b>893,887,977</b>	<b>5,072,288</b>	<b>4,976,599</b>	<b>155,790,582</b>	<b>1,059,727,446</b>	<b>154,015,946</b>	<b>427,562,046</b>	<b>1,641,305,437</b>	<b>84,189,093</b>	<b>246,375,000</b>	<b>330,564,093</b>	<b>1,971,869,530</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 491,554,519	\$ 37,484,235	\$ 325,663	\$ 90,279,894	\$ 619,644,311	\$ 37,036,039	\$ 149,590,425	\$ 806,270,775	\$ 21,219,498	\$ 103,525,000	\$ 124,744,498	\$ 931,015,273
Staff Benefits	\$ 113,315,945	\$ 9,335,216	\$ 90,047	\$ 17,339,928	\$ 140,081,136	\$ 8,760,546	\$ 42,355,834	\$ 191,197,516	\$ 4,204,855	\$ 24,444,000	\$ 28,648,855	\$ 219,846,371
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 264,326,186	\$ 64,261,162	\$ 137,701,154	\$ 48,931,175	\$ 515,219,677	\$ 89,376,208	\$ 206,314,338	\$ 810,910,224	\$ 62,530,516	\$ 109,721,000	\$ 172,251,516	\$ 983,161,740
Internal Sales & Services	(3,207,389)	(123,176,324)	-	(3,788,447)	(130,172,160)	(6,242,884)	(5,339,801)	(141,754,846)	-	-	-	(141,754,846)
Employer & Employee Contributions	-	-	(145,137,266)	-	(145,137,266)	-	-	(145,137,266)	-	-	-	(145,137,266)
Capital Expenditures	40,545,280	2,166,873	-	3,607,994	46,320,147	4,715,901	-	51,036,048	4,591,046	8,685,000	13,276,046	64,312,095
Net Expense and Equipment Expenditures	\$ 301,664,077	\$ (56,748,289)	\$ (7,436,112)	\$ 48,750,722	\$ 286,230,398	\$ 87,849,226	\$ 200,974,537	\$ 575,054,161	\$ 67,121,563	\$ 118,406,000	\$ 185,527,563	\$ 760,581,723
<b>TOTAL EXPENDITURES</b>	<b>\$ 906,534,541</b>	<b>\$ (9,928,838)</b>	<b>\$ (7,020,402)</b>	<b>\$ 156,370,544</b>	<b>\$ 1,045,955,845</b>	<b>\$ 133,645,811</b>	<b>\$ 392,920,796</b>	<b>\$ 1,572,522,452</b>	<b>\$ 92,545,916</b>	<b>\$ 246,375,000</b>	<b>\$ 338,920,916</b>	<b>\$ 1,911,443,368</b>
Mandatory	\$ 77,435	\$ 4,032,987	-	\$ 11,000	\$ 4,121,422	\$ 9,716,907	\$ 13,727,303	\$ 27,565,632	\$ (90,500)	-	\$ (90,500)	\$ 27,475,132
Non-Mandatory	1,376,134	12,226,136	-	459,713	14,061,983	14,356,700	31,967,302	60,385,985	334,607	-	334,607	60,720,592
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 907,988,110</b>	<b>\$ 6,330,285</b>	<b>\$ (7,020,402)</b>	<b>\$ 156,841,257</b>	<b>\$ 1,064,139,250</b>	<b>\$ 157,719,418</b>	<b>\$ 438,615,401</b>	<b>\$ 1,660,474,068</b>	<b>\$ 92,790,023</b>	<b>\$ 246,375,000</b>	<b>\$ 339,165,023</b>	<b>\$ 1,999,639,091</b>
<b>ENDING BALANCE</b>	<b>\$ 116,392,410</b>	<b>\$ 3,613,711</b>	<b>\$ 47,232,784</b>	<b>\$ 31,012,735</b>	<b>\$ 198,251,640</b>	<b>\$ 275,118</b>	<b>\$ 60,546,645</b>	<b>\$ 259,073,403</b>	<b>\$ 87,271,375</b>	<b>\$ -</b>	<b>\$ 87,271,375</b>	<b>\$ 346,344,778</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>												
Instruction	\$ 349,610,644	\$ 153,735	-	\$ 94,781,825	\$ 444,546,204	-	-	\$ 444,545,203	\$ 30,938,778	\$ 21,875,000	\$ 52,813,778	\$ 497,358,981
Research	78,503,913	148,181	-	8,491,384	87,143,478	-	-	87,143,478	8,615,799	135,685,000	144,300,799	231,444,278
Public Service	63,366,613	154,507	-	10,761,437	74,282,557	-	-	74,282,557	25,873,304	59,380,000	85,253,304	159,535,861
Academic Support	103,263,814	184,965	-	23,490,607	126,939,386	-	-	126,939,386	5,841,400	450,000	6,291,400	133,230,786
Student Services	51,760,834	101,920	-	678,334	52,541,088	-	-	52,541,088	1,725,121	875,000	2,600,121	55,141,209
Institutional Support	86,951,934	(9,845,603)	\$ (7,020,402)	18,166,957	88,252,886	-	-	88,252,886	2,189,209	50,000	2,239,209	90,912,125
Operation & Maintenance	78,010,119	(826,543)	-	-	77,183,576	-	-	77,183,576	291,483	-	291,483	77,485,059
Scholarships & Fellowships	95,066,670	-	-	-	95,066,670	-	-	95,066,670	16,359,211	28,060,000	44,419,211	139,485,881
Other	-	-	-	-	0	\$ 133,645,811	\$ 392,920,796	526,567,608	711,610	-	711,610	526,849,188
Total Educational & General Expenditures	\$ 906,534,541	\$ (9,928,838)	\$ (7,020,402)	\$ 156,370,544	\$ 1,045,955,845	\$ 133,645,811	\$ 392,920,796	\$ 1,572,522,452	\$ 92,545,916	\$ 246,375,000	\$ 338,920,916	\$ 1,911,443,368

\*Columns may not add due to rounding.



Table 6. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Columbia

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 49,156,546	\$ 2,785,405	-	\$ 31,180,538	\$ 83,122,488	\$ 4,533,993	-	\$ 87,656,481	\$ 52,763,543		\$ 52,763,543	\$ 140,420,024
<b>REVENUES:</b>												
Tuition & Fees	\$ 193,020,876	-	-	\$ 11,609,543	\$ 204,630,419	\$ 1,699,868	-	\$ 206,330,287	-	-	-	\$ 206,330,287
Federal Appropriations	5,102,250	-	-	-	5,102,250	-	-	5,102,250	-	-	-	5,102,250
State Appropriations	168,392,110	-	-	-	168,392,110	-	-	168,392,110	\$ 6,127,126	\$ 1,000,000	\$ 7,127,126	175,519,236
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	114,200,000	114,200,000	114,200,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	20,150,000	20,150,000	20,150,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	28,200,000	28,200,000	28,200,000
Gift Income	5,000	-	-	-	5,000	5,331,707	-	5,336,707	7,986,930	-	7,986,930	13,323,637
Recovery of F&A	21,714,683	-	-	-	21,714,683	-	-	21,714,683	-	-	-	21,714,683
Endowment Income	113,800	-	-	-	113,800	900,000	-	1,013,800	18,177,525	-	18,177,525	19,191,325
Investment Income	155,000	-	-	176,511	331,511	478,178	-	809,689	1,267,031	-	1,267,031	2,076,720
Sales & Services-Educ Act./Aux.	12,745,762	\$ 76,438	-	110,276,049	123,098,249	95,764,522	-	218,862,771	-	-	-	218,862,771
Miscellaneous Income	12,021,146	3,134,050	-	9,504,101	24,659,297	388,833	-	25,048,130	335,374	(22,925,000)	(22,589,626)	2,458,504
<b>TOTAL REVENUES</b>	<b>\$ 413,270,627</b>	<b>\$ 3,210,488</b>	<b>-</b>	<b>\$ 131,566,204</b>	<b>\$ 548,047,319</b>	<b>\$ 104,563,109</b>	<b>-</b>	<b>\$ 652,610,428</b>	<b>\$ 33,893,986</b>	<b>\$ 140,625,000</b>	<b>\$ 174,518,986</b>	<b>\$ 827,129,414</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 233,678,892	\$ 28,155,893	-	\$ 79,765,296	\$ 341,600,081	\$ 27,467,441	-	\$ 369,067,523	\$ 10,054,951	\$ 61,440,000	\$ 71,494,951	\$ 440,562,473
Staff Benefits	\$ 49,933,209	\$ 6,960,272	-	\$ 15,000,556	\$ 71,894,037	\$ 6,492,926	-	\$ 78,386,963	\$ 1,749,969	\$ 14,785,000	\$ 16,534,969	\$ 94,921,932
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 116,421,009	\$ 47,086,142	-	\$ 38,486,837	\$ 201,993,988	\$ 65,244,366	-	\$ 267,238,355	\$ 26,821,457	\$ 60,275,000	\$ 87,096,457	\$ 354,334,812
Internal Sales & Services	(1,946,681)	(95,095,154)	-	(3,701,722)	(100,743,557)	(5,931,571)	-	(106,675,128)	-	-	-	(106,675,128)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	22,305,862	832,049	-	3,405,539	26,543,450	2,299,705	-	28,843,155	2,500,483	4,125,000	6,625,483	35,468,639
Net Expense and Equipment Expenditures	\$ 136,780,190	\$ (47,176,963)	-	\$ 38,190,654	\$ 127,793,882	\$ 61,612,501	-	\$ 189,406,382	\$ 29,321,940	\$ 64,400,000	\$ 93,721,940	\$ 283,128,322
<b>TOTAL EXPENDITURES</b>	<b>\$ 420,392,292</b>	<b>\$ (12,060,798)</b>	<b>-</b>	<b>\$ 132,956,506</b>	<b>\$ 541,288,000</b>	<b>\$ 95,572,868</b>	<b>-</b>	<b>\$ 636,860,868</b>	<b>\$ 41,126,860</b>	<b>\$ 140,625,000</b>	<b>\$ 181,751,860</b>	<b>\$ 818,612,728</b>
Mandatory	\$ (84,565)	\$ 4,032,987	-	\$ 11,000	\$ 3,959,422	\$ 4,122,334	-	\$ 8,081,756	-	-	-	\$ 8,081,756
Non-Mandatory	2,749,892	11,813,629	-	405,000	14,968,521	9,974,548	-	24,943,069	\$ 207,652	-	\$ 207,652	25,150,721
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 423,057,619</b>	<b>\$ 3,785,818</b>	<b>-</b>	<b>\$ 133,372,506</b>	<b>\$ 560,215,943</b>	<b>\$ 109,669,749</b>	<b>-</b>	<b>\$ 669,885,692</b>	<b>\$ 41,334,512</b>	<b>\$ 140,625,000</b>	<b>\$ 181,959,512</b>	<b>\$ 851,845,204</b>
<b>ENDING BALANCE</b>	<b>\$ 39,369,554</b>	<b>\$ 2,210,074</b>	<b>-</b>	<b>\$ 29,374,236</b>	<b>\$ 70,953,864</b>	<b>\$ (572,648)</b>	<b>-</b>	<b>\$ 70,381,216</b>	<b>\$ 45,323,018</b>	<b>-</b>	<b>\$ 45,323,018</b>	<b>\$ 115,704,234</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>												
Instruction	\$ 151,915,133	\$ 13,938	-	\$ 79,312,073	\$ 231,241,144	-	-	\$ 231,241,144	\$ 16,351,496	\$ 10,350,000	\$ 26,701,496	\$ 257,942,640
Research	56,143,388	147,680	-	8,360,242	64,651,310	-	-	64,651,310	6,123,929	92,875,000	98,998,929	163,650,239
Public Service	13,327,391	14,507	-	9,841,298	23,183,196	-	-	23,183,196	4,152,162	25,325,000	29,477,162	52,660,358
Academic Support	49,653,388	27,965	-	17,301,406	66,982,759	-	-	66,982,759	1,738,504	450,000	2,188,504	69,171,263
Student Services	24,606,029	71,795	-	-	24,677,824	-	-	24,677,824	580,473	475,000	1,055,473	25,733,296
Institutional Support	35,317,649	(12,014,481)	-	18,141,487	41,444,655	-	-	41,444,655	1,066,341	50,000	1,116,341	42,560,996
Operation & Maintenance	41,483,179	(322,202)	-	-	41,160,977	-	-	41,160,977	93,000	-	93,000	41,253,977
Scholarships & Fellowships	47,946,136	-	-	-	47,946,136	-	-	47,946,136	11,020,955	11,100,000	22,120,955	70,067,091
Other	-	-	-	-	0	\$ 95,572,868	-	95,572,868	-	-	-	95,572,868
Total Educational & General Expenditures	\$ 420,392,291	\$ (12,060,798)	-	\$ 132,956,506	\$ 541,288,000	\$ 95,572,868	-	\$ 636,860,868	\$ 41,126,860	\$ 140,625,000	\$ 181,751,860	\$ 818,612,728

\*Columns may not add due to rounding.

Table 7. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 25,370,760	\$ (310,694)	-	\$ 122,260	\$ 25,182,326	\$ (1,116,429)	-	\$ 24,065,897	\$ 18,623,278		\$ 18,623,278	\$ 42,689,175
<b>REVENUES:</b>												
Tuition & Fees	\$ 99,330,891	-	-	\$ 5,589,522	\$ 104,920,413	\$ 2,339,634	-	\$ 107,260,047	-		-	\$ 107,260,047
Federal Appropriations	-	-	-	-	-	-	-	-	-		-	-
State Appropriations	73,264,744	-	-	-	73,264,744	-	-	73,264,744	\$ 39,000		\$ 39,000	73,303,744
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	\$ 28,475,000	28,475,000	28,475,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	2,900,000	2,900,000	2,900,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	7,000,000	7,000,000	7,000,000
Gift Income	-	-	-	3,000	3,000	500	-	3,500	7,399,845		7,399,845	7,403,345
Recovery of F&A	4,029,410	-	-	-	4,029,410	-	-	4,029,410	-		-	4,029,410
Endowment Income	163,000	-	-	-	163,000	-	-	163,000	5,944,235		5,944,235	6,107,235
Investment Income	200,000	-	-	-	200,000	-	-	200,000	415,002		415,002	615,002
Sales & Services-Educ Act./Aux.	18,365,912	\$ 500,000	-	6,132,234	24,998,146	11,118,814	-	36,116,960	-		-	36,116,960
Miscellaneous Income	3,201,857	728,840	-	1,172,052	5,102,749	3,867,175	-	8,969,924	1,861,871	(4,550,000)	(2,688,129)	6,281,795
<b>TOTAL REVENUES</b>	<b>\$ 198,555,814</b>	<b>\$ 1,228,840</b>	<b>-</b>	<b>\$ 12,896,808</b>	<b>\$ 212,681,462</b>	<b>\$ 17,326,123</b>	<b>-</b>	<b>\$ 230,007,585</b>	<b>\$ 15,659,953</b>	<b>\$ 33,825,000</b>	<b>\$ 49,484,953</b>	<b>\$ 279,492,538</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 108,781,313	\$ 4,385,457	-	\$ 5,414,791	\$ 118,581,561	\$ 4,495,074	-	\$ 123,076,635	\$ 5,047,155	\$ 13,500,000	\$ 18,547,155	\$ 141,623,790
Staff Benefits	\$ 25,080,422	\$ 1,156,011	-	\$ 1,192,859	\$ 27,429,292	\$ 1,129,875	-	\$ 28,559,167	\$ 1,181,384	\$ 2,995,000	\$ 4,176,384	\$ 32,735,551
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 58,841,365	\$ 3,601,581	-	\$ 5,577,296	\$ 68,020,242	\$ 7,859,623	-	\$ 75,879,865	\$ 10,928,355	\$ 15,330,000	\$ 26,258,355	\$ 102,138,220
Internal Sales & Services	(217,575)	(8,585,200)	-	(22,625)	(8,825,400)	(65,028)	-	(8,890,428)	-		-	(8,890,428)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-		-	-
Capital Expenditures	9,364,044	1,040,100	-	88,100	10,492,244	732,016	-	11,224,260	1,230,500	2,000,000	3,230,500	14,454,760
Net Expense and Equipment Expenditures	\$ 67,987,834	\$ (3,943,519)	-	\$ 5,642,771	\$ 69,687,086	\$ 8,526,611	-	\$ 78,213,697	\$ 12,158,855	\$ 17,330,000	\$ 29,488,855	\$ 107,702,552
<b>TOTAL EXPENDITURES</b>	<b>\$ 201,849,569</b>	<b>\$ 1,597,949</b>	<b>-</b>	<b>\$ 12,250,421</b>	<b>\$ 215,697,939</b>	<b>\$ 14,151,560</b>	<b>-</b>	<b>\$ 229,849,499</b>	<b>\$ 18,387,394</b>	<b>\$ 33,825,000</b>	<b>\$ 52,212,394</b>	<b>\$ 282,061,893</b>
Mandatory	\$ 495,000	-	-	-	\$ 495,000	\$ 1,454,727	-	\$ 1,949,727	\$ (15,500)		\$ (15,500)	\$ 1,934,227
Non-Mandatory	-	\$ 35,000	-	\$ 1,530	36,530	352,658	-	389,188	11,585		11,585	400,773
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 202,344,569</b>	<b>\$ 1,632,949</b>	<b>-</b>	<b>\$ 12,251,951</b>	<b>\$ 216,229,469</b>	<b>\$ 15,958,945</b>	<b>-</b>	<b>\$ 232,188,414</b>	<b>\$ 18,383,479</b>	<b>\$ 33,825,000</b>	<b>\$ 52,208,479</b>	<b>\$ 284,396,893</b>
<b>ENDING BALANCE</b>	<b>\$ 21,582,005</b>	<b>\$ (714,803)</b>	<b>-</b>	<b>\$ 767,117</b>	<b>\$ 21,634,319</b>	<b>\$ 250,749</b>	<b>-</b>	<b>\$ 21,885,068</b>	<b>\$ 15,899,752</b>	<b>-</b>	<b>\$ 15,899,752</b>	<b>\$ 37,784,820</b>

**EDUCATIONAL & GENERAL EXPENDITURES BY PCS**

Instruction	\$ 100,507,403	\$ 129,797	-	\$ 5,871,133	\$ 106,508,333	-	-	\$ 106,508,333	\$ 9,446,585	\$ 6,100,000	\$ 15,546,585	\$ 122,054,918
Research	8,950,359	501	-	131,142	9,082,002	-	-	9,082,002	772,138	13,875,000	14,647,138	23,729,140
Public Service	2,133,458	140,000	-	901,842	3,175,300	-	-	3,175,300	2,370,840	7,730,000	10,100,840	13,276,140
Academic Support	20,641,664	155,000	-	4,642,500	25,439,164	-	-	25,439,164	2,114,633	-	2,114,633	27,553,797
Student Services	10,953,078	-	-	678,334	11,631,412	-	-	11,631,412	638,268	100,000	738,268	12,369,680
Institutional Support	19,940,758	1,149,205	-	25,470	21,115,433	-	-	21,115,433	742,810	-	742,810	22,278,273
Operation & Maintenance	17,531,090	23,446	-	-	17,554,536	-	-	17,554,536	198,000	-	198,000	17,762,536
Scholarships & Fellowships	21,191,759	-	-	-	21,191,759	-	-	21,191,759	2,104,120	6,020,000	8,124,120	29,315,879
Other	-	-	-	-	-	14,151,560	-	14,151,560	-	-	-	13,721,530
Total Educational & General Expenditures	\$ 201,849,569	\$ 1,597,949	-	\$ 12,250,421	\$ 215,697,939	\$ 14,151,560	-	\$ 229,849,499	\$ 18,387,394	\$ 33,825,000	\$ 52,212,394	\$ 282,061,893

\*Columns may not add due to rounding.

