myPeformance Evaluator Guide

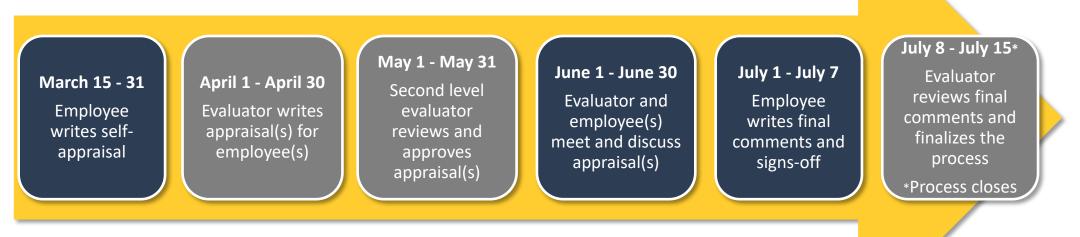


University of Missouri System

Overview: myPerformance Workflow

- Takes place March 15th July 15th
- Step deadlines are consistent across the system
- Email notifications are sent at each new step and as deadlines are approaching

Basic steps of myPerformance:





Overview: FY19 Appraisal Forms

Appraisal forms for all employees consist of the following rated criteria:

- Success Factors
 - Accountability
 - Collaboration
 - Communication
 - Customer Focus
 - Diversity & Inclusion
 - Judgment
 - Time Management
- One optional fill in the blank section (non-union eligible) or Pre-populated Key Responsibilities (union eligible)
 - Equally weighted
 - Can be used to capture another competency, job duty, or as a summary of overall goal completion to name just a few options

Evaluators and employees will be required to provide one summary comment.



Overview: FY19 Appraisal Forms

- Appraisal forms continue to be assigned based on the job title's subfunction within the organization
 - Union Eligible
 - Food Service Worker II, Power Plant Electrician
 - Support Task Expert
 - Office Support Assistant I, Student Recruitment Specialist
 - Subject Matter Professional
 - Instructional Designer, Advancement Officer
 - Management
 - Manager II Student Support Services, Associate Registrar
 - Leadership
 - Director II Finance, Director IT



Overview: Scaled Success Factor Example

COMMUNICATION: Provides information clearly and accurately in various settings, ensuring understanding and participation. **Definition is the same**

Union-Eligible

- Documents work clearly, correctly, and completely using the appropriate method
- Exchanges information in a straightforward, clear manner; changes tone and message as necessary
- Demonstrates thoughtfulness and attention when listening to others, responding appropriately to questione

Behavioral descriptions vary by subfunction

Leadership

- Communicates highly complex or unusual circumstances appropriately, ensuring that content is shared and understood at all function/department levels
- Uses a variety of communication tactics/ methods and adjusts messages and tone to more effectively communicate to various function/department levels
- Models and encourages others to actively listen, allow for questions and discussion, and reflect on key messages, while ensuring stakeholders has a chance to provide input



for all

Overview: Rating Scale and Overall Score

- Each component of the appraisal is rated on a five point scale
 - Outstanding
 - Exceeds Expectations
 - Successful
 - Improvement Expected
 - Unacceptable
- Overall Scores are based on the calculated average
- The detailed rating scale is available on the first page of the appraisal for reference

*Indicates required field	>>>>my Pe	erformanc	ce					
Support Task Expert Performance Appraisal FY19								
Demographics								
Name:		Employee ID:						
Job Title:		Supervisor:						
Department:								
	Appraisal is intended to summarize coming year. Use the rating scale		er the past year and provide an zurately document performance. Use					
the comment box at the er be provided.			our ratings. An overall comment must					
Rating Scale								
outside of existing respon- colleagues for advice on is the University. Is universal	lly regarded by others as a knowle nproved ways to perform the job.	sity. I dentifies breakthrough niversity on a daily basis. Is i dgeable resource and true a	concepts. Is sought out by n sync with the strategic direction of isset. Acts as a mentor, guide and					
shows initiative in meeting	exceeds expectations in specified g them. Assumes extra responsibili ing solutions within work group. An	ties and participates in proje						
and regulatory requirement routine assignments in an	Successful Performance consistently meets expectations in specified criteria. Requires minimal supervision and complies with work rules and regulatory requirements. Performance consistently meets the demands placed upon the position. Reliably completes routine assignments in an accurate and timely fashion. Assumes additional responsibilities when requested or assists in extra project work. Meets the University's high performance standards. Contributes positively to the success of the work group and							
intervention. Does not con								
instruction. Does not cons	not meet expectations in specified istently complete job assignments ants, customers, department/unit a	in an accurate and timely fa						



