



University of Missouri System  
COLUMBIA | KANSAS CITY | ROLLA | ST. LOUIS

**FISCAL YEAR 2016 BUDGET**



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# University of Missouri System FY2016 Budget

## Introduction and Overview

The University of Missouri System Operating Budget Book presents summary information on total sources and uses of the University's funds by major fund groups. Additional information is provided on the current funds which include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency.

Budget planning and development was guided by the campus strategic plans and the policy decisions and planning parameters of the President and the Board of Curators. Net tuition and fee revenues included in these budgets are based on tuition and required fee rates approved by the Board. The increase in net fee revenues included in the budget is driven by enrollment changes related to student mix, enrollment growth, and financial aid combined with approved rate increases in tuition, supplemental course fees, and other required fees.

Assumptions for planning included the following:

- State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University. State appropriations for general operations include \$5.6 million in performance funding allocated to the campuses for strategic priorities and \$848,750 in legislative directives at the campuses
- Tuition and fee budgets are based on the tuition and fee rates as approved by the Board of Curators in February 2015. Changes in enrollments, student mix, and institutional aid are determined by the individual campuses. In general enrollments are planned to increase modestly from FY2015 and increased investments in institutional student aid are planned.
- The following salary and wages guidelines were used by the campuses for FY2016 budget planning:

*Each campus will recommend for Board approval a salary and wage budget consistent with campus needs. Budget increases should support faculty and staff salary merit, market and equity adjustments consistent with the campus's faculty and staff recruitment and retention strategy as well as their position relative to their peers.*

Salary and wage budget increases varied by campus from a 0%-2% increase in the salary and wage base.

- The flat benefit rate assessment remained unchanged at 27.72% of eligible salaries plus applicable FICA charges.
- The budget reflects actions taken by the campuses to balance their budget and reallocate resources to fund their strategic priorities.

The budgets reported in this document are based on the original detail budgets for the University as entered into the Hyperion Budget system for the fiscal year.

# UNIVERSITY OF MISSOURI SYSTEM

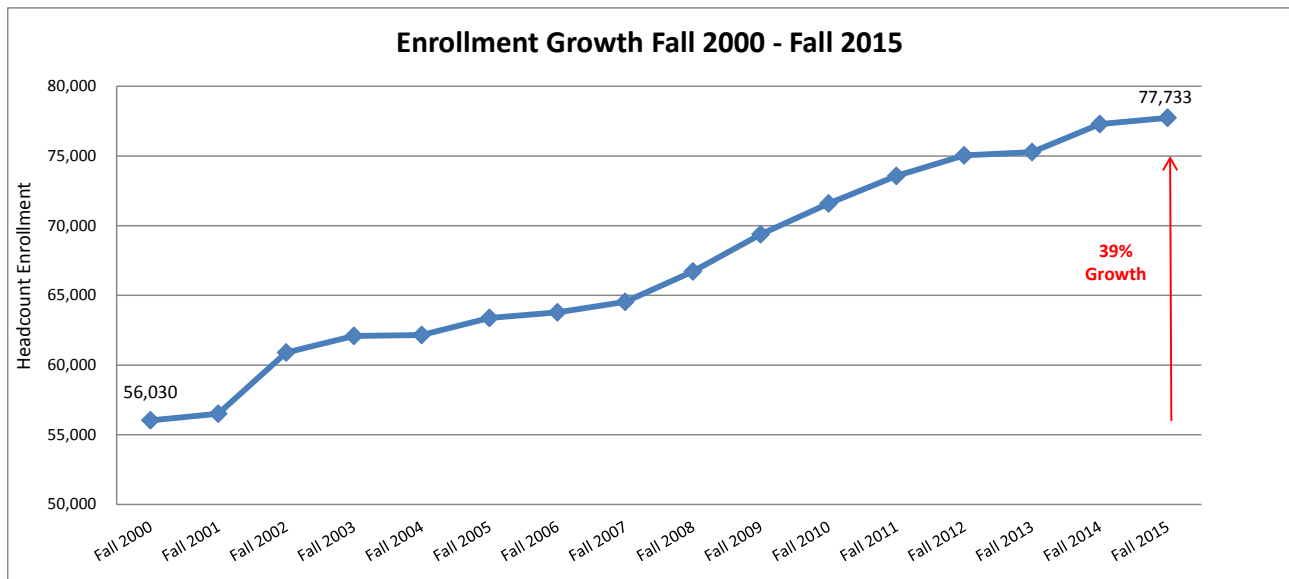
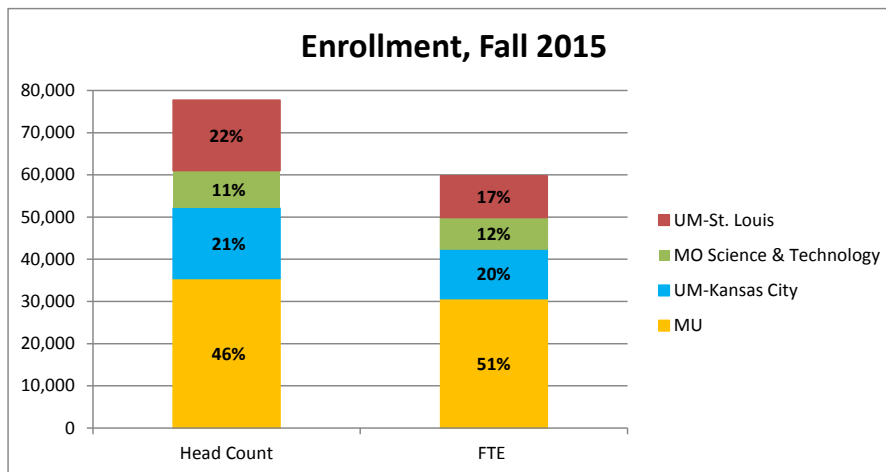
## Statistical Highlights

**Campuses: Columbia, Kansas City, Missouri S&T, and St. Louis**

### Enrollment, Fall 2015

	<u>Head Count</u>	<u>FTE</u>
MU	35,424	30,665
UM-Kansas City	16,685	11,743
MO Science & Technology	8,886	7,489
UM-St. Louis	16,738	9,919
<b>Total Enrollment</b>	<b>77,733</b>	<b>59,816</b>

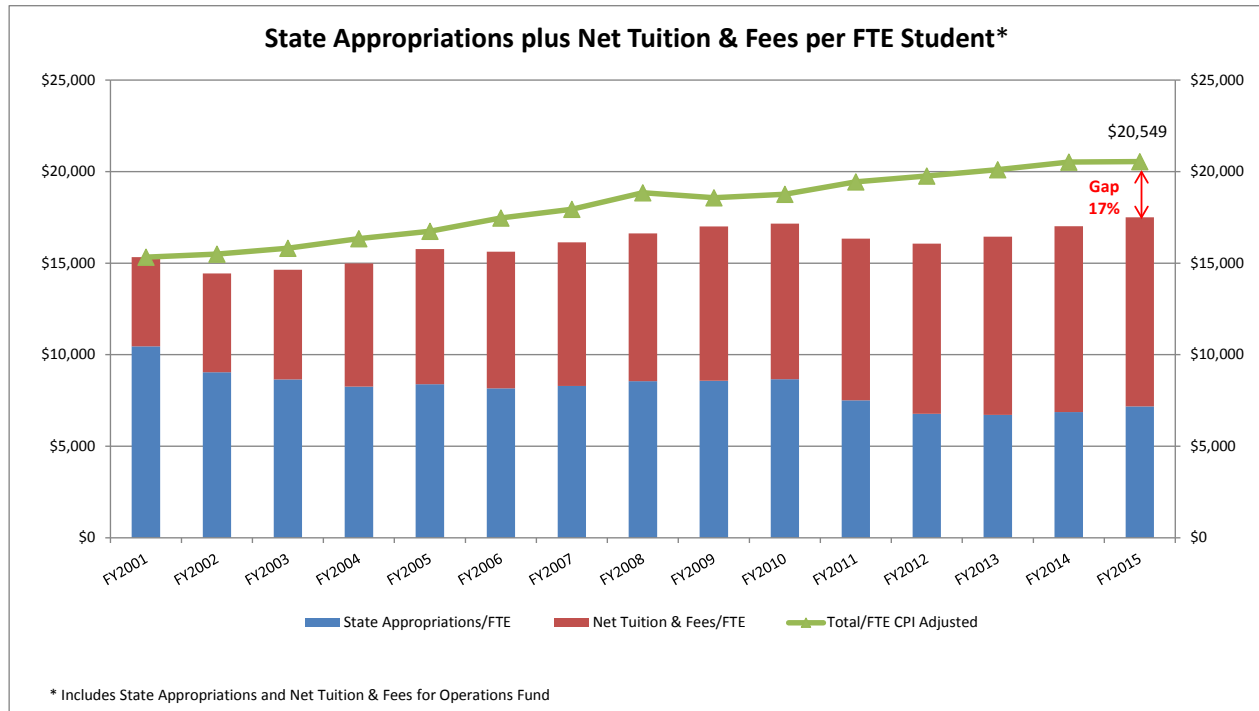
*(76 percent undergraduate, 24 percent graduate and first professional students)*



Enrollment has grown by 39% or over 21,000 students since FY2001.

# UNIVERSITY OF MISSOURI SYSTEM

## Statistical Highlights



Since FY2001, state appropriations per FTE student have declined while net tuition and fees per FTE student have increased. However, the combined total has remained basically flat. Adjusted for inflation, the combined total funding per FTE student has actually fallen 17%, or \$3,044 per FTE student, as compared to FY2001.

### Degrees and Certificates Awarded, FY2015

Undergraduate Certificate	55
Bachelor's	11,360
Graduate Certificate	780
Master's	4,204
Educational Specialist	122
Doctor's-research/scholarship	712
Doctor's-professional practice	876
Total Degrees and Certificates	18,109

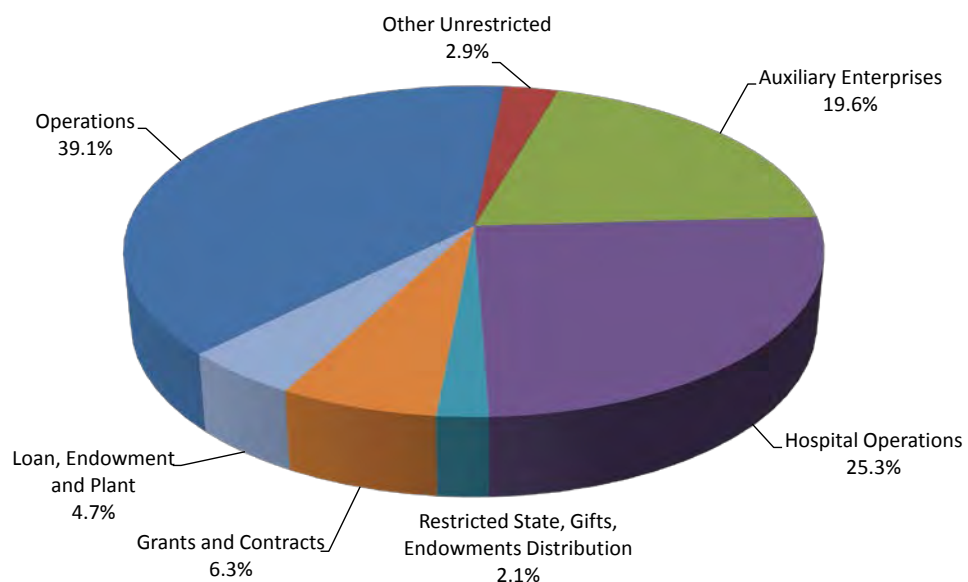
### Faculty and Staff Headcount, Fall 2014

Total Faculty	5,937
<i>(66 percent full-time, 34 percent part-time)</i>	
Total Staff	17,786
<i>(78 percent full-time, 22 percent part-time)</i>	
Total faculty and staff	23,723



**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 All Funds Revenues Budget Summary

Fund	Definition	Amount
Operations	The Operations fund is where the majority of the University's instructional and public service activities are budgeted and accounted for. It is funded primarily by tuition and fees and state appropriations for operations.	1,227,325,992
Other Unrestricted	Other Unrestricted funds are comprised of Service Operations, Continuing Education, and Self Insurance Funds. <u>Service Operations</u> provide services to departments or other organizational units within the University. <u>Continuing Education</u> extends the campus course offerings outside of the normal time, space, and campus location. <u>Self Insurance Funds</u> include medical benefits, dental benefits, educators' legal liability, medical malpractice, auto and general liability, long-term liability, and worker's compensation.	90,424,231
Auxiliary Enterprises	Auxiliary Enterprises are self-supporting activities that provide services primarily to students, faculty, staff, and patients.	615,931,773
Hospital Operations	The Hospital Operations fund is primarily composed of the combined clinical operations of MU Hospitals & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, Missouri Psychiatric Center, and the Missouri Rehabilitation Center.	795,636,695
Restricted State, Gifts, Endowments Distribution	These are funds restricted by third parties. They are comprised primarily of gifts, endowment distributions, and restricted state appropriations.	64,437,131
Grants and Contracts	Grants and Contracts are comprised of restricted funds including federal grants, Pell grants, state grants, and other grants and contracts.	197,920,451
<b>Total Current Funds</b>		<b>2,991,676,274</b>
Loan, Endowment and Plant	<u>Loan funds</u> are used to record activity on funds available for loans to students. <u>Endowment and similar funds</u> include all gifts, bequests, and other funds directed to be used to support a University program in perpetuity. Ninety percent of the endowment fund is restricted for use by donors and most of the remaining ten percent has been designated by the Board or administration for special use. The <u>plant fund group</u> is used to record acquisition and replacement of assets, to pay off debt, and to record the net investment in assets (equity) from both current expenditures and reserves for renewal and replacement.	148,001,039
<b>Total University Funds</b>		<b>3,139,677,312</b>