Table 8. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Rolla

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 10,347,863	\$ 856,851	-	\$ 447,959	\$ 11,652,673	\$ 175,603	-	\$ 11,828,276	\$ 9,271,134		\$ 9,271,134	\$ 21,099,410
<b>REVENUES:</b>												
Tuition & Fees	\$ 43,328,900	-	-	\$ 3,063,035	\$ 46,391,935	\$ 938,138	-	\$ 47,330,073	-	-	-	\$ 47,330,073
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	44,248,075	-	-	-	44,248,075	-	-	44,248,075	-	-	-	44,248,075
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	\$ 23,150,000	\$ 23,150,000	23,150,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000	11,000,000
Gift Income	40,800	-	-	-	40,800	-	-	40,800	\$ 2,961,980	-	2,961,980	3,002,780
Recovery of F&A	5,299,800	-	-	-	5,299,800	-	-	5,299,800	-	-	-	5,299,800
Endowment Income	28,500	-	-	-	28,500	-	-	28,500	3,181,254	-	3,181,254	3,209,754
Investment Income	170,000	-	-	-	170,000	37,000	-	207,000	222,423	-	222,423	429,423
Sales & Services-Educ Act./Aux.	145,550	-	-	6,000	151,550	6,737,651	-	6,889,201	-	-	-	6,889,201
Miscellaneous Income	728,776	\$ 66,000	-	(18,110)	776,666	242,900	-	1,019,566	269,303	(5,400,000)	(5,130,697)	(4,111,131)
<b>TOTAL REVENUES</b>	<b>\$ 93,990,401</b>	<b>\$ 66,000</b>	<b>-</b>	<b>\$ 3,050,925</b>	<b>\$ 97,107,326</b>	<b>\$ 7,955,689</b>	<b>-</b>	<b>\$ 105,063,015</b>	<b>\$ 6,634,960</b>	<b>\$ 30,050,000</b>	<b>\$ 36,684,960</b>	<b>\$ 141,747,975</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 49,682,999	\$ 1,116,380	-	\$ 1,062,413	\$ 51,861,792	\$ 1,255,118	-	\$ 53,116,910	\$ 1,695,449	\$ 13,090,000	\$ 14,785,449	\$ 67,902,359
Staff Benefits	\$ 12,083,319	\$ 256,833	-	\$ 221,252	\$ 12,561,404	\$ 203,410	-	\$ 12,764,814	\$ 236,815	\$ 3,150,000	\$ 3,386,815	\$ 16,151,628
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 30,709,890	\$ 4,687,925	-	\$ 2,154,016	\$ 37,551,832	\$ 4,777,599	-	\$ 42,329,431	\$ 4,988,904	\$ 11,350,000	\$ 16,338,904	\$ 58,668,335
Internal Sales & Services	(237,857)	(6,645,030)	-	-	(6,882,887)	(246,085)	-	(7,128,972)	-	-	-	(7,128,972)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	2,767,724	19,593	-	80,000	2,867,317	527,857	-	3,395,174	554,058	2,460,000	3,014,058	6,409,232
Net Expense and Equipment Expenditures	\$ 33,239,757	\$ (1,937,512)	-	\$ 2,234,016	\$ 33,536,262	\$ 5,059,371	-	\$ 38,595,633	\$ 5,542,962	\$ 13,810,000	\$ 19,352,962	\$ 57,948,595
<b>TOTAL EXPENDITURES</b>	<b>\$ 95,006,075</b>	<b>\$ (564,299)</b>	<b>-</b>	<b>\$ 3,517,681</b>	<b>\$ 97,959,457</b>	<b>\$ 6,517,899</b>	<b>-</b>	<b>\$ 104,477,356</b>	<b>\$ 7,475,226</b>	<b>\$ 30,050,000</b>	<b>\$ 37,525,226</b>	<b>\$ 142,002,582</b>
Mandatory	\$ 12,000	-	-	-	\$ 12,000	\$ 468,000	-	\$ 480,000	\$ (75,000)	-	\$ (75,000)	\$ 405,000
Non-Mandatory	7,131	-	-	-	7,131	957,000	-	964,131	-	-	-	964,131
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 95,025,206</b>	<b>\$ (564,299)</b>	<b>-</b>	<b>\$ 3,517,681</b>	<b>\$ 97,978,588</b>	<b>\$ 7,942,899</b>	<b>-</b>	<b>\$ 105,921,487</b>	<b>\$ 7,400,226</b>	<b>\$ 30,050,000</b>	<b>\$ 37,450,226</b>	<b>\$ 143,371,713</b>
<b>ENDING BALANCE</b>	<b>\$ 9,313,058</b>	<b>\$ 1,487,150</b>	<b>-</b>	<b>\$ (18,797)</b>	<b>\$ 10,781,411</b>	<b>\$ 188,393</b>	<b>-</b>	<b>\$ 10,969,804</b>	<b>\$ 8,505,868</b>	<b>-</b>	<b>\$ 8,505,868</b>	<b>\$ 19,475,672</b>

**EDUCATIONAL & GENERAL EXPENDITURES BY PCS**

Instruction	\$ 42,998,189	-	-	\$ 3,511,571	\$ 46,509,760	-	-	\$ 46,508,760	\$ 3,002,252	\$ 2,175,000	\$ 5,177,252	\$ 51,686,011
Research	6,991,515	-	-	-	6,991,515	-	-	6,991,515	783,422	23,640,000	24,423,422	31,414,938
Public Service	434,986	-	-	6,110	441,096	-	-	441,096	266,710	1,325,000	1,591,710	2,032,806
Academic Support	7,958,060	\$ 2,000	-	-	7,960,060	-	-	7,960,060	213,316	-	213,316	8,173,377
Student Services	7,931,064	30,125	-	-	7,961,189	-	-	7,961,189	432,591	-	432,591	8,393,781
Institutional Support	4,633,796	(68,637)	-	-	4,565,159	-	-	4,565,159	284,316	-	284,316	4,849,475
Operation & Maintenance	8,917,601	(527,787)	-	-	8,389,814	-	-	8,389,814	-	-	-	8,389,814
Scholarships & Fellowships	15,140,863	-	-	-	15,140,863	-	-	15,140,863	2,492,618	2,910,000	5,402,618	20,543,481
Other	-	-	-	-	-	\$ 6,517,899	-	6,518,899	-	-	-	6,518,899
Total Educational & General Expenditures	\$ 95,006,075	\$ (564,299)	-	\$ 3,517,681	\$ 97,959,457	\$ 6,517,899	-	\$ 104,477,356	\$ 7,475,226	\$ 30,050,000	\$ 37,525,226	\$ 142,002,582

\*Columns may not add due to rounding.

Table 9. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 15,062,912	\$ 863,046	-	\$ 311,154	\$ 16,237,112	\$ 385,423	-	\$ 16,622,535	\$ 7,213,727		\$ 7,213,727	\$ 23,836,262
<b>REVENUES:</b>												
Tuition & Fees	\$ 62,854,191	-	-	\$ 6,626,593	\$ 69,480,784	\$ 5,377,074	-	\$ 74,857,858	-	-	-	\$ 74,857,858
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	46,414,840	-	-	-	46,414,840	-	-	46,414,840	\$ 6,350		\$ 6,350	46,421,190
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	\$ 18,350,000	18,350,000	18,350,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	2,200,000	2,200,000	2,200,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	5,000,000	5,000,000	5,000,000
Gift Income	40,000	-	-	-	40,000	2,000	-	42,000	5,999,051		5,999,051	6,041,051
Recovery of F&A	1,805,000	-	-	-	1,805,000	-	-	1,805,000	-	-	-	1,805,000
Endowment Income	-	-	-	-	-	-	-	-	1,919,489		1,919,489	1,919,489
Investment Income	15,368	-	-	-	15,368	-	-	15,368	601,310		601,310	616,678
Sales & Services-Educ Act./Aux.	585,501	\$ 25,000	-	77,500	688,001	18,772,295	-	19,460,296	-	-	-	19,460,296
Miscellaneous Income	466,504	229,897	-	110,029	806,430	6,656	-	813,086	37,245	(2,200,000)	(2,162,755)	(1,349,669)
<b>TOTAL REVENUES</b>	<b>\$ 112,181,404</b>	<b>\$ 254,897</b>	<b>-</b>	<b>\$ 6,814,122</b>	<b>\$ 119,250,423</b>	<b>\$ 24,158,025</b>	<b>-</b>	<b>\$ 143,408,448</b>	<b>\$ 8,563,444</b>	<b>\$ 23,350,000</b>	<b>\$ 31,913,444</b>	<b>\$ 175,321,893</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 61,760,529	\$ 2,463,943	\$ -	\$ 3,157,306	\$ 67,381,778	\$ 3,818,406	-	\$ 71,200,184	\$ 2,483,136	\$ 8,975,000	\$ 11,458,136	\$ 82,658,320
Staff Benefits	\$ 15,308,074	\$ 603,019	\$ -	\$ 681,917	\$ 16,593,010	\$ 934,335	-	\$ 17,527,345	\$ 502,433	\$ 1,655,000	\$ 2,157,433	\$ 19,684,778
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 30,690,474	\$ 4,904,040	\$ -	\$ 2,431,474	\$ 38,025,988	\$ 11,364,620	-	\$ 49,390,608	\$ 3,636,613	\$ 12,620,000	\$ 16,256,613	\$ 65,647,221
Internal Sales & Services	(167,622)	(7,282,191)	-	(64,100)	(7,513,913)	(200)	-	(7,514,113)	-	-	-	(7,514,113)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	4,395,589	153,631	-	30,000	4,579,220	1,156,323	-	5,735,543	102,500	100,000	202,500	5,938,043
Net Expense and Equipment Expenditures	\$ 34,918,441	\$ (2,224,520)	-	\$ 2,397,374	\$ 35,091,295	\$ 12,520,743	-	\$ 47,612,038	\$ 3,739,113	\$ 12,720,000	\$ 16,459,113	\$ 64,071,151
<b>TOTAL EXPENDITURES</b>	<b>\$ 111,987,044</b>	<b>\$ 842,442</b>	<b>-</b>	<b>\$ 6,236,597</b>	<b>\$ 119,066,083</b>	<b>\$ 17,273,484</b>	<b>-</b>	<b>\$ 136,339,567</b>	<b>\$ 6,724,682</b>	<b>\$ 23,350,000</b>	<b>\$ 30,074,682</b>	<b>\$ 166,414,249</b>
Mandatory	-	-	-	-	-	\$ 4,068,846	-	\$ 4,068,846	-	-	-	\$ 4,068,846
Non-Mandatory	\$ 902,238	\$ 227,507	-	-	1,129,745	2,792,494	-	3,922,239	-	-	-	3,922,239
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 112,889,282</b>	<b>\$ 1,069,949</b>	<b>-</b>	<b>\$ 6,236,597</b>	<b>\$ 120,195,828</b>	<b>\$ 24,134,824</b>	<b>-</b>	<b>\$ 144,330,652</b>	<b>\$ 6,724,682</b>	<b>\$ 23,350,000</b>	<b>\$ 30,074,682</b>	<b>\$ 174,405,334</b>
<b>ENDING BALANCE</b>	<b>\$ 14,355,034</b>	<b>\$ 47,994</b>	<b>-</b>	<b>\$ 888,679</b>	<b>\$ 15,291,707</b>	<b>\$ 408,624</b>	<b>-</b>	<b>\$ 15,700,331</b>	<b>\$ 9,052,489</b>	<b>-</b>	<b>\$ 9,052,489</b>	<b>\$ 24,752,821</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>												
Instruction	\$ 53,584,305	\$ 10,000	-	\$ 6,087,048	\$ 59,681,353	-	-	\$ 59,681,353	\$ 2,138,445	\$ 3,250,000	\$ 5,388,445	\$ 65,069,798
Research	4,415,751	-	-	-	4,415,751	-	-	4,415,751	280,336	5,295,000	5,575,336	9,991,087
Public Service	2,685,150	-	-	12,187	2,697,337	-	-	2,697,337	2,452,203	6,775,000	9,227,203	11,924,540
Academic Support	17,218,914	-	-	137,362	17,356,276	-	-	17,356,276	987,766	-	987,766	18,344,042
Student Services	6,670,848	-	-	-	6,670,848	-	-	6,670,848	73,789	-	73,789	6,744,637
Institutional Support	7,731,618	832,442	-	-	8,564,060	-	-	8,564,060	55,742	-	55,742	8,619,802
Operation & Maintenance	8,892,545	-	-	-	8,892,545	-	-	8,892,545	483	-	483	8,893,028
Scholarships & Fellowships	10,787,912	-	-	-	10,787,912	-	-	10,787,912	735,918	8,030,000	8,765,918	19,553,830
Other	-	-	-	-	-	\$ 17,273,484	-	17,273,484	-	-	-	17,273,484
Total Educational & General Expenditures	\$ 111,987,044	\$ 842,442	-	\$ 6,236,597	\$ 119,066,083	\$ 17,273,484	-	\$ 136,339,567	\$ 6,724,682	\$ 23,350,000	\$ 30,074,682	\$ 166,414,249

\*Columns may not add due to rounding.

Table 10. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Hospitals & Clinics

	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, and State Approp.	FY Estimate Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 71,600,000	\$ 71,600,000	\$ 3,462,995		\$ 3,462,995	\$ 75,062,995
<b>REVENUES:</b>						
Tuition & Fees	-	-	-		-	-
Federal Appropriations	-	-	-		-	-
State Appropriations	\$ 22,554,583	\$ 22,554,583	-		-	\$ 22,554,583
Federal Grants and Contracts	-	-	-		-	-
State and Other Govt. Grants & Contracts	-	-	-		-	-
Private Grants & Contracts	-	-	-		-	-
Gift Income	-	-	\$ 519,352		\$ 519,352	519,352
Recovery of F&A	-	-	-		-	-
Endowment Income	-	-	31,943		31,943	31,943
Investment Income	4,991,909	4,991,909	99,605		99,605	5,091,514
Sales & Services-Educ Act/Aux.	399,073,019	399,073,019	8,963		8,963	399,081,982
Miscellaneous Income	942,535	942,535	-		-	942,535
<b>TOTAL REVENUES</b>	<b>\$ 427,562,046</b>	<b>\$ 427,562,046</b>	<b>\$ 659,863</b>	<b>-</b>	<b>\$ 659,863</b>	<b>\$ 428,221,909</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>						
Salaries & Wages	\$ 149,590,425	\$ 149,590,425	\$ 269,218		\$ 269,218	\$ 149,859,643
Staff Benefits	\$ 42,355,834	\$ 42,355,834	\$ 55,768		\$ 55,768	\$ 42,411,602
<u>Expense and Equipment</u>						
Expense and Equipment	\$ 206,314,338	\$ 206,314,338	\$ 386,624		\$ 386,624	\$ 206,700,962
Internal Sales & Services	(5,339,801)	(5,339,801)	-		-	(5,339,801)
Employer & Employee Contributions	-	-	-		-	-
Capital Expenditures	-	-	-		-	-
Net Expense and Equipment Expenditures	\$ 200,974,537	\$ 200,974,537	\$ 386,624	-	\$ 386,624	\$ 201,361,161
<b>TOTAL EXPENDITURES</b>	<b>\$ 392,920,796</b>	<b>\$ 392,920,796</b>	<b>\$ 711,610</b>	<b>-</b>	<b>\$ 711,610</b>	<b>\$ 393,632,406</b>
Mandatory	\$ 13,727,303	\$ 13,727,303	-		-	\$ 13,727,303
Non-Mandatory	31,967,302	31,967,302	97,370		97,370	32,064,672
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 438,615,401</b>	<b>\$ 438,615,401</b>	<b>\$ 808,980</b>	<b>-</b>	<b>\$ 808,980</b>	<b>\$ 439,424,381</b>
<b>ENDING BALANCE</b>	<b>\$ 60,546,645</b>	<b>\$ 60,546,645</b>	<b>\$ 3,313,878</b>	<b>-</b>	<b>\$ 3,313,878</b>	<b>\$ 63,860,523</b>

**EDUCATIONAL & GENERAL EXPENDITURES BY PCS**

Instruction						
Research						
Public Service						
Academic Support						
Student Services						
Institutional Support						
Operation & Maintenance						
Scholarships & Fellowships						
Other	\$ 392,920,796	\$ 392,920,796	\$ 711,610	-	\$ 711,610	\$ 393,632,406
Total Educational & General Expenditures	\$ 392,920,796	\$ 392,920,796	\$ 711,610	-	\$ 711,610	\$ 393,632,406

\*Columns may not add due to rounding.