Drafting the Appraisal

Tip: Writing the Appraisal

Things to Consider:

- Goals, manager notes, development plans, past appraisals, documents, and journal notes
- Progressive discipline (if any) and other historical performance information
- Specific examples that support your ratings
- Read the Rating Scale definitions before starting the review and read the behavior statements for each success factor before considering a rating
- Ratings should reflect the entire year's performance—not just the most recent or significant events



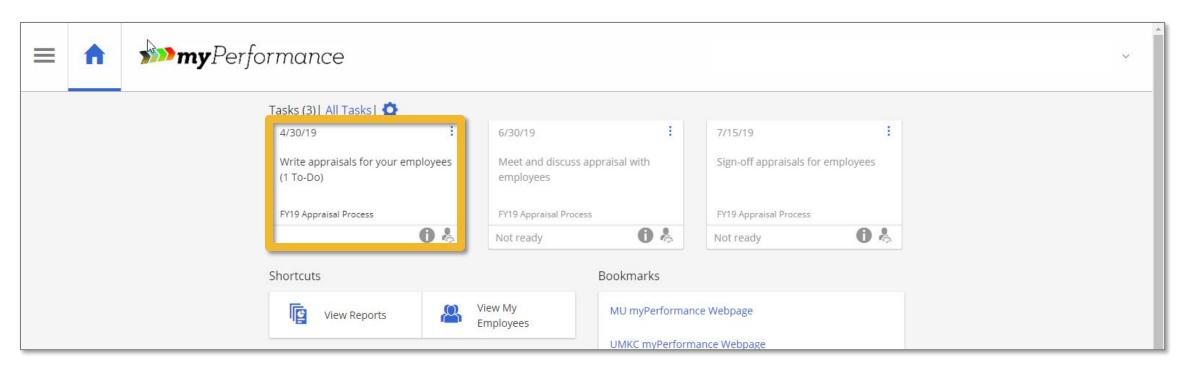
Access: myPerformance

- From myHR, choose the **Training & Performance** tile
- Log in to myPerformance using your single sign on

	▼ myHR: Employee Self Service									
UM SY	STEM									
	Benefits	Careers	Time	Personal Details						
	Payroll	Employee Actions	Additional Employee Info	Training & Performance						

Access: Your Tasks

• From the **Home** screen, click on one of the tasks needing completion





Access: Your Tasks

- Or click **All Tasks** to see everything you have pending and their due dates
- Click on one of the tasks

≡ ♠ >>>>my Perform	mance 🖆 All Tasks			~
All Tasks (3)	Completed Completed Contready Contready			
Task 🔓	↑ Process/Type	Due date		
Write appraisals for your employees (1 To-Do)	PY19 Appraisal Process	4/30/19	0	:
Meet and discuss appraisal with employees - not re	ady 😽 FY19 Appraisal Process	6/30/19	0	:
Sign-off appraisals for employees - not ready	🗞 FY19 Appraisal Process	7/15/19	0	:
		4	SABA Talent	Space"



Access: An Employee's Appraisal

• Find the employee you wish to evaluate and click **Edit Appraisal** next to their name

Write appraisals for your employees	×	
I ■ Page 1 of 1 ■		Displaying 1 - 1 of 1
Employee Name 🔺	Task	
Haley zzz-halogenEmployee	O Edit Appraisal	
		Close