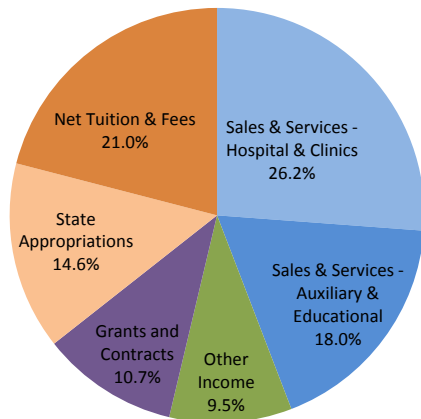


**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 Current Funds Budget Summary

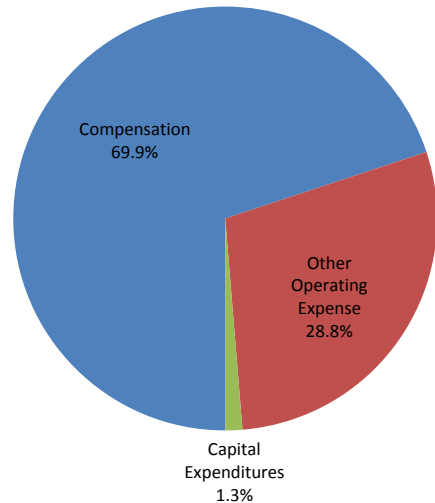
	FY14 Actual	FY15 Actual	FY16 Budget
<b>Beginning Net Assets</b>	<b>1,146,209,404</b>	<b>788,023,692</b>	<b>756,571,269</b>
<b>Revenues</b>	<b>2,917,336,809</b>	<b>2,998,975,441</b>	<b>2,991,676,274</b>
Compensation	1,709,750,509	1,803,909,363	1,876,455,088
Other Expenses	841,185,057	859,010,996	820,295,868
<b>Expenditures</b>	<b>2,550,935,566</b>	<b>2,662,920,359</b>	<b>2,696,750,955</b>
<b>Transfers</b>	<b>(222,212,672)</b>	<b>(267,115,849)</b>	<b>(213,751,755)</b>
<b>Change in Net Assets</b>	<b>144,188,571</b>	<b>68,939,233</b>	<b>81,173,563</b>
Effect of Change in Accounting Principle *	(502,374,284)		
<b>Change in Net Assets, as Adjusted</b>	<b>(358,185,713)</b>		
<b>Ending Net Assets</b>	<b>788,023,692</b>	<b>856,962,925</b>	<b>837,744,833</b>

\* Accounting change to comply with GASB67 and 68 related to reporting of university pension plan

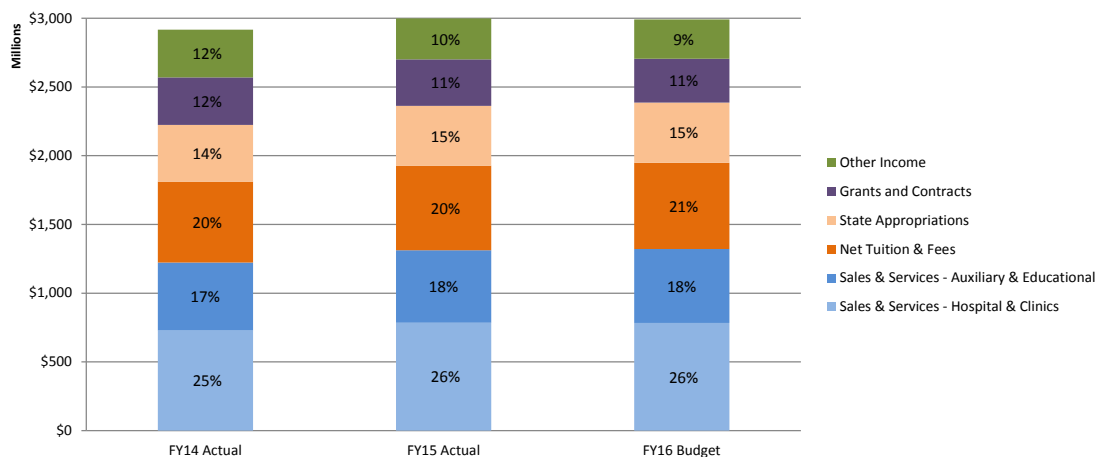
**FY16 Current Funds Revenues:  
\$3.0 Billion**



**FY16 Current Funds Expenditures:  
\$2.7 Billion**



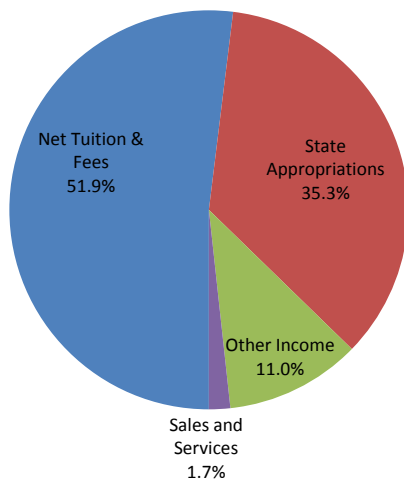
**Total Budget by Revenue Source**



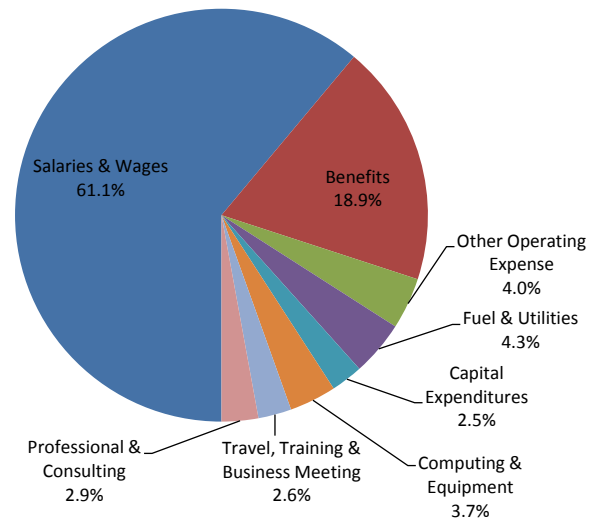
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 Operations Fund Budget Summary

	FY14 Actual	FY15 Actual	FY16 Budget
<b>Beginning Net Assets</b>	<b>471,562,924</b>	<b>451,261,363</b>	<b>471,487,143</b>
<b>Revenues</b>	<b>1,177,112,005</b>	<b>1,232,124,874</b>	<b>1,227,325,992</b>
Compensation	910,052,746	919,072,314	951,602,197
Other Expenses	246,195,305	252,018,384	237,552,637
<b>Expenditures</b>	<b>1,156,248,051</b>	<b>1,171,090,698</b>	<b>1,189,154,834</b>
<b>Transfers</b>	<b>(41,165,514)</b>	<b>(13,224,563)</b>	<b>(433)</b>
<b>Change in Net Assets</b>	<b>(20,301,561)</b>	<b>47,809,613</b>	<b>38,170,725</b>
<b>Ending Net Assets</b>	<b>451,261,363</b>	<b>499,070,977</b>	<b>509,657,868</b>

**FY16 Operations Fund Revenues:  
\$1.23 Billion**



**FY16 Operations Fund Expenditures:  
\$1.19 Billion**



**Operations Fund Key Points**

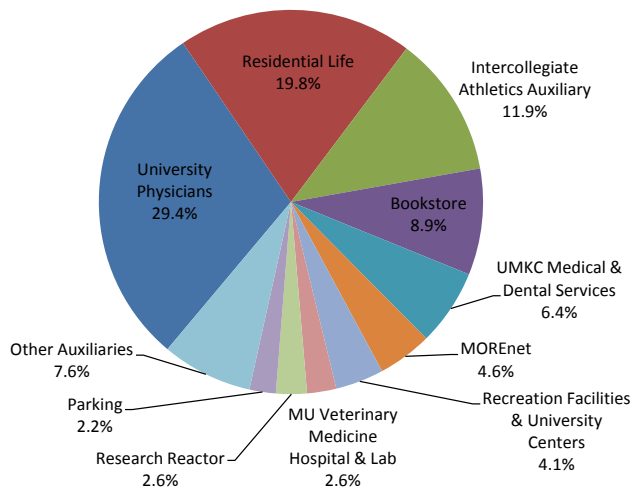
- Funded primarily (87.2%) by net tuition & fees and state appropriations
- Compensation is 80% of expenses.
- 58.2% of expenses on primary programs of Instruction, Research, and Public Service
- Transfers are primarily to the plant fund.

**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 Auxiliary Enterprises Fund Budget Summary

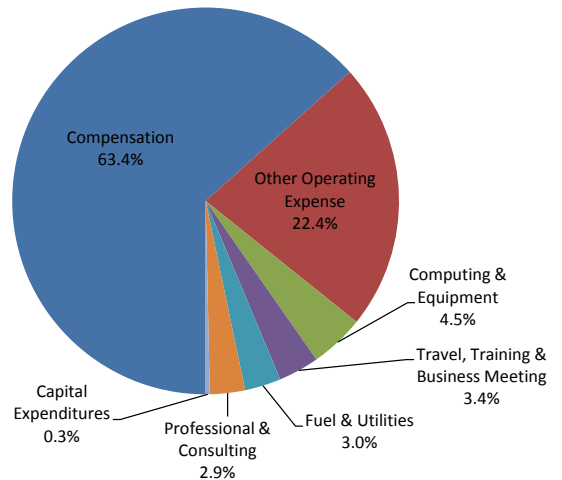
	FY14 Actual	FY15 Actual	FY16 Budget
<b>Beginning Net Assets</b>	<b>30,912,869</b>	<b>32,488,961</b>	<b>65,430,701</b>
<b>Revenues</b>	<b>536,514,774</b>	<b>605,253,209</b>	<b>615,931,773</b>
Compensation	288,273,589	327,025,731	341,590,721
Other Expenses	187,535,841	197,828,851	197,254,517
<b>Expenditures</b>	<b>475,809,430</b>	<b>524,854,582</b>	<b>538,845,238</b>
<b>Transfers*</b>	<b>(59,129,252)</b>	<b>(76,909,070)</b>	<b>(64,042,541)</b>
<b>Change in Net Assets</b>	<b>1,576,092</b>	<b>3,489,557</b>	<b>13,043,993</b>
<b>Ending Net Assets</b>	<b>32,488,961</b>	<b>35,978,518</b>	<b>78,474,694</b>

\* Transfers are primarily to the plant fund for maintenance & repair, capital projects and debt service.

**FY16 Auxiliary Enterprises Fund Revenues  
by Key Auxiliaries: \$615.9 Million**



**FY16 Auxiliary Enterprises Fund Expenditures:  
\$538.8 Million**

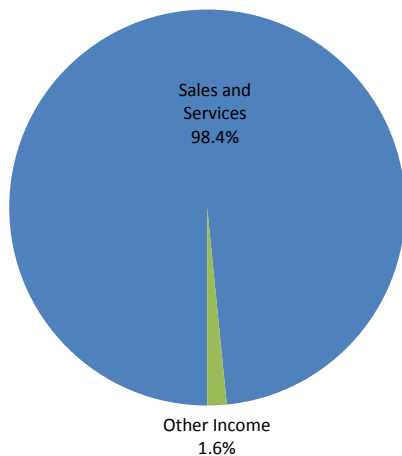


**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 Hospital Operations Fund Budget Summary

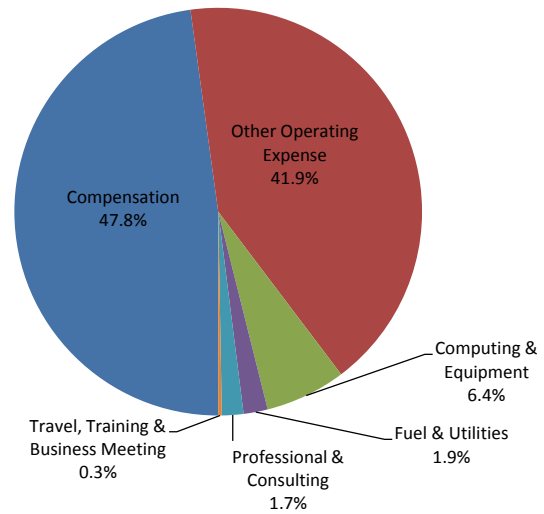
	FY14 Actual	FY15 Actual	FY16 Budget
<b>Beginning Net Assets</b>	<b>309,466,286</b>	<b>351,823,546</b>	<b>355,189,137</b>
<b>Revenues</b>	<b>758,401,693</b>	<b>790,895,108</b>	<b>795,636,695</b>
Compensation	317,329,829	323,659,245	339,636,916
Other Expenses	337,128,061	356,530,215	370,567,675
<b>Expenditures</b>	<b>654,457,890</b>	<b>680,189,461</b>	<b>710,204,591</b>
<b>Transfers*</b>	<b>(61,586,544)</b>	<b>(94,709,379)</b>	<b>(87,981,333)</b>
<b>Change in Net Assets</b>	<b>42,357,260</b>	<b>15,996,268</b>	<b>(2,549,229)</b>
<b>Ending Net Assets</b>	<b>351,823,546</b>	<b>367,819,814</b>	<b>352,639,908</b>

\* Transfers are primarily to the plant fund for maintenance & repair, capital equipment & projects and debt service.