Table 11. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Outreach & Extension

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 6,716,000	-	-	-	\$ 6,716,000	-	-	\$ 6,716,000	\$ 319,201		\$ 319,201	\$ 7,035,201
<b>REVENUES:</b>												
Tuition & Fees	-	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	\$ 9,926,758	-	-	-	\$ 9,926,758	-	-	\$ 9,926,758	-	-	-	\$ 9,926,758
State Appropriations	25,215,606	-	-	-	25,215,606	-	-	25,215,606	-	-	-	25,215,606
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	\$ 2,600,000	\$ 2,600,000	2,600,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	3,150,000	3,150,000	3,150,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	500,000	500,000	500,000
Gift Income	-	-	-	-	-	-	-	-	\$ 3,760	-	3,760	3,760
Recovery of F&A	545,000	-	-	-	545,000	-	-	545,000	-	-	-	545,000
Endowment Income	-	-	-	-	-	-	-	-	32,020	-	32,020	32,020
Investment Income	1,400	-	-	-	1,400	-	-	1,400	31,655	-	31,655	33,055
Sales & Services-Educ Act./Aux.	12,000	-	-	-	12,000	-	-	12,000	-	-	-	12,000
Miscellaneous Income	1,221,600	-	-	-	1,221,600	-	-	1,221,600	-	775,000	775,000	1,996,600
<b>TOTAL REVENUES</b>	<b>\$ 36,922,364</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 36,922,364</b>	<b>-</b>	<b>-</b>	<b>\$ 36,922,364</b>	<b>\$ 67,435</b>	<b>\$ 7,025,000</b>	<b>\$ 7,092,435</b>	<b>\$ 44,014,799</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 17,790,201	-	-	-	\$ 17,790,201	-	-	\$ 17,790,201	\$ 95	\$ 3,900,000	\$ 3,900,095	\$ 21,690,296
Staff Benefits	\$ 5,510,078	-	-	-	\$ 5,510,078	-	-	\$ 5,510,078	\$ 5	\$ 1,125,000	\$ 1,125,005	\$ 6,635,083
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 14,224,076	-	-	-	\$ 14,224,076	-	-	\$ 14,224,076	\$ 65,495	\$ 2,000,000	\$ 2,065,495	\$ 16,289,571
Internal Sales & Services	(81,900)	-	-	-	(81,900)	-	-	(81,900)	-	-	-	(81,900)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	119,500	-	-	-	119,500	-	-	119,500	-	-	-	119,500
Net Expense and Equipment Expenditures	\$ 14,261,676	-	-	-	\$ 14,261,676	-	-	\$ 14,261,676	\$ 65,495	\$ 2,000,000	\$ 2,065,495	\$ 16,327,171
<b>TOTAL EXPENDITURES</b>	<b>\$ 37,561,955</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 37,561,955</b>	<b>-</b>	<b>-</b>	<b>\$ 37,561,955</b>	<b>\$ 65,595</b>	<b>\$ 7,025,000</b>	<b>\$ 7,090,595</b>	<b>\$ 44,652,550</b>
Mandatory	-	-	-	-	-	-	-	-	-	-	-	-
Non-Mandatory	\$ 146,000	-	-	-	\$ 146,000	-	-	\$ 146,000	-	-	-	\$ 146,000
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 37,707,955</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 37,707,955</b>	<b>-</b>	<b>-</b>	<b>\$ 37,707,955</b>	<b>\$ 65,595</b>	<b>\$ 7,025,000</b>	<b>\$ 7,090,595</b>	<b>\$ 44,798,550</b>
<b>ENDING BALANCE</b>	<b>\$ 5,930,409</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 5,930,409</b>	<b>-</b>	<b>-</b>	<b>\$ 5,930,409</b>	<b>\$ 321,041</b>	<b>-</b>	<b>\$ 321,041</b>	<b>\$ 6,251,450</b>

**EDUCATIONAL & GENERAL EXPENDITURES BY PCS**

Instruction	-	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-	-
Public Service	\$ 37,346,976	-	-	-	\$ 37,346,976	-	-	\$ 37,346,976	\$ 59,995	\$ 7,025,000	\$ 7,084,995	\$ 44,431,971
Academic Support	-	-	-	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	214,979	-	-	-	214,979	-	-	214,979	-	-	-	214,979
Operation & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	5,600	-	5,600	5,600
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Educational & General Expenditures	\$ 37,561,955	-	-	-	\$ 37,561,955	-	-	\$ 37,561,955	\$ 65,595	\$ 7,025,000	\$ 7,090,595	\$ 44,652,550

\*Columns may not add due to rounding.

Table 12. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 11,842,863	\$ 677,100	-	\$ 1,500	\$ 12,521,464	-	-	\$ 12,521,464	\$ 4,216,327		\$ 4,216,327	\$ 16,737,790
<b>REVENUES:</b>												
Tuition & Fees	-	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$ 15,131,955	-	-	-	\$ 15,131,955	-	-	\$ 15,131,955	\$ 15,210,243		\$ 15,210,243	\$ 30,342,198
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	\$ 300,000	300,000	300,000
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	4,000,000	4,000,000	4,000,000
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	3,250,000	3,250,000	3,250,000
Gift Income	201	-	-	-	201	-	-	201	613,101		613,101	613,302
Recovery of F&A	150,000	-	-	-	150,000	-	-	150,000	-		-	150,000
Endowment Income	312,800	-	-	-	312,800	-	-	312,800	74,600		74,600	387,400
Investment Income	8,021,000	-	-	-	8,021,000	-	-	8,021,000	39,381		39,381	8,060,381
Sales & Services-Educ Act./Aux.	776,997	\$ 945	-	-	777,942	-	-	777,942	-		-	777,942
Miscellaneous Income	11,717,375	311,118	-	\$ 1,462,522	13,491,015	-	-	13,491,015	2,770,591	3,950,000	6,720,591	20,211,606
<b>TOTAL REVENUES</b>	\$ 36,110,328	\$ 312,063	-	\$ 1,462,522	\$ 37,884,913	-	-	\$ 37,884,913	\$ 18,707,916	\$ 11,500,000	\$ 30,207,916	\$ 68,092,829
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 19,643,583	\$ 1,362,562	-	\$ 880,088	\$ 21,886,233	-	-	\$ 21,886,233	\$ 1,669,494	\$ 2,620,000	\$ 4,289,494	\$ 26,175,727
Staff Benefits	\$ 5,346,039	\$ 359,081	-	\$ 243,344	\$ 5,948,464	-	-	\$ 5,948,464	\$ 478,482	\$ 734,000	\$ 1,212,482	\$ 7,160,946
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 10,820,414	\$ 3,981,474	-	\$ 281,552	\$ 15,083,440	-	-	\$ 15,083,440	\$ 15,703,068	\$ 8,146,000	\$ 23,849,068	\$ 38,932,508
Internal Sales & Services	(555,754)	(5,568,749)	-	-	(6,124,503)	-	-	(6,124,503)	-		-	(6,124,503)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-		-	-
Capital Expenditures	1,592,561	121,500	-	4,355	1,718,416	-	-	1,718,416	203,505		203,505	1,921,921
Net Expense and Equipment Expenditures	\$ 11,857,221	\$ (1,465,775)	-	\$ 285,907	\$ 10,677,353	-	-	\$ 10,677,353	\$ 15,906,573	\$ 8,146,000	\$ 24,052,573	\$ 34,729,926
<b>TOTAL EXPENDITURES</b>	\$ 36,846,843	\$ 255,868	-	\$ 1,409,339	\$ 38,512,050	-	-	\$ 38,512,050	\$ 18,054,549	\$ 11,500,000	\$ 29,554,549	\$ 68,066,599
Mandatory	-	-	-	-	-	-	-	-	-		-	-
Non-Mandatory	\$ (2,729,127)	\$ 150,000	-	\$ 53,183	\$ (2,525,944)	-	-	\$ (2,525,944)	\$ 18,000		\$ 18,000	\$ (2,507,944)
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	\$ 34,117,716	\$ 405,868	-	\$ 1,462,522	\$ 35,986,106	-	-	\$ 35,986,106	\$ 18,072,549	\$ 11,500,000	\$ 29,572,549	\$ 65,558,655
<b>ENDING BALANCE</b>	\$ 13,835,475	\$ 583,295	-	\$ 1,500	\$ 14,420,270	-	-	\$ 14,420,270	\$ 4,851,693	-	\$ 4,851,693	\$ 19,271,964

**EDUCATIONAL & GENERAL EXPENDITURES BY PCS**

Instruction	-	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	\$ 655,974	-	\$ 655,974	\$ 655,974
Public Service	\$ 7,438,652	-	-	-	\$ 7,438,652	-	-	\$ 7,438,652	16,571,394	\$ 11,200,000	27,771,394	35,210,046
Academic Support	7,591,538	-	-	\$ 1,409,339	9,000,877	-	-	9,000,877	787,181	-	787,181	9,788,058
Student Services	1,599,815	-	-	-	1,599,815	-	-	1,599,815	-	300,000	300,000	1,899,815
Institutional Support	19,031,134	\$ 255,868	-	-	19,287,002	-	-	19,287,002	40,000	-	40,000	19,327,002
Operation & Maintenance	1,185,704	-	-	-	1,185,704	-	-	1,185,704	-	-	-	1,185,704
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Educational & General Expenditures	\$ 36,846,843	\$ 255,868	-	\$ 1,409,339	\$ 38,512,050	-	-	\$ 38,512,050	\$ 18,054,549	\$ 11,500,000	\$ 29,554,549	\$ 68,066,599

\*Columns may not add due to rounding.

Table 13. FY 2004 Current Funds Budget by Type of Funds, University of Missouri - Universtiy-Wide Resources

	Operations	Service Operations	Self Insurance Funds	Other Enterprises E&G	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expend. Gifts, Endowments, & State Approp.	FY Estimate Restricted Grants & Contracts	Total Restricted	Total Current Funds
<b>BUDGETED BEGINNING BALANCE</b>	\$ 11,995,599	-	\$ 35,235,783	-	\$ 47,231,382	-	-	\$ 47,231,382	\$ 2,100	-	\$ 2,100	\$ 47,233,482
<b>REVENUES:</b>												
Tuition & Fees	-	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$ 4,409,439	-	-	-	\$ 4,409,439	-	-	\$ 4,409,439	-	-	-	\$ 4,409,439
Federal Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-	-
State and Other Govt. Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-	-
Private Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-	-
Endowment Income	2,000,000	-	-	-	2,000,000	-	-	2,000,000	\$ 1,475	\$ 1,475	\$ 1,475	2,001,475
Investment Income	37,600	-	\$ 4,204,055	-	4,241,655	\$ 13,000	-	4,254,655	60	60	60	4,254,715
Sales & Services-Educ Act./Aux.	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	(3,590,000)	-	772,544	-	(2,817,456)	-	-	(2,817,456)	-	-	-	(2,817,456)
<b>TOTAL REVENUES</b>	\$ 2,857,039	-	\$ 4,976,599	-	\$ 7,833,638	\$ 13,000	-	\$ 7,846,638	\$ 1,535	-	\$ 1,535	\$ 7,848,173
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>												
Salaries & Wages	\$ 217,001	-	\$ 325,663	-	\$ 542,664	-	-	\$ 542,664	-	-	-	\$ 542,664
Staff Benefits	\$ 54,805	-	\$ 90,047	-	\$ 144,852	-	-	\$ 144,852	-	-	-	\$ 144,852
<u>Expense and Equipment</u>												
Expense & Equipment	\$ 2,618,957	-	\$ 137,701,154	-	\$ 140,320,111	\$ 130,000	-	\$ 140,450,111	-	-	-	\$ 140,450,111
Internal Sales & Services	-	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	-	-	(145,137,266)	-	(145,137,266)	-	-	(145,137,266)	-	-	-	(145,137,266)
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	\$ 2,618,957	-	\$ (7,436,112)	-	\$ (4,817,155)	\$ 130,000	-	\$ (4,687,155)	-	-	-	\$ (4,687,155)
<b>TOTAL EXPENDITURES</b>	\$ 2,890,763	-	\$ (7,020,402)	-	\$ (4,129,639)	\$ 130,000	-	\$ (3,999,639)	-	-	-	\$ (3,999,639)
Mandatory	\$ (345,000)	-	-	-	(345,000)	(397,000)	-	(742,000)	-	-	-	(742,000)
Non-Mandatory	300,000	-	-	-	300,000	280,000	-	580,000	-	-	-	580,000
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	\$ 2,845,763	-	\$ (7,020,402)	-	\$ (4,174,639)	\$ 13,000	-	\$ (4,161,639)	-	-	-	\$ (4,161,639)
<b>ENDING BALANCE</b>	\$ 12,006,875	-	\$ 47,232,784	-	\$ 59,239,659	-	-	\$ 59,239,659	\$ 3,635	-	\$ 3,635	\$ 59,243,294
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES BY PCS</b>												
Instruction	\$ 605,613	-	-	-	\$ 605,613	-	-	\$ 605,613	-	-	-	\$ 605,613
Research	2,002,900	-	-	-	2,002,900	-	-	2,002,900	-	-	-	2,002,900
Public Service	-	-	-	-	-	-	-	-	-	-	-	-
Academic Support	200,250	-	-	-	200,250	-	-	200,250	-	-	-	200,250
Student Services	-	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	82,000	-	\$ (7,020,402)	-	(6,938,402)	-	-	(6,938,402)	-	-	-	(6,938,402)
Operation & Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
Scholarships & Fellowships	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	\$ 130,000	-	130,000	-	-	-	130,000
Total Educational & General Expenditures	\$ 2,890,763	-	\$ (7,020,402)	-	\$ (4,129,639)	\$ 130,000	-	\$ (3,999,639)	-	-	-	\$ (3,999,639)

\*Columns may not add due to rounding.



## University of Missouri System FY 2003-2004 Operations Fund Budget Summary

The Operations Fund expenditure budget for the University of Missouri System for fiscal year 2003-2004 totals \$908.0 million. The State of Missouri normally withholds 3.0% of the gross state appropriations; state funds are budgeted at 97.0% of the amount appropriated. Table 14 displays the FY 2003-2004 Operations Fund budget by source of funds and by major program classification (PCS) category.

**Table 14. University of Missouri System FY 2003-2004 Original Operations Fund Budget**

	UM System Total	Percent Distribution
<b>BUDGETED BEGINNING BALANCE</b>	\$130,492,543	
<b>REVENUES:</b>		
Tuition & Fees	\$398,534,858	44.6%
Federal Appropriations	15,029,008	1.7%
State Appropriations	377,076,769	42.2%
Gift Income	86,001	0.0%
Recovery of F&A	33,543,893	3.7%
Endowment Income	2,618,100	0.3%
Investment Income	8,600,368	1.0%
Sales & Services-Educ Act./Aux.	32,631,722	3.6%
Miscellaneous Income	25,767,258	2.9%
<b>TOTAL REVENUES</b>	<b>\$893,887,977</b>	<b>100.0%</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>		
Salaries & Wages	\$491,554,519	54.1%
Staff Benefits	113,315,945	12.5%
Total Compensation	\$604,870,464	66.6%
<u>Expense &amp; Equipment</u>		
Expense & Equipment	\$264,326,186	29.1%
Internal Sales & Services	(3,207,389)	-0.4%
Employer & Employee Contributions	-	0.0%
Capital Expenditures	40,545,280	4.5%
Net Expense & Equipment Expenditures	\$301,664,077	33.2%
<b>TOTAL EXPENDITURES</b>	<b>\$906,534,541</b>	<b>99.8%</b>
Mandatory	77,435	0.0%
Non-Mandatory	1,376,134	0.2%
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$907,988,110</b>	<b>100.0%</b>
<b>ENDING BALANCE</b>	<b>\$116,392,410</b>	

Tuition and Fees are the largest source of revenue at 44.6%. State Appropriations in the amount of \$377.1 million are the second largest contributor of Operations Fund revenue. Together, they fund 86.8% of the Operations budget. Compensation is the largest expenditure category in the Operations Fund at \$604.9 million, or 66.6%. Expense and Equipment expenditures of \$301.7 million are 33.2% of the total. The remaining 0.2% represents Transfers in the amount of \$1,453,569. As one can see from table 14, the FY 2003-2004 University of Missouri System Operations budget plans a draw-down of Operations Fund balances of \$14.1 million.