Appraisal: The Form

- Use the Form Navigator to specific sections, such as Rating Scale or Success Factors
- Use the buttons across the top to Save Changes, Submit, or send for Third Party Review

Frint	ABC Spelling	\$#? Check	Employee Appra	isals		Bave Changes	Submit	Third Party Review
Form Navigator <			Indicates required field	>>>> my	Performanc	е		
Demographics General Instructions Rating Scale								
Success Fa	ctors		Demographics					
Collabo Commu	ration nication		Name	Haley zzz-halogenEmployee	Employee ID:			
000000	er Focus y & Inclusion		Job Title	: Support Analyst	Supervisor:	HalManager		
Judgme Time M	ent anagement		Department					_
Fill in th Overall Rati	e blank (optional ng	I)	General Instructions					
New Perform Employee A	Supporting Comments New Performance Goals (optional) Employee Acknowledgment Employee Final Comments							ity to plan ie end of
			Rating Scale					
			Outstanding				~	



Third Party Review (Optional)

Third Party Review: Assignment

- If you would like to get feedback from another person, click on the button Third Party Review (top right)
- Search for the name, highlight, and click Send
- This can be done before or after you have started drafting

	2. 2 .	
	Lilipioyee Applaisais	Save Changes Submit Third Party Review
	Third Party Review (optional)	
C	Select the employee to perform the review.	Rating: Successful
	Last Name: zzz	
i.	First Name: hanna	
k	Employee Information:	A comment is required.
	No Filter v = None v	hat support your ratings. An overall
c	Search	at support your ratings. An overall
	Available Employees: 1 result(s)	at support your ratings. An overall
	zzz-halogenVicePres, Hanna	
		ABÇ 😫
N		
s	· ·	ght for each goal. To add more than one
0	Show:	section on the manager version of the
or	No Additional Information	
2	Send Cancel	Weight
	Sell:	
	3611	



Third Party Review: View Appraisal

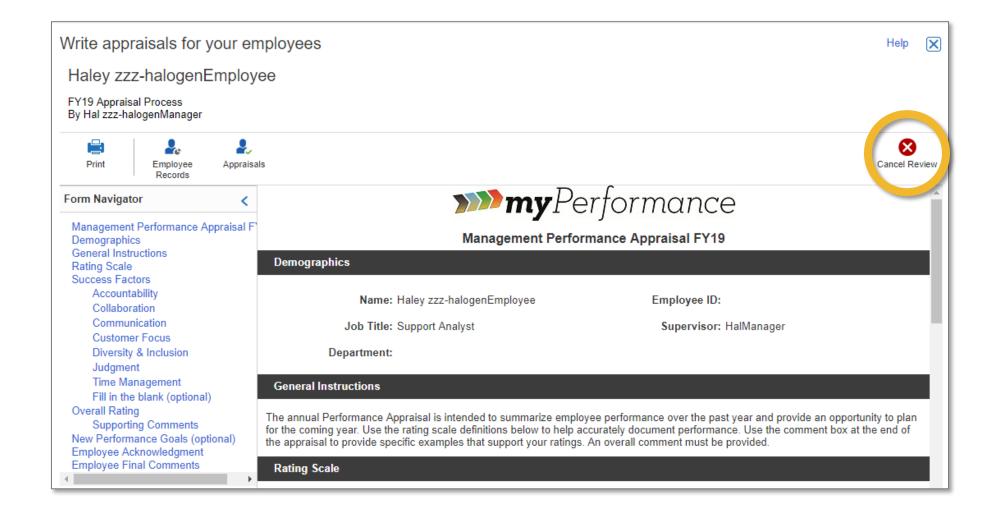
You cannot work on the appraisal (only view) while out for review

I		Displaying 1 - 1 of 1
Employee Name 🔺	Task	
Haley zzz-halogenEmployee	O Sent for Review View Ap	praisal