**FY16 Hospital Operations Fund Revenues:**  
**\$795.6 Million**



**FY16 Hospital Operations Fund Expenditures:**  
**\$710.2 Million**

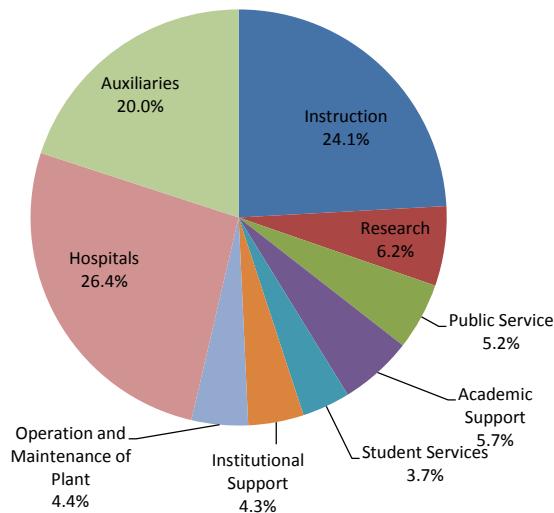


**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 Current Funds Expenditures by Program

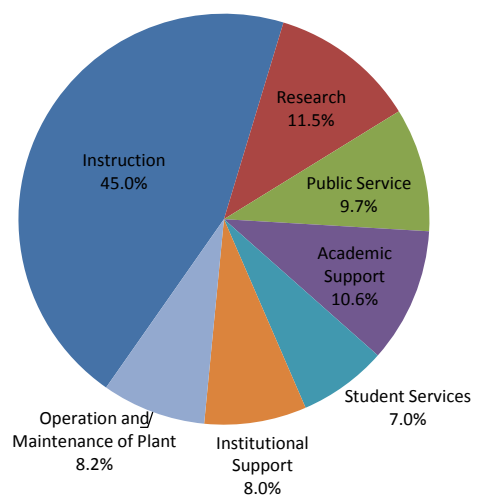
	FY14 Actual	FY15 Actual	FY16 Budget
Instruction	\$623,167,840	\$638,395,068	\$650,487,861
Research	190,148,986	189,094,055	166,820,254
Public Service	145,637,476	153,474,851	140,833,312
Academic Support	138,556,439	147,633,107	153,284,921
Student Services	83,650,566	91,624,970	100,782,607
Institutional Support	122,669,153	128,578,514	116,350,823
Operation and Maintenance of Plant	115,148,665	108,419,817	118,421,870
<b>Total Educational &amp; General</b>	<b>1,418,979,125</b>	<b>1,457,220,382</b>	<b>1,446,981,648</b>
Hospitals	656,147,011	680,845,395	710,924,069
Auxiliaries	475,809,430	524,854,582	538,845,238
<b>Total Expenditures</b>	<b>2,550,935,566 *</b>	<b>\$2,662,920,359</b>	<b>\$2,696,750,955</b>

\* Excludes an adjustment of \$502,374,284 due to change in accounting principle

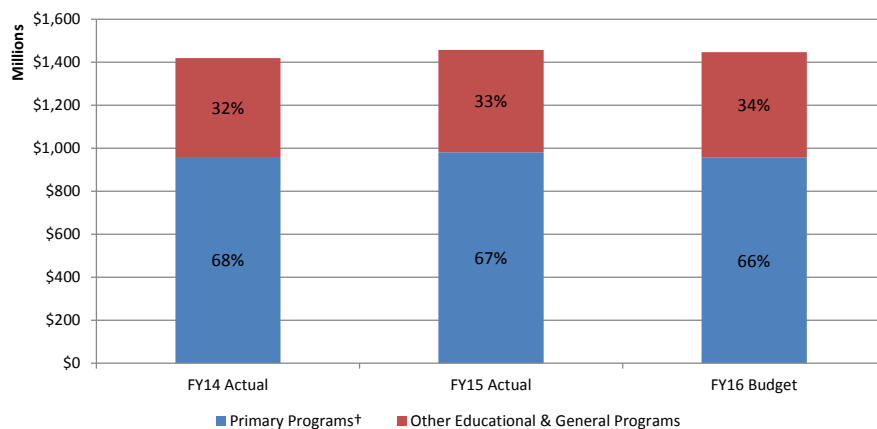
**FY16 Current Funds Expenditures:**  
**\$2.7 Billion**



**FY16 Current Funds Educational & General Expenditures: \$1.4 Billion**



**Primary Programs vs. Other Educational & General Programs**

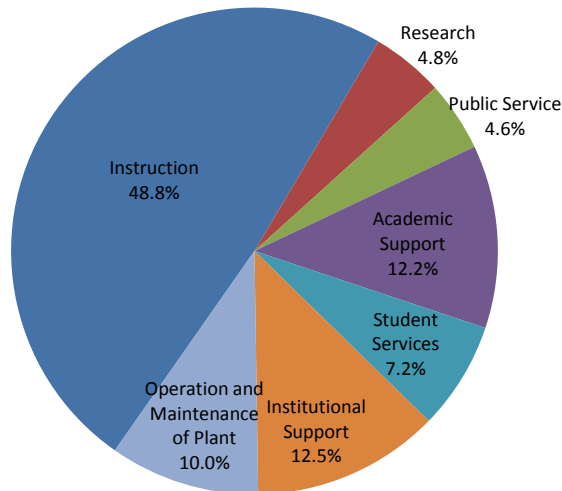


† Primary programs include Instruction, Research and Public Service.

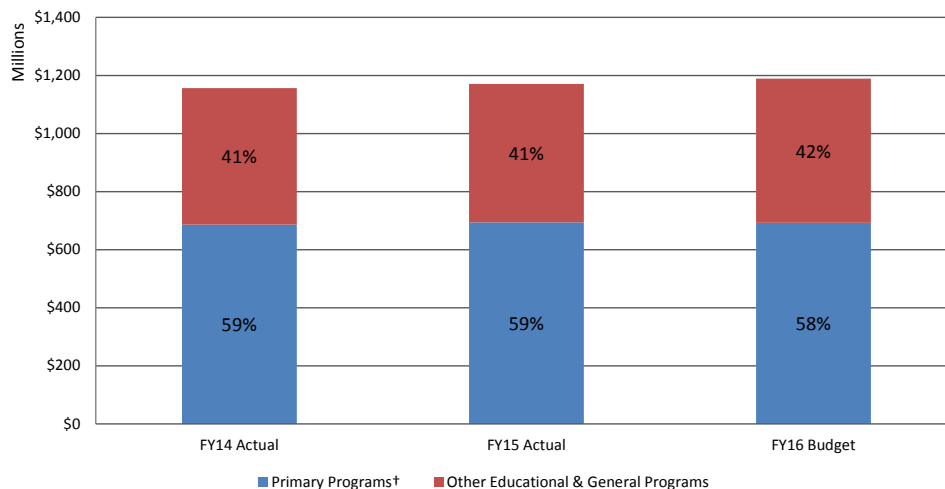
**UNIVERSITY OF MISSOURI SYSTEM**  
Fiscal Year 2016 Operations Fund Expenditures by Program

	FY14 Actual	FY15 Actual	FY16 Budget
Instruction	\$570,915,472	\$573,476,675	\$580,108,404
Research	63,361,661	65,867,016	57,158,783
Public Service	52,047,830	54,529,571	55,270,603
Academic Support	133,455,133	140,770,491	144,651,803
Student Services	77,226,424	82,977,002	85,300,076
Institutional Support	140,478,339	144,263,278	148,171,864
Operation and Maintenance of Plant	118,763,192	109,206,665	118,493,301
<b>Total Expenditures</b>	<b>\$1,156,248,051</b>	<b>\$1,171,090,698</b>	<b>\$1,189,154,834</b>

**FY16 Operations Fund Expenditures:**  
**\$1.2 Billion**



**Primary Programs vs. Other Educational & General Programs**



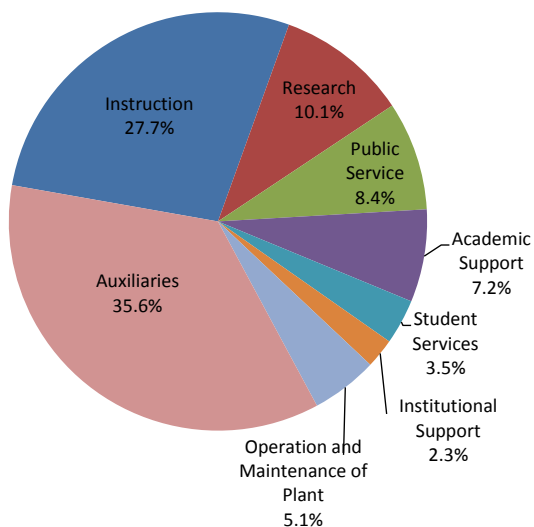
† Primary programs include Instruction, Research and Public Service.

# UNIVERSITY OF MISSOURI SYSTEM - Columbia

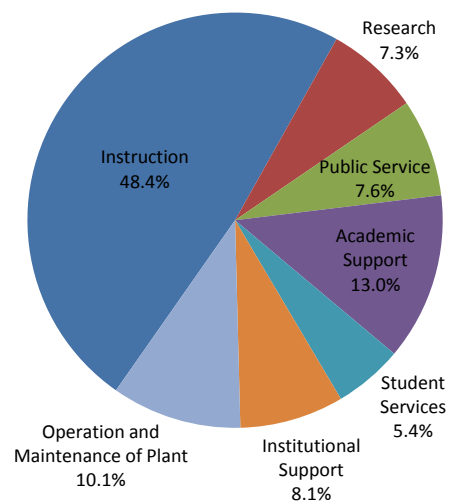
## Fiscal Year 2016 Expenditures by Program

	Current Funds FY16 Budget	Operations Fund FY16 Budget
Instruction	\$332,531,495	\$297,056,625
Research	121,635,332	45,020,983
Public Service	100,869,730	46,737,396
Academic Support	85,842,467	79,936,643
Student Services	41,827,054	33,026,068
Institutional Support	27,426,788	49,725,396
Operation and Maintenance of Plant	61,594,069	62,156,900
<b>Total Educational &amp; General</b>	<b>771,726,935</b>	<b>613,660,011</b>
Auxiliaries	427,109,817	-
<b>Total Expenditures</b>	<b>\$ 1,198,836,752</b>	<b>\$ 613,660,011</b>

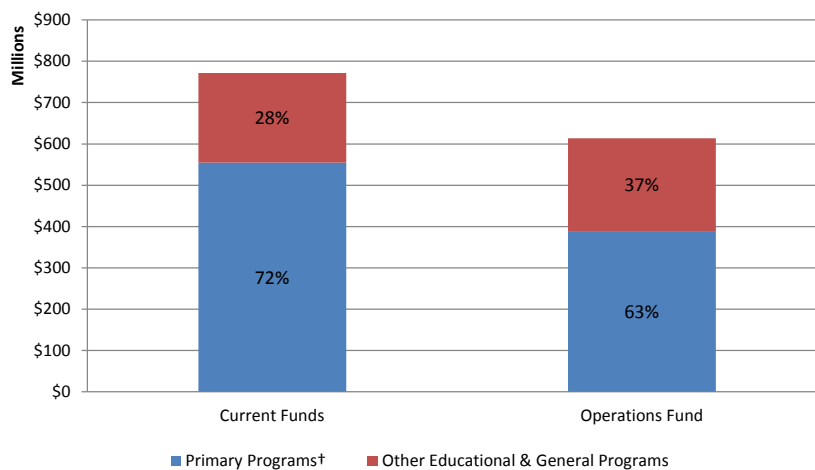
**FY16 Current Funds Expenditures:**  
**\$1,199 Million**



**FY16 Operations Fund Expenditures:**  
**\$614 Million**



**Primary Programs vs. Other Educational & General Programs**



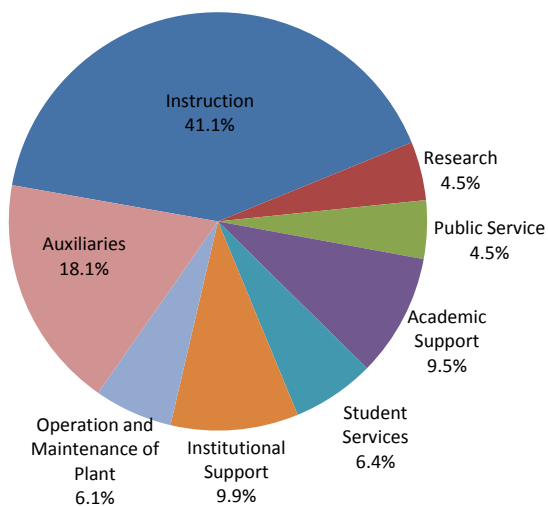
† Primary programs include Instruction, Research and Public Service.