Table 15 displays the percentage distribution of FY 2003-2004 general operating revenues by major source for each campus.

**Table 15. Percentage Distribution of FY 2003-2004 Operations Fund Budgeted Revenues by Major Source, by Campus**

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Tuition & Fees	46.7%	50.0%	46.1%	56.0%	0.0%	0.0%	0.0%	44.6%
Federal Appropriations	1.2%	0.0%	0.0%	0.0%	26.9%	0.0%	0.0%	1.7%
State Appropriations	40.8%	36.9%	47.1%	41.4%	68.3%	41.9%	154.4%	42.2%
Gift Income	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%
Recovery of Facilities & Admin.	5.3%	2.0%	5.6%	1.6%	1.5%	0.4%	0.0%	3.7%
Endowment Income	0.0%	0.1%	0.0%	0.0%	0.0%	0.9%	70.0%	0.3%
Investment Income	0.0%	0.1%	0.2%	0.0%	0.0%	22.2%	1.3%	1.0%
Sales & Services-Educ. Act./Aux.	3.1%	9.3%	0.2%	0.5%	0.0%	2.2%	0.0%	3.6%
Miscellaneous Income	2.9%	1.6%	0.8%	0.4%	3.3%	32.4%	-125.7%	2.9%
<b>Total Revenues</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Tuition and Fees and State Appropriations are the primary sources of revenue for all four campuses. These two sources of revenue fund 87.5% of the Operations Fund budget at the University of Missouri-Columbia, 86.9% at the University of Missouri-Kansas City, 93.2% at the University of Missouri-Rolla, and 97.4% at the University of Missouri-St. Louis. State and Federal Appropriations are the major sources of revenue for University Outreach & Extension. All Cooperative Extension funds are budgeted at University Outreach & Extension and are allocated to the campuses by the Executive Vice President and Director of Cooperative Extension on an annual basis. At University of Missouri System Administration, the major sources of funds are State Appropriations and Miscellaneous Income, and for University-Wide Resources, State Appropriations and Endowment Income constitute the majority of revenue.

Table 16 displays the percentage distribution of Operations Fund expenditure budgets by object of expense by campus for FY 2003-2004. Compensation accounts for the majority of the expenditures for each unit except University-Wide Resources, which primarily utilizes funds that are transferred to the campuses for cooperative programming.

**Table 16. Percentage Distribution of FY 2003-2004 Operations Fund Expenditure Budgets by Object of Expense, by Campus**

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	55.2%	53.8%	52.3%	54.7%	47.2%	57.6%	7.7%	54.1%
Staff Benefits	11.8%	12.4%	12.7%	13.6%	14.6%	15.6%	1.9%	12.5%
Total Compensation	67.0%	66.2%	65.0%	68.3%	61.8%	73.2%	9.6%	66.6%
Expense and Equipment	27.1%	29.0%	32.1%	27.0%	37.5%	30.1%	92.0%	28.7%
Capital Expenditures	5.3%	4.6%	2.9%	3.9%	0.3%	4.7%	0.0%	4.5%
Total Expenditures	99.4%	99.8%	100.0%	99.2%	99.6%	108.0%	101.6%	99.8%
Transfers	0.6%	0.2%	0.0%	0.8%	0.4%	-8.0%	-1.6%	0.2%
<b>Total Expenditures &amp; Transfers</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

As shown in table 17, Operations Fund Budget by Program Classification, over one-half of the recurring expenditures on all campuses are devoted to the primary missions of instruction, research and public service. When academic support is included, this distribution reaches 64.4% at University of Missouri-Columbia, with a total system-wide of 65.6%. Other classifications are Student Services, with a system total of 5.7%, Institutional Support, with 9.6%, Operation & Maintenance with 8.6% and Scholarships & Fellowships with 10.5%.

**Table 17. Percentage Distribution of FY 2003-2004 Operations Fund Budgeted Revenues by Major Source, by Campus\***

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Instruction	36.1%	49.8%	45.3%	47.9%	0.0%	0.0%	20.9%	38.6%
Research	13.3%	4.4%	7.4%	3.9%	0.0%	0.0%	69.3%	8.6%
Public Service	3.2%	1.1%	0.4%	2.4%	99.4%	20.2%	0.0%	7.0%
Academic Support	11.8%	10.2%	8.4%	15.4%	0.0%	20.6%	6.9%	11.4%
Student Services	5.9%	5.4%	8.3%	6.0%	0.0%	4.3%	0.0%	5.7%
Institutional Support	8.4%	9.9%	4.9%	6.9%	0.6%	51.7%	2.9%	9.6%
Operation & Maintenance	9.9%	8.7%	9.4%	7.9%	0.0%	3.2%	0.0%	8.6%
Scholarships & Fellowships	11.4%	10.5%	15.9%	9.6%	0.0%	0.0%	0.0%	10.5%
<b>Total Educational &amp; General Exp.</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

\*Hospital business unit not included.

Table 18, on the following page, shows the FY 2003-2004 Operations Fund budget according to PeopleSoft sources and uses format. The schedule shows transfers in and internal sales and services as sources of funds rather than as being netted against expenses. This is the manner in which cost centers are budgeted and managed internally. For external financial reporting, and for the other summary schedules in this document, these sources of funds are netted against expense and equipment or true transfers as appropriate. Table 18 also shows a summarized version of the campuses' detailed budgets. It provides additional detail on types of student fees in the Sources of Funds section and greater expenditure detail in the Uses of Funds section. Detail columns provide data for each business unit, except for the Hospital business unit, which does not budget in the Operations Fund.

**Table 18. FY 2004 University of Missouri Operations Fund Sources and Uses Budget by Campus**

<b>Budgeted Sources of Funds</b>	Columbia	Kansas City	Rolla	St. Louis	System Admin.	Outreach & Extension	Univ.-Wide Resources	System Total
<b>Beginning Balance</b>	\$ 49,156,546	\$ 25,370,760	\$ 10,347,863	\$ 15,062,912	\$ 11,842,863	\$ 6,716,000	\$ 11,995,599	\$ 130,492,543
<b>Revenues</b>								
Mandatory Transfers In	\$ 107,765	-	-	-	-	-	\$ 8,400,000	\$ 8,507,765
Non-Mandatory Trfs In	42,647	-	-	-	\$ 2,856,589	-	-	2,899,236
Other Allocations/Transfers In	46,822,191	14,779,489	643,397	3,307,368	3,904,886	477,355	110,004	70,044,690
<b>Student Fees</b>								
Tuition								
Undergraduate Fees	127,017,303	38,357,209	27,382,000	44,628,737	-	-	-	237,385,249
Professional School Fees	15,843,001	34,897,106	-	3,777,540	-	-	-	54,517,647
Graduate Fees	29,357,506	18,028,113	10,351,000	9,141,269	-	-	-	66,877,888
<b>Total Tuition</b>	<b>172,217,810</b>	<b>91,282,428</b>	<b>37,733,000</b>	<b>57,547,546</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>358,780,784</b>
Extension Credit Fees	663,195	2,309,816	-	-	-	-	-	2,973,011
Extension Noncredit Fees	1,703,038	-	-	-	-	-	-	1,703,038
Supplemental Fees	2,624,259	941,084	2,405,000	1,346,330	-	-	-	7,316,673
Instructional Computing Fees	6,391,000	2,736,831	1,270,000	2,475,000	-	-	-	12,872,831
Other Misc Educational Fees	1,825,803	300,000	1,486,250	636,764	-	-	-	4,248,817
Activity & Facility Fees	7,595,771	1,760,732	434,650	848,551	-	-	-	10,639,704
<b>Total Student Fees</b>	<b>193,020,876</b>	<b>99,330,891</b>	<b>43,328,900</b>	<b>62,854,191</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>398,534,858</b>
Federal Appropriations	5,102,250	-	-	-	-	9,926,758	-	15,029,008
State Appropriations	168,392,110	73,264,744	44,248,075	46,414,840	15,131,955	25,215,606	4,409,439	377,076,769
Sales of Aux Enter/Educ Activ	12,745,762	18,365,912	145,550	585,501	776,997	12,000	-	32,631,722
Internal Sales & Services	1,946,681	217,575	237,857	167,622	555,754	81,900	-	3,207,389
Endowment Income	113,800	163,000	28,500	-	312,800	-	2,000,000	2,618,100
Interest on Notes Receivable	155,000	200,000	170,000	15,368	8,021,000	1,400	37,600	8,600,368
Gift Income	5,000	-	40,800	40,000	201	-	-	86,001
Recovery of F & A	21,714,683	4,029,410	5,299,800	1,805,000	150,000	545,000	-	33,543,893
Miscellaneous Income	12,021,146	3,201,857	728,776	466,504	11,717,375	1,221,600	(3,590,000)	25,767,258
<b>Total Revenues</b>	<b>\$ 462,189,911</b>	<b>\$ 213,552,878</b>	<b>\$ 94,871,655</b>	<b>\$ 115,656,394</b>	<b>\$ 43,427,557</b>	<b>\$ 37,481,619</b>	<b>\$ 11,367,043</b>	<b>\$ 978,547,057</b>
<b>Total Sources of Funds</b>	<b>\$ 511,346,457</b>	<b>\$ 238,923,638</b>	<b>\$ 105,219,518</b>	<b>\$ 130,719,306</b>	<b>\$ 55,270,420</b>	<b>\$ 44,197,619</b>	<b>\$ 23,362,642</b>	<b>\$ 1,109,039,600</b>
<b>Budgeted Uses of Funds</b>	Columbia	Kansas City	Rolla	St. Louis	System Admin.	Outreach & Extension	Univ.-Wide Resources	System Total
<b>Expenditures</b>								
S & W - Teaching & Research	\$ 120,850,814	\$ 59,164,762	\$ 23,805,419	\$ 32,146,402	\$ 362,071	\$ 14,142,300	\$ 1	\$ 250,471,768
S&W-GTA's/GRA's	12,256,885	2,852,673	3,602,807	1,921,894	32,422	73,616	-	20,740,297
S&W-Admin & Support	94,927,756	38,537,830	21,488,459	26,466,377	19,200,786	3,501,220	217,001	204,339,429
S&W-Student Employees	3,544,502	1,400,430	729,115	1,121,101	19,178	17,500	-	6,831,826
S&W-Other	2,098,935	6,825,618	57,199	104,755	29,126	55,565	-	9,171,198
<b>Total Salaries &amp; Wages</b>	<b>\$ 233,678,892</b>	<b>\$ 108,781,313</b>	<b>\$ 49,682,999</b>	<b>\$ 61,760,529</b>	<b>\$ 19,643,583</b>	<b>\$ 17,790,201</b>	<b>\$ 217,001</b>	<b>\$ 491,554,518</b>
Staff Benefits	\$ 49,933,209	\$ 25,080,422	\$ 12,083,319	\$ 15,308,074	\$ 5,346,039	\$ 5,510,078	\$ 54,805	\$ 113,315,946
<b>Expense &amp; Equipment</b>								
Cost of Goods Sold	\$ 385,570	\$ 11,000	\$ 130,200	-	\$ 601,150	-	-	\$ 1,127,920
Department Operating Expense	45,467,372	26,269,320	14,130,115	\$ 17,247,531	14,112,603	\$ 3,427,087	\$ 191,500	120,845,530
Student Aid	48,807,690	23,165,192	15,108,370	10,877,313	-	-	-	97,958,565
Equipment > \$5,000	7,187,508	2,769,658	519,856	1,022,002	995,304	104,900	-	12,599,228
Library Acquisition-Capital	5,167,759	-	1,050,375	1,780,000	-	-	-	7,998,134
Library Acquisition-Non-Capital	1,086,456	1,822,693	145,953	220,000	45,000	-	-	3,320,102
Fac & Non-Capital Imprvmnts	595,047	3,390	935,904	-	-	-	-	1,534,341
Facilities & Capital Imprvmnts	9,950,595	6,594,386	1,197,493	1,593,587	597,257	14,600	-	19,947,918
Utilities	20,818,393	4,504,994	-	2,574,730	329,462	102,200	-	28,329,779
Other Allocations/Transfers Out	46,082,672	17,844,265	902,745	3,078,268	(362,915)	11,172,144	2,537,461	81,254,641
<b>Total Expense &amp; Equipment</b>	<b>\$ 185,549,063</b>	<b>\$ 82,984,898</b>	<b>\$ 34,121,011</b>	<b>\$ 38,393,431</b>	<b>\$ 16,317,862</b>	<b>\$ 14,820,931</b>	<b>\$ 2,728,961</b>	<b>\$ 374,916,158</b>
<b>Total Expenditures</b>	<b>\$ 469,161,164</b>	<b>\$ 216,846,633</b>	<b>\$ 95,887,329</b>	<b>\$ 115,462,034</b>	<b>\$ 41,307,484</b>	<b>\$ 38,121,210</b>	<b>\$ 3,000,767</b>	<b>\$ 979,786,622</b>
<b>Transfers</b>								
Mandatory Trfs Out	\$ 23,200	\$ 495,000	\$ 12,000	-	-	-	\$ 8,055,000	\$ 8,585,200
Non-Mandatory Trfs Out	2,792,539	-	7,131	\$ 902,236	\$ 127,462	\$ 146,000	300,000	4,275,368
<b>Total Transfers</b>	<b>\$ 2,815,739</b>	<b>\$ 495,000</b>	<b>\$ 19,131</b>	<b>\$ 902,236</b>	<b>\$ 127,462</b>	<b>\$ 146,000</b>	<b>\$ 8,355,000</b>	<b>\$ 12,860,568</b>
<b>Budgeted Ending Balance</b>	<b>\$ 39,369,554</b>	<b>\$ 21,582,005</b>	<b>\$ 9,313,058</b>	<b>\$ 14,355,036</b>	<b>\$ 13,835,475</b>	<b>\$ 5,930,409</b>	<b>\$ 12,006,875</b>	<b>\$ 116,392,410</b>
<b>Total Uses of Funds</b>	<b>\$ 511,346,457</b>	<b>\$ 238,923,638</b>	<b>\$ 105,219,518</b>	<b>\$ 130,719,306</b>	<b>\$ 55,270,420</b>	<b>\$ 44,197,619</b>	<b>\$ 23,362,642</b>	<b>\$ 1,109,039,600</b>

\*Columns may not add due to rounding.

Tables A1 through A7 in the appendix present the Operations Fund expenditure budgets by administrative division for each campus and system administrative unit. The tables provide summary totals for Salaries & Wages, Staff Benefits, Expense & Equipment and Transfers for each college, school and division.

Tables A8 through A15 in the appendix present the Operations Fund budget by minor program classification (PCS) category for the campuses and system administrative units. The tables provide summary totals for Salaries & Wages, Staff Benefits, Expense & Equipment and Transfers.

## FY 2003-2004 Other Curators' Programs Budget Summary

The Curators receive line-itemed state appropriations from the State of Missouri for the University Hospitals & Clinics, Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS).

Table 19 presents summary budget data from the PeopleSoft system for University of Missouri Health Care. Budgets for University Hospitals & Clinics (which includes Ellis Fischel Cancer Center), Columbia Regional Hospital, and the Missouri Rehabilitation Center are included. These activities are Unrestricted Current Funds.

**Table 19. Summary of the FY 2004 Operating Budget for University of Missouri Health Care**

	University Hospitals & Clinics Fund 0585	Columbia Regional Hospital Fund 0440	Missouri Rehabilitation Center Fund 0535	Total UM Health Care
<b>BEGINNING BALANCE</b>	\$ 126,900,000	\$ (64,800,000)	\$ 9,500,000	\$ 71,600,000
<b>REVENUES</b>				
State Appropriations	\$ 12,673,777	-	\$ 9,880,806	\$ 22,554,583
Investment Income	4,933,997	(334,660)	392,573	4,991,909
Sales & Services-Educ Act/Aux	311,020,476	64,273,981	23,778,562	399,073,019
Miscellaneous Income	630,373	283,251	28,911	942,535
<b>TOTAL REVENUES</b>	<b>\$ 329,258,623</b>	<b>\$ 64,222,572</b>	<b>\$ 34,080,851</b>	<b>\$ 427,562,046</b>
<b>EDUCATIONAL &amp; GENERAL EXPENDITURES &amp; TRANSFERS</b>				
Salaries & Wages	\$ 112,811,851	\$ 19,083,685	\$ 17,694,888	\$ 149,590,425
Staff Benefits	\$ 32,063,778	\$ 5,216,047	\$ 5,076,009	\$ 42,355,834
<u>Expense and Equipment</u>				
Expense & Equipment	\$ 158,768,284	\$ 37,819,401	\$ 9,726,653	\$ 206,314,338
Internal Sales & Services	(4,543,763)	(796,038)	-	(5,339,801)
Net Expense and Equipment Expenditures	\$ 154,224,521	\$ 37,023,363	\$ 9,726,653	\$ 200,974,537
<b>TOTAL EXPENDITURES</b>	<b>\$ 299,100,151</b>	<b>\$ 61,323,095</b>	<b>\$ 32,497,550</b>	<b>\$ 392,920,796</b>
Mandatory	12,512,351	1,214,952	-	13,727,303
Non-Mandatory	27,907,302	3,060,000	1,000,000	31,967,302
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 339,519,804</b>	<b>\$ 65,598,047</b>	<b>\$ 33,497,550</b>	<b>\$ 438,615,401</b>
<b>ENDING BALANCE</b>	<b>\$ 116,638,819</b>	<b>\$ (66,175,475)</b>	<b>\$ 10,083,301</b>	<b>\$ 60,546,645</b>

\*Columns may not add due to rounding.