Third Party Review: Cancel Review

• Cancel Review to get the appraisal back if they have not returned it timely





Access the Third Party Review Feedback

Third Party Review: Annotations

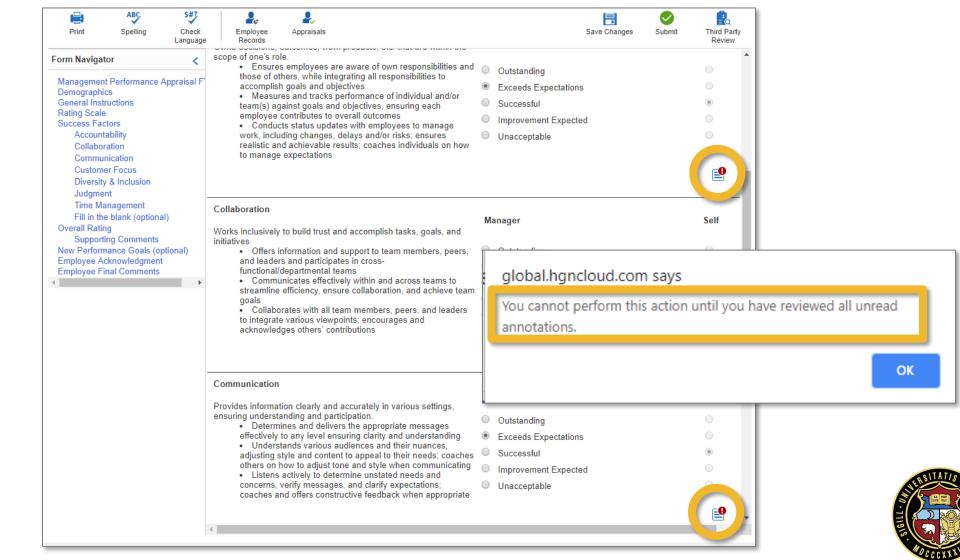
Once the Third Party Review is back, review annotations, and complete the appraisal

Write appraisals for your employees							Help	×		
Haley zzz-halogenEmployee										
FY19 Apprais By Hal zzz-ha	al Process logenManage	r								
Print	ABC Spelling	S#7 Check Language	Employee Records	Appraisals			Save Changes	Submit	Third Pa Review	
Form Navigat	or	<	Annotation:	s to review: 2						
Managemen Demographi General Instr Rating Scale	cs ructions	Appraisal F	*Indicates required	field	>>>> my	Performance	е			ŀ
Success Fac Account					Management Pe	rformance Appraisal FY19)			
Collabor Commu	ation		Demographics	;						
	& Inclusion			Name: Haley	zzz-halogenEmployee	Employee ID:				
Judgme Time Ma	nt inagement			Job Title: Supp	ort Analyst	Supervisor:	HalManager			
	e blank (option	al)	Dep	artment:						



Third Party Review: Annotations

 Review all annotations to be able to Submit for second level approval



Third Party Review: Annotations

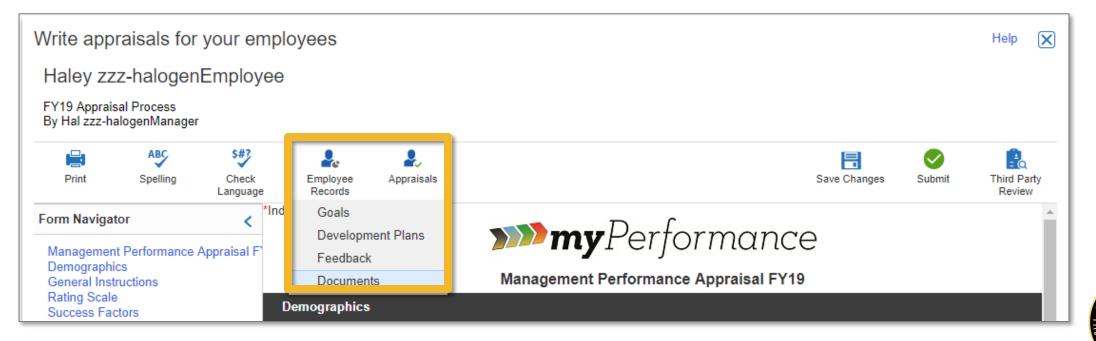
Click on the annotation icon to review the annotation