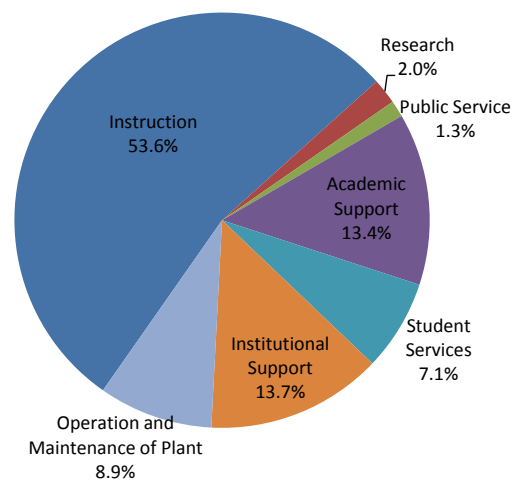
**UNIVERSITY OF MISSOURI SYSTEM - Kansas City**  
Fiscal Year 2016 Expenditures by Program

	Current Funds FY16 Budget	Operations Fund FY16 Budget
Instruction	\$143,078,705	\$126,469,600
Research	15,821,594	4,683,285
Public Service	15,726,098	3,028,386
Academic Support	33,118,732	31,615,155
Student Services	22,244,159	16,705,456
Institutional Support	34,415,735	32,327,617
Operation and Maintenance of Plant	21,143,748	20,980,416
<b>Total Educational &amp; General</b>	<b>285,548,771</b>	<b>235,809,915</b>
Auxiliaries	62,953,375	-
<b>Total Expenditures</b>	<b>\$ 348,502,146</b>	<b>\$ 235,809,915</b>

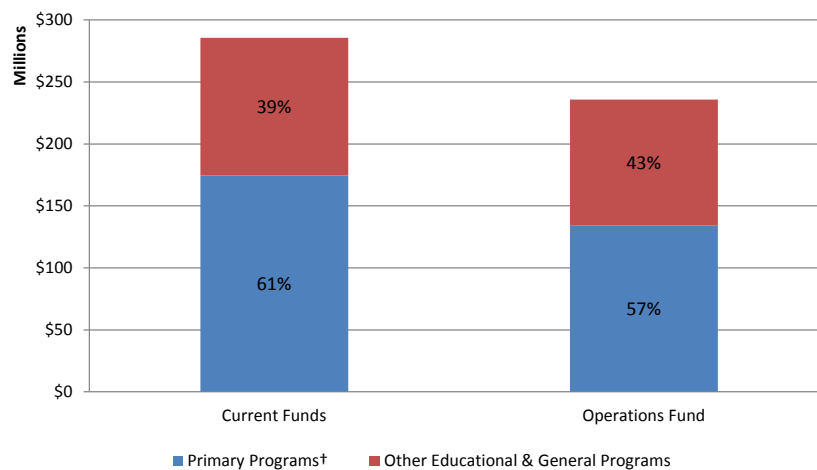
**FY16 Current Funds Expenditures:  
\$349 Million**



**FY16 Operations Fund Expenditures:  
\$236 Million**



**Primary Programs vs. Other Educational & General Programs**



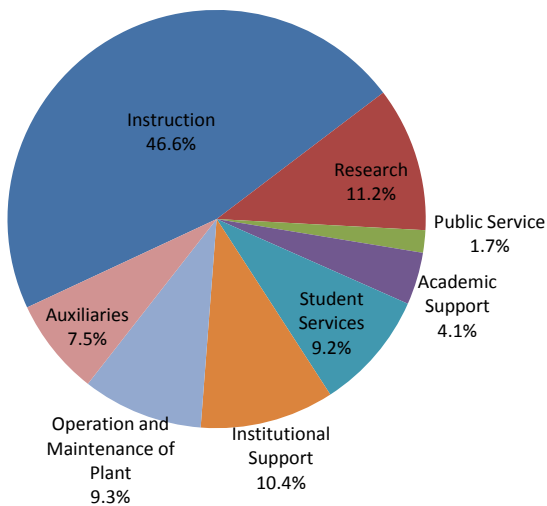
† Primary programs include Instruction, Research and Public Service.

# UNIVERSITY OF MISSOURI SYSTEM - Missouri S&T

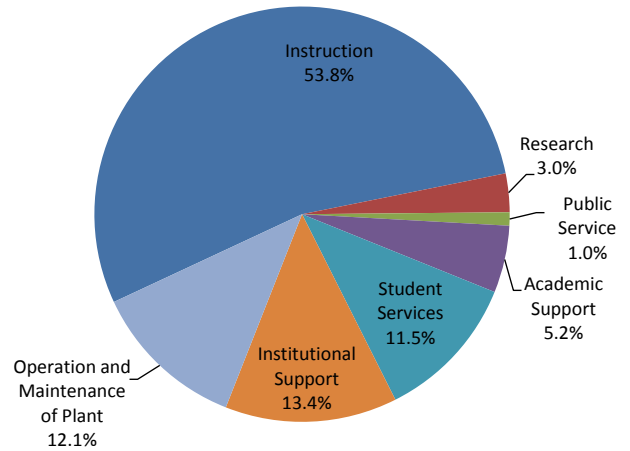
## Fiscal Year 2016 Expenditures by Program

	Current Funds FY16 Budget	Operations Fund FY16 Budget
Instruction	\$87,256,263	\$76,472,393
Research	20,933,805	4,275,704
Public Service	3,247,061	1,472,516
Academic Support	7,585,435	7,429,701
Student Services	17,247,538	16,304,447
Institutional Support	19,407,335	19,058,925
Operation and Maintenance of Plant	17,483,408	17,161,542
<b>Total Educational &amp; General</b>	<b>173,160,845</b>	<b>142,175,228</b>
Auxiliaries	14,035,608	-
<b>Total Expenditures</b>	<b>\$ 187,196,453</b>	<b>\$ 142,175,228</b>

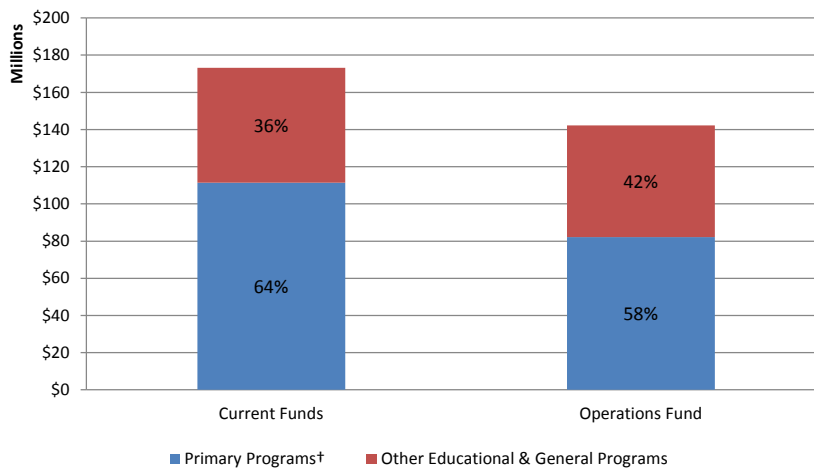
**FY16 Current Funds Expenditures:  
\$187 Million**



**FY16 Operations Fund Expenditures:  
\$142 Million**



**Primary Programs vs. Other Educational & General Programs**

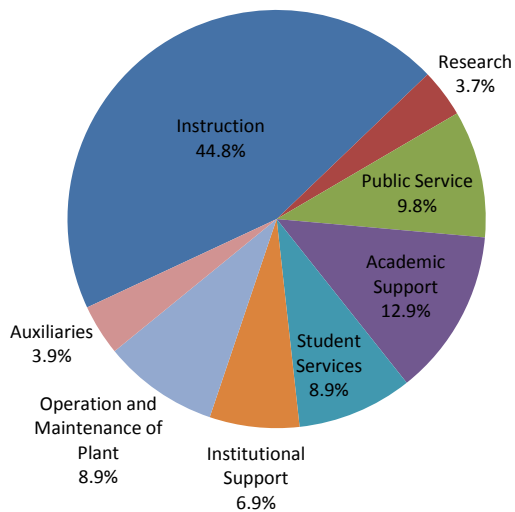


† Primary programs include Instruction, Research and Public Service.

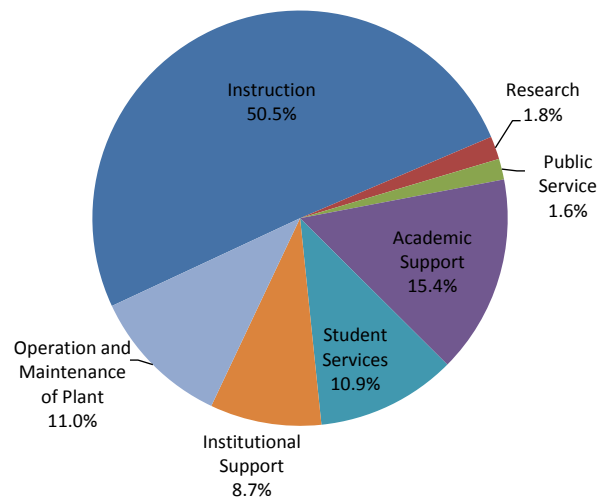
**UNIVERSITY OF MISSOURI SYSTEM - St. Louis**  
Fiscal Year 2016 Expenditures by Program

	Current Funds FY16 Budget	Operations Fund FY16 Budget
Instruction	\$86,782,607	\$79,265,476
Research	7,219,863	2,815,138
Public Service	19,062,349	2,537,627
Academic Support	25,015,297	24,222,361
Student Services	17,307,985	17,108,234
Institutional Support	13,444,094	13,600,278
Operation and Maintenance of Plant	17,299,149	17,292,948
<b>Total Educational &amp; General</b>	<b>186,131,344</b>	<b>156,842,062</b>
Auxiliaries	7,643,441	-
<b>Total Expenditures</b>	<b>\$ 193,774,785</b>	<b>\$ 156,842,062</b>

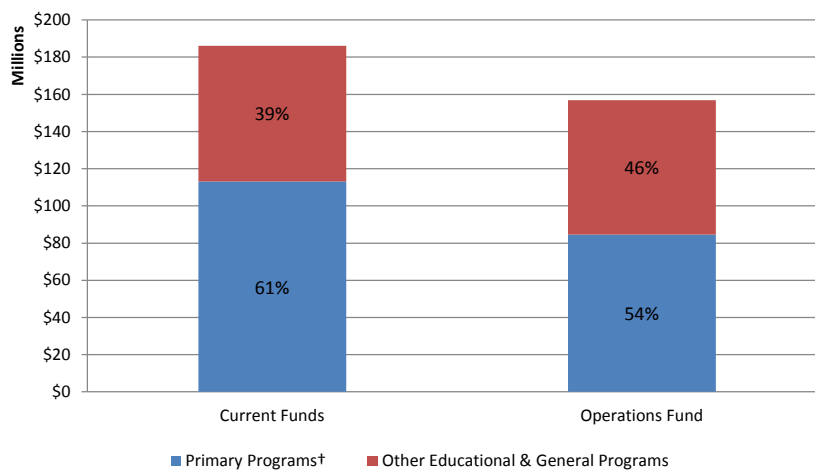
**FY16 Current Funds Expenditures:  
\$194 Million**



**FY16 Operations Fund Expenditures:  
\$157 Million**



**Primary Programs vs. Other Educational & General Programs**





Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

All Organizations (Consolidated)

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$829,571,347	\$70,135,062	\$0	\$0	\$2,218	\$0	\$899,708,627	\$0	\$899,708,627
Less: Scholarship Allowances	(192,047,459)	(2,660,810)	0	0	(31,446,188)	(72,698,000)	(298,852,457)	0	(298,852,457)
<b>Net Tuition and Fees</b>	<b>637,523,888</b>	<b>67,474,252</b>	<b>0</b>	<b>0</b>	<b>(31,443,970)</b>	<b>(72,698,000)</b>	<b>600,856,170</b>	<b>0</b>	<b>600,856,170</b>
State Appropriation	433,722,473	0	0	0	4,544,140	0	438,266,613	48,600,000	486,866,613
Grants - Federal	0	0	0	0	0	143,600,000	143,600,000	235,000	143,835,000
Grants - Federal Pell	0	0	0	0	0	59,600,000	59,600,000	0	59,600,000
State Grants & Contracts	0	0	0	0	0	41,284,452	41,284,452	0	41,284,452
Other Grants & Contracts	0	0	0	0	0	74,900,000	74,900,000	0	74,900,000
Gift Revenues	1,085,770	0	14,935,000	0	36,809,266	0	52,830,036	48,429,214	101,259,250
Recovery of F & A	48,866,000	0	0	0	0	(48,866,000)	0	0	0
Endowment & Investment Income	26,844,497	13,752,643	222,850	8,911,440	49,105,979	0	98,837,409	38,438,708	137,276,117
Sales & Services Income	21,137,564	3,058,344	600,773,923	786,725,255	180,576	0	1,411,875,662	0	1,411,875,662
Other Income	58,145,801	6,138,991	0	0	5,241,140	100,000	69,625,932	12,298,117	81,924,049
<b>Total Revenues</b>	<b>1,227,325,992</b>	<b>90,424,231</b>	<b>615,931,773</b>	<b>795,636,695</b>	<b>64,437,131</b>	<b>197,920,451</b>	<b>2,991,676,274</b>	<b>148,001,039</b>	<b>3,139,677,312</b>
<b>Expenditures</b>									
Salaries & Wages	726,429,956	51,753,202	271,682,505	252,817,498	27,414,132	102,961,190	1,433,058,482	0	1,433,058,482
Benefit Expense	225,172,241	23,272,394	69,908,216	86,819,418	8,058,620	30,165,718	443,396,605	0	443,396,605
<b>Compensation</b>	<b>951,602,197</b>	<b>75,025,595</b>	<b>341,590,721</b>	<b>339,636,916</b>	<b>35,472,751</b>	<b>133,126,907</b>	<b>1,876,455,088</b>	<b>0</b>	<b>1,876,455,088</b>
Other Operating Expense	207,779,106	(93,491,655)	195,003,062	370,467,679	30,365,774	62,316,288	772,440,254	29,980,256	802,420,510
Capital Expenditures	29,693,793	202,342	1,877,063	0	2,006,956	1,114,999	34,895,154	(34,895,154)	0
Non-Operating Expense*	79,738	12,408,685	374,392	99,996	(2,350)	0	12,960,461	75,512,123	88,472,584
Depreciation Expense	0	0	0	0	0	0	0	183,377,809	183,377,809
<b>Other Expense</b>	<b>237,552,637</b>	<b>(80,880,628)</b>	<b>197,254,517</b>	<b>370,567,675</b>	<b>32,370,379</b>	<b>63,431,288</b>	<b>820,295,868</b>	<b>253,975,034</b>	<b>1,074,270,902</b>
<b>Total Expenditures</b>	<b>1,189,154,834</b>	<b>(5,855,033)</b>	<b>538,845,238</b>	<b>710,204,591</b>	<b>67,843,131</b>	<b>196,558,195</b>	<b>2,696,750,955</b>	<b>253,975,034</b>	<b>2,950,725,990</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	31,457,067	(31,809,925)	1,622,786	(1,446,855)	72,364	0	(104,563)	104,563	0
Mandatory Transfers	(20,697,885)	(11,142,208)	(55,513,672)	(22,667,724)	(1,218,858)	1,149,998	(110,090,349)	110,090,349	0
Non-Mandatory Transfers	(10,759,615)	(21,318,363)	(10,151,656)	(63,866,754)	5,001,304	(2,461,760)	(103,556,843)	105,174,006	1,617,163
<b>Total Transfers</b>	<b>(433)</b>	<b>(64,270,495)</b>	<b>(64,042,541)</b>	<b>(87,981,333)</b>	<b>3,854,810</b>	<b>(1,311,762)</b>	<b>(213,751,755)</b>	<b>215,368,918</b>	<b>1,617,163</b>
<b>Change in Net Assets</b>	<b>38,170,725</b>	<b>32,008,769</b>	<b>13,043,993</b>	<b>(2,549,229)</b>	<b>448,811</b>	<b>50,495</b>	<b>81,173,563</b>	<b>109,394,923</b>	<b>190,568,486</b>
<b>Ending Net Assets</b>	<b>\$509,657,868</b>	<b>(\$261,466,740)</b>	<b>\$78,474,694</b>	<b>\$352,639,908</b>	<b>\$159,347,608</b>	<b>(\$908,505)</b>	<b>\$837,744,833</b>	<b>\$3,350,808,850</b>	<b>\$4,188,553,683</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