Table 20 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury Research. These programs are recorded as Restricted Current Funds.

**Table 20. FY 2004 Operating Budget Summary for the Missouri Kidney Program, the Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury Research**

	Missouri Kidney Program Fund 2010	MO Inst of Mental Health Fund 2020	Alzheimer's Research Fund 2030	Spinal Cord Injury Research Fund 2050
<b>BEGINNING BALANCE</b>	-	-	-	-
<b>REVENUES</b>				
State Appropriations	\$ 3,506,644	\$ 2,007,769	\$ 326,324	\$ 375,000
<b>TOTAL REVENUES</b>	\$ 3,506,644	\$ 2,007,769	\$ 326,324	\$ 375,000
<b>EXPENDITURES</b>				
Salaries & Wages	\$ 403,229	\$ 1,356,143	\$ 41,950	\$ 15,000
Staff Benefits	91,787	352,850	6,381	1,800
Expense & Equipment	3,011,628	298,776	277,993	358,200
Total Expenditures	\$ 3,506,644	\$ 2,007,769	\$ 326,324	\$ 375,000
Transfers	-	-	-	-
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	\$ 3,506,644	\$ 2,007,769	\$ 326,324	\$ 375,000
<b>ENDING BALANCE</b>	-	-	-	-

Table 21 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

**Table 21. FY 2004 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)**

	Operations	Restricted Expendable Gifts & Endow. Income Fund 2000	Restricted State Appropriations Fund 2040	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
<b>BEGINNING BALANCE</b>	\$ 4,103,133	\$ 278,921	\$ 2,710,733		\$ 7,092,787
<b>REVENUES</b>					
Other Allocations/Transfers In	\$ 25,056	-	-		\$ 25,056
State Appropriations	-	-	\$ 14,554,269		14,554,269
Federal Grants & Contracts				\$ 300,000	300,000
State and Other Govt. Grants & Contracts				4,000,000	4,000,000
Private Grants & Contracts				3,250,000	3,250,000
Internal Sales & Services	316,655	-	-		316,655
Interest on Notes Receivable	-	\$ 8,000	-		8,000
Hospital Support for Prof	9,016,338	-	2,655,462		11,671,800
Miscellaneous Income				3,950,000	3,950,000
<b>TOTAL REVENUES</b>	\$ 9,358,049	\$ 8,000	\$ 17,209,731	\$ 11,500,000	\$ 38,075,780
<b>EXPENDITURES</b>					
Salaries & Wages	\$ 4,355,158	-	\$ 1,637,343	\$ 2,620,000	\$ 8,612,501
Staff Benefits	\$ 1,262,998	-	\$ 474,830	\$ 734,000	\$ 2,471,828
<u>Expense &amp; Equipment</u>					
Department Operating Expense	\$ 2,016,283	\$ 40,000	\$ 14,158,856	\$ 8,146,000	\$ 24,361,139
Equipment > \$5,000	87,795	-	173,097		260,892
Facilities & Capital Imprvmnts	4,200	-	30,408		34,608
Utilities	27,562	-	56,860		84,422
Other Allocations/Transfers Out	25,229	-	-		25,229
Total Expense & Equipment	\$ 2,161,069	\$ 40,000	\$ 14,419,221	\$ 8,146,000	\$ 24,766,290
<b>TOTAL EXPENDITURES</b>	\$ 7,779,225	\$ 40,000	\$ 16,531,394	\$ 11,500,000	\$ 35,850,619
<b>ENDING BALANCE</b>	\$ 5,681,957	\$ 246,921	\$ 3,389,070	\$ -	\$ 9,317,948

Table 22 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both of these operations are agency funds.

**Table 22. FY 2004 University of Missouri Agency Fund Budgets**

	State Historical Society Fund 6030	MOBIUS Fund 6020
<b>BEGINNING BALANCE</b>	\$ 860	\$ 110
<b>REVENUES</b>		
State Appropriations	\$ 894,923	\$ 629,996
Internal Sales & Services	-	465,607
Miscellaneous Income	-	1,326,401
<b>TOTAL REVENUES</b>	<u>\$ 894,923</u>	<u>\$ 2,422,004</u>
<b>EXPENDITURES</b>		
Salaries & Wages	\$ 592,896	\$ 541,131
Staff Benefits	\$ 166,604	\$ 147,425
<u>Expense &amp; Equipment</u>		
Department Operating Expense	\$ 136,283	\$ 1,716,502
Equipment > \$5,000	-	16,603
Total Expense & Equipment	<u>\$ 136,283</u>	<u>\$ 1,733,105</u>
<b>TOTAL EXPENDITURES</b>	\$ 895,783	\$ 2,421,661
Mandatory Trfs Out	-	-
Non-Mandatory Trfs Out	-	-
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<u>\$ 895,783</u>	<u>\$ 2,421,661</u>
<b>ENDING BALANCE</b>	<u>\$ -</u>	<u>\$ 453</u>



**Table A1. FY 2004, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
<u>College/School/Division</u>							
Chancellor							
Chancellor	\$ 708,356	\$ 136,627	\$ 3,246,009	-	\$ 4,090,992	-	\$ 4,090,992
University Affairs							
University Affairs	\$ 1,609,359	\$ 293,770	\$ 1,112,614	\$ 5,004	\$ 3,020,747	-	\$ 3,020,747
Intercollegiate Athletics							
Intercollegiate Athletics	\$ 513,558	\$ 103,449	\$ 26,131	\$ 21,240	\$ 664,379	-	\$ 664,379
Campus Budget							
Campus Budget	\$ 178,788	\$ 48,992	\$ 5,000	-	\$ 232,780	-	\$ 232,780
Administrative Services							
VC Administrative Svcs	\$ 1,253,807	\$ 1,471,258	\$ 496,971	\$ 16,000	\$ 3,238,036	-	\$ 3,238,036
Human Resources Services	801,000	-	154,822	5,500	961,322	-	961,322
Police	1,372,562	-	373,703	-	1,746,264	-	1,746,264
Univ Club & Univ Catering	167,868	-	-	-	167,868	-	167,868
Accounting Services	685,881	2,200	55,143	-	743,224	-	743,224
Jesse Auditorium	151,295	10,000	(81,921)	180,000	259,374	-	259,374
Cashier, Payroll and Student	1,103,570	-	153,167	167	1,256,904	-	1,256,904
Environmental Health & Safety	856,778	-	69,287	-	926,065	-	926,065
Golf Course	-	-	11,474	-	11,474	-	11,474
Mail Services	236,296	-	-	-	236,296	-	236,296
Campus Facilities	9,457,512	2,065,553	22,961,548	6,326,846	40,811,459	1,450,497	42,261,956
Business Services-Gen Admin	706,792	4,200	3,691,095	8,000	4,410,087	(25,000)	4,385,087
Total Admin services	\$ 16,793,361	\$ 3,553,211	\$ 27,885,289	\$ 6,536,513	\$ 54,768,374	\$ 1,425,497	\$ 56,193,871
VC Dev and Alumni Relations							
Alumni & Development	\$ 4,901,759	\$ 1,291,434	\$ 1,307,343	-	\$ 7,500,536	-	\$ 7,500,536
Provost							
Provost	\$ 18,840,615	\$ 3,094,321	\$ 12,856,406	\$ 2,115,984	\$ 36,907,326	\$ 37,181	\$ 36,944,507
Enrollment Management	3,339,202	893,878	2,309,394	37,003	6,579,477	-	6,579,477
Office of Research	8,554,113	1,742,400	12,427,187	971,631	23,695,331	-	23,695,331
Information & Access Tech Svcs	4,061,129	1,154,064	1,834,916	93,000	7,143,109	-	7,143,109
<u>Ag, Food &amp; Nat. Resources</u>							
Agriculture - College	7,505,548	1,559,994	3,287,715	866,007	13,219,264	-	13,219,264
Ag Experiment Station	11,875,967	2,561,211	4,813,648	355,126	19,605,952	-	19,605,952
Total Ag, Food & Nat. Resources	19,381,515	4,121,205	8,101,363	1,221,133	32,825,216	-	32,825,216
Library	4,795,453	1,290,312	1,107,977	5,210,909	12,404,651	-	12,404,651
Arts & Science	42,010,772	9,080,099	855,746	560,217	52,506,834	5,298	52,512,132
Business	7,551,024	2,197,407	209,728	10	9,958,169	-	9,958,169
Education	11,667,269	2,035,387	4,764,155	271,667	18,738,478	-	18,738,478
Engineering	13,170,963	3,450,294	2,063,439	646,264	19,330,961	-	19,330,961
Extension	7,012,820	1,905,595	(2,303,322)	341,295	6,956,387	12,536	6,968,923
Graduate School	2,487,852	714,754	2,621,065	5,140	5,828,810	-	5,828,810
Human Environmental Sciences	4,909,008	962,196	33,210	350,044	6,254,458	(100,001)	6,154,457
Journalism	5,629,465	1,103,850	729,039	19,459	7,481,813	-	7,481,813
Law	5,081,216	1,392,705	1,385,193	11,000	7,870,114	-	7,870,114
Medicine	23,354,724	5,659,241	1,805,819	2,881,010	33,700,794	14,420	33,715,214
School of Health Professions	4,606,735	1,290,407	(895,660)	68,647	5,070,129	38,299	5,108,428
Nursing	3,869,068	1,001,163	117,070	35,000	5,022,301	3,900	5,026,201
Veterinary Medicine	11,654,622	93,845	4,937,966	791,700	17,478,134	-	17,478,134
Food for the 21st Century	3,089,939	609,087	1,054,089	59,800	4,812,914	-	4,812,914
Total Provost	\$ 205,067,504	\$ 43,792,209	\$ 56,014,780	\$ 15,690,912	\$ 320,565,406	\$ 11,633	\$ 320,577,038
Vice Chancellor - Student Affairs							
Student Affairs	\$ 3,906,207	\$ 713,516	\$ 2,799,895	\$ 52,193	\$ 7,471,811	\$ 1,217,997	\$ 8,689,808
Campus Department							
Recovery	-	-	\$ (5,052,922)	-	\$ (5,052,922)	-	\$ (5,052,922)
Campus Departments	-	-	1,148,390	-	1,148,390	-	1,148,390
Campus Scholarships Fellowship	-	-	25,981,800	-	25,981,800	10,200	25,992,000
	-	-	\$ 22,077,268	-	\$ 22,077,268	\$ 10,200	\$ 22,087,468
Total Expenditures & Transfers	\$ 233,678,892	\$ 49,933,209	\$ 114,474,328	\$ 22,305,862	\$ 420,392,292	\$ 2,665,327	\$ 423,057,619

\*Columns may not add due to rounding.

**Table A2. FY 2004, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
<u>College/School/Division</u>							
Chancellor							
Chancellor	\$ 582,206	\$ 153,847	\$ 309,025	\$ 5,000	\$ 1,050,078	-	\$ 1,050,078
Associate VC of Public Affairs							
Public Affairs	\$ 606,139	\$ 134,000	\$ 608,496	-	\$ 1,348,635	-	\$ 1,348,635
VC Institutional Effectiveness							
Institutional Effectiveness	\$ 228,648	\$ 55,503	\$ 50,300	-	\$ 334,451	-	\$ 334,451
Vice Chancellor Student Affairs							
Campus Scholarships & Waivers	-	-	\$ 20,539,259	-	\$ 20,539,259	-	\$ 20,539,259
Vice Chancellor Student Affrs	\$ 5,480,938	\$ 1,338,949	3,047,019	\$ 185,000	10,051,906	\$ 470,000	10,521,906
Total VC Student Affairs	\$ 5,480,938	\$ 1,338,949	\$ 23,586,278	\$ 185,000	\$ 30,591,165	\$ 470,000	\$ 31,061,165
VC Administrative Affairs							
VC Administration & Finance	\$ 8,303,926	\$ 2,272,737	\$ 1,665,116	\$ 5,478,047	\$ 17,719,826	-	\$ 17,719,826
Campus Wide							
Campus Accounts	\$ 177,057	\$ 47,959	\$ 7,737,715	\$ 960,900	\$ 8,923,631	\$ 25,000	\$ 8,948,631
VC Academic Affairs							
School of Computing & Engr	\$ 3,841,588	\$ 808,471	\$ 1,150,583	\$ 52,625	\$ 5,853,267	-	\$ 5,853,267
Information Services	3,023,385	745,040	4,278,198	1,451,190	9,497,813	-	9,497,813
VC Academic Affairs	1,579,025	433,505	4,696,173	-	6,708,703	-	6,708,703
College of Arts & Sciences	14,536,615	2,893,386	(475,137)	305,440	17,260,304	-	17,260,304
School of Biological Sciences	4,365,736	1,107,046	1,289,866	371,020	7,133,668	-	7,133,668
School of Business & Pub Admin	4,673,576	1,269,389	310,721	-	6,253,686	-	6,253,686
Conservatory of Music	3,510,136	882,678	376,187	5,000	4,774,001	-	4,774,001
School of Dentistry	11,280,155	2,595,204	1,412,929	108,010	15,396,298	-	15,396,298
School of Education	4,042,359	1,048,043	295,978	-	5,386,380	-	5,386,380
Graduate Faculties & Research	1,722,846	468,438	4,516,168	7,000	6,714,452	-	6,714,452
School of Law	4,723,448	1,284,184	861,120	35,000	6,903,752	-	6,903,752
Libraries	2,873,261	768,911	1,948,976	60,000	5,651,148	-	5,651,148
School of Medicine	22,403,854	4,333,087	2,265,235	240,250	29,242,426	-	29,242,426
School of Nursing	2,952,355	723,978	694,450	79,234	4,450,017	-	4,450,017
School of Pharmacy	4,326,764	969,410	105,545	20,328	5,422,047	-	5,422,047
Office of Cultural Events	1,235,855	234,765	448,453	-	1,919,073	-	1,919,073
Institute for Human Dev	41,500	10,375	(51,875)	-	-	-	-
Total VC Academic Affairs	\$ 91,132,458	\$ 20,575,910	\$ 24,123,570	\$ 2,735,097	\$ 138,567,035	-	\$ 138,567,035
VC University Advancement							
VC for University Advancement	\$ 2,269,941	\$ 501,517	\$ 543,290	-	\$ 3,314,748	-	\$ 3,314,748
Total Expenditures & Transfers	\$ 108,781,313	\$ 25,080,422	\$ 58,623,790	\$ 9,364,044	\$ 201,849,569	\$ 495,000	\$ 202,344,569

\*Columns may not add due to rounding.

**Table A3. FY 2004, Operations Fund, Original Expenditure Budget, University of Missouri - Rolla by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
<u>College/School/Division</u>							
Provost							
Info Access & Tech Services	\$ 2,826,939	\$ 579,136	\$ 2,704,387	\$ 1,056,375	\$ 7,166,837	-	\$ 7,166,837
Undergrad & Grad Studies	245,237	53,538	307,462	-	606,237	-	606,237
School of Management & Info Sys	1,026,120	221,740	84,819	-	1,332,679	-	1,332,679
UMR Global	784,865	164,024	115,293	-	1,064,182	-	1,064,182
Sponsored Programs	1,936,879	306,651	2,779,357	111,959	5,134,846	-	5,134,846
Enrollment Management	1,542,740	319,049	665,547	-	2,527,336	-	2,527,336
College of Arts & Sciences	9,950,743	1,914,408	1,568,722	156,350	13,590,223	-	13,590,223
School of Engineering	13,913,003	2,675,445	1,624,977	170,583	18,384,008	-	18,384,008
School of Mines & Metallurgy	4,517,619	875,780	708,731	73,999	6,176,129	-	6,176,129
Provost	3,865,304	831,618	427,205	-	5,124,127	-	5,124,127
	<u>\$ 40,609,449</u>	<u>\$ 7,941,389</u>	<u>\$ 10,986,501</u>	<u>\$ 1,569,266</u>	<u>\$ 61,106,605</u>	-	<u>\$ 61,106,605</u>
Chancellor							
Chancellors Office	\$ 440,529	\$ 92,136	\$ 303,801	-	\$ 836,466	-	\$ 836,466
Office of Administrative Services							
Office of Administrative Services	\$ 5,757,253	\$ 1,204,858	\$ 1,786,571	\$ 1,193,458	\$ 9,942,140	-	\$ 9,942,140
Office of Student Affairs							
Office of Student Affairs	\$ 2,361,395	\$ 473,904	\$ 1,910,547	-	\$ 4,745,846	-	\$ 4,745,846
Office of Univ Advancement							
Office of University Advancement	\$ 1,697,272	\$ 367,735	\$ 398,073	\$ 5,000	\$ 2,468,080	\$ 7,131	\$ 2,475,211
Campus Departments							
Chancellors Campus Dept - Camp	\$ (1,182,899)	\$ 2,003,297	\$ 15,086,540	-	\$ 15,906,938	\$ 12,000	\$ 15,918,938
<b>Total Expenditures &amp; Transfers</b>	<u><u>\$ 49,682,999</u></u>	<u><u>\$ 12,083,319</u></u>	<u><u>\$ 30,472,033</u></u>	<u><u>\$ 2,767,724</u></u>	<u><u>\$ 95,006,075</u></u>	<u><u>\$ 19,131</u></u>	<u><u>\$ 95,025,206</u></u>

\*Columns may not add due to rounding.