Annotation Details	easures and tracks performance of individual and/or Success Factors MGMT	•
Previous Annotations: (Most Recent First) & Ir nt nag	Hanna zzz-halogenVicePres-3/5/19] Third party reviewers can reply to annotations or create new ones. Hal zzz-halogenManager-3/5/19] Annotations can be used during the editing process to communicate with other evaluators.	
bla g ng C anc kno nal C		Self O
New Annotation:		
Entered By:	OK Cancel	



Appraisal: Split Screen

- Click the Employee Records icon to see available Goals, Development Plans, Feedback, and Documents
- Select the type of record you wish to review
- The menu will display available content for that record
- If there are no past records, the split screen option will not be available



Appraisal: Split Screen

- Similarly, click on the Appraisals icon to see Self-Appraisal, Past Appraisals, and Other Employee's Appraisals
- Click on one of the options
- The menu will display available content for that record
- If there are no past records, the split screen option will not be available

Write appraisals for your e	mployees				Help 🗙			
Haley zzz-halogenEmployee								
FY19 Appraisal Process By Hal zzz-halogenManager								
Print Spelling Check Languag	Employee Records	P Appraisals	Save Changes	Submit	Third Party Review			
Form Navigator <	*Indicates required	Self-Appraisal Past Appraisals	formance		^			
Management Performance Appraisal F Demographics General Instructions Rating Scale		Other Employees Appraisals Appraisals Appraisals	nce Appraisal FY19					
Success Factors	Demographics							

Appraisal: Rate the Success Factors

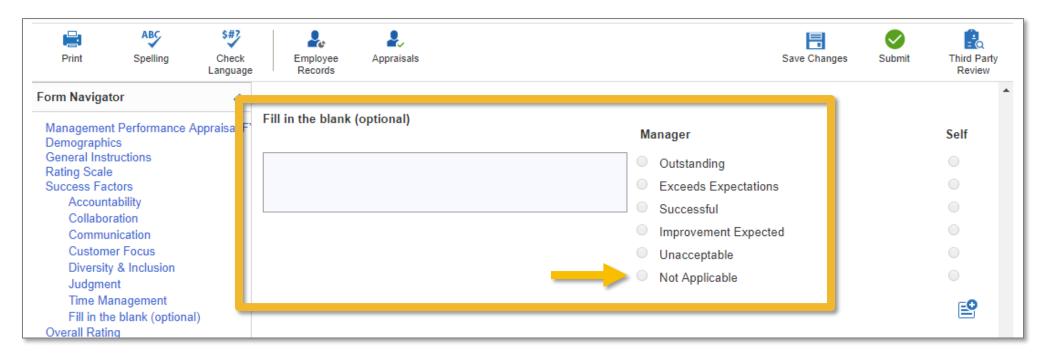
- To complete the appraisal, provide a rating for each Success Factor
- A detailed Rating Scale is provided on the first page of the appraisal
- The self-appraisal ratings are visible for reference

Print	ABC Spelling	\$#? Check Language	Employee Records	A ppraisals				Save Changes	Submit	Third Party Review
Form Navigato	or	<								
Management Demographic General Instru Rating Scale Success Fact	uctions	Appraisal F'	Success Factor Provide ratings for optional, fill in the	r each Success Fac	ctor below. Success Factors used for an additional comp	are "ho etency,	w" one goes about doi performance goal, or	ng their job. The l key responsibility	ast compete	ncy is an
Accounta Collabora Commun Custome	ition		Accountability Owns decisions, o		oducts, etc. that are within the		anager			Self
Judgmen Time Mar Fill in the Overall Rating Supportir New Perform	nagement blank (optiona	otional)	 Ensures those of ot accomplish Measur team(s) ag employee of Conduct work, inclu 	s employees are aw hers, while integrati n goals and objectiv es and tracks perfo ainst goals and objectiv contributes to overa ts status updates w ding changes, delay	rmance of individual and/or ectives, ensuring each	•	Exceeds Expectation Successful Improvement Expect			0 0 0 0
	al Comments	► F		expectations	-,	L				E ^o