COLUM - Columbia (Includes MU & Extention)

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$424,461,919	\$36,098,836	\$0	\$0	\$0	\$0	\$460,560,755	\$0	\$460,560,755
Less: Scholarship Allowances	(105,608,619)	(69,210)	0	0	(18,546,273)	(31,000,000)	(155,224,103)	0	(155,224,103)
<b>Net Tuition and Fees</b>	<b>318,853,300</b>	<b>36,029,626</b>	<b>0</b>	<b>0</b>	<b>(18,546,273)</b>	<b>(31,000,000)</b>	<b>305,336,652</b>	<b>0</b>	<b>305,336,652</b>
State Appropriation	220,491,068	0	0	0	3,590,140	0	224,081,208	24,000,000	248,081,208
Grants - Federal	0	0	0	0	0	102,400,000	102,400,000	80,000	102,480,000
Grants - Federal Pell	0	0	0	0	0	23,200,000	23,200,000	0	23,200,000
State Grants & Contracts	0	0	0	0	0	29,600,000	29,600,000	0	29,600,000
Other Grants & Contracts	0	0	0	0	0	44,600,000	44,600,000	0	44,600,000
Gift Revenues	0	0	14,270,000	0	11,129,281	0	25,399,281	33,689,600	59,088,881
Recovery of F & A	35,266,000	0	0	0	0	(35,266,000)	0	0	0
Endowment & Investment Income	5,481,315	0	119,274	0	34,297,177	0	39,897,766	19,209,566	59,107,332
Sales & Services Income	13,253,140	2,872,544	465,993,643	0	17,130	0	482,136,457	0	482,136,457
Other Income	40,857,587	4,617,424	0	0	327,867	0	45,802,878	805,315	46,608,193
<b>Total Revenues</b>	<b>634,202,409</b>	<b>43,519,594</b>	<b>480,382,916</b>	<b>0</b>	<b>30,815,322</b>	<b>133,533,999</b>	<b>1,322,454,241</b>	<b>77,784,481</b>	<b>1,400,238,723</b>
<b>Expenditures</b>									
Salaries & Wages	379,388,560	37,047,599	226,587,081	0	13,221,808	68,162,227	724,407,274	0	724,407,274
Benefit Expense	116,699,154	11,401,260	57,498,199	0	3,899,420	20,934,474	210,432,507	0	210,432,507
<b>Compensation</b>	<b>496,087,714</b>	<b>48,448,858</b>	<b>284,085,280</b>	<b>0</b>	<b>17,121,228</b>	<b>89,096,700</b>	<b>934,839,781</b>	<b>0</b>	<b>934,839,781</b>
Other Operating Expense	106,104,416	(56,013,385)	141,966,782	0	13,714,448	44,940,537	250,712,798	20,072,371	270,785,168
Capital Expenditures	11,406,391	110,842	683,363	0	604,895	114,999	12,920,491	(12,920,491)	0
Non-Operating Expense*	61,488	(71,845)	374,391	0	(350)	0	363,684	29,275,549	29,639,232
Depreciation Expense	0	0	0	0	0	0	0	76,215,616	76,215,616
<b>Other Expense</b>	<b>117,572,295</b>	<b>(55,974,389)</b>	<b>143,024,536</b>	<b>0</b>	<b>14,318,993</b>	<b>45,055,537</b>	<b>263,996,972</b>	<b>112,643,045</b>	<b>376,640,017</b>
<b>Total Expenditures</b>	<b>613,660,010</b>	<b>(7,525,531)</b>	<b>427,109,817</b>	<b>0</b>	<b>31,440,220</b>	<b>134,152,237</b>	<b>1,198,836,753</b>	<b>112,643,045</b>	<b>1,311,479,798</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	20,201,986	(15,534,592)	(2,498,203)	0	120,000	0	2,289,191	4,001	2,293,192
Mandatory Transfers	(4,672,821)	(11,142,208)	(36,151,882)	0	68,812	679,998	(51,218,101)	51,293,101	75,000
Non-Mandatory Transfers	(4,968,343)	(21,288,363)	(8,154,264)	0	(33,028)	(61,760)	(34,505,757)	34,630,330	124,573
<b>Total Transfers</b>	<b>10,560,822</b>	<b>(47,965,163)</b>	<b>(46,804,348)</b>	<b>0</b>	<b>155,784</b>	<b>618,238</b>	<b>(83,434,668)</b>	<b>85,927,432</b>	<b>2,492,765</b>
<b>Change in Net Assets</b>	<b>31,103,221</b>	<b>3,079,962</b>	<b>6,468,752</b>	<b>0</b>	<b>(469,115)</b>	<b>0</b>	<b>40,182,820</b>	<b>51,068,869</b>	<b>91,251,690</b>
<b>Ending Net Assets</b>	<b>\$337,095,929</b>	<b>\$27,894,544</b>	<b>\$37,815,907</b>	<b>\$0</b>	<b>\$86,393,550</b>	<b>\$0</b>	<b>\$489,199,931</b>	<b>\$1,882,667,986</b>	<b>\$2,371,867,917</b>

\* Primarily interest expense



**Budget Summary by Fund by Account**  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

KCITY - Kansas City

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$173,817,843	\$13,872,391	\$0	\$0	\$2,218	\$0	\$187,692,452	\$0	\$187,692,452
Less: Scholarship Allowances	(32,784,144)	(97,600)	0	0	(6,571,825)	(16,000,000)	(55,453,569)	0	(55,453,569)
<b>Net Tuition and Fees</b>	<b>141,033,699</b>	<b>13,774,791</b>	<b>0</b>	<b>0</b>	<b>(6,569,607)</b>	<b>(16,000,000)</b>	<b>132,238,883</b>	<b>0</b>	<b>132,238,883</b>
State Appropriation	79,132,709	0	0	0	0	0	79,132,709	13,400,000	92,532,709
Grants - Federal	0	0	0	0	0	20,500,000	20,500,000	125,000	20,625,000
Grants - Federal Pell	0	0	0	0	0	14,200,000	14,200,000	0	14,200,000
State Grants & Contracts	0	0	0	0	0	6,000,000	6,000,000	0	6,000,000
Other Grants & Contracts	0	0	0	0	0	7,000,000	7,000,000	0	7,000,000
Gift Revenues	99,270	0	625,000	0	13,105,353	0	13,829,623	1,963,500	15,793,123
Recovery of F & A	5,500,000	0	0	0	0	(5,500,000)	0	0	0
Endowment & Investment Income	1,055,385	0	0	0	9,574,659	0	10,630,044	3,386,532	14,016,576
Sales & Services Income	4,492,936	154,000	73,797,827	0	26,426	0	78,471,189	0	78,471,189
Other Income	5,117,713	928,390	0	0	4,589,018	0	10,635,121	525,000	11,160,121
<b>Total Revenues</b>	<b>236,431,712</b>	<b>14,857,181</b>	<b>74,422,827</b>	<b>0</b>	<b>20,725,850</b>	<b>26,200,000</b>	<b>372,637,570</b>	<b>19,400,032</b>	<b>392,037,602</b>
<b>Expenditures</b>									
Salaries & Wages	139,256,827	6,046,040	34,676,447	0	7,961,004	14,455,264	202,395,582	0	202,395,582
Benefit Expense	43,062,162	1,869,402	9,074,169	0	2,412,865	4,115,254	60,533,851	0	60,533,851
<b>Compensation</b>	<b>182,318,989</b>	<b>7,915,442</b>	<b>43,750,616</b>	<b>0</b>	<b>10,373,869</b>	<b>18,570,517</b>	<b>262,929,434</b>	<b>0</b>	<b>262,929,434</b>
Other Operating Expense	48,080,483	(2,778,748)	18,233,059	0	7,529,089	7,979,483	79,043,365	1,155,000	80,198,365
Capital Expenditures	5,410,444	10,500	969,700	0	138,703	0	6,529,347	(6,529,347)	0
Non-Operating Expense*	0	0	0	0	0	0	0	9,945,925	9,945,925
Depreciation Expense	0	0	0	0	0	0	0	24,911,940	24,911,940
<b>Other Expense</b>	<b>53,490,927</b>	<b>(2,768,248)</b>	<b>19,202,759</b>	<b>0</b>	<b>7,667,792</b>	<b>7,979,483</b>	<b>85,572,712</b>	<b>29,483,518</b>	<b>115,056,230</b>
<b>Total Expenditures</b>	<b>235,809,916</b>	<b>5,147,194</b>	<b>62,953,375</b>	<b>0</b>	<b>18,041,661</b>	<b>26,550,000</b>	<b>348,502,146</b>	<b>29,483,518</b>	<b>377,985,664</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	5,492,160	(9,095,213)	4,341,174	0	0	0	738,121	0	738,121
Mandatory Transfers	(4,310,523)	0	(11,259,172)	0	(1,361,670)	350,000	(16,581,365)	16,629,865	48,500
Non-Mandatory Transfers	(30,475)	0	(329,392)	0	0	0	(359,867)	359,867	0
<b>Total Transfers</b>	<b>1,151,162</b>	<b>(9,095,213)</b>	<b>(7,247,390)</b>	<b>0</b>	<b>(1,361,670)</b>	<b>350,000</b>	<b>(16,203,111)</b>	<b>16,989,732</b>	<b>786,621</b>
<b>Change in Net Assets</b>	<b>1,772,958</b>	<b>614,774</b>	<b>4,222,063</b>	<b>0</b>	<b>1,322,518</b>	<b>0</b>	<b>7,932,313</b>	<b>6,906,246</b>	<b>14,838,559</b>
<b>Ending Net Assets</b>	<b>\$39,794,820</b>	<b>\$6,161,190</b>	<b>\$22,093,219</b>	<b>\$0</b>	<b>\$36,011,164</b>	<b>\$0</b>	<b>\$104,060,392</b>	<b>\$332,921,022</b>	<b>\$436,981,414</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