**Table A4. FY 2004 Operations Fund, Original Expenditure Budget, University of Missouri - St Louis by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
<u>College/School/Division</u>							
VC for Academic Affairs							
College of Fine Arts & Comm	\$ 2,804,100	\$ 737,297	\$ 260,590	\$ 500	\$ 3,802,487	-	\$ 3,802,487
College of Arts & Sciences	15,627,481	3,534,078	1,872,580	-	21,034,139	-	21,034,139
College of Business Admin	5,359,286	1,385,778	264,870	-	7,009,934	-	7,009,934
College of Education	4,614,286	1,141,331	882,763	-	6,638,380	-	6,638,380
Evening College	1,716,016	311,567	47,873	-	2,075,456	-	2,075,456
Graduate School	813,198	205,882	1,032,789	10,000	2,061,869	-	2,061,869
Extension Division	1,311,786	365,332	259,003	5,000	1,941,121	-	1,941,121
Libraries	1,995,748	493,817	827,115	1,830,000	5,146,680	-	5,146,680
College of Optometry	3,568,000	931,000	2,321,900	546,200	7,367,100	-	7,367,100
VC Academic Affairs	1,165,820	267,419	83,388	-	1,516,627	-	1,516,627
Barnes Col of Nurs & Hlth Studies	2,994,488	811,563	913,500	-	4,719,551	-	4,719,551
Honors College	601,338	129,225	88,700	11,000	830,263	-	830,263
Center for International Studies	814,521	202,841	(567)	-	1,016,795	-	1,016,795
Center for Academic Development	619,910	113,290	(53,654)	-	679,546	-	679,546
Public Policy Research Centers	279,540	65,714	89,581	-	434,835	-	434,835
Center for the Humanities	54,710	15,128	24,741	-	94,579	-	94,579
Total VC for Academic Affairs	\$ 44,340,228	\$ 10,711,262	\$ 8,915,172	\$ 2,402,700	\$ 66,369,362	-	\$ 66,369,362
VC Research							
VC Research	\$ 576,177	\$ 132,711	\$ 255,683	-	\$ 964,571	-	\$ 964,571
Chancellor							
Chancellor-Special Units	\$ 1,110,233	\$ 328,734	\$ 269,256	\$ 1,000	\$ 1,709,223	-	\$ 1,709,223
Chancellor	654,629	174,092	282,822	101,266	1,212,809	-	1,212,809
UMSL/Washington Univ. Engin.	141,152	30,292	2,311,455	-	2,482,899	-	2,482,899
Total Chancellor	\$ 1,906,014	\$ 533,118	\$ 2,863,533	\$ 102,266	\$ 5,404,931	-	\$ 5,404,931
Vice Chancellor Administrative							
VC Administrative Services	\$ 236,357	\$ 65,849	\$ 1,008,198	\$ 1,152,516	\$ 2,462,920	-	\$ 2,462,920
ASC Financial & Comp Support	169,782	47,301	49,471	-	266,554	-	266,554
Facilities Services	2,824,763	786,980	3,460,420	202,208	7,274,371	\$ 852,839	8,127,210
Institutional Safety	1,005,057	280,009	479,662	4,000	1,768,728	49,399	1,818,127
Human Resources	469,717	130,863	31,275	-	631,855	-	631,855
Facilities Planning	-	-	197,000	-	197,000	-	197,000
Total Vice Chancellor Administrative	\$ 4,705,676	\$ 1,311,002	\$ 5,226,026	\$ 1,358,724	\$ 12,601,428	\$ 902,238	\$ 13,503,666
VC for Student Affairs							
Enrollment Services	\$ 1,490,000	\$ 278,000	\$ 5,891,837	-	\$ 7,659,837	-	\$ 7,659,837
VC Student Affairs	1,209,104	245,953	1,335,845	30,002	2,820,904	-	2,820,904
Total VC for Student Affairs	\$ 2,699,104	\$ 523,953	\$ 7,227,682	\$ 30,002	\$ 10,480,741	-	\$ 10,480,741
VC for University Relations							
VC University Relations	\$ 1,480,277	\$ 407,722	\$ 453,864	\$ 4,897	\$ 2,346,760	-	\$ 2,346,760
Budget Development & Planning							
Budget Development & Planning	\$ 1,421,000	\$ 587,407	\$ 1,642,881	\$ 250,000	\$ 3,901,288	-	\$ 3,901,288
VC for Managerial & Tech Svcs							
Information Technology Svcs	\$ 3,474,446	\$ 858,305	\$ 3,424,126	\$ 247,000	\$ 8,003,877	-	\$ 8,003,877
VC for Managerial & Tech.	344,128	95,874	241,646	-	681,648	-	681,648
Finance	648,719	100,818	150,614	-	900,151	-	900,151
Business Services	164,760	45,902	121,625	-	332,287	-	332,287
Total VC for Managerial & Tech Svcs	\$ 4,632,053	\$ 1,100,899	\$ 3,938,011	\$ 247,000	\$ 9,917,963	-	\$ 9,917,963
Total Expenditures & Transfers	\$ 61,760,529	\$ 15,308,074	\$ 30,522,852	\$ 4,395,589	\$ 111,987,044	\$ 902,238	\$ 112,889,282

\*Columns may not add due to rounding.

**Table A5. FY 2004 Operations Fund, Original Expenditure Budget, University of Missouri - Outreach and Extension by Administrative Unit and Major Object of Expense**

College/School/Division	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
VP for Outreach & Extension							
Agriculture & Natural Res	\$ 5,210,492	\$ 1,626,277	\$ 1,526,265	\$ 20,000	\$ 8,383,034	-	\$ 8,383,034
Business & Industry	919,465	283,311	(54,635)	250	1,148,391	-	1,148,391
Human Environmental Sciences	3,645,723	1,144,028	190,000	-	4,979,751	-	4,979,751
Youth	2,458,042	771,334	-	-	3,229,376	-	3,229,376
Community Development	1,168,887	366,796	(10,000)	-	1,525,683	-	1,525,683
Outreach Development Fund	160,601	39,000	1,795,399	-	1,995,000	-	1,995,000
Administration	1,609,157	504,955	80,345	3,000	2,197,457	-	2,197,457
Program Support	2,617,834	774,377	10,614,802	96,250	14,103,263	\$ 146,000	14,249,263
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 17,790,201</b>	<b>\$ 5,510,078</b>	<b>\$ 14,142,176</b>	<b>\$ 119,500</b>	<b>\$ 37,561,955</b>	<b>\$ 146,000</b>	<b>\$ 37,707,955</b>

**Table A6. FY 2004, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration by Administrative Unit and Major Object of Expense**

College/School/Division	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
VP Finance & Administration							
VP Finance & Administration	\$ 303,429	\$ 71,199	\$ 124,889	-	\$ 499,517	-	\$ 499,517
Internal Auditing	-	-	950,667	-	950,667	-	950,667
Controller	1,109,626	300,211	418,187	-	1,828,023	-	1,828,023
Economic Development	178,000	51,620	308,500	\$ 160,000	698,120	-	698,120
Planning & Budget	695,000	183,797	47,600	-	926,397	-	926,397
Management Services	3,078,837	799,283	1,456,207	348,004	5,682,331	\$ 29,700	5,712,031
Treasurer's Office	499,588	138,540	138,553	-	776,681	-	776,681
<b>Total VP Finance &amp; Admin</b>	<b>\$ 5,864,480</b>	<b>\$ 1,544,650</b>	<b>\$ 3,444,603</b>	<b>\$ 508,004</b>	<b>\$ 11,361,736</b>	<b>\$ 29,700</b>	<b>\$ 11,391,436</b>
Campus Wide Departments							
Campus Wide Departments	\$ 5,900	\$ 450	\$ (2,370,108)	\$ 18,900	\$ (2,344,858)	\$ 97,762	\$ (2,247,096)
General Counsel							
General Counsel	\$ 965,694	\$ 265,996	\$ (6,594)	-	\$ 1,225,096	-	\$ 1,225,096
VP Academic Affairs							
Academic Affairs	\$ 1,510,241	\$ 374,326	\$ 1,249,062	-	\$ 3,133,629	-	\$ 3,133,629
President							
President	\$ 1,441,481	\$ 386,217	\$ 364,556	\$ 11,000	\$ 2,203,254	-	\$ 2,203,254
Board of Curators							
Board of Curators	\$ 119,457	\$ 33,030	\$ 90,000	-	\$ 242,487	-	\$ 242,487
Human Resources							
Human Resources	\$ 985,941	\$ 262,894	\$ 458,541	\$ 3,000	\$ 1,710,376	-	\$ 1,710,376
Information Systems							
Information Systems	\$ 8,750,389	\$ 2,478,476	\$ 7,034,600	\$ 1,051,657	\$ 19,315,122	\$ (2,856,589)	\$ 16,458,533
<b>Total Expenditures &amp; Transfers</b>	<b>\$ 19,643,583</b>	<b>\$ 5,346,039</b>	<b>\$ 10,264,660</b>	<b>\$ 1,592,561</b>	<b>\$ 36,846,843</b>	<b>\$ (2,729,127)</b>	<b>\$ 34,117,716</b>

**Table A7. FY 2004, Operations Fund, Original Expenditure Budget, University of Missouri - University-Wide Resources by Administrative Unit and Major Object of Expense**

College/School/Division	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Exp	Subtotal	Transfers	Total
University Wide Resources							
University Wide Resources	\$ 217,001	\$ 54,805	\$ 2,618,957	-	\$ 2,890,763	\$ (45,000)	\$ 2,845,763

\*Columns may not add due to rounding.

Table A8. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Consolidated

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$ 262,632,513	\$ 57,420,313	\$ 19,088,891	\$ 5,784,530	\$ 344,926,247	\$ (100,000)	\$ 22,888	\$ 344,849,135
Community Education	742,237	190,386	2,200,885	260,480	3,393,988	(7,763)	24,609	3,410,834
Off Campus Instruction	460,500	128,295	699,114	2,500	1,290,409	-	-	1,290,409
<b>TOTAL INSTRUCTION</b>	<b>\$ 263,835,250</b>	<b>\$ 57,738,994</b>	<b>\$ 21,988,890</b>	<b>\$ 6,047,510</b>	<b>\$ 349,610,644</b>	<b>\$ (107,763)</b>	<b>\$ 47,497</b>	<b>\$ 349,550,378</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$ 16,964,544	\$ 3,623,769	\$ 4,520,872	\$ 2,018,248	\$ 27,127,433	-	-	\$ 27,127,433
Individual or Project Research	20,074,463	4,223,449	23,648,791	3,429,778	51,376,480	\$ (1)	\$ 14,420	51,390,899
<b>TOTAL RESEARCH</b>	<b>\$ 37,039,007</b>	<b>\$ 7,847,218</b>	<b>\$ 28,169,663</b>	<b>\$ 5,448,026</b>	<b>\$ 78,503,913</b>	<b>\$ (1)</b>	<b>\$ 14,420</b>	<b>\$ 78,518,332</b>
<b>PUBLIC SERVICE</b>								
Community Services	\$ 15,439,980	\$ 3,530,020	\$ 6,370,963	\$ 347,343	\$ 25,688,306	\$ (1)	\$ 2,800	\$ 25,691,105
Cooperative Extension Services	22,182,330	6,736,234	8,579,078	180,665	37,678,307	-	146,000	37,824,307
<b>TOTAL PUBLIC SERVICE</b>	<b>\$ 37,622,310</b>	<b>\$ 10,266,254</b>	<b>\$ 14,950,042</b>	<b>\$ 528,008</b>	<b>\$ 63,366,613</b>	<b>\$ (1)</b>	<b>\$ 148,800</b>	<b>\$ 63,515,412</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	\$ 12,839,045	\$ 3,351,883	\$ 8,328,259	\$ 8,218,285	\$ 32,737,472	-	-	\$ 32,737,472
Museum & Galleries	304,486	69,361	(6,769)	10,000	377,078	-	-	377,078
Education Media Services	2,256,836	575,181	1,018,345	25,200	3,875,562	\$ 13,000	\$ 4,500	3,893,062
Ancillary Support	10,922,823	2,593,408	10,003,856	1,613,990	25,134,077	-	-	25,134,077
Acad Admin & Personnel Develop	27,030,762	6,304,004	7,508,505	296,353	41,139,625	-	-	41,139,625
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$ 53,353,952</b>	<b>\$ 12,893,837</b>	<b>\$ 26,852,197</b>	<b>\$ 10,163,828</b>	<b>\$ 103,263,814</b>	<b>\$ 13,000</b>	<b>\$ 4,500</b>	<b>\$ 103,281,314</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	\$ 5,353,817	\$ 1,356,935	\$ 2,436,486	\$ 329,552	\$ 9,476,790	-	\$ (602,087)	\$ 8,874,703
Social & Cultural Development	5,418,563	945,893	6,357,035	542,161	13,263,653	\$ 470,000	1,174,065	14,907,718
Counseling & Career Guidance	3,724,897	1,133,776	(116,098)	9,100	4,751,675	-	-	4,751,675
Financial Aid Administration	2,516,515	565,256	1,238,316	5,000	4,325,087	12,000	-	4,337,087
Student Health Services	2,706,877	599,479	1,784,416	-	5,090,772	-	-	5,090,772
Intercollegiate Athletics	645,263	137,774	2,358,825	14,000	3,155,862	-	-	3,155,862
Student Admission & Records	6,895,717	1,620,738	3,150,537	30,003	11,696,995	-	2,131	11,699,126
<b>TOTAL STUDENT SVCS</b>	<b>\$ 27,261,650</b>	<b>\$ 6,359,851</b>	<b>\$ 17,209,518</b>	<b>\$ 929,816</b>	<b>\$ 51,760,834</b>	<b>\$ 482,000</b>	<b>\$ 574,109</b>	<b>\$ 52,816,943</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ 8,568,561	\$ 2,094,447	\$ 1,428,614	\$ 10,100	\$ 12,101,722	-	\$ 37,181	\$ 12,138,903
Fiscal Operations	6,275,489	2,520,728	7,528,629	281,167	16,606,013	\$ (320,000)	300,000	16,586,013
Gen Administrative Services	20,422,508	4,692,207	6,660,778	1,257,512	33,033,005	-	(2,209,470)	30,823,535
Public Relations & Development	14,791,376	3,578,291	6,514,625	326,901	25,211,194	-	5,000	25,216,194
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$ 50,057,934</b>	<b>\$ 12,885,674</b>	<b>\$ 22,132,646</b>	<b>\$ 1,875,680</b>	<b>\$ 86,951,934</b>	<b>\$ (320,000)</b>	<b>\$ (1,867,289)</b>	<b>\$ 84,764,645</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$ 3,058,395	\$ 870,836	\$ (64,778)	\$ 46,753	\$ 3,911,206	-	\$ 11,000	\$ 3,922,206
Building Maintenance	5,772,805	1,281,519	2,697,213	13,054,895	22,806,432	-	862,838	23,669,270
Custodial Services	9,110,692	2,094,513	536,257	220,323	11,961,785	-	(17,647)	11,944,138
Landscape & Grounds Maintenance	1,644,845	385,518	678,176	326,240	3,034,779	-	42,098	3,076,877
Fuel & Utility Purchases	-	-	9,387,463	-	9,387,463	-	33,100	9,420,563
Architecture/Engineering	100,078	21,878	222,924	-	344,880	-	-	344,880
Fuel & Utility Generated	1,530,960	376,637	20,663,688	80,000	22,651,285	-	-	22,651,285
Building Repairs	922,851	248,765	850,010	1,614,458	3,636,084	-	1,424,944	5,061,028
Equipment Repairs	-	-	66,461	209,744	276,205	-	-	276,205
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$ 22,140,626</b>	<b>\$ 5,279,666</b>	<b>\$ 35,037,414</b>	<b>\$ 15,552,413</b>	<b>\$ 78,010,119</b>	<b>-</b>	<b>\$ 2,356,333</b>	<b>\$ 80,366,452</b>
<b>SCHOLARSHIPS</b>								
Scholarships	\$ 40,790	\$ 137	\$ 64,277,080	-	64,318,007	-	-	\$ 64,318,007
Fellowships	203,000	44,315	30,501,348	-	30,748,663	-	-	30,748,663
<b>TOTAL SCHOLARSHIPS</b>	<b>\$ 243,790</b>	<b>\$ 44,452</b>	<b>\$ 94,778,428</b>	<b>-</b>	<b>\$ 95,066,670</b>	<b>-</b>	<b>-</b>	<b>\$ 95,066,670</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	<b>\$ 491,554,519</b>	<b>\$ 113,315,946</b>	<b>\$ 261,118,798</b>	<b>\$ 40,545,280</b>	<b>\$ 906,534,541</b>	<b>\$ 67,235</b>	<b>\$ 1,278,370</b>	<b>\$ 907,880,146</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	\$ 10,200	-	\$ 10,200
Non-Mandatory Transfers	-	-	-	-	-	-	\$ 97,762	\$ 97,762
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ 10,200</b>	<b>\$ 97,762</b>	<b>\$ 107,962</b>
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 491,554,519</b>	<b>\$ 113,315,946</b>	<b>\$ 261,118,798</b>	<b>\$ 40,545,280</b>	<b>\$ 906,534,541</b>	<b>\$ 77,435</b>	<b>\$ 1,376,132</b>	<b>\$ 907,988,110</b>

\*Columns may not add due to rounding.