Appraisal: Fill-in-the-blank

- The last rated component of the form is the optional fill in the blank section
- Evaluators can use even if employee did not use it on the self-appraisal
- If the employee entered something and should not have, evaluators can choose Not Applicable





Appraisal: Annotations

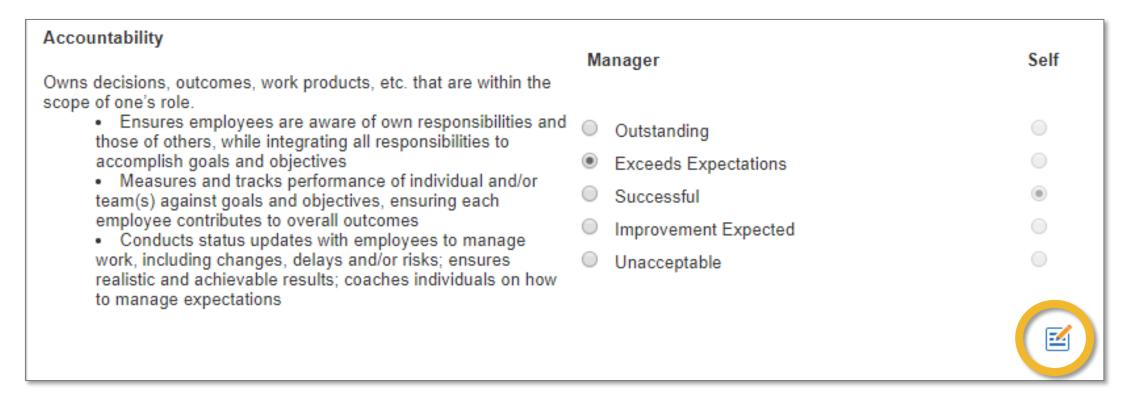
- Annotations are available for each Success Factor
- They can be used to communicate with other evaluators

Print Spelling Check Empl Reco	yee Appraisals	Save Changes Submi	t Third Party Review
Form Navigator <			*
Management Performance Appraisal El Success	Factors		
Demographics General Instruct Rating Scale Success Facto		\mathbf{X}	etency is an
Accountable Section Collaboration	: Success Factors MGMT		Self
Communication: Customer :			361
Diversity 8 <mark>0</mark> 1			•
Judgment Time Mana			0
Fill in the top Overall Rating			
Supporting New Performat Employee Ack Employee Fina			
	Annotations can be used during the editing process to communicate with other eval	luators.	
Entered B	r.		
		OK Cancel	Self
anc	leaders and participates in cross- tional/departmental teams Exceeds Expectation:	s	
	ommunicates effectively within and across teams to Successful successful		0



Appraisal: Annotations

The annotation icon changes to indicate that there are annotations to view





Appraisal: Goals (optional)

- If you desire, add a New Performance Goal for the employee
- You can add multiple goals clicking on Add New Goal

Establish new Per goal, click on the A	ce Goals (optional) formance Goals in the boxes below by providing a title, description, and weight for each goal. To ad add Goal link. Note that once the process is complete, goals entered in this section on the manager in the employee's My Performance tab in the Goals sub-tab.	
F. O		Weight
Goal		%
	Start: Due:	
🤣 Add New Goa		ABC



Tip: Setting SMART Goals

SMART goals answer the question: "What needs to be done, When, Why, and to What Standard?"