ROLLA - Missouri S & T

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$112,162,601	\$11,405,050	\$0	\$0	\$0	\$0	\$123,567,651	\$0	\$123,567,651
Less: Scholarship Allowances	(29,632,988)	(127,500)	0	0	(4,294,157)	(9,098,000)	(43,152,646)	0	(43,152,646)
<b>Net Tuition and Fees</b>	<b>82,529,613</b>	<b>11,277,550</b>	<b>0</b>	<b>0</b>	<b>(4,294,157)</b>	<b>(9,098,000)</b>	<b>80,415,006</b>	<b>0</b>	<b>80,415,006</b>
State Appropriation	52,452,380	0	0	0	0	0	52,452,380	1,200,000	53,652,380
Grants - Federal	0	0	0	0	0	15,600,000	15,600,000	0	15,600,000
Grants - Federal Pell	0	0	0	0	0	6,600,000	6,600,000	0	6,600,000
State Grants & Contracts	0	0	0	0	0	2,099,000	2,099,000	0	2,099,000
Other Grants & Contracts	0	0	0	0	0	15,500,000	15,500,000	0	15,500,000
Gift Revenues	492,500	0	0	0	3,464,631	0	3,957,131	6,735,000	10,692,131
Recovery of F & A	6,000,000	0	0	0	0	(6,000,000)	0	0	0
Endowment & Investment Income	1,067,795	0	65,000	0	6,418,488	0	7,551,283	3,517,456	11,068,739
Sales & Services Income	840,989	23,642	22,265,861	0	0	0	23,130,492	0	23,130,492
Other Income	2,717,970	162,700	0	0	94,000	100,000	3,074,670	1,109,000	4,183,670
<b>Total Revenues</b>	<b>146,101,247</b>	<b>11,463,892</b>	<b>22,330,861</b>	<b>0</b>	<b>5,682,962</b>	<b>24,801,000</b>	<b>210,379,962</b>	<b>12,561,456</b>	<b>222,941,418</b>
<b>Expenditures</b>									
Salaries & Wages	82,092,303	4,378,669	3,436,012	0	1,670,947	11,691,449	103,269,380	0	103,269,380
Benefit Expense	25,383,595	1,342,434	1,006,360	0	362,987	2,244,360	30,339,737	0	30,339,737
<b>Compensation</b>	<b>107,475,898</b>	<b>5,721,103</b>	<b>4,442,372</b>	<b>0</b>	<b>2,033,934</b>	<b>13,935,810</b>	<b>133,609,117</b>	<b>0</b>	<b>133,609,117</b>
Other Operating Expense	26,958,615	(2,983,379)	9,369,236	0	2,591,862	7,614,000	43,550,334	4,378,240	47,928,574
Capital Expenditures	7,742,464	81,000	224,000	0	993,288	1,000,000	10,040,752	(10,040,752)	0
Non-Operating Expense*	(1,750)	0	0	0	(2,000)	0	(3,750)	4,368,310	4,364,560
Depreciation Expense	0	0	0	0	0	0	0	13,016,571	13,016,571
<b>Other Expense</b>	<b>34,699,329</b>	<b>(2,902,379)</b>	<b>9,593,236</b>	<b>0</b>	<b>3,583,150</b>	<b>8,614,000</b>	<b>53,587,336</b>	<b>11,722,369</b>	<b>65,309,704</b>
<b>Total Expenditures</b>	<b>142,175,227</b>	<b>2,818,724</b>	<b>14,035,608</b>	<b>0</b>	<b>5,617,084</b>	<b>22,549,810</b>	<b>187,196,453</b>	<b>11,722,369</b>	<b>198,918,821</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	8,763,802	(8,061,000)	(50,400)	0	0	0	652,402	0	652,402
Mandatory Transfers	(3,741,408)	0	(6,432,168)	0	9,000	120,000	(10,044,576)	10,053,576	9,000
Non-Mandatory Transfers	1,418,805	0	(1,300,000)	0	(18,805)	(2,400,000)	(2,300,000)	2,300,000	0
<b>Total Transfers</b>	<b>6,441,199</b>	<b>(8,061,000)</b>	<b>(7,782,568)</b>	<b>0</b>	<b>(9,805)</b>	<b>(2,280,000)</b>	<b>(11,692,174)</b>	<b>12,353,576</b>	<b>661,402</b>
<b>Change in Net Assets</b>	<b>10,367,219</b>	<b>584,168</b>	<b>512,685</b>	<b>0</b>	<b>56,074</b>	<b>(28,810)</b>	<b>11,491,335</b>	<b>13,192,663</b>	<b>24,683,998</b>
<b>Ending Net Assets</b>	<b>\$80,214,832</b>	<b>\$4,126,879</b>	<b>\$5,360,871</b>	<b>\$0</b>	<b>\$21,122,599</b>	<b>(\$987,810)</b>	<b>\$109,837,371</b>	<b>\$344,669,461</b>	<b>\$454,506,832</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

STLOU - St. Louis

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$119,128,983	\$8,758,785	\$0	\$0	\$0	\$0	\$127,887,768	\$0	\$127,887,768
Less: Scholarship Allowances	(23,937,707)	(2,366,500)	0	0	(2,033,933)	(16,600,000)	(44,938,140)	0	(44,938,140)
<b>Net Tuition and Fees</b>	<b>95,191,276</b>	<b>6,392,285</b>	<b>0</b>	<b>0</b>	<b>(2,033,933)</b>	<b>(16,600,000)</b>	<b>82,949,628</b>	<b>0</b>	<b>82,949,628</b>
State Appropriation	59,082,274	0	0	0	0	0	59,082,274	10,000,000	69,082,274
Grants - Federal	0	0	0	0	0	5,100,000	5,100,000	30,000	5,130,000
Grants - Federal Pell	0	0	0	0	0	15,600,000	15,600,000	0	15,600,000
State Grants & Contracts	0	0	0	0	0	3,500,000	3,500,000	0	3,500,000
Other Grants & Contracts	0	0	0	0	0	7,800,000	7,800,000	0	7,800,000
Gift Revenues	494,000	0	0	0	7,900,340	0	8,394,340	4,325,000	12,719,340
Recovery of F & A	2,100,000	0	0	0	0	(2,100,000)	0	0	0
Endowment & Investment Income	584,781	0	0	0	3,952,251	0	4,537,032	2,306,423	6,843,455
Sales & Services Income	1,656,799	8,158	10,680,390	0	10,300	0	12,355,647	0	12,355,647
Other Income	1,491,266	128,477	0	0	229,991	0	1,849,734	214,000	2,063,734
<b>Total Revenues</b>	<b>160,600,396</b>	<b>6,528,920</b>	<b>10,680,390</b>	<b>0</b>	<b>10,058,950</b>	<b>13,300,000</b>	<b>201,168,655</b>	<b>16,875,423</b>	<b>218,044,078</b>
<b>Expenditures</b>									
Salaries & Wages	92,060,275	3,856,359	1,129,382	0	4,460,883	8,652,250	110,159,149	0	110,159,149
Benefit Expense	28,759,850	1,081,182	293,022	0	1,358,302	2,871,630	34,363,986	0	34,363,986
<b>Compensation</b>	<b>120,820,126</b>	<b>4,937,540</b>	<b>1,422,404</b>	<b>0</b>	<b>5,819,185</b>	<b>11,523,880</b>	<b>144,523,135</b>	<b>0</b>	<b>144,523,135</b>
Other Operating Expense	30,888,442	2,439	6,221,037	0	4,980,049	1,756,120	43,848,088	3,362,594	47,210,682
Capital Expenditures	5,133,494	0	0	0	270,070	0	5,403,564	(5,403,564)	0
Non-Operating Expense*	0	0	0	0	0	0	0	5,016,029	5,016,029
Depreciation Expense	0	0	0	0	0	0	0	12,731,775	12,731,775
<b>Other Expense</b>	<b>36,021,936</b>	<b>2,439</b>	<b>6,221,037</b>	<b>0</b>	<b>5,250,119</b>	<b>1,756,120</b>	<b>49,251,652</b>	<b>15,706,833</b>	<b>64,958,485</b>
<b>Total Expenditures</b>	<b>156,842,062</b>	<b>4,939,980</b>	<b>7,643,441</b>	<b>0</b>	<b>11,069,305</b>	<b>13,280,000</b>	<b>193,774,787</b>	<b>15,706,833</b>	<b>209,481,620</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	356,870	262,598	(169,785)	0	(21,136)	0	428,547	0	428,547
Mandatory Transfers	(7,973,133)	0	(1,670,450)	0	65,000	0	(9,578,583)	9,643,583	65,000
Non-Mandatory Transfers	(575,000)	0	(368,000)	0	(73,000)	0	(1,016,000)	2,718,000	1,702,000
<b>Total Transfers</b>	<b>(8,191,263)</b>	<b>262,598</b>	<b>(2,208,235)</b>	<b>0</b>	<b>(29,136)</b>	<b>0</b>	<b>(10,166,036)</b>	<b>12,361,583</b>	<b>2,195,547</b>
<b>Change in Net Assets</b>	<b>(4,432,929)</b>	<b>1,851,538</b>	<b>828,714</b>	<b>0</b>	<b>(1,039,491)</b>	<b>20,000</b>	<b>(2,772,168)</b>	<b>13,530,173</b>	<b>10,758,005</b>
<b>Ending Net Assets</b>	<b>\$17,053,169</b>	<b>\$6,308,654</b>	<b>\$1,161,703</b>	<b>\$0</b>	<b>\$14,074,804</b>	<b>\$20,000</b>	<b>\$38,618,330</b>	<b>\$291,710,002</b>	<b>\$330,328,332</b>

\* Primarily interest expense





Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

UMSYS - System Administration

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Scholarship Allowances	(44,000)	0	0	0	0	0	(44,000)	0	(44,000)
<b>Net Tuition and Fees</b>	<b>(44,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(44,000)</b>	<b>0</b>	<b>(44,000)</b>
State Appropriation	14,751,175	0	0	0	954,000	0	15,705,175	0	15,705,175
Grants - Federal	0	0	0	0	0	0	0	0	0
Grants - Federal Pell	0	0	0	0	0	0	0	0	0
State Grants & Contracts	0	0	0	0	0	0	0	0	0
Other Grants & Contracts	0	0	0	0	0	0	0	0	0
Gift Revenues	0	0	40,000	0	60,160	0	100,160	0	100,160
Recovery of F & A	0	0	0	0	0	0	0	0	0
Endowment & Investment Income	18,655,221	0	38,576	0	80,490	0	18,774,287	3,718,963	22,493,250
Sales & Services Income	893,700	0	28,036,202	0	0	0	28,929,902	0	28,929,902
Other Income	7,461,265	282,000	0	0	0	0	7,743,265	0	7,743,265
<b>Total Revenues</b>	<b>41,717,361</b>	<b>282,000</b>	<b>28,114,778</b>	<b>0</b>	<b>1,094,650</b>	<b>0</b>	<b>71,208,789</b>	<b>3,718,963</b>	<b>74,927,752</b>
<b>Expenditures</b>									
Salaries & Wages	33,631,991	424,535	5,853,583	0	59,534	0	39,969,642	0	39,969,642
Benefit Expense	11,267,479	150,158	2,036,466	0	10,662	0	13,464,765	0	13,464,765
<b>Compensation</b>	<b>44,899,470</b>	<b>574,693</b>	<b>7,890,049</b>	<b>0</b>	<b>70,196</b>	<b>0</b>	<b>53,434,408</b>	<b>0</b>	<b>53,434,408</b>
Other Operating Expense	(4,252,850)	395,636	19,212,948	0	885,238	0	16,240,971	423,000	16,663,971
Capital Expenditures	1,000	0	0	0	0	0	1,000	(1,000)	0
Non-Operating Expense*	20,000	0	1	0	0	0	20,001	0	20,001
Depreciation Expense	0	0	0	0	0	0	0	4,731,908	4,731,908
<b>Other Expense</b>	<b>(4,231,850)</b>	<b>395,636</b>	<b>19,212,949</b>	<b>0</b>	<b>885,238</b>	<b>0</b>	<b>16,261,972</b>	<b>5,153,908</b>	<b>21,415,880</b>
<b>Total Expenditures</b>	<b>40,667,619</b>	<b>970,329</b>	<b>27,102,998</b>	<b>0</b>	<b>955,434</b>	<b>0</b>	<b>69,696,380</b>	<b>5,153,908</b>	<b>74,850,288</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	(3,357,751)	644,783	0	0	(26,500)	0	(2,739,468)	100,562	(2,638,906)
Mandatory Transfers	0	0	0	0	0	0	0	0	0
Non-Mandatory Transfers	(860,592)	(30,000)	0	0	(108,013)	0	(998,605)	914,091	(84,514)
<b>Total Transfers</b>	<b>(4,218,342)</b>	<b>614,783</b>	<b>0</b>	<b>0</b>	<b>(134,513)</b>	<b>0</b>	<b>(3,738,072)</b>	<b>1,014,653</b>	<b>(2,723,420)</b>
<b>Change in Net Assets</b>	<b>(3,168,601)</b>	<b>(73,546)</b>	<b>1,011,780</b>	<b>0</b>	<b>4,704</b>	<b>0</b>	<b>(2,225,664)</b>	<b>(420,292)</b>	<b>(2,645,956)</b>
<b>Ending Net Assets</b>	<b>\$31,539,262</b>	<b>(\$268,546)</b>	<b>\$12,042,994</b>	<b>\$0</b>	<b>\$321,790</b>	<b>\$0</b>	<b>\$43,635,499</b>	<b>\$99,765,904</b>	<b>\$143,401,403</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

University Wide Units

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Scholarship Allowances	(40,000)	0	0	0	0	0	(40,000)	0	(40,000)
<b>Net Tuition and Fees</b>	<b>(40,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(40,000)</b>	<b>0</b>	<b>(40,000)</b>
State Appropriation	7,812,867	0	0	0	0	0	7,812,867	0	7,812,867
Grants - Federal	0	0	0	0	0	0	0	0	0
Grants - Federal Pell	0	0	0	0	0	0	0	0	0
State Grants & Contracts	0	0	0	0	0	0	0	0	0
Other Grants & Contracts	0	0	0	0	0	0	0	0	0
Gift Revenues	0	0	0	0	0	0	0	0	0
Recovery of F & A	0	0	0	0	0	0	0	0	0
Endowment & Investment Income	0	13,752,643	0	0	(5,238,710)	0	8,513,933	6,232,828	14,746,761
Sales & Services Income	0	0	0	0	0	0	0	0	0
Other Income	500,000	20,000	0	0	0	0	520,000	9,644,802	10,164,802
<b>Total Revenues</b>	<b>8,272,867</b>	<b>13,772,643</b>	<b>0</b>	<b>0</b>	<b>(5,238,710)</b>	<b>0</b>	<b>16,806,800</b>	<b>15,877,630</b>	<b>32,684,430</b>
<b>Expenditures</b>									
Salaries & Wages	0	0	0	0	0	0	0	0	0
Benefit Expense	0	7,427,958	0	0	0	0	7,427,958	0	7,427,958
<b>Compensation</b>	<b>0</b>	<b>7,427,958</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,427,958</b>	<b>0</b>	<b>7,427,958</b>
Other Operating Expense	0	(32,114,218)	0	0	0	0	(32,114,218)	486,164	(31,628,054)
Capital Expenditures	0	0	0	0	0	0	0	0	0
Non-Operating Expense*	0	12,480,530	0	0	0	0	12,480,530	13,605,111	26,085,641
Depreciation Expense	0	0	0	0	0	0	0	0	0
<b>Other Expense</b>	<b>0</b>	<b>(19,633,688)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(19,633,688)</b>	<b>14,091,274</b>	<b>(5,542,413)</b>
<b>Total Expenditures</b>	<b>0</b>	<b>(12,205,729)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(12,205,729)</b>	<b>14,091,274</b>	<b>1,885,545</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	0	(26,500)	0	0	0	0	(26,500)	0	(26,500)
Mandatory Transfers	0	0	0	0	0	0	0	(197,500)	(197,500)
Non-Mandatory Transfers	(5,744,010)	0	0	0	5,238,710	0	(505,300)	505,300	0
<b>Total Transfers</b>	<b>(5,744,010)</b>	<b>(26,500)</b>	<b>0</b>	<b>0</b>	<b>5,238,710</b>	<b>0</b>	<b>(531,800)</b>	<b>307,800</b>	<b>(224,000)</b>
<b>Change in Net Assets</b>	<b>2,528,857</b>	<b>25,951,873</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,480,730</b>	<b>2,094,156</b>	<b>30,574,886</b>
<b>Ending Net Assets</b>	<b>\$3,959,857</b>	<b>(\$305,689,462)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$301,729,605)</b>	<b>\$136,817,415</b>	<b>(\$164,912,191)</b>