Table A9. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$ 121,922,093	\$ 24,328,885	\$ (2,276,022)	\$ 4,213,141	\$ 148,188,097	\$ (100,000)	\$ 22,888	\$ 148,110,985
Community Education	719,773	186,296	2,065,386	255,480	3,226,935	(7,763)	24,609	3,243,781
Off Campus Instruction	-	-	500,101	-	500,101	-	-	500,101
<b>TOTAL INSTRUCTION</b>	<b>\$ 122,641,866</b>	<b>\$ 24,515,181</b>	<b>\$ 289,465</b>	<b>\$ 4,468,621</b>	<b>\$ 151,915,133</b>	<b>\$ (107,763)</b>	<b>\$ 47,497</b>	<b>\$ 151,854,867</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$ 14,398,393	\$ 3,151,275	\$ 4,003,404	\$ 1,658,289	\$ 23,211,360	-	-	\$ 23,211,361
Individual or Project Research	15,707,027	3,246,324	11,657,699	2,320,977	32,932,027	(1)	14,420	32,946,446
<b>TOTAL RESEARCH</b>	<b>\$ 30,105,420</b>	<b>\$ 6,397,599</b>	<b>\$ 15,661,103</b>	<b>\$ 3,979,266</b>	<b>\$ 56,143,388</b>	<b>\$ (1)</b>	<b>\$ 14,420</b>	<b>\$ 56,157,807</b>
<b>PUBLIC SERVICE</b>								
Community Services	\$ 7,956,340	\$ 1,422,276	\$ 3,626,493	\$ 255,348	\$ 13,260,457	\$ (1)	\$ 2,800	\$ 13,263,256
Cooperative Extension Services	4,393,664	1,238,463	(5,626,358)	61,165	66,934	-	-	66,934
<b>TOTAL PUBLIC SERVICE</b>	<b>\$ 12,350,004</b>	<b>\$ 2,660,739</b>	<b>\$ (1,999,865)</b>	<b>\$ 316,513</b>	<b>\$ 13,327,391</b>	<b>\$ (1)</b>	<b>\$ 2,800</b>	<b>\$ 13,330,190</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	\$ 5,486,804	\$ 1,471,021	\$ 1,351,746	\$ 5,220,909	\$ 13,530,480	-	-	\$ 13,530,480
Museum & Galleries	257,156	56,782	(16,269)	10,000	307,669	-	-	307,669
Education Media Services	1,211,387	296,904	245,891	22,700	1,776,882	\$ 13,000	\$ 4,500	1,794,382
Ancillary Support	5,307,516	1,207,523	6,630,323	1,189,637	14,334,999	-	-	14,334,999
Acad Admin & Personnel Develop	13,918,700	3,154,742	2,460,103	169,813	19,703,358	-	-	19,703,358
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$ 26,181,563</b>	<b>\$ 6,186,972</b>	<b>\$ 10,671,794</b>	<b>\$ 6,613,059</b>	<b>\$ 49,653,388</b>	<b>\$ 13,000</b>	<b>\$ 4,500</b>	<b>\$ 49,670,888</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	\$ 1,579,304	\$ 391,537	\$ 777,771	\$ 25,000	\$ 2,773,612	-	\$ 43,932	\$ 2,817,544
Social & Cultural Development	2,937,015	472,215	2,594,972	202,643	6,206,845	-	1,174,065	7,380,910
Counseling & Career Guidance	1,728,106	683,435	(238,192)	6,100	2,179,449	-	-	2,179,449
Financial Aid Administration	1,172,001	235,779	396,920	5,000	1,809,700	-	-	1,809,700
Student Health Services	2,246,177	508,341	1,656,516	-	4,411,034	-	-	4,411,034
Intercollegiate Athletics	-	-	2,050,000	14,000	2,064,000	-	-	2,064,000
Student Admission & Records	2,581,899	688,321	1,861,165	30,003	5,161,388	-	-	5,161,388
<b>TOTAL STUDENT SVCS</b>	<b>\$ 12,244,503</b>	<b>\$ 2,979,628</b>	<b>\$ 9,099,152</b>	<b>\$ 282,746</b>	<b>24,606,029</b>	<b>-</b>	<b>\$ 1,217,997</b>	<b>\$ 25,824,026</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ 2,730,063	\$ 601,875	\$ 2,186,213	\$ 100	\$ 5,518,251	-	\$ 37,181	\$ 5,555,432
Fiscal Operations	2,277,508	1,587,042	1,759,283	6,167	5,630,000	-	-	5,630,000
Gen Administrative Services	7,257,141	953,526	2,085,484	27,253	10,323,404	-	(25,000)	10,298,404
Public Relations & Development	7,614,669	1,837,192	4,312,028	82,104	13,845,994	-	-	13,845,994
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$ 19,879,381</b>	<b>\$ 4,979,635</b>	<b>\$ 10,343,008</b>	<b>\$ 115,624</b>	<b>35,317,649</b>	<b>-</b>	<b>\$ 12,181</b>	<b>\$ 35,329,830</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$ 1,704,916	\$ 507,489	\$ (105,599)	\$ 36,753	\$ 2,143,559	-	-	\$ 2,143,559
Building Maintenance	3,934,977	824,079	1,366,162	5,847,717	11,972,935	-	\$ 10,000	11,982,935
Custodial Services	3,562,356	657,996	415,369	10,323	4,646,044	-	(17,647)	4,628,397
Landscape & Grounds Maintenance	830,116	179,439	263,830	126,240	1,399,625	-	100	1,399,725
Fuel & Utility Purchases	-	-	95,940	-	95,940	-	33,100	129,040
Architecture/Engineering	-	-	7,600	-	7,600	-	-	7,600
Fuel & Utility Generated	-	-	20,495,063	-	20,495,063	-	-	20,495,063
Building Repairs	-	-	213,208	509,000	722,208	-	1,424,944	2,147,152
Equipment Repairs	-	-	204	1	205	-	-	205
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$ 10,032,365</b>	<b>\$ 2,169,002</b>	<b>\$ 22,751,777</b>	<b>\$ 6,530,034</b>	<b>41,483,179</b>	<b>-</b>	<b>\$ 1,450,497</b>	<b>\$ 42,933,676</b>
<b>SCHOLARSHIPS</b>								
Scholarships	\$ 40,790	\$ 137	\$ 26,062,448	-	\$ 26,103,375	-	-	\$ 26,103,375
Fellowships	203,000	44,315	21,595,446	-	21,842,761	-	-	21,842,761
<b>TOTAL SCHOLARSHIPS</b>	<b>\$ 243,790</b>	<b>\$ 44,452</b>	<b>\$ 47,657,894</b>	<b>-</b>	<b>47,946,136</b>	<b>-</b>	<b>-</b>	<b>\$ 47,946,136</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	<b>\$ 233,678,892</b>	<b>\$ 49,933,209</b>	<b>\$ 114,474,328</b>	<b>\$ 22,305,862</b>	<b>\$ 420,392,291</b>	<b>\$ (94,765)</b>	<b>\$ 2,749,892</b>	<b>\$ 423,047,419</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	\$ 10,200	-	\$ 10,200
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>\$ 10,200</b>	<b>-</b>	<b>\$ 10,200</b>
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 233,678,892</b>	<b>\$ 49,933,209</b>	<b>\$ 114,474,328</b>	<b>\$ 22,305,862</b>	<b>\$ 420,392,291</b>	<b>\$ (84,565)</b>	<b>\$ 2,749,892</b>	<b>\$ 423,057,619</b>

\*Columns may not add due to rounding.

Table A10. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$ 72,958,019	\$ 15,901,388	\$ 10,932,407	\$ 648,589	\$ 100,440,403	-	-	\$ 100,440,403
Community Education	-	-	67,000	-	67,000	-	-	67,000
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	<b>\$ 72,958,019</b>	<b>\$ 15,901,388</b>	<b>\$ 10,999,407</b>	<b>\$ 648,589</b>	<b>\$ 100,507,403</b>	<b>-</b>	<b>-</b>	<b>\$ 100,507,403</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$ 135,940	\$ 32,376	\$ (363,266)	\$ 232,000	\$ 37,050	-	-	\$ 37,050
Individual or Project Research	2,706,430	649,579	5,012,032	545,268	8,913,309	-	-	8,913,309
<b>TOTAL RESEARCH</b>	<b>\$ 2,842,370</b>	<b>\$ 681,955</b>	<b>\$ 4,648,766</b>	<b>\$ 777,268</b>	<b>\$ 8,950,359</b>	<b>-</b>	<b>-</b>	<b>\$ 8,950,359</b>
<b>PUBLIC SERVICE</b>								
Community Services	\$ 1,384,315	\$ 355,671	\$ 215,496	-	\$ 1,955,482	-	-	\$ 1,955,482
Cooperative Extension Services	88,632	20,105	69,239	-	177,976	-	-	177,976
<b>TOTAL PUBLIC SERVICE</b>	<b>\$ 1,472,947</b>	<b>\$ 375,776</b>	<b>\$ 284,735</b>	<b>-</b>	<b>\$ 2,133,458</b>	<b>-</b>	<b>-</b>	<b>\$ 2,133,458</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	\$ 3,626,643	\$ 967,925	\$ 2,362,377	\$ 60,000	\$ 7,016,945	-	-	\$ 7,016,945
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	800	-	800	-	-	800
Ancillary Support	930,646	226,293	576,785	390,054	2,123,778	-	-	2,123,778
Acad Admin & Personnel Develop	6,193,557	1,589,837	3,615,207	101,540	11,500,141	-	-	11,500,141
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$ 10,750,846</b>	<b>\$ 2,784,055</b>	<b>\$ 6,555,169</b>	<b>\$ 551,594</b>	<b>\$ 20,641,664</b>	<b>-</b>	<b>-</b>	<b>\$ 20,641,664</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	\$ 1,358,430	\$ 348,966	\$ 979,981	\$ 125,000	\$ 2,812,377	-	-	\$ 2,812,377
Social & Cultural Development	1,728,343	375,948	1,152,479	57,000	3,313,770	\$ 470,000	-	3,783,770
Counseling & Career Guidance	967,647	226,520	(107,225)	3,000	1,089,942	-	-	1,089,942
Financial Aid Administration	718,280	180,189	785,350	-	1,683,819	-	-	1,683,819
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	1,270,844	327,000	455,326	-	2,053,170	-	-	2,053,170
<b>TOTAL STUDENT SVCS</b>	<b>\$ 6,043,544</b>	<b>\$ 1,458,623</b>	<b>\$ 3,265,911</b>	<b>\$ 185,000</b>	<b>\$ 10,953,078</b>	<b>\$ 470,000</b>	<b>-</b>	<b>\$ 11,423,078</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ 1,906,679	\$ 519,426	\$ 154,217	\$ 10,000	\$ 2,590,322	-	-	\$ 2,590,322
Fiscal Operations	914,838	230,557	3,810,206	275,000	5,230,601	\$ 25,000	-	5,255,601
Gen Administrative Services	4,320,162	1,182,485	1,904,374	396,146	7,803,167	-	-	7,803,167
Public Relations & Development	2,817,646	631,607	822,415	45,000	4,316,668	-	-	4,316,668
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$ 9,959,325</b>	<b>\$ 2,564,075</b>	<b>\$ 6,691,212</b>	<b>\$ 726,146</b>	<b>\$ 19,940,758</b>	<b>\$ 25,000</b>	<b>-</b>	<b>\$ 19,965,758</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$ 448,104	\$ 123,901	\$ 88,000	\$ 10,000	\$ 670,005	-	-	\$ 670,005
Building Maintenance	418,940	115,834	175,500	5,805,704	6,515,978	-	-	6,515,978
Custodial Services	2,800,466	774,329	19,000	200,000	3,793,795	-	-	3,793,795
Landscape & Grounds Maintenance	320,768	88,692	150,000	200,000	759,460	-	-	759,460
Fuel & Utility Purchases	-	-	4,462,574	-	4,462,574	-	-	4,462,574
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	765,984	211,794	25,500	50,000	1,053,278	-	-	1,053,278
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	66,257	209,743	276,000	-	-	276,000
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$ 4,754,262</b>	<b>\$ 1,314,550</b>	<b>\$ 4,986,831</b>	<b>\$ 6,475,447</b>	<b>\$ 17,531,090</b>	<b>-</b>	<b>-</b>	<b>\$ 17,531,090</b>
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	\$ 21,191,759	-	\$ 21,191,759	-	-	\$ 21,191,759
Fellowships	-	-	-	-	-	-	-	-
<b>TOTAL SCHOLARSHIPS</b>	<b>-</b>	<b>-</b>	<b>\$ 21,191,759</b>	<b>-</b>	<b>\$ 21,191,759</b>	<b>-</b>	<b>-</b>	<b>\$ 21,191,759</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	<b>\$ 108,781,313</b>	<b>\$ 25,080,422</b>	<b>\$ 58,623,790</b>	<b>\$ 9,364,044</b>	<b>\$ 201,849,569</b>	<b>\$ 495,000</b>	<b>-</b>	<b>\$ 202,344,569</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 108,781,313</b>	<b>\$ 25,080,422</b>	<b>\$ 58,623,790</b>	<b>\$ 9,364,044</b>	<b>\$ 201,849,569</b>	<b>\$ 495,000</b>	<b>-</b>	<b>\$ 202,344,569</b>

\*Columns may not add due to rounding.



Table A11. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Rolla

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$ 30,654,065	\$ 8,423,977	\$ 3,799,492	\$ 46,100	\$ 42,923,635	-	-	\$ 42,923,635
Community Education	22,464	4,090	42,500	5,000	74,054	-	-	74,054
Off Campus Instruction	-	-	500	-	500	-	-	500
<b>TOTAL INSTRUCTION</b>	<b>\$ 30,676,529</b>	<b>\$ 8,428,067</b>	<b>\$ 3,842,492</b>	<b>\$ 51,100</b>	<b>\$ 42,998,189</b>	<b>-</b>	<b>-</b>	<b>\$ 42,998,189</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$ 1,270,682	\$ 173,761	\$ 333,322	\$ 126,959	\$ 1,904,724	-	-	\$ 1,904,724
Individual or Project Research	1,065,944	97,978	3,622,336	300,533	5,086,791	-	-	5,086,791
<b>TOTAL RESEARCH</b>	<b>\$ 2,336,626</b>	<b>\$ 271,739</b>	<b>\$ 3,955,658</b>	<b>\$ 427,492</b>	<b>\$ 6,991,515</b>	<b>-</b>	<b>-</b>	<b>\$ 6,991,515</b>
<b>PUBLIC SERVICE</b>								
Community Services	\$ 202,940	\$ 44,786	\$ 152,987	-	\$ 400,713	-	-	\$ 400,713
Cooperative Extension Services	17,000	3,334	13,939	-	34,273	-	-	34,273
<b>TOTAL PUBLIC SERVICE</b>	<b>\$ 219,940</b>	<b>\$ 48,120</b>	<b>\$ 166,926</b>	<b>-</b>	<b>\$ 434,986</b>	<b>-</b>	<b>-</b>	<b>\$ 434,986</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	\$ 769,744	\$ 159,602	\$ 419,968	\$ 1,056,375	\$ 2,405,689	-	-	\$ 2,405,689
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	145,092	26,672	15,518	-	187,282	-	-	187,282
Ancillary Support	2,142,373	456,511	611,196	34,299	3,244,379	-	-	3,244,379
Acad Admin & Personnel Develop	1,531,872	340,834	248,004	-	2,120,710	-	-	2,120,710
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$ 4,589,081</b>	<b>\$ 983,619</b>	<b>\$ 1,294,686</b>	<b>\$ 1,090,674</b>	<b>\$ 7,958,060</b>	<b>-</b>	<b>-</b>	<b>\$ 7,958,060</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	\$ 897,998	\$ 195,227	\$ 64,748	-	\$ 1,157,973	-	-	\$ 1,157,973
Social & Cultural Development	344,618	46,140	845,052	-	1,235,810	-	-	1,235,810
Counseling & Career Guidance	582,144	124,121	127,069	-	833,334	-	-	833,334
Financial Aid Administration	226,234	49,288	44,046	-	319,568	\$ 12,000	-	331,568
Student Health Services	450,500	90,138	89,100	-	629,738	-	-	629,738
Intercollegiate Athletics	645,263	137,774	308,825	-	1,091,862	-	-	1,091,862
Student Admission & Records	1,511,215	312,216	839,348	-	2,662,779	-	\$ 2,131	2,664,910
<b>TOTAL STUDENT SVCS</b>	<b>\$ 4,657,972</b>	<b>\$ 954,904</b>	<b>\$ 2,318,188</b>	<b>-</b>	<b>\$ 7,931,064</b>	<b>\$ 12,000</b>	<b>\$ 2,131</b>	<b>\$ 7,945,195</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ (464,513)	\$ (220,247)	\$ (1,450,297)	-	\$ (2,135,057)	-	-	\$ (2,135,057)
Fiscal Operations	1,084,100	231,706	302,790	-	1,618,596	-	-	1,618,596
Gen Administrative Services	1,660,344	353,251	772,083	-	2,785,678	-	-	2,785,678
Public Relations & Development	1,452,610	313,956	593,013	\$ 5,000	2,364,579	-	\$ 5,000	2,369,579
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$ 3,732,541</b>	<b>\$ 678,666</b>	<b>\$ 217,589</b>	<b>\$ 5,000</b>	<b>\$ 4,633,796</b>	<b>-</b>	<b>\$ 5,000</b>	<b>\$ 4,638,796</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$ 187,709	\$ 40,682	\$ 35,413	-	\$ 263,804	-	-	\$ 263,804
Building Maintenance	846,869	185,151	529,869	\$ 80,000	1,641,889	-	-	1,641,889
Custodial Services	1,144,641	215,528	45,070	10,000	1,415,239	-	-	1,415,239
Landscape & Grounds Maintenance	287,209	59,786	83,643	-	430,638	-	-	430,638
Fuel & Utility Purchases	-	-	2,286,519	-	2,286,519	-	-	2,286,519
Architecture/Engineering	100,078	21,878	18,324	-	140,280	-	-	140,280
Fuel & Utility Generated	764,976	164,843	143,125	30,000	1,102,944	-	-	1,102,944
Building Repairs	138,827	30,336	393,667	1,073,458	1,636,288	-	-	1,636,288
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$ 3,470,309</b>	<b>\$ 718,204</b>	<b>\$ 3,535,630</b>	<b>\$ 1,193,458</b>	<b>\$ 8,917,601</b>	<b>-</b>	<b>-</b>	<b>\$ 8,917,601</b>
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	\$ 9,032,863	-	\$ 9,032,863	-	-	\$ 9,032,863
Fellowships	-	-	6,108,000	-	6,108,000	-	-	6,108,000
<b>TOTAL SCHOLARSHIPS</b>	<b>-</b>	<b>-</b>	<b>\$ 15,140,863</b>	<b>-</b>	<b>\$ 15,140,863</b>	<b>-</b>	<b>-</b>	<b>\$ 15,140,863</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	<b>\$ 49,682,999</b>	<b>\$ 12,083,319</b>	<b>\$ 30,472,033</b>	<b>\$ 2,767,724</b>	<b>\$ 95,006,075</b>	<b>\$ 12,000</b>	<b>\$ 7,131</b>	<b>\$ 95,025,206</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 49,682,999</b>	<b>\$ 12,083,319</b>	<b>\$ 30,472,033</b>	<b>\$ 2,767,724</b>	<b>\$ 95,006,075</b>	<b>\$ 12,000</b>	<b>\$ 7,131</b>	<b>\$ 95,025,206</b>