Appraisal: Supporting Comment

- One overall comment is required
- Use this opportunity to provide justification for your ratings using detailed examples

	\$#3 Check Emplo anguage Reco			Save Changes	Submit
Form Navigator Management Performance Appr Demographics General Instructions Rating Scale Success Factors	 Overall R Supporting 	ating g Comments			Rating: Successful
Accountability Collaboration Communication Customer Focus Diversity & Inclusion Judgment Time Management Fill in the blank (optional) Overall Rating Supporting Comments New Performance Goals (option Employee Acknowledgment Employee Final Comments	Se * Commen	If: Use the comment box at the comment must be provided.	xamples that support your Success Factor ra end of the appraisal to provide specific exam end of the appraisal to provide specific examp	nples that support your ra	tings. An overall
					ABÇ 🗳



Appraisal: Save Changes or Submit

- You may click Save Changes at any point if you would like to exit the appraisal and come back to it later
- Click Submit when finished
- Spelling and language check are automatic when submitted

Print	ABC Spelling	\$#? Check Language	Employee Records	Appraisal	s		Save Changes	Submit	Third Party Review
	t Performance /	<	ndicates required fi	ield	»»» my ł	Performanc	e		Â
Demographi General Inst					Management Pe	rformance Appraisal FY19)		
Rating Scale Success Fac			Demographics						
Account Collabor Commu	ration			Name: H	łaley zzz-halogenEmployee	Employee ID:			
	er Focus		Jo	ob Title: S	Support Analyst	Supervisor:	HalManager		
Judgme	/ & Inclusion nt anagement		Depa	rtment:					
	e blank (optiona	I)	General Instruc	tions					
New Perform	ng ing Comments nance Goals (op cknowledgment	tional)	The annual Performance Appraisal is intended to summarize employee performance over the past year and provide an opportunity to plan for the coming year. Use the rating scale definitions below to help accurately document performance. Use the comment box at the end of the appraisal to provide specific examples that support your ratings. An overall comment must be provided.						



Appraisal: Submitted

- After submitted, the appraisal can still be accessed but not edited
- Should you need to make a revision contact the HR Service Center:
 - (573) 882-2146 or myPerformance@umsystem.edu





Second Level Approval (and Calibration)

Meet and Discuss

Access: Your Tasks

If desired, the employee can be sent a PDF of the appraisal prior to your one-on-one

≡ ♠	>>>>my F	Performance				
		Tasks (2) All Tasks 🔅				
		6/30/19	÷	7/15/19	:	
		Meet and discuss appraisal employees (1 To-Do)	with	Sign-off appraisals for empl	oyees	
		FY19 Appraisal Process		FY19 Appraisal Process		
			0 🐁	Not ready	0 🌷	
		Shortcuts	Meet with Shortcuts and th employee		•	
		View Reports		the appraisal so they can review it before your discussion.	re	nce Webpage
				LIMI	C mvPerforr	mance Webpage



Discussion: Review

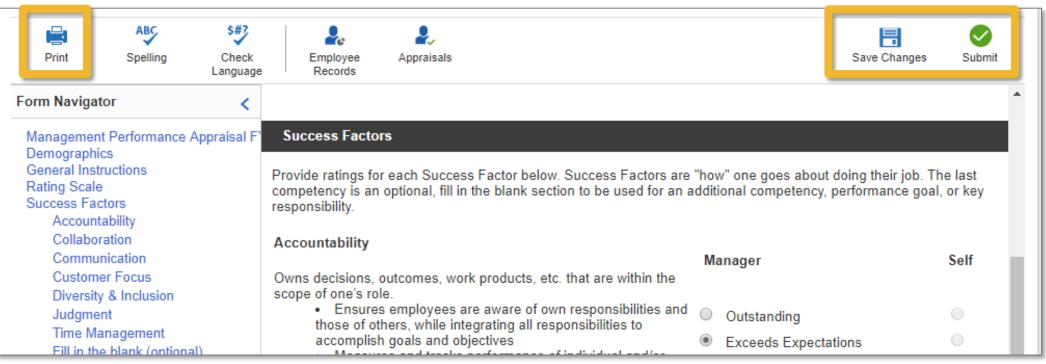
 Review and comment – check edits and annotations the second level might have made, revise if needed

Meet and discuss appraisal with employ	ees	×
I	Displaying 1 - 1 of 1	
Employee Name 🔺	Task	
Haley zzz-halogenEmployee	O Review & Comment	
		Close



Discussion: Options

- Print to PDF (to provide to employee prior to conversation)
- Save Changes if you make revisions
- Submit to send to the employee for sign-off and comment