\* Primarily interest expense



Budget Summary by Fund by Account  
FY16 - YearTotal Budget Original for All Programs, All Classes, All\_Projects

HOSPT - University Healthcare

	Operations	Other Unrestricted	Auxiliary Enterprises	Hospital Operations	Restricted State, Gifts, Endowment Distribution	Grants and Contracts	Total Current Funds	Loan, Endowment, and Plant Funds	Total All Funds
<b>Revenues</b>									
Tuition and Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Less: Scholarship Allowances	0	0	0	0	0	0	0	0	0
<b>Net Tuition and Fees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
State Appropriation	0	0	0	0	0	0	0	0	0
Grants - Federal	0	0	0	0	0	0	0	0	0
Grants - Federal Pell	0	0	0	0	0	0	0	0	0
State Grants & Contracts	0	0	0	0	0	85,452	85,452	0	85,452
Other Grants & Contracts	0	0	0	0	0	0	0	0	0
Gift Revenues	0	0	0	0	1,149,501	0	1,149,501	1,716,114	2,865,615
Recovery of F & A	0	0	0	0	0	0	0	0	0
Endowment & Investment Income	0	0	0	8,911,440	21,623	0	8,933,063	66,940	9,000,003
Sales & Services Income	0	0	0	786,725,255	126,720	0	786,851,975	0	786,851,975
Other Income	0	0	0	0	264	0	264	0	264
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>795,636,695</b>	<b>1,298,108</b>	<b>85,452</b>	<b>797,020,255</b>	<b>1,783,054</b>	<b>798,803,309</b>
<b>Expenditures</b>									
Salaries & Wages	0	0	0	252,817,498	39,956	0	252,857,454	0	252,857,454
Benefit Expense	0	0	0	86,819,418	14,383	0	86,833,801	0	86,833,801
<b>Compensation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>339,636,916</b>	<b>54,339</b>	<b>0</b>	<b>339,691,255</b>	<b>0</b>	<b>339,691,255</b>
Other Operating Expense	0	0	0	370,467,679	665,088	26,148	371,158,915	102,888	371,261,803
Capital Expenditures	0	0	0	0	0	0	0	0	0
Non-Operating Expense*	0	0	0	99,996	0	0	99,996	13,301,200	13,401,196
Depreciation Expense	0	0	0	0	0	0	0	51,770,000	51,770,000
<b>Other Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>370,567,675</b>	<b>665,088</b>	<b>26,148</b>	<b>371,258,911</b>	<b>65,174,088</b>	<b>436,432,999</b>
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>710,204,591</b>	<b>719,427</b>	<b>26,148</b>	<b>710,950,166</b>	<b>65,174,088</b>	<b>776,124,254</b>
<b>Transfers - Increase/(Decrease)</b>									
Intra Unrestricted CurrentFund	0	0	0	(1,446,855)	0	0	(1,446,855)	0	(1,446,855)
Mandatory Transfers	0	0	0	(22,667,724)	0	0	(22,667,724)	22,667,724	0
Non-Mandatory Transfers	0	0	0	(63,866,754)	(4,560)	0	(63,871,314)	63,746,418	(124,896)
<b>Total Transfers</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(87,981,333)</b>	<b>(4,560)</b>	<b>0</b>	<b>(87,985,893)</b>	<b>86,414,142</b>	<b>(1,571,751)</b>
<b>Change in Net Assets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2,549,229)</b>	<b>574,121</b>	<b>59,304</b>	<b>(1,915,804)</b>	<b>23,023,108</b>	<b>21,107,304</b>
<b>Ending Net Assets</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$352,639,908</b>	<b>\$1,423,702</b>	<b>\$59,304</b>	<b>\$354,122,914</b>	<b>\$262,257,061</b>	<b>\$616,379,975</b>

\* Primarily interest expense



Budget Summary by Administrative Unit - University of Missouri - Columbia  
FY16 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b>College/School/Division</b>						
Chancellor	\$3,591,739	\$3,680,783	\$363,874	\$2,376,436	\$1,668,221	\$5,259,960
Executive Vice Chancellor & Provost						
CA&S - Arts & Science	(5,807,718)	89,424,472	6,195,301	97,669,924	(2,050,152)	(7,857,870)
CAFNR - Ag, Food & Nat Resources	39,799,606	53,757,780	2,399,304	49,380,973	6,776,112	46,575,717
CBUSN - Business	7,746,873	23,751,781	22,292	25,030,181	(1,256,108)	6,490,765
CEDUC - Education	12,687,881	16,319,845	2,934,536	21,298,616	(2,044,235)	10,643,645
CENGR - Engineering	9,507,839	25,014,235	120,272	31,674,612	(6,540,105)	2,967,734
CENMG - Enrollment Management	2,472,088	9,937,653	952,169	10,464,614	425,208	2,897,296
CGRAD - Graduate School	1,210,887	1,296,474	321,547	1,515,384	102,637	1,313,524
CHES - Human Environmental Sciences	6,434,640	11,236,466	1,183,326	12,348,050	71,742	6,506,382
CHLPR - School of Health Professions	3,454,889	10,382,531	7,385,213	18,713,152	(945,407)	2,509,482
CIATS - Information & Access Tech Svcs	7,388,938	30,849,876	(9,725,328)	21,818,628	(694,080)	6,694,857
CJRN - Journalism	892,524	14,248,548	1,465,240	15,669,873	43,915	936,439
CLAW - Law	4,618,298	9,987,142	333,912	10,488,270	(167,216)	4,451,083
CLIBR - Library	(276,517)	17,952,771	890,576	18,262,292	581,055	304,538
CMED - Medicine	60,295,878	43,161,918	5,431,149	47,241,524	1,351,543	61,647,421
CNRSG - Nursing	14,464,521	5,798,472	1,847,478	5,611,282	2,034,668	16,499,189
CPROV - Provost	16,132,603	28,867,000	(1,177,831)	24,837,117	2,852,052	18,984,655
CTSPA - Truman School of Public Affrs	471,195	2,536,953	452,430	3,300,309	(310,926)	160,269
CVTMD - Veterinary Medicine	12,568,679	21,105,255	931,007	24,798,663	(2,762,400)	9,806,279
Total Executive Vice Chancellor & Provost	194,063,102	415,629,172	21,962,593	440,123,463	(2,531,698)	191,531,404
Vice Chancellor - Dev and Alumni Relations	2,974,746	11,940,170	(197,300)	13,541,107	(1,798,237)	1,176,509
Vice Chancellor - Health Affairs	500,000	1,043,663	0	837,987	205,676	705,676
Vice Chancellor - Student Affairs	4,073,886	11,449,469	822,390	12,533,152	(261,293)	3,812,593
Research, Grad Studies & Econ Dev	29,698,358	40,654,610	(9,199,903)	31,011,976	442,731	30,141,089
Administrative Services						
CADMN - Campus Operations	0	6,348,014	605,000	6,888,658	64,356	64,356
CCFAC - Campus Facilities	0	65,461,701	(5,102,882)	59,779,820	578,999	578,999
COPAX - Operations Auxiliary & Svc Ops	(55,000)	2,490,780	(9,575)	2,500,997	(19,792)	(74,792)
COPGA - Campus Operation General Admin	232,764	572,163	0	488,121	84,042	316,807
Total Administrative Services	177,764	74,872,658	(4,507,457)	69,657,597	707,605	885,369
Finance						
CBSGA - Business Services - Gen Admin	(2,944,000)	1,815,179	12,000	2,343,783	(516,604)	(3,460,604)
CVCFN - Vice Chancellor for Finance	862,107	2,667,269	(155,912)	3,071,460	(560,103)	302,004
Total Finance	(2,081,893)	4,482,448	(143,912)	5,415,243	(1,076,707)	(3,158,600)
Campus Department						
CCPDP - Campus Departments	38,595,000	42,574,482	(1,865,855)	3,449,057	37,259,570	75,854,570
CCPSC - Campus Scholarships Fellowship	0	(3,444,000)	3,707,932	0	263,932	263,932
CRECV - Recovery	0	(12,683,000)	0	(12,683,000)	0	0
Total Campus Department	38,595,000	26,447,482	1,842,077	(9,233,943)	37,523,502	76,118,502
Intercollegiate Athletics	1,155,344	420,537	2,009,880	2,514,875	(84,458)	1,070,886
University Affairs	152,818	5,532,530	(1,889,210)	4,294,321	(651,001)	(498,183)
Extension						
CEXTN - Extension	256,700	1,488,428	195,944	1,672,342	12,030	268,730
EADM - Administration	230,000	3,676,236	15,000	3,215,377	475,859	705,859
EANR - Agriculture & Natural Res	2,612,563	5,101,517	79,016	5,262,489	(81,956)	2,530,608
EBI - Business & Industry	828,245	883,663	79,055	722,881	239,837	1,068,082
ECD - Community Development	1,191,728	1,325,293	13,583	1,467,582	(128,706)	1,063,022
ECMPS - Campus Wide Departments	1	0	0	1	(1)	0
EHES - Human Environmental Sciences	439,067	2,719,122	76,292	2,978,448	(183,034)	256,033
EPRGS - Program Support	26,004,230	3,921,962	(1,041,079)	6,145,907	(3,265,024)	22,739,206
EREGP - Regional Programming	0	16,158,023	0	16,013,395	144,628	144,628
EVETM - Vet Med	600,000	198,245	0	114,161	84,084	684,084
EYTH - Youth	929,309	2,576,399	79,978	2,995,212	(338,835)	590,474
Total Extension	33,091,844	38,048,888	(502,211)	40,587,795	(3,041,118)	30,050,726
<b>Total Columbia</b>	<b>\$305,992,708</b>	<b>\$634,202,409</b>	<b>\$10,560,822</b>	<b>\$613,660,010</b>	<b>\$31,103,221</b>	<b>\$337,095,929</b>



Budget Summary by Administrative Unit - University of Missouri - Kansas City  
FY16 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b><u>College/School/Division</u></b>						
Chancellor	\$184,430	\$884,754	\$0	\$834,684	\$50,070	\$234,500
Provost						
KA&S - College of Arts & Sciences	(1,911,514)	25,013,776	8,516,437	33,822,272	(292,059)	(2,203,573)
KBIOS - School of Biological Sciences	0	5,371,515	67,207	5,419,093	19,629	19,629
KBUSN - School of Management	(12,885,967)	15,196,357	384,096	15,554,997	25,456	(12,860,510)
KCULT - Office of Cultural Events	0	897,938	0	897,938	0	0
KDENT - School of Dentistry	6,108,002	21,560,886	26,400	21,585,304	1,982	6,109,984
KEDUC - School of Education	384,547	5,694,576	142,576	6,248,456	(411,304)	(26,757)
KGRAD - School of Graduate Studies	406,553	1,070,505	3,288	1,017,070	56,723	463,276
KHMDV - Institute for Human Dev	150,000	704,910	7,045	713,214	(1,259)	148,741
KHNRS - Honors College	13,057	0	1,241,686	1,235,719	5,967	19,024
KINFO - Information Services	2,850,260	9,183,898	314,135	9,879,333	(381,299)	2,468,961
KINOV - UMKC Innov Ctr	280,960	512,000	0	499,912	12,088	293,048
KLAW - School of Law	(321,500)	9,114,650	300,096	9,761,743	(346,997)	(668,497)
KLIBR - Libraries	543,875	7,205,152	87,600	7,283,925	8,827	552,702
KMED - School of Medicine	16,488,287	22,714,900	65,843	22,761,155	19,588	16,507,875
KMUSI - Conservatory of Music & Dance	(3,207,501)	6,032,733	1,371,625	8,128,552	(724,195)	(3,931,696)
KNRSG - School of Nursing & Health St	254,368	10,465,126	9,720	9,408,232	1,066,614	1,320,982
KONLN - Online Learning	286,600	167,000	995,170	1,084,883	77,287	363,887
KPHAR - School of Pharmacy	937,235	12,649,167	(185,000)	13,720,165	(1,255,998)	(318,763)
KRSCH - Research	5,082,595	2,141,200	(426,500)	2,116,222	(401,522)	4,681,073
KSCE - School of Computing & Engr	(1,727,035)	9,362,876	388,000	9,060,870	690,006	(1,037,029)
KUCOL - University College	274,711	(5,200)	295,000	284,086	5,714	280,425
KVCAA - VC Academic Affairs	1,327,107	4,291,249	(949,366)	3,104,333	237,550	1,564,657
Total Provost	15,334,640	169,345,214	12,655,058	183,587,473	(1,587,202)	13,747,439
Vice Chancellor - Administration & Finance	1,702,268	31,609,981	(1,371,898)	29,625,223	612,860	2,315,128
Vice Chancellor - Advancement	933,123	3,827,875	0	3,830,430	(2,555)	930,568
Vice Chancellor - Student Affairs	1,858,252	10,538,396	480,138	11,209,725	(191,191)	1,667,061
Campus Scholarships & Waivers	3,813,782	(200,350)	(350,000)	0	(550,350)	3,263,432
Campus Wide	14,298,353	15,441,819	(10,252,040)	1,575,309	3,614,470	17,912,823
Diversity	(1,011,403)	591,844	0	586,838	5,006	(1,006,397)
Human Resources	739,153	1,647,820	(10,096)	1,596,816	40,908	780,061
Marketing and Communications						
KMKTC - VC Marketing & Communications	18,000	417,362	0	413,641	3,721	21,721
KPUBC - Public Communication	701,000	1,785,371	0	1,778,299	7,072	708,072
KRADI - Radio Station	0	50,575	0	50,575	0	0
Total Marketing and Communications	719,000	2,253,308	0	2,242,515	10,793	729,793
UMKC Foundation	(549,737)	491,051	0	720,902	(\$229,851)	(\$779,588)
<b>Total Kansas City</b>	<b>\$38,021,861</b>	<b>\$236,431,712</b>	<b>\$1,151,162</b>	<b>\$235,809,916</b>	<b>\$1,772,958</b>	<b>\$39,794,820</b>