\*Columns may not add due to rounding.

Table A12. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$ 36,958,334	\$ 8,724,662	\$ 6,208,803	\$ 876,700	\$ 52,768,499	-	-	\$ 52,768,499
Community Education	-	-	25,999	-	25,999	-	-	25,999
Off Campus Instruction	460,500	128,295	198,513	2,500	789,808	-	-	789,808
<b>TOTAL INSTRUCTION</b>	<b>\$ 37,418,834</b>	<b>\$ 8,852,957</b>	<b>\$ 6,433,315</b>	<b>\$ 879,200</b>	<b>\$ 53,584,306</b>	<b>-</b>	<b>-</b>	<b>\$ 53,584,306</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$ 1,159,529	\$ 266,357	\$ 547,412	\$ 1,000	\$ 1,974,298	-	-	\$ 1,974,298
Individual or Project Research	595,062	229,568	1,353,823	263,000	2,441,453	-	-	2,441,453
<b>TOTAL RESEARCH</b>	<b>\$ 1,754,591</b>	<b>\$ 495,925</b>	<b>\$ 1,901,235</b>	<b>\$ 264,000</b>	<b>\$ 4,415,751</b>	<b>-</b>	<b>-</b>	<b>\$ 4,415,751</b>
<b>PUBLIC SERVICE</b>								
Community Services	\$ 1,617,730	\$ 466,475	\$ 548,797	-	\$ 2,633,002	-	-	\$ 2,633,002
Cooperative Extension Services	56,464	15,602	(19,918)	-	52,148	-	-	52,148
<b>TOTAL PUBLIC SERVICE</b>	<b>\$ 1,674,194</b>	<b>\$ 482,077</b>	<b>\$ 528,879</b>	<b>-</b>	<b>\$ 2,685,150</b>	<b>-</b>	<b>-</b>	<b>\$ 2,685,150</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	\$ 1,950,618	\$ 481,801	\$ 824,615	\$ 1,830,000	\$ 5,087,034	-	-	\$ 5,087,034
Museum & Galleries	47,330	12,579	9,500	-	69,409	-	-	69,409
Education Media Services	864,657	240,895	154,636	2,500	1,262,688	-	-	1,262,688
Ancillary Support	2,314,862	643,943	1,368,299	-	4,327,104	-	-	4,327,104
Acad Admin & Personnel Develop	4,800,995	1,097,944	548,739	25,000	6,472,678	-	-	6,472,678
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$ 9,978,462</b>	<b>\$ 2,477,162</b>	<b>\$ 2,905,789</b>	<b>\$ 1,857,500</b>	<b>\$ 17,218,913</b>	<b>-</b>	<b>-</b>	<b>\$ 17,218,913</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	\$ 530,000	\$ 148,000	\$ 455,013	-	\$ 1,133,013	-	-	\$ 1,133,013
Social & Cultural Development	408,587	51,590	1,764,532	\$ 282,518	2,507,227	-	-	2,507,227
Counseling & Career Guidance	447,000	99,700	102,250	-	648,950	-	-	648,950
Financial Aid Administration	400,000	100,000	12,000	-	512,000	-	-	512,000
Student Health Services	10,200	1,000	38,800	-	50,000	-	-	50,000
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	1,531,759	293,201	(5,302)	-	1,819,658	-	-	1,819,658
<b>TOTAL STUDENT SVCS</b>	<b>\$ 3,327,546</b>	<b>\$ 693,491</b>	<b>\$ 2,367,293</b>	<b>\$ 282,518</b>	<b>\$ 6,670,848</b>	<b>-</b>	<b>-</b>	<b>\$ 6,670,848</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ 1,247,948	\$ 344,560	\$ 375,987	-	\$ 1,968,495	-	-	\$ 1,968,495
Fiscal Operations	648,719	100,818	1,212,394	-	1,961,931	-	-	1,961,931
Gen Administrative Services	425,578	396,330	184,114	\$ 4,000	1,010,022	\$ 7,400	-	1,017,422
Public Relations & Development	1,961,861	541,932	282,480	4,897	2,791,170	-	-	2,791,170
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>\$ 4,284,106</b>	<b>\$ 1,383,640</b>	<b>\$ 2,054,975</b>	<b>\$ 8,897</b>	<b>\$ 7,731,618</b>	<b>-</b>	<b>\$ 7,400</b>	<b>\$ 7,739,018</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$ 156,772	\$ 43,677	\$ (39,600)	-	\$ 160,849	-	-	\$ 160,849
Building Maintenance	572,019	156,455	362,967	\$ 1,071,474	2,162,915	\$ 852,839	-	3,015,754
Custodial Services	1,603,229	446,660	56,818	-	2,106,707	-	-	2,106,707
Landscape & Grounds Maintenance	206,752	57,601	180,703	-	445,056	-	41,999	487,055
Fuel & Utility Purchases	-	-	2,542,430	-	2,542,430	-	-	2,542,430
Architecture/Engineering	-	-	197,000	-	197,000	-	-	197,000
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	784,024	218,429	243,135	32,000	1,277,588	-	-	1,277,588
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>\$ 3,322,796</b>	<b>\$ 922,822</b>	<b>\$ 3,543,453</b>	<b>\$ 1,103,474</b>	<b>\$ 8,892,545</b>	<b>-</b>	<b>\$ 894,838</b>	<b>\$ 9,787,383</b>
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	\$ 7,990,010	-	\$ 7,990,010	-	-	\$ 7,990,010
Fellowships	-	-	2,797,902	-	2,797,902	-	-	2,797,902
<b>TOTAL SCHOLARSHIPS</b>	<b>-</b>	<b>-</b>	<b>\$ 10,787,912</b>	<b>-</b>	<b>\$ 10,787,912</b>	<b>-</b>	<b>-</b>	<b>\$ 10,787,912</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	<b>\$ 61,760,529</b>	<b>\$ 15,308,074</b>	<b>\$ 30,522,852</b>	<b>\$ 4,395,589</b>	<b>\$ 111,987,044</b>	<b>-</b>	<b>\$ 902,238</b>	<b>\$ 112,889,282</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 61,760,529</b>	<b>\$ 15,308,074</b>	<b>\$ 30,522,852</b>	<b>\$ 4,395,589</b>	<b>\$ 111,987,044</b>	<b>-</b>	<b>\$ 902,238</b>	<b>\$ 112,889,282</b>

\*Columns may not add due to rounding.

Table A13. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Outreach & Extension

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	-	-	-	-	-	-	-	-
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	-	-	-
<b>TOTAL RESEARCH</b>	-	-	-	-	-	-	-	-
<b>PUBLIC SERVICE</b>								
Community Services	-	-	-	-	-	-	-	-
Cooperative Extension Services	\$ 17,626,570	\$ 5,458,730	\$ 14,142,176	\$ 119,500	\$ 37,346,976	\$ -	\$ 146,000	\$ 37,492,976
<b>TOTAL PUBLIC SERVICE</b>	\$ 17,626,570	\$ 5,458,730	\$ 14,142,176	\$ 119,500	\$ 37,346,976	\$ -	\$ 146,000	\$ 37,492,976
<b>ACADEMIC SUPPORT</b>								
Libraries	-	-	-	-	-	-	-	-
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	-	-	-	-	-	-	-	-
<b>TOTAL ACADEMIC SUPPORT</b>	-	-	-	-	-	-	-	-
<b>STUDENT SERVICES</b>								
Student Services Admin	-	-	-	-	-	-	-	-
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>TOTAL STUDENT SVCS</b>	-	-	-	-	-	-	-	-
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ 163,631	\$ 51,348	-	-	\$ 214,979	-	-	\$ 214,979
Fiscal Operations	-	-	-	-	-	-	-	-
Gen Administrative Services	-	-	-	-	-	-	-	-
Public Relations & Development	-	-	-	-	-	-	-	-
<b>TOTAL INSTITUTIONAL SUPPORT</b>	\$ 163,631	\$ 51,348	-	-	\$ 214,979	-	-	\$ 214,979
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	-	-	-	-	-	-	-	-
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
<b>TOTAL SCHOLARSHIPS</b>	-	-	-	-	-	-	-	-
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	\$ 17,790,201	\$ 5,510,078	\$ 14,142,176	\$ 119,500	\$ 37,561,955	-	\$ 146,000	\$ 37,707,955
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	-	-	-	-	-	-	-	-
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	\$ 17,790,201	\$ 5,510,078	\$ 14,142,176	\$ 119,500	\$ 37,561,955	-	\$ 146,000	\$ 37,707,955

\*Columns may not add due to rounding.

Table A14. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	-	-	-	-	-	-	-	-
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	-	-	-
<b>TOTAL RESEARCH</b>	-	-	-	-	-	-	-	-
<b>PUBLIC SERVICE</b>								
Community Services	\$ 4,278,655	\$ 1,240,812	\$ 1,827,190	\$ 91,995	\$ 7,438,652	-	-	\$ 7,438,652
Cooperative Extension Services	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC SERVICE</b>	\$ 4,278,655	\$ 1,240,812	\$ 1,827,190	\$ 91,995	\$ 7,438,652	-	-	\$ 7,438,652
<b>ACADEMIC SUPPORT</b>								
Libraries	\$ 1,005,236	\$ 271,534	\$ 3,369,553	\$ 51,001	\$ 4,697,324	-	-	\$ 4,697,324
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	35,700	10,710	601,500	-	647,910	-	-	647,910
Ancillary Support	227,426	59,138	817,252	-	1,103,816	-	-	1,103,816
Acad Admin & Personnel Develop	508,638	107,248	526,602	-	1,142,488	-	-	1,142,488
<b>TOTAL ACADEMIC SUPPORT</b>	\$ 1,777,000	\$ 448,629	\$ 5,314,907	\$ 51,001	\$ 7,591,538	-	-	\$ 7,591,538
<b>STUDENT SERVICES</b>								
Student Services Admin	\$ 988,085	\$ 273,205	\$ 158,973	\$ 179,552	\$ 1,599,815	-	\$ (646,019)	\$ 953,796
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>TOTAL STUDENT SVCS</b>	\$ 988,085	\$ 273,205	\$ 158,973	\$ 179,552	\$ 1,599,815	-	\$ (646,019)	\$ 953,796
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$ 2,984,753	\$ 797,485	\$ 162,494	-	3,944,732	-	-	\$ 3,944,732
Fiscal Operations	1,350,324	370,605	361,957	-	2,082,886	-	-	2,082,886
Gen Administrative Services	6,759,282	1,806,611	1,714,727	\$ 830,113	\$ 11,110,734	-	\$ (2,191,870)	8,918,864
Public Relations & Development	944,590	253,604	504,689	189,900	1,892,783	-	-	1,892,783
<b>TOTAL INSTITUTIONAL SUPPORT</b>	\$ 12,038,949	\$ 3,228,306	\$ 2,743,867	\$ 1,020,013	\$ 19,031,134	-	\$ (2,191,870)	\$ 16,839,265
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$ 560,894	\$ 155,087	\$ (42,992)	-	672,989	-	\$ 11,000	\$ 683,989
Building Maintenance	-	-	262,715	\$ 250,000	\$ 512,715	-	-	512,715
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	\$ 560,894	\$ 155,087	\$ 219,723	\$ 250,000	\$ 1,185,704	-	\$ 11,000	\$ 1,196,704
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
<b>TOTAL SCHOLARSHIPS</b>	-	-	-	-	-	-	-	-
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	\$ 19,643,583	\$ 5,346,039	\$ 10,264,661	\$ 1,592,561	\$ 36,846,843	-	\$ (2,826,889)	\$ 34,019,955
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	\$ 97,762	\$ 97,762
<b>TOTAL TRANSFERS</b>	-	-	-	-	-	-	\$ 97,762	\$ 97,762
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	\$ 19,643,583	\$ 5,346,039	\$ 10,264,661	\$ 1,592,561	\$ 36,846,843	-	\$ (2,729,127)	\$ 34,117,717

\*Columns may not add due to rounding.

Table A15. FY 2004 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-Wide Resources

	Salaries & Wages	Staff Benefits	Expense & Equipment	Capital Expenditures	Total Expenditures	Mandatory Transfers	Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$ 140,001	\$ 41,401	\$ 424,211	-	\$ 605,613	-	-	\$ 605,613
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	<b>\$ 140,001</b>	<b>\$ 41,401</b>	<b>\$ 424,211</b>	<b>-</b>	<b>\$ 605,613</b>	<b>-</b>	<b>-</b>	<b>\$ 605,613</b>
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	\$ 2,002,900	-	\$ 2,002,900	-	-	\$ 2,002,900
<b>TOTAL RESEARCH</b>	<b>-</b>	<b>-</b>	<b>\$ 2,002,900</b>	<b>-</b>	<b>\$ 2,002,900</b>	<b>-</b>	<b>-</b>	<b>\$ 2,002,900</b>
<b>PUBLIC SERVICE</b>								
Community Services	-	-	-	-	-	-	-	-
Cooperative Extension Services	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC SERVICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	-	-	-	-	-	-	-	-
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	\$ 77,000	\$ 13,400	\$ 109,850	-	\$ 200,250	-	-	\$ 200,250
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$ 77,000</b>	<b>\$ 13,400</b>	<b>\$ 109,850</b>	<b>-</b>	<b>\$ 200,250</b>	<b>-</b>	<b>-</b>	<b>\$ 200,250</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	-	-	-	-	-	-	-	-
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>TOTAL STUDENT SVCS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	\$ 82,000	-	\$ 82,000	\$ (345,000)	\$ 300,000	\$ 37,000
Gen Administrative Services	-	\$ 4	(4)	-	-	-	-	-
Public Relations & Development	-	-	-	-	-	-	-	-
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>-</b>	<b>\$ 4</b>	<b>\$ 81,996</b>	<b>-</b>	<b>\$ 82,000</b>	<b>\$ (345,000)</b>	<b>\$ 300,000</b>	<b>\$ 37,000</b>
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINTENANCE-PLANT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
<b>TOTAL SCHOLARSHIPS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EDUCATIONAL &amp; GENERAL EXPENDITURES</b>	<b>\$ 217,001</b>	<b>\$ 54,805</b>	<b>\$ 2,618,957</b>	<b>-</b>	<b>\$ 2,890,763</b>	<b>\$ (345,000)</b>	<b>\$ 300,000</b>	<b>\$ 2,845,763</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL E &amp; G EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 217,001</b>	<b>\$ 54,805</b>	<b>\$ 2,618,957</b>	<b>-</b>	<b>\$ 2,890,763</b>	<b>\$ (345,000)</b>	<b>\$ 300,000</b>	<b>\$ 2,845,763</b>

\*Columns may not add due to rounding.