Tip: Preparing for the Conversation

Schedule the meeting in a quiet, private location where interruptions will not occur

Provide a copy of the appraisal to the employee ahead of time if you choose

Avoid rescheduling or pushing back the meeting

 Be prepared to discuss goals and development plans, especially if expectations are not met on one or more factors



Tip: Conducting the Conversation

- Give objective and specific examples
- Encourage discussion
- Actively listen
- Be open to what the employee has to say
- Create a positive, forward-looking environment
- Build on the employee's strengths
- Keep the meeting on track



Employee Sign-Off and Comments Evaluator Finalizes

Access: Your Tasks

- You Submit the appraisal to the employee, they will add final comments (optional) and sign-off the appraisal
- Once that is done, you will have a pending task

	A	>>>>my Perfo	rmance					~	
Tasks (1) All Tasks 🗔									l
7/15/19									l
			Sign-off appraisals for employ To-Do)	ees (1					
			FY19 Appraisal Process						L
				D 🐁					
			Shortcuts				Bookmarks		l
			View Reports	<u>8</u>	View My Employees		MU myPerformance Webpage		
						-	LIMKC myPerformance Webpage		Ш



Finalize: View Appraisal

Click on View appraisal to see final comments from employee

Sign-off appraisals for employees		\mathbf{X}
I		Displaying 1 - 1 of 1
Employee Name 🔺	Task	
Haley zzz-halogenEmployee	O Sign Off View Appraisal	
		Close



Finalize: Review Comments and Sign-Off

Review Employee Final Comments, and Sign Off

ve	Print	Employe Records		sals								Sig
		e the commer ist be provide		end of the appr	aisal to provid	de specific exa	amples that s	upport your ra	tings. An o	verall com	nment	
Com		e the commer ist be provide		end of the appr	aisal to provid	de specific ex	amples that s	upport your ra	tings. An o	verall com	nment	
	Se	cond level ap	orovers can	directly edit con	iments.							
New	v Performa	nce Goals (oj	tional)									
click o	on the Add	Goal link. Note	that once th	xes below by p e process is co tab in the Goa	mplete, goals							
										Weig	ht	
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	Self:											1
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l have	Sta ployee Ack	nowledgmen			isor. My sign	ature does no	t necessarily	indicate agree	ement with	the appra	isal, but	
l have Emr	Sta ployee Ack e discussed	nowledgmen	ce appraisa		isor. My sign	ature does no	ıt necessarily	indicate agree	ement with	the appra	isal, but	
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l have Emp	Sta ployee Ack e discussed ployee Fina additional co	nowledgmen my performan	ce appraisa			Haley zzz-I	halogenEmplo					



Using myPerformance Year Round

Tip: Ongoing Feedback

- Performance appraisals should never be a surprise
- Employees need <u>timely</u> and regular feedback
 - Acknowledging positive behavior increases its frequency
 - Not addressing concerns reinforces the negative behaviors
- While feedback should always be done in person, myPerformance provides many optional features for evaluators and employees to track feedback throughout the year
- Using myPerformance year round will make writing appraisals much easier for both the employee and evaluator



Tip: Follow-Up Throughout the Year

- Remember that annual reviews are only a small part of the performance management process
- Day to day conversations are most important
- Address positive and negative behavior as it occurs
- Create goals and development plans with scheduled check-in dates; Use Outlook
- Encourage professional growth opportunities
- Create a record of notable events



Acces: Using myPerformance Year Round

- Employees and evaluators can add new, and access past, performance related information throughout the year:
 - Feedback
 - Goals
 - Evaluations
 - Development
 Plans
 - Documents

	>>>>my Perfo	ormance				
🕇 Home		(1) All Tasks 🕻				
🚴 My Perform	ance ^	9 final comments and				
le Goals		off your appraisal				
Developmer	nt Plans	UM Test Process eady				
🔊 Feedback		uts				
🔋 Evaluations	Evaluations					
Documents		View Reports				



Questions?

University of Missouri System