Budget Summary by Administrative Unit - Missouri University of Science and Technology  
FY16 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b><u>College/School/Division</u></b>						
Chancellor	\$2,179,550	\$1,824,426	\$0	\$1,620,907	\$203,519	\$2,383,069
Provost						
RCASB - College Arts, Sciences & Business	5,602,342	21,008,251	407,583	23,389,278	(1,973,443)	3,628,898
RCEC - College Engineering & Computing	24,465,045	33,939,804	2,823,595	37,288,156	(524,757)	23,940,289
RENRM - Enrollment Management	635,451	5,417,241	0	5,458,742	(41,501)	593,950
RGRDS - Graduate Studies	303,743	513,604	531,500	1,128,018	(82,914)	220,829
RIATS - Info Access & Tech Services	2,150,531	7,467,138	(799,436)	6,662,198	5,504	2,156,035
RPROV - Provost	9,772,358	7,585,616	(434,724)	5,702,514	1,448,378	11,220,736
RSPON - Sponsored Programs	2,595,595	5,616,218	416,159	4,532,356	1,500,021	4,095,615
RUGST - Undergraduate Studies	1,877,024	1,861,680	130,940	1,996,084	(3,464)	1,873,560
Total Provost	47,402,089	83,409,553	3,075,616	86,157,346	327,823	47,729,912
Campus Departments	6,490,800	20,037,392	2,722,928	13,565,437	9,194,883	15,685,683
Office of Administrative Services	5,574,890	23,010,109	(4,772,090)	18,859,862	(621,843)	4,953,047
Office of Student Affairs	2,757,659	8,170,108	937,503	8,518,132	589,479	3,347,138
Office of University Advancement	881,845	4,799,917	18,805	5,129,751	(311,029)	570,817
Global & Strategic Partnerships						
RG&SP - Global & Strategic Partnerships	752,562	2,344,191	0	2,703,094	(358,903)	393,659
RGLBL - Global Learning	3,781,217	1,077,586	4,444,436	4,173,960	1,348,062	5,129,279
Total Global & Strategic Partnerships	4,533,779	3,421,777	4,444,436	6,877,054	989,159	5,522,939
Human Resources, Equity & Inclusion	27,000	1,427,965	14,000	1,446,736	(4,771)	22,229
<b>Total Missouri University of Science and Technonology</b>	<b>\$69,847,613</b>	<b>\$146,101,247</b>	<b>\$6,441,199</b>	<b>\$142,175,227</b>	<b>\$10,367,219</b>	<b>\$80,214,832</b>



Budget Summary by Administrative Unit - University of Missouri - St. Louis  
FY16 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b>College/School/Division</b>						
Chancellor						
SCHNL - Chancellor	\$0	\$795,015	(\$3,913)	\$749,502	\$41,600	\$41,600
SCHSU - Chancellor-Special Units	450,000	435,054	0	473,928	(38,874)	411,126
Total Chancellor	450,000	1,230,069	(3,913)	1,223,430	2,726	452,726
Provost						
SA&S - College of Arts & Sciences	8,000,330	28,237,589	1,242,339	31,144,123	(1,664,195)	6,336,135
SACF - VC Academic Affairs	2,186,490	6,404,454	(1,833,513)	5,614,147	(1,043,206)	1,143,284
SBUSN - College of Business Administra	(1,065,321)	12,900,454	588,170	13,043,185	445,439	(619,882)
SCIS - Office of Int Stud & Programs	692,382	1,732,777	318,796	1,848,793	202,780	895,162
SEDUC - College of Education	3,168,567	8,654,865	898,452	10,366,204	(812,887)	2,355,680
SENGR - UMSL/Washington Univ. Engineer	308,726	2,952,597	354	3,040,206	(87,255)	221,470
SFA&C - College of Fine Arts & Commun	(573,332)	6,695,972	1,174,655	7,804,290	66,337	(506,995)
SGRAD - Graduate School	199,848	272,515	131,336	558,732	(154,881)	44,967
SLIBR - Libraries	2,051,254	5,390,825	91,700	6,015,645	(533,120)	1,518,134
SNRSG - College of Nursing	2,591,231	7,478,657	7,070	8,795,342	(1,309,615)	1,281,615
SONLN - Online Education	257,000	952,417	0	558,710	393,707	650,707
SOPTO - College of Optometry	2,141,468	6,450,232	(633,448)	5,865,192	(48,408)	2,093,060
SPLHC - Honors College	78,790	1,051,685	(1,496)	959,045	91,144	169,934
SPPRC - School of Public Policy	1,422,555	1,526,759	5,490	1,586,896	(54,647)	1,367,909
SRES - VP Research	3,228,205	2,117,565	517,501	3,151,745	(516,679)	2,711,525
SSTAF - Vice Provost Student Affairs	(728,652)	12,330,125	1,263,920	16,966,311	(3,372,266)	(4,100,918)
SSSW - School of Social Work	96,500	1,385,099	267,148	1,607,999	44,248	140,748
Total Provost	24,056,041	106,534,587	4,038,474	118,926,567	(8,353,506)	15,702,535
Budget Development & Planning	(14,640,255)	5,633,402	(4,928,369)	(2,044,374)	2,749,407	(11,890,848)
Vice Chancellor - Advancement						
SALUM - Alumni & Community Relations	76,468	806,000	60,523	866,582	(59)	76,409
SKWMU - KWMU Radio	13,054	149,357	0	190,157	(40,800)	(27,746)
SMRKT - University Advt Marketing	55,785	2,722,379	(273)	2,733,541	(11,435)	44,350
SUADM - Univ Advancement Adm	(116,422)	545,638	(60,633)	471,969	13,036	(103,386)
SUCAM - University Campaign	32,065	1,387,170	(106,000)	1,192,219	88,951	121,017
SUDEV - University Advancement	148,257	651,838	(44)	553,122	98,672	246,929
SUNIT - College and Units	148,068	674,857	(1,399)	768,448	(94,990)	53,078
Total Vice Chancellor - Advancement	357,275	6,937,239	(107,826)	6,776,038	53,375	410,650
Vice Chancellor - Managerial & Technological						
SBUSI - Business Services	0	413,252	119	413,252	119	119
SCFM - Campus Facilities Mgmt	6,263,000	26,426,961	(7,187,434)	16,743,570	2,495,957	8,758,957
SFIN - Finance	341,476	1,167,601	(3,045)	1,085,916	78,640	420,116
SHRES - Human Resources	0	909,730	25,931	933,101	2,560	2,560
SITS - Information Technology Svcs	4,058,560	7,703,428	(18,000)	8,938,965	(1,253,537)	2,805,024
SSFTY - Institutional Safety	0	2,663,191	3,295	2,868,169	(201,683)	(201,683)
SVCMT - VC for Managerial & Technologi	600,000	980,936	(10,495)	977,427	(6,986)	593,014
Total Vice Chancellor - Managerial & Technological	11,263,036	40,265,099	(7,189,629)	31,960,401	1,115,069	12,378,105
<b>Total St. Louis</b>	<b>\$21,486,098</b>	<b>\$160,600,396</b>	<b>(\$8,191,263)</b>	<b>\$156,842,062</b>	<b>(\$4,432,929)</b>	<b>\$17,053,169</b>



Budget Summary by Administrative Unit - UM System Administration  
FY16 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b><u>College/School/Division</u></b>						
Board of Curators	\$0	\$466,041	\$9,000	\$475,041	\$0	\$0
President	223,779	1,742,330	15,000	1,789,986	(32,656)	191,123
General Counsel	309,807	4,188,076	77,000	4,281,240	(16,164)	293,643
Government Relations	674,051	3,055,966	0	3,026,400	29,566	703,617
Human Resources						
AHMRL - Human Resources	219,000	2,931,110	525,930	3,396,701	60,338	279,338
ATORE - Total Rewards	0	9,019,000	(108,098)	8,865,341	45,561	45,561
Total Human Resources	219,000	11,950,110	417,831	12,262,042	105,899	324,899
Information Systems						
AASB - Administrative Systems Budget	100,000	17,480,107	(1,197,607)	15,969,337	313,163	413,163
AINFO - Information Systems	2,287,809	5,661,449	291,768	7,416,150	2,046,468	241,341
Total Information System	2,387,809	23,141,556	(1,489,375)	23,385,487	(1,733,305)	654,504
VP Academic Affairs						
AACAD - Academic Affairs	1,475,597	3,069,045	14,763	3,341,601	(257,793)	1,217,804
AR&ED - Research & Economic Develop	12,643,568	8,348,216	(2,340,000)	6,786,258	(778,042)	11,865,526
Total Academic Affairs	14,119,165	11,417,261	(2,325,237)	10,127,859	(1,035,835)	13,083,330
VP Finance						
AAUDT - Internal Auditing	184,842	1,502,600	0	1,901,793	(399,193)	(214,351)
ACTRL - Controller	326,933	2,889,104	0	2,818,714	70,390	397,323
AFCPL - Facilities Planning	21,555	431,094	(11,000)	393,594	26,500	48,055
AMNSV - Management Services	556,906	1,549,918	(100,562)	1,757,987	(308,631)	248,275
APLBD - Budget & Planning	40,000	858,860	0	858,860	0	40,000
APROC - Procurement - Sourcing & SCM	1,491,604	8,650,030	0	8,823,911	(173,881)	1,317,723
ATRE - Treasurers Office	140,000	1,249,500	0	1,210,416	39,084	179,084
AVPFN - VP Finance	569,152	786,504	0	544,151	242,353	811,505
AINST - Institutional Research	0	457,428	0	451,010	6,418	6,418
Total VP Finance	3,330,991	18,375,038	(111,562)	18,760,436	(496,960)	2,834,031
Campus Wide Departments	13,443,261	(32,619,017)	(811,000)	(33,440,871)	10,854	13,454,115
<b>Total UM System Administration</b>	<b>\$34,707,863</b>	<b>\$41,717,361</b>	<b>(\$4,218,342)</b>	<b>\$40,667,619</b>	<b>(\$3,168,601)</b>	<b>\$31,539,262</b>





Budget Summary by Administrative Unit - University-wide Resources & University Bank  
FY16 YearTotal, Budget Original, 0000 - Operations

	Beginning Net Assets	Revenues	Transfers	Expenditures	Change in Net Assets	Ending Net Assets
<b><u>College/School/Division</u></b>						
University-wide Resources						
UFIN - UWIDE Finance	\$1,431,000	\$8,272,867	(\$5,744,010)	\$0	\$2,528,857	\$3,959,857
Total University-wide Resources	1,431,000	8,272,867	(5,744,010)	0	2,528,857	3,959,857
University Bank						
<b>Total University-wide Resources &amp; University Bank</b>	<b>\$1,431,000</b>	<b>\$8,272,867</b>	<b>(\$5,744,010)</b>	<b>\$0</b>	<b>\$2,528,857</b>	<b>\$3,959,857</b>

## FY2016 Other Curators' Programs Budget Summaries

In addition to the general state appropriation for the operations of the University, the Curators receive line-itemed state appropriations for the Missouri Rehabilitation Center (part of MU Healthcare), Missouri Kidney Program, Missouri Telehealth Network, Spinal Cord Injury Research, and the State Historical Society of Missouri.

The following table presents summary budget data for the Missouri Kidney Program, Missouri Telehealth Network, and Spinal Cord Injury Research. These programs are recorded as restricted current funds.

### Operating Budget Summaries for the Missouri Kidney Program, the Missouri Telehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
<b>REVENUES</b>			
State Appropriations	\$1,697,500	\$1,892,640	\$954,000
<b>TOTAL REVENUES</b>	<b>1,697,500</b>	<b>1,892,640</b>	<b>954,000</b>
<b>EXPENDITURES</b>			
Salaries & Wages	221,208	1,021,882	22,034
Benefit Expenses	69,566	315,918	7,793
<b>Total Compensation</b>	<b>290,775</b>	<b>1,337,799</b>	<b>29,827</b>
Other Expenses	1,406,725	554,841	924,173
<b>TOTAL EXPENDITURES</b>	<b>1,697,500</b>	<b>1,892,640</b>	<b>954,000</b>
<b>CHANGE IN NET ASSETS</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>\$0</b>

Below is the FY2016 budget for the State Historical Society of Missouri, which is recorded in the agency fund.

### FY2016 State Historical Society Budget

	State Historical Society Fund 6030
<b>REVENUES</b>	
State Appropriations	\$2,144,530
Other Incomes	530,573
<b>TOTAL REVENUES</b>	<b>2,675,103.00</b>
<b>EXPENDITURES</b>	
Salaries & Wages	1,892,231
Benefit Expenses	619,603
<b>Total Compensation</b>	<b>2,511,834</b>
Computing Expenses	19,500
Other Departmental Expenses	152,645
<b>TOTAL EXPENDITURES</b>	<b>2,683,979</b>
<b>CHANGE IN NET ASSETS</b>	<b>(8,876)</b>
<b>ENDING NET ASSETS</b>	<b>\$51,124</b>



# University of Missouri System